Attachment 1

Reputational risk

Unfavourable media coverage The volume of media & public interest will be high so we will invest in dedicated PR capacity. Our PR manager will build a rapid response process to allow quick reaction to coverage. We'll also proactively engage with journalists & the sector to change the terms of the conversation about youth crime, amplifying our public health approach

Negative sector response when evaluations find no evidence of impact

Drawing on the experience of the Education Endowment Foundation, whose comms team has helped increase understanding of evidence, in particular the rationale for trial findings, we'll run a communications plan that involves the sector in the generation & dissemination of evidence & prepares the ground for a high early failure rate

Delivery risk i.e. Home Office unhappy with performance We'll build a strong relationship with the Home Office through regular communication, transparency & trust, so that they're aware of challenges as they arise & have confidence in our ability to handle them. Our monthly reports & regular meetings will underpin this approach & provide a forum for support & collaboration to enhance our delivery & performance

Safeguarding incident We've outlined our approach to safeguarding policy, process, people & publicity in our answer to C12. YEF will initiate a comprehensive safeguarding approach applying to delivery partners & grantees, which will allow us to respond quickly & effectively to safeguarding incidents & to put in place mechanisms to prevent their occurrence in the first place

Contextual factors, e.g. youth crime continues to rise & we get blamed YEF's primary aim is to prevent a cohort of children aged 10-14 at risk of involvement in crime from being involved in crime & so the impact of our work will take time to show up in crime statistics, whereas the public want to see quick results. Through our brand strategy & messaging we'll communicate what YEF is set up to do. Our focus will be on conveying positive messaging about diverting vulnerable children away from crime & the huge benefits to them & to society of doing so.