



From: [REDACTED] <[REDACTED]>
Sent: 16 December 2019 11:04
To: Crofts Michael; [REDACTED]
Subject: Re: Tree Investigations Report - Lessons Learned & Actions

Cheers Mick. [REDACTED]

Regards
[REDACTED]

On 16 December 2019, at 09:01, Crofts Michael <Michael.Crofts@sheffield.gov.uk> wrote:

I'd like to get it out this week [REDACTED] meeting with Mark tomorrow now purdah done. I'll get a first draft of release to you.

Thanks Mick

From: [REDACTED] [mailto:[REDACTED]]
Sent: 15 December 2019 22:49
To: Crofts Michael; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Hi Mick

We are happy with the layout and format – looks good.

We would be fine with a joint release and if you could draft that it would be helpful. We'd probably want, by way of comment in press release that whilst it is a reference to this being limited to a review of the tree investigations and important in changing the future approach it is not an inquiry into all that occurred. Very happy to comment on it being a positive step forward.

We would of course do our own Press Release but a joint one on release would be good.

When are you planning on publication? All signed off your end?

I'll share it with our Steering Group in confidence and embargoed until publication date.

Thanks

[REDACTED]
Co-Chair STAG Steering Group

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>
Sent: 13 December 2019 11:33
To: [REDACTED] <[REDACTED]>; [REDACTED] <[REDACTED]>
[REDACTED] <[REDACTED]>
Subject: FW: Tree Investigations Report - Lessons Learned & Actions

Good Morning Both

Please see attached the LL document as our last version but reformatted a little to improve presentation and with an easy reference appendix included. I hope this is ok with you. Regarding making public I would be grateful for your thoughts on preparing a jointly agreed release to go with it? If you're happy with a joint approach (it would be my preference) I can have a first go prepared for you to consider.

Regards Mick

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From: Mark Jones <mark.jones@councillor.sheffield.gov.uk>
Sent: 17 December 2019 12:33
To: [REDACTED] (CEX); [REDACTED] (CEX); Crofts Michael
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

I'm not sure who the wider campaign groups are. If STAG alone we risk singling them out for praise/criticism. It is probably best to widen the thanks as appropriate. We are looking to build bridges, not promote divisions.

Cheers,

Mark

Cllr Mark Jones

Member for Burngreave Ward
Town Hall, Pinstone Street, Sheffield, S1 2HH
Mobile Number: 07472501187
Telephone Number: 0114 273 5380
Email: mark.jones@councillor.sheffield.gov.uk
www.sheffield.gov.uk

Cabinet Member for Environment, Streetscene and Climate Change

From: [REDACTED] (CEX) [REDACTED]@sheffield.gov.uk>
Sent: Tuesday, December 17, 2019 11:10 AM
To: [REDACTED] (CEX) (EOP) <[REDACTED]@sheffield.gov.uk>; Mark Jones <mark.jones@councillor.sheffield.gov.uk>; Crofts Michael (EOP) <Michael.Crofts@sheffield.gov.uk>
Cc: [REDACTED] (DEL) (EOP) <[REDACTED]@sheffield.gov.uk>; [REDACTED] <[REDACTED]@councillor.sheffield.gov.uk>
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

If Mark is happy w the change I suggest I'd like to see it in there – I think tone is so important with this one.

Thanks

From: [REDACTED] (CEX)
Sent: 17 December 2019 11:03
To: [REDACTED] (CEX); Jones Mark (CLLR-Lab); Crofts Michael
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

H [REDACTED]

The release attached went to STAG this morning (minus my comment)

Mick- would we need to send it back over to them if we are to make further changes?

[REDACTED]

From: Mark Jones <mark.jones@councillor.sheffield.gov.uk>
Sent: 17 December 2019 13:35
To: Crofts Michael
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Hi Mick,

Can you send me an electronic copy of the lessons learnt document. I'll look to share it with Labour Group following our meeting with the Bishop.

Cheers,

Mark

Cllr Mark Jones

Member for Burngreave Ward
Town Hall, Pinstone Street, Sheffield, S1 2HH
Mobile Number: 07472501187
Telephone Number: 0114 273 5380
Email: mark.jones@councillor.sheffield.gov.uk
www.sheffield.gov.uk

Cabinet Member for Environment, Streetscene and Climate Change

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>
Sent: Tuesday, December 17, 2019 1:23 PM
To: [REDACTED] (CEX) (EOP) <[REDACTED]@sheffield.gov.uk>; [REDACTED] (CEX) (EOP) <[REDACTED]@sheffield.gov.uk>; Mark Jones <mark.jones@councillor.sheffield.gov.uk>
Cc: [REDACTED] (DEL) (EOP) <[REDACTED]@sheffield.gov.uk>; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Can amend if need be, I need a small tweak to avoid setting hares running too.
Mick

From: [REDACTED] (CEX)
Sent: 17 December 2019 11:10
To: [REDACTED] (CEX); Jones Mark (CLLR-Lab); Crofts Michael
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

✓ If Mark is happy w the change I suggest I'd like to see it in there – I think tone is so important with this one.

Thanks

[REDACTED]

From: [REDACTED] (CEX)
Sent: 17 December 2019 11:03

[REDACTED]

From: [REDACTED] (CEX)
Sent: 17 December 2019 14:12
To: Crofts Michael; [REDACTED] (CEX); Jones Mark (CLLR-Lab)
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Thanks Mick

✓ Shall we await a response from STAG and any input from the Bishop on Thursday before agreeing a final draft?

[REDACTED]

From: Crofts Michael
Sent: 17 December 2019 13:23
To: [REDACTED] (CEX); [REDACTED] (CEX); Jones Mark (CLLR-Lab)
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

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Mick

From: [REDACTED] (CEX)
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Cc: [REDACTED] (DEL); [REDACTED]
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Cc: [REDACTED] (DEL); [REDACTED]
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Thanks

[REDACTED]

From: [REDACTED] (CEX)
Sent: 17 December 2019 11:00
To: Jones Mark (CLLR-Lab); [REDACTED] (CEX); Crofts Michael
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Thanks all – just working my way through these emails so sorry if I'm jumping about!

Just a couple of changes:

- Conductive at the top of p2: Delete this.
- The line in Mark's statement: "There have certainly been lessons learned along the way and this action plan gives assurances that we're starting to turn a corner and make positive headway."
Move this to the top of Mark's statement and change to:

"This is a day for holding up our hands and admitting we got things wrong. We have been working collaboratively and productively with partners including STAG for some months now, and this report marks the next step in the process of learning lessons from the tree replacement works that led to such a damaging situation for the city we all love.

"We wholeheartedly commit to the actions in this report, and are determined to move forward in a positive way, working with and listening to our partners..."

Best wishes

[REDACTED]

From: Mark Jones [mailto:mark.jones@councillor.sheffield.gov.uk]
Sent: 16 December 2019 12:02
To: [REDACTED] (CEX); Crofts Michael; [REDACTED] (CEX)
Cc: [REDACTED] (DEL); [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Thanks [REDACTED]

I'll give it a read asp.

I'm announcing the report to Labour Group tonight, but not sharing the document until the Bishop has seen it. So I'll look to send out on Thursday afternoon ahead of the wider release with instructions to not share.

Can we make sure that [REDACTED] is copied into comms statements please.

I agree that we stress that these are temporary mitigations, and that they will be reviewed regularly.

Speak soon,

Mark

Cllr Mark Jones

Member for Burngreave Ward
Town Hall, Pinstone Street, Sheffield, S1 2HH
Mobile Number: 07472501187
Telephone Number: 0114 273 5380
Email: mark.jones@councillor.sheffield.gov.uk
www.sheffield.gov.uk

Cabinet Member for Environment, Streetscene and Climate Change

From: [REDACTED] (CEX) <[REDACTED]@sheffield.gov.uk>
Sent: Monday, December 16, 2019 9:38 AM
To: Crofts Michael (EOP) <Michael.Crofts@sheffield.gov.uk>; [REDACTED] (CEX) (EOP) <[REDACTED]@sheffield.gov.uk>; Mark Jones <mark.jones@councillor.sheffield.gov.uk>
Cc: Beecroft Philip (EOP) <Philip.Beecroft@sheffield.gov.uk>; [REDACTED] (DEL) (EOP) <[REDACTED]@sheffield.gov.uk>; Henderson James (CEX) (EOP) <James.Henderson@sheffield.gov.uk>
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

✓ Hi Mick

I sent [REDACTED] something last week but I'm conscious [REDACTED] so I've attached it to get the ball rolling.

Does everyone want to let me have their thoughts?

Mick/ Mark- you might want to go into more detail about why we're able to use these solutions now and not before ie. Short-term/ temporary with regular safety inspections rather than long-term.

Thanks
[REDACTED]

From: Crofts Michael
Sent: 16 December 2019 09:12
To: [REDACTED] (CEX); [REDACTED] (CEX); Jones Mark (CLLR-Lab)
Cc: Beecroft Philip; [REDACTED] (DEL); Henderson James (CEX)
Subject: FW: Tree Investigations Report - Lessons Learned & Actions

Morning all

See below from STAG, they're happy with a joint release (although obviously reserving the right to do their own thing).

[REDACTED] – could you have a go at a first draft that we can agree with Mark, and then we can ask [REDACTED] to take a look. Be helpful to get something agreed internally today if we can. We have a briefing with Mark in the morning, so could discuss then if need be.

Mark – any chance you could get [REDACTED] to our meeting tomorrow? And be clear with your Cabinet colleagues about the release going this week... we're meeting with the Bishop Wednesday morning, so a release Wed pm or Thursday am would seem ideal?

Thanks Mick

From: [REDACTED]
Sent: 15 December 2019 22:49
To: Crofts Michael; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Hi Mick

We are happy with the layout and format – looks good.

We would be fine with a joint release and if you could draft that it would be helpful. We'd probably want, by way of comment in press release that whilst it is a reference to this being limited to a review of the tree investigations and important in changing the future approach it is not an inquiry into to all that occurred. Very happy to comment on it being a positive step forward.

We would of course do our own Press Release but a joint one on release would be good.

When are you planning on publication? All signed off your end?

I'll share it with our Steering Group in confidence and embargoed until publication date.

Thanks

[REDACTED]
Co-Chair STAG Steering Group

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>
Sent: 13 December 2019 11:33
To: [REDACTED]

Subject: FW: Tree Investigations Report - Lessons Learned & Actions

Good Morning Both

Please see attached the LL document as our last version but reformatted a little to improve presentation and with an easy reference appendix included. I hope this is ok with you. Regarding making public I would be grateful for your thoughts on preparing a jointly agreed release to go with it? If you're happy with a joint approach (it would be my preference) I can have a first go prepared for you to consider.

Regards Mick

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[REDACTED]

From: [REDACTED]
Sent: 19 December 2019 08:55
To: Crofts Michael; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Hope your mtg with Bishop is helpful- not sure what comment he might have but not a problem if it's about positive outcomes of working together etc.

I'll be checking emails but phone me if you need prompt response. We are ready for release at 12pm.

[REDACTED]

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>
Date: 18/12/2019 09:29 (GMT+00:00)
To: [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Thanks [REDACTED]

I'll confirm link to the report. Aiming for mid-morning release after meeting the Bishop first thing on Thursday.

Could I ask you to reconsider the last sentence in your quote for the joint release please, no doubt you'll cover that elsewhere.

Mick

From: [REDACTED]
Sent: 18 December 2019 09:14
To: Crofts Michael; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Thanks Mick – that is good to know.

Do you have a file location for the report yet – I'd like to use it in any press we do. What are you aiming for as a release time/day for it?

[REDACTED]

For the release please use the following

[REDACTED], **Co-chair of Sheffield Tree Action Groups**, said "We are pleased to have been able to work with the Council on this report which is a vindication of the campaign by Sheffield citizens to protect healthy trees. It is a testament to the many hours put in by volunteers who care deeply about our city and our urban forest that we now see a new way forward being applied by the Council. We fully support the actions agreed in the report and we will continue to work with the Council and Amey to complete the Street Tree Strategy that is due in the New Year."

"Everyone who stood up for the trees of our city should feel justly proud. We are clear that there is still more to be learned about how a highways maintenance PFI contract had such a negative impact on street trees and we look forward to working with the Council on an independent inquiry."

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>
Sent: 17 December 2019 13:30
To: [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

I get your point [REDACTED] it's certainly the former that is the intent – I'll amend to something like – a range of solutions.....

For the record I only want to see trees replaced that need to be replaced, which I hope will be evident in the Strategy.....

Thanks Mick

From: [REDACTED]
Sent: 17 December 2019 10:16
To: Crofts Michael; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

Hi Mick

Just on a quick read - it is a pity to have the reference to 'temporary' in Mark's comment. We know everything is temporary in this world and in the Review discussion we accepted that it is possible some of the existing fixes may require future assessment and works, thus rendering the repair 'temporary'.

For clarity and certainty I guess I have to ask therefore; is it your intention that the repairs are temporary on the basis that you still want to see these trees replaced during the contract? If the answer is no, then I would advise not emphasising or using temporary in the PR.

If the answer is yes then let's have that out in the open now.

[REDACTED]

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>

Date: 17/12/2019 08:43 (GMT+00:00)

To: [REDACTED]

Subject: RE: Tree Investigations Report - Lessons Learned & Actions

[REDACTED]

See draft press release for your addition, if you could let me have back please I'm still working toward Wed pm or Thurs am to release.

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[REDACTED]

From: [REDACTED] (CEX)
Sent: 19 December 2019 09:03
To: Crofts Michael
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

✓ Looks good - couple of typos that I'll correct before we issue.

Do you want to give me a call after your meeting with the bishop?

Thanks

[REDACTED]

From: Crofts Michael
Sent: 19 December 2019 09:00
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Subject: FW: Tree Investigations Report - Lessons Learned & Actions

From: [REDACTED]
Sent: 18 December 2019 10:14
To: Crofts Michael; [REDACTED]
Subject: RE: Tree Investigations Report - Lessons Learned & Actions

✓ Ok - made a brief change.

[REDACTED], Co-chair of Sheffield Tree Action Groups, said "We are pleased to have been able to work with the Council on this report which is a vindication of the campaign by Sheffield citizens to protect healthy trees. It is a testament to the many hours put in by volunteers who care deeply about our city and our urban forest that we now see a new way forward being applied by the Council. We fully support the actions agreed in the report and we will continue to work with the Council and Amey to complete the Street Tree Strategy that is due in the New Year."

"Everyone who stood up for the trees of our city should feel justly proud. The report provides definitive evidence that campaigners were right to challenge the assertion that trees were felled only as 'a last resort'. There is still more to be learned about the last few years and we are pleased this report takes us a step closer to a resolution.

Sent from my Samsung Galaxy smartphone.

----- Original message -----

From: Crofts Michael <Michael.Crofts@sheffield.gov.uk>
Date: 18/12/2019 09:29 (GMT+00:00)

To: [REDACTED], [REDACTED]
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Please see attached the LL document as our last version but reformatted a little to improve presentation and with an easy reference appendix included. I hope this is ok with you. Regarding making public I would be grateful for your thoughts on preparing a jointly agreed release to go with it? If you're happy with a joint approach (it would be my preference) I can have a first go prepared for you to consider.

Regards Mick

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