

# PROGRAMME SUMMARY REPORT

Programme: Parliamentary Business

Period to: April 2013

| Last Report  |              |
|--------------|--------------|
| Overall RAG  |              |
| Amber        |              |
| Delivery RAG | Benefits RAG |
| Amber        | Green        |

| This Report  |              |
|--------------|--------------|
| Overall RAG  |              |
| Amber        |              |
| Delivery RAG | Benefits RAG |
| Amber        | Green        |

## 1. Headlines

- Q&A team have delivered wire frames to Answering Bodies and first iteration of system to users (in 3 months)
- Divisions prototype delayed for three weeks due to supplier availability
- Select Committee Portal requirements for Phase 3 gathered and work has commenced
- PQs going first release beginning of May
- Hansard system deployed into training rooms, will use to transcribe live committees
- Tejens Bayler Gap Analysis on Select Committee Templates delayed due to unavailability of HoL Committee teams
- Business Case approved for 13/14 funding
- Funding for PDP Overspill not yet agreed

## 2. Planned activities and priorities for the next reporting period

- Sessional Return first release end of May/Early June
- PDP Overspill funding agreed
- Divisions Prototype presentation to Tech Services/Business users
- Programme Manager/BRM [redacted] to depart Parliament, [redacted] to take over

## 3. Detailed RAG Status

(drivers of Overall, Delivery and Benefits RAGs)

|             | Time  | Budget | Programme Resource | Business Area Resource | Dependency* | Risks |
|-------------|-------|--------|--------------------|------------------------|-------------|-------|
| This Report | GREEN | Amber  | Amber              | Amber                  | Amber       | Amber |
| Last Report | Green | Red    | Amber              | Green                  | Red         | Green |

## 4. Strategic Milestones

| No. | Milestone                        | Forecast date | Baseline date | Commentary (incl. Reason for slippage if relevant) |
|-----|----------------------------------|---------------|---------------|--|
|     | Programme Mandate Approved       | July 2012     | July 2012     |  |
|     | Programme Business Case Approved | October 2012  | April 2013    |  |
| Key | Last Gateway                     |               |               | Will schedule for Summer 2013                      |
| Key | Next Gateway                     |               |               |  |
| Key | Programme End Date               |               |               | Rolling Umbrella                                   |
| Key | Benefits Realised                |               |               |  |

## 5. Programme Finances

|          | HoC / HoL split | Total Approved costs £'000 | Total Forecast costs £'000 | In Year Approved costs £'000 | In Year Forecast costs £'000 | Spend to Date £'000 |
|----------|-----------------|----------------------------|----------------------------|------------------------------|------------------------------|---------------------|
| Resource | 75/25           | 1666000                    | 1666000                    | 0                            |                              | 0                   |
| Capital  | 75/25           | 50000                      | 50000                      | 0                            | 0                            | 0                   |
| Total    | 75/25           |                            |                            | 0                            |                              |                     |

## 6. Top/New Risks

| Ref | Risk   | RAG | Mitigation   | Owner      |
|-----|--|-----|--|------------|
| 1   | [redacted] injured in accident. Currently working from home on the project in a limited capacity. So far all deliverables met. | A   | Ensure that [redacted] is not being over burdened. If so, contact [redacted] to engage contractor. | [redacted] |
| 2   | Possible delivery timing slip for SCWE portal due to unavailability of developers  | A   | [redacted] scoping requirements and will report back with delivery timescales                      | [redacted] |
| 3   | Divisions prototype will not receive support from business users/House Committees and project will be halted                   | A   | Work with HoL to ensure good prototype delivery  | [redacted] |
| 4   | Funding for PDP Overspill has not been allocated to PBP Programme as of yet, from next month budget will overspend             | A   | [redacted] to agree with Joan Miller/PICTAB overspill funding arrangements                         | [redacted] |

|   |   |   |   |        |
|---|---|---|---|--------|
| 5 | ██████ to leave Parliament as Programme Manager on May 24 <sup>th</sup> , Handover to ██████ needs to be complete | G | ██████ is handing over his current programme. Time is limited and ██████ may not be available for full handover | ██████ |
|---|---|---|---|--------|



**7. PDP Risks and Issues – Will be incorporated into PBP Programme from next reporting period**

| Ref  | Risk   | Residual<br>(i.e.<br>Current)<br>RAG | Owner | Mitigation  |
|------|--|--------------------------------------|-------|---|
| R138 | There is a risk that if end to end environments are not in place by the time applications built by the programme are deployed, they will not have been tested to a satisfactory level. This will also impact on user acceptance of the applications.           | 12                                   |       | UPDATE 29.01.13 [redacted] taken over lead from [redacted]. Action is with [redacted] to discuss progress with [redacted]. Having these environments in place is essential for the success of the CPIMF integration work.<br>UPDATE 23.4.13 – [redacted] facilitating meetings with [redacted], design discussions ongoing  |
| R154 | There is a risk that the requirement for developer resources to be assigned to PDP infrastructure resilience work will have a detrimental effect on the delivery of PDP projects.  | 9                                    |       | 19.02.13 Resources being carefully managed.<br>UPDATE: Same   |
| R130 | There is a risk that the anticipated new support structure for BAU work will not be established in time and/or that it will divert resource from Programme delivery due to the concentration of expertise in individual developers in the PDP                  | 12                                   |       | UPDATE 29.01.13 Projections are that some developers will be able to move to the new BAU team before programme ends. [redacted] has negotiated 'hit squad' from 3rd party to work on BAU backlog (esp. LBP syncing issue); developers awaiting security clearance.<br>UPDATE 22.04.13 By start June 2013 new structure in place, however resources may not be in post |
| R136 | There is a risk that the benefits realisation work will not be completed as [redacted]; who was covering this piece of work for both Houses; is taking up a new position within Parliament and is leaving the Programme.                                       | 9                                    |       | UPDATE 29.01.13 Mentioned at January PDP Board, no resolution.<br>UPDATE: 23.04.13 [redacted] to undertake for Lords, no counterpart in the Commons   |
| R137 | Business partners are lacking confidence in shutting down projects for fear no mechanism will be in place for effective business as usual support. This could lead to serious delays to project closures causing the programme to overrun on time and finance. | 9                                    |       | UPDATE 29.01.13 See update R130   In addition, there has been one instance of an office introducing genuinely new (i.e. previously unspecified) requirements prior to handover to support.<br><br>UPDATE: 23.4.2013 No Update   |
| R131 | There is a risk that the programme will fail to realise its desired outcomes if it does not ensure sufficient visibility and appropriate approval of its necessarily complex technical architecture and design.  | 8                                    |       | UPDATE 29.01.12 Progress is being made on architectural deliverables. Visit to EA Board planned in February.<br>UPDATE 23.4.2013 Update with [redacted] to monitor progress   |
| R152 | Risk that the complexities of approving new software applications for deployment on the Parliamentary Network will impact the introduction of Google Chrome application. The HRS application is dependent on Google Chrome.                                    | 8                                    |       | UPDATE 29.01.13 Richard Fortune is leading on this as part of his architectural work.<br>UPDATE 23.4.2013 Update with [redacted] to monitor progress  |



| Ref  | Issue  | Residual<br>(i.e.<br>Current)<br>RAG | Owner | Mitigation  |
|------|--|--------------------------------------|-------|---|
| I123 | The amount of time taken to prepare for release to live is too long to be in step with development delivery. This will lead to compound delays as the Programme progresses, and frustration in business areas as they have to wait for applications that appear complete.  | 3.<br>Significant                    | ■     | <p>UPDATE 29.01.12 Definite improvement in process and consistency, and some improvement in timeliness as a result. ■ is investigating to ensure that the current process is sustainable / scalable.</p> <p>UPDATE: 23.4.13 This is currently being monitored during the PQ release, to ensure lessons learned during previous deployments are being implemented.</p>   |
| I130 | Our inability to test end to end interactions between integrated applications is leading to a lack of testing and user acceptance. This is true of current live applications (e.g. The Red Book + Renderer + Portal), as well as applications currently in development (e.g. the Hansard applications, & Parliamentary Questions). | 2. Major                             | ■     | <p>UPDATE 24.04.13 See update R138</p>  |
| I131 | Development delivery is suffering from a lack of strong leadership that a Development Manager would normally provide.  | 3.<br>Significant                    | ■     | <p>UPDATE 29.01.13 A combination of effort from several staff 'filling the gaps' means that the PDP can manage, but the situation is not sustainable post-programme. Certain teams carry greater risk without having a Dev. Manager. The Dev. Manager post was not filled internally and has been advertised outside. ■ has arranged another x-team working session for the developers.</p> <p>UPDATE 24.04.13: A development manager has been assigned to the Procedural programme under the new development structure</p> |
| I133 | The EBS Team feel they are not at all engaged in the activities of the PDP.  | 3.<br>Significant                    | ■     | <p>UPDATE 30.01.13 This was going to be removed as it was thought that our efforts had paid off, but today EBS raised concerns that they were unprepared for the new EDMs application. ■ to investigate.</p> <p>UPDATE: Hansard has a deliverable to deploy the transcription tool to PPE in its current state to give EBS early site of the application.</p>   |
| I129 | Testing is being hindered due to poorly configured and maintained environments leading to delays in system testing, and user acceptance testing  | 3.<br>Significant                    | ■     | <p>UPDATE 29.01.13 See update R138   System test is more stable than it has been in the past; ↓ to 'significant'</p>  |
| I122 | Programme design work and approval is behind schedule due to the chronic lack of available Solutions Architect resource throughout 2011 which was not resolved in time despite frequent, clear escalation.   | 3.<br>Significant                    | ■     | <p>UPDATE 29.01.13 ■ to lead architecture lessons learned for PDP following request <b>From Steve Widdows</b></p> <p>UPDATE 23.4.2013 Update with <b>Forums</b> to monitor progress</p>   |

## Financial Report

### Programme Financial Summary Report

2013/14

| Description        | YTD Actual<br>£ | Actuals/Forecast £   |                    |                     |                     |                    |                     |                    |                    |                    |                     |                     |                     | Projected<br>Outturn | Current<br>Budget | Variance  |       |
|--------------------|-----------------|----------------------|--------------------|---------------------|---------------------|--------------------|---------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|----------------------|-------------------|-----------|-------|
|                    |                 | Period<br>1<br>April | Period<br>2<br>May | Period<br>3<br>June | Period<br>4<br>July | Period<br>5<br>Aug | Period<br>6<br>Sept | Period<br>7<br>Oct | Period<br>8<br>Nov | Period<br>9<br>Dec | Period<br>10<br>Jan | Period<br>11<br>Feb | Period<br>12<br>Mar |                      |                   | £         | %     |
| Total Revenue      | 88,416          | 88,416               | -                  | -                   | -                   | -                  | -                   | -                  | -                  | -                  | -                   | -                   | -                   | 88,416               | 1,665,000         | 1,576,584 | 94.69 |
| Expenditure        |                 |                      |                    |                     |                     |                    |                     |                    |                    |                    |                     |                     |                     |                      |                   |           |       |
| Total Capital      | -               | -                    | -                  | -                   | -                   | -                  | -                   | -                  | -                  | -                  | -                   | -                   | -                   | -                    | -                 | -         | -     |
| Expenditure        |                 |                      |                    |                     |                     |                    |                     |                    |                    |                    |                     |                     |                     |                      |                   |           |       |
| Total<br>Programme | 88,416          | 88,416               | -                  | -                   | -                   | -                  | -                   | -                  | -                  | -                  | -                   | -                   | -                   | 88,416               | 1,665,000         | 1,576,584 | 94.69 |

| Month   | Actual | Budget  | Variance |
|---------|--------|---------|----------|
| Revenue | 88,416 | 146,775 | 58,359   |
| Capital | -      | -       | -        |

# Project Activity Report

| Project Title (Project ID)        | Project Manager | Project Exec  | PICT Senior Supplier | Baselined Project Start Date | Baselined Project End Date | RAG Status                  |      |        |                    |                        |             |       |                 |         | Project Stages<br>Start Up, Planning & Requirements, Technical and TCO Approval, PID, Delivery Stage Reports, Hand Over, Closure |
|-----------------------------------|-----------------|---------------|----------------------|------------------------------|----------------------------|-----------------------------|------|--------|--------------------|------------------------|-------------|-------|-----------------|---------|--|
|                                   |                 |               |                      |                              |                            | Overall Delivery Confidence | Time | Budget | Programme Resource | Business Area Resource | Dependency* | Risks | Benefits Status | Quality |  |
| Q&A                               | M. Smith        | M. Toth       | L. Barrett           | July 2012                    | March 2014                 | G                           | G    | G      | G                  | G                      | G           | G     | G               | G       | Start Up   |
| Select Committee Written Evidence | L. Barrett      | G. Clarke     | L. Barrett           | Aug 2012                     | October 2013               | G                           | G    | G      | G                  | G                      | G           | G     | G               | G       | Delivery Stage Report  |
| Select Committee Templates        | L. Barrett      | TBC           |                      | April 2013                   | Dec 2013                   | G                           | A    | G      | G                  | A                      | G           | G     | G               | G       | Planning and Requirements  |
| Bills                             | M. Toth         | M. Toth       | TBC                  | May 2012                     | March 2013                 | G                           | G    | G      | G                  | G                      | G           | G     | G               | G       | Planning & Requirements  |
| Hansard                           | M. Smith        | L. Sutherland | L. Barrett           | July 2008                    | Sept 2013                  | A                           | A    | G      | A                  | G                      | A           | A     | G               | G       | Delivery Stage Report  |
| PQs                               | M. Toth         | P. Evans      | L. Barrett           | July 2010                    | June 2013                  | A                           | A    | G      | R                  | G                      | G           | A     | G               | G       | Delivery Stage   |
| Sessional Return                  | M. Smith        | D. Love       | L. Barrett           | April 2010                   | May 2013                   | S                           | G    | G      | R                  | G                      | G           | A     | G               | G       | Delivery Stage   |
| Divisions                         | M. Toth         | L. Barrett    | L. Barrett           | Jan 2012                     | Unknown at this time       | G                           | A    | G      | G                  | G                      | G           | G     | G               | G       | Planning and Requirements  |