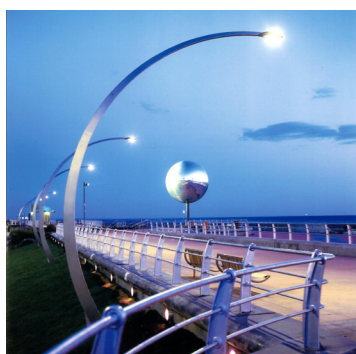
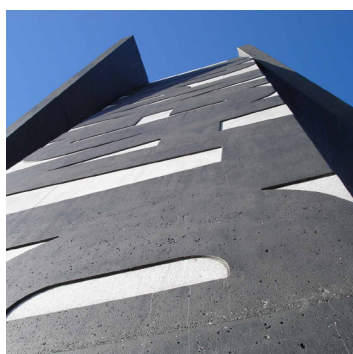
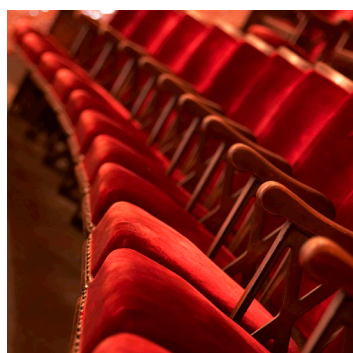
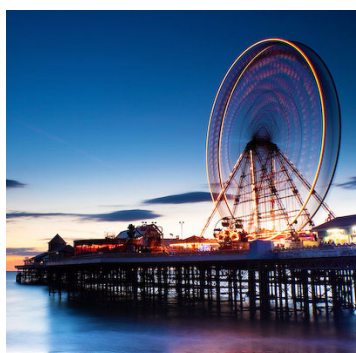
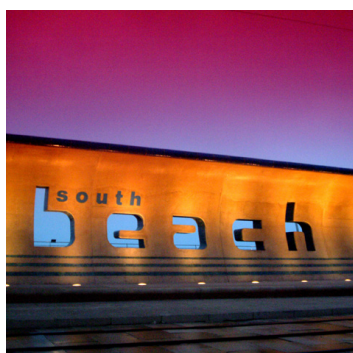
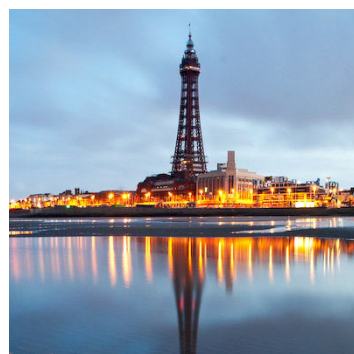


Municipal Budget For the Year Ending 31st March 2013

N. Jack *Chief Executive* | S. Thompson *Service Director of Resources*

Blackpool Council



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INTRODUCTION

2012/13 is the second year of the current two-year Comprehensive Spending Review period and Blackpool Council faces a second year of central government funding cuts. These amount to £5.4m and, although less than one-third of the 2011/12 funding cuts of £18.5m, they will be no less difficult to realise as service delivery options become more constrained.

This Budget addresses anticipated service pressures of £4.5m, funds pay & non-pay inflationary pressures and underpins a capital programme of £53m, whilst being able to set an unchanged level of council tax year-on-year, supported by the Government's offer of a further one-year only Council Tax Freeze Grant worth £1.5m. The downside is that it requires services to find £10.6m of budget savings. Monitoring and managing the delivery of this programme with immediate effect will be critical to ensure that the Council's finances remain on track throughout 2012/13 and I have every confidence that the services' efforts of 2011/12 will be repeated to meet this objective.

Inevitably Blackpool Council faces several more years of funding reductions from central government and financial planning for the medium term will be key. An updated Medium Term Financial Strategy will be submitted to the Executive in September 2012, guided by the Autumn Statement 2011 and the Chancellor of the Exchequer's recent Budget Statement of 21st March.

Steve Thompson
Service Director of Resources
March 2012

Revenue Budgets and Council Tax Setting

REVENUE BUDGET

2011/12 PROJECTED OUTTURN

AND 2012/13 GENERAL FUND REVENUE BUDGET

1. Purpose

- 1.1 The purpose of this report is to determine the overall level of net expenditure to be included in the General Fund Revenue Budget for 2012/2013.

2. The Local Government Finance Settlement

- 2.1 The Local Government Finance Settlement sets the amount of central government funding available to the Council by way of Formula Grant. The Secretary of State for Communities and Local Government has previously announced a provisional local government finance settlement for 2012/2013 on 15th December 2010 as part of a two year settlement. On 8th December 2011 a written statement by the Secretary of State gave an update upon the provisional settlement for 2012/2013 which confirmed the previous figures.
- 2.2 Subsequent to completing this report the Final Settlement has been confirmed.

3. Formula Grant

- 3.1 Formula Grant is distributed between local authorities primarily based upon an assessment of relative needs and relative resources. Blackpool's Formula Grant entitlement for 2012/13 will be £81.0m, a reduction of 6.3% over the figure for the current year of £86.4m. This figure is after the Formula Grant figures have been adjusted through the floor damping system.
- 3.2 The floor damping mechanism continues to disadvantage Blackpool. In order to protect those Councils facing "excessive" grant reductions, grant is redistributed through the floor damping system. For 2012/13, and before this redistribution of grant was applied, Blackpool's Formula Grant showed a year on year increase of £80,000.

4. Total Funding 2012/13

- 4.1 In addition to Formula Grant there are two further components of Central Government funding which have been notified to the Council under the Local Government Finance Settlement – Council Tax Freeze Grant and New Homes Bonus Grant.

Council Tax Freeze Grant

The Government introduced this Grant with effect from 2011/2012 for those local authorities prepared to freeze their Council Tax level in that year. The financial year 2012/2013 forms the second year of the four year period to which this Grant will apply.

In addition the Government announced in October 2011 that further funding will be awarded to those local authorities freezing their Council Tax again in 2012/2013. As with the current financial year, this will be based upon a 2.5% increase. However, unlike the award for 2011/2012 which is guaranteed for four years, funding for a freeze in 2012/2013 will be limited to 2012/2013 only, and is as such a one off grant. The effect of this is that in the following year 2013/2014 there will be an immediate and corresponding budget pressure amounting to approximately £1.5 million which will need to be made up from savings and efficiencies.

4.3 New Homes Bonus Grant

As a stimulus to the provision of new homes, the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The figure for 2012/2013 has been confirmed at £1.03m.

However this funding is not new money and is effectively a redistribution of Councils' overall grant entitlements as the source of funding has been derived from top slicing Formula Grant at national level. Whilst this element of funding is available for whatever purpose each Council thinks fit, the Council's Executive on 12th January 2011 approved that up to £6.8 million of this funding would be earmarked for housing development in the Tyldesley Road and Rigby Road areas.

4.4 Other Funding Issues – Academies

No change will be made to the transfer out of Formula Grant for 2011/2012 in order to fund Academies, but a new test will be applied to the 2012/2013 adjustment for each authority to establish whether a rebate should be made in 2012/2013.

5. **Revenue Budget 2011/12 – Projected Outturn**

5.1 The summary within this Budget Book shows the projected revenue outturn for the current financial year.

5.2 Line 20 of this summary shows that it is now estimated that a sum of £830,000 will be added to working balances at 31st March 2012.

The main reasons for this change are:

	£000	£000
Service Overspendings		
Blackpool Services	300	
Built Environment, Regeneration, Tourism and Culture	<u>167</u>	
		467
Service Underspendings		
Area Forums	(200)	
Concessionary Fares	(269)	
Treasury Management	(326)	
Central Support Services	(322)	
Children Adult and Family Services	<u>(736)</u>	
		<u>(1,853)</u>
Net Service Underspendings 2011/12		(1,386)
Net Adjustment to Contingencies / Reserves		556
Net Underspending 2011/12		(830)

5.3 Blackpool Services forecast overspend of £300,000 is mainly due to reductions in both off-street car parking income and catering income. Additional pressures have arisen in Built Environment, Regeneration, Tourism and Culture due to a reduction in revenue streams for Capital Projects and spending pressures within Illuminations each of which is currently under review. Although pressures exist within Children Adult and Family Services (CAFS) owing to increasing numbers of Looked After Children these additional costs are being

more than offset by reductions in short-term and residential placements in Adult Social Care.

- 5.4 It is recommended that in accordance with previous custom any overspendings on service budgets at 31st March will be recovered in the following year 2012/2013.

6. Cash Limited Revenue Budget 2012/13

- 6.1 There is a statutory requirement upon the Council to set a balanced budget

- Section 100 of the Local Government Act 2002 requires local authorities to plan each year's revenue at a level sufficient to meet operating expenses and hence achieve a balanced budget
- Section 114 of the Local Government Finance Act 1988 requires the chief finance officer of an authority to report to its Members and external auditor if it appears that the expenditure of the authority incurred (or proposed to incur) in a financial year is likely to exceed the resources available to meet that expenditure.

- 6.2 The cash limit upon the revenue budget for 2012/2013 is £144,237,000 (line 21 of the summary). This represents the maximum sum of net expenditure which is sustainable within the resources available.

- 6.3 The Revenue Budget for next year is based upon the following assumptions:-

- + 0.5% additional employer pension contributions following last year's triennial revaluation of the Lancashire County Pension Fund
- savings of £1.4m resulting from the continuation of the agreement with staff to take 4 days of additional unpaid leave
- inflation on operating costs of 3% (except for known contractual commitments and exceptional inflationary pressures)
- the financial effects of decisions taken this year with budgetary implications for next year
- expenditure pressures from:
 - > Implementation of the Single Status Agreement for local authority employees
 - > Revenue consequences of capital schemes including the new tramway and Central Business District
- a sum of £391,800 for voluntary sector grants and subscriptions
- an overall uplift in fees and charges of 2.5%
- an allocation of £750,000 from the Council's reserves.

The service estimates do not include any provision for pay awards in 2012/2013. The budget also assumes that the level of council tax will remain unchanged and as a result the Council will qualify for the Council Tax Freeze Grant in full (see paragraph 4.2).

7. Budget Gap 2012/13

7.1 The budget gap has resulted from the following:

	£m	£m
Loss of Central Government grant support		5.4
Other Pressures:		
Restoration of annual increments and removal of staff car parking charges	1.7	
Employer's pension contributions	0.3	
Non-pay inflation	1.5	
Other costs	<u>0.7</u>	<u>4.2</u>
		9.6
Service specific pressures		4.5
Offset by:		
Contribution from reserves	(0.8)	
Contribution from contingencies	(1.2)	
Concessionary Fares / Treasury Management	(0.5)	
Organisational Changes	<u>(1.0)</u>	<u>(3.5)</u>
Budget savings target 2012/2013		10.6

7.2 Service Specific Pressures

In setting realistic budgets for the forthcoming year, services have identified spending pressures specific to their service, which will be expected to be met by that service under the cash limited budgeting regime. The most common causes of such pressures are:

- reductions in fees & charges and grant income (£2.3m)
- restructurings and service redesigns (£0.8m)
- premises-related costs (£0.5m)
- Equal Pay consequences (£0.5m)
- other (£0.4m).

7.3 Organisational Changes

In balancing the Budget, corporate savings amounting to £1.0m are planned from Procurement Category Management (£0.6m) and the Property and Capital Structural Review (£0.4m).

8. Considerations

8.1 Staffing Implications

The single largest component of the Council's revenue spending relates to staffing costs and the proposed savings will result in the loss of approximately 75 posts. Half of this number will be met by deleting vacant posts that have been kept on hold. Early retirements and voluntary redundancies are being encouraged if they are viable, before any compulsory redundancies will take place. The latter will involve the Council in additional costs by way of termination payments and pension strain, which will need to be provided for from reserves. The Council is working with a number of partners in the employment, training and development fields to ensure that any employee facing redundancy will be supported as best as possible to obtain future employment through the Council's redeployment process or with other employers.

8.2 Financial Context

Together with all other sectors of the national economy, the Council's finances have been affected by the measures being taken to recover from the economic downturn.

Interest Rates - The outlook for short-term interest rates is that they will continue at the present historically low levels during 2012 and there is no sign of an imminent upturn. Interest receivable on temporary investments will continue at modest levels and debt restructuring opportunities will be kept under continuous review to minimise interest payments.

Concessionary Fares – Blackpool residents still have the highest take-up of NoWcards across Lancashire and Cumbria but the patronage trend is downwards.

Single Status – The Pay Review of Council staff is now completed. Provision has been made in the Council's reserves to meet the present and future costs of equal pay claims. The review of schools staff has progressed. The costs of this exercise fall outside this budget and will be funded directly by the schools.

Termination costs – With an estimated loss of 75 posts in 2012/13, the Council will need to provide an appropriate sum for the consequential redundancy and pension costs. It is recommended that up to £1 million be set aside for this purpose in part from any underspending on the current year's revenue budget.

8.3 Equalities Impact Assessment

The Council has a statutory responsibility under Equality law, known as the "Public Sector Duty", to undertake an assessment of the equality impact on all major proposed changes to services. This is set within the context of the Council's overarching requirement under Equality law as a designated public authority to have "due regard" to the need to:

- eliminate discrimination, harassment, victimisation and other prohibited conduct
- advance equality of opportunity
- foster good relations between different (defined) groups.

9. Voluntary Sector Grants and Subscriptions

- 9.1 Applications have been received from a large number of voluntary sector organisations in respect of financial assistance for 2012/2013 and these were considered by the Executive on 25th January 2012. It is recommended that £391,800 is provided for this purpose.

10. Capital Expenditure

- 10.1 The Council's Capital Programme for 2012/2013 – 2014/2015 has its own section within this Budget Book. Debt financing costs for the capital programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any prudential borrowings.
- 10.2 The size and value of the capital programme is set in accordance with those allocations plus any available capital receipts, external grants, and any prudential borrowing schemes where the costs are to be separately funded from service budgets. Schemes being financed by Prudential Borrowing require specific approval from the Executive.
- 10.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

11. Working Balances and Reserves

- 11.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council's statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.
- 11.2 The budget for 2012/2013 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.
- Risk management – Risk management processes are fully embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group meets quarterly to review the risks contained in the register. The strategic risk register identifies the key risks facing services in the delivery of Council priorities. In addition, the recommendation concerning the level of the general working balances included in this budget is itself a product of a risk based assessment
 - Budget Setting – Finance staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations
 - Budget Monitoring – Monitoring is carried out on a monthly basis and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive. Risk monitoring reports are also used to complement financial monitoring and such reports are taken at least quarterly to Executive Directors, Scrutiny Committee and the Finance & Audit Committee. This provides both a further indication of potential risk areas for the Council and an opportunity to take action to mitigate such risks. Bearing in mind the importance of successfully delivering budget savings in the current financial year, monthly reports on progress in achieving savings have been reported to Cabinet Members.
- 11.3 Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008, the establishment of and transfers to/from reserves are subject to the approval of the Council's Section 151 Officer. The Council's reserves are continuously reviewed to ensure that they remain at an appropriate level.
- 11.4 In addition to the Council's general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council's general working balances would need to be set at a higher level. Taking into account specific reserves, it is the opinion of the Council's Section 151 Officer that the Council should plan for a level of general working balances of £6m. This level is necessary in view of the scale of the Council's gross revenue budget and associated risks. An assessment of the significant risks and the steps which are being taken to mitigate these risks were set out in the Budget Report. It is reasonable for the Council to expect to achieve a level of general working balances of around £6m over the next 12 months by this budget and achieving the savings programme it has set.

12. Capping

- 12.1 Under Schedule 5 of the Localism Act 2011, the Government has introduced a requirement to hold a local referendum when proposed Council Tax increases are deemed excessive. This replaces the Government's previous capping powers.
- 12.2 The Council Tax freeze implied by the revenue budget outlined in this report will not invoke such a referendum.

13. Medium Term Financial Prospects

- 13.1 Medium term prospects are overshadowed by the continuing cutbacks in public sector spending.
- 13.2 The most significant factor in terms of the Council's budgetary resources in the medium term is the amount which will be received by way of Formula Grant. The prospects for Formula Grant from 2013/14 onwards remain uncertain, but indicative forecasts suggest that further reductions of £3.3m (4%) in 2013/14 and £8.7m (11.2%) in 2014/15 may be imposed, which will contribute to further budget gaps in each year in the order of £10m.
- 13.3 As further detail emerges, a revised Medium Term Financial Strategy will be presented to the Executive in the summer.

BLACKPOOL COUNCIL

COUNCIL TAX 2011/12 AND 2012/13

CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:		2011/12 ESTIMATES		2012/13 ESTIMATES		CHANGE year on year	
		£000	£000	£000	£000	£000	%
GENERAL FUND ESTIMATES - NET EXPENDITURE			147,757		144,237	(3,520)	(2.38)
LESS:							
REVENUE SUPPORT GRANT		20,404		1,569			
REDISTRIBUTED NATIONAL NON-DOMESTIC RATES		66,012		79,428			
COUNCIL TAX FREEZE GRANT		1,492		2,997			
			(87,908)		(83,994)	3,914	(4.45)
COUNCIL TAX REQUIREMENT - BLACKPOOL COUNCIL			59,849		60,243	394	0.66
TOTAL COUNCIL TAX REQUIREMENT							
BLACKPOOL COUNCIL			59,849		60,243	394	0.66
LANCASHIRE POLICE AUTHORITY			6,702		6,915	213	3.18
LANCASHIRE FIRE AUTHORITY			2,917		2,936	19	0.66
			69,468		70,094	626	0.90
TAX BASE - BLACKPOOL COUNCIL			Nos.		Nos.		
			45,823		46,125	302	0.66
COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:			£		£	£	
BLACKPOOL COUNCIL			1,306.09		1,306.09	-	-
LANCASHIRE POLICE AUTHORITY			146.27		149.93	3.66	2.50
LANCASHIRE FIRE AUTHORITY			63.65		63.65	-	-
TOTAL COUNCIL TAX AT BAND D EQUIVALENT			1,516.01		1,519.67	3.66	0.24

CALCULATION OF COUNCIL TAX BY BAND:								
VALUATION BAND	A 6/9	B 7/9	C 8/9	D 9/9	E 11/9	F 13/9	G 15/9	H 18/9
	£	£	£	£	£	£	£	£
BLACKPOOL	870.73	1,015.85	1,160.97	1,306.09	1,596.33	1,886.57	2,176.82	2,612.18
POLICE	99.95	116.61	133.27	149.93	183.25	216.57	249.88	299.86
FIRE	42.43	49.51	56.58	63.65	77.79	91.94	106.08	127.30
COUNCIL TAX 2012/13	1,013.11	1,181.97	1,350.82	1,519.67	1,857.37	2,195.08	2,532.78	3,039.34
BLACKPOOL	870.73	1,015.84	1,160.96	1,306.09	1,596.34	1,886.57	2,176.82	2,612.18
POLICE	97.51	113.77	130.02	146.27	178.77	211.28	243.78	292.54
FIRE	42.43	49.51	56.58	63.65	77.79	91.94	106.08	127.30
COUNCIL TAX 2011/12	1,010.67	1,179.12	1,347.56	1,516.01	1,852.90	2,189.79	2,526.68	3,032.02
BLACKPOOL	0.00	0.01	0.01	0.00	-0.01	0.00	0.00	0.00
POLICE	2.44	2.84	3.25	3.66	4.48	5.29	6.10	7.32
FIRE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Change, year on year	2.44	2.85	3.26	3.66	4.47	5.29	6.10	7.32

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	(145)	526	526	371
2	TOURISM, REGENERATION AND CULTURE	18,105	11,885	13,500	12,871
3	HUMAN RESOURCES & TRANSFORMATION	369	117	(183)	(153)
4	DEMOCRATIC SERVICES	4,529	3,235	2,992	2,791
5	RESOURCES DIRECTORATE	1,082	1,389	1,380	994
6	BUILT ENVIRONMENT	8,167	7,451	7,581	7,891
7	CHILDREN, ADULT & FAMILY SERVICES	87,679	80,372	79,636	80,841
8	BLACKPOOL SERVICES	39,238	40,086	40,386	40,618
9	BUDGETS OUTSIDE THE CASH LIMIT	18,045	22,739	22,174	22,579
10	CAPITAL CHARGES	(23,216)	(25,047)	(25,047)	(28,973)
11	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	(65)	-	-	-
12	SUB TOTAL - NET COST OF SERVICES	153,788	142,753	142,945	139,830
	CONTRIBUTIONS AND CONTINGENCIES				
13	CONTRIBUTIONS - TO RESERVES	4,528	1,237	(250)	-
14	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	47	260	260	460
15	CONTINGENCIES	4,974	3,898	3,898	3,871
16	SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES	9,549	5,395	3,908	4,331
	LEVIES				
17	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	73	74	74	76
18	SUB TOTAL - LEVIES	73	74	74	76
19	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	163,410	148,222	146,927	144,237
20	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCE	163	(465)	830	-
21	NET REQUIREMENTS AFTER WORKING BALANCES	163,573	147,757	147,757	144,237
	Working Balances as at 1st April	6,004		6,167	6,997
	Movement in Working Balances	163		830	-
		6,167		6,997	6,997
	Transfer from Earmarked Reserves	-		-	-
	General Balances as at 31st March	6,167		6,997	6,997

Note(s)

1. Actuals include IAS 19 adjustments regarding employer's superannuation contributions and annual leave accrual

Chief Executive

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	513	420	408	267
PREMISES	-	-	-	-
TRANSPORT	6	9	2	4
SUPPLIES AND SERVICES	55	20	11	18
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	34	149	181	83
CAPITAL CHARGES	13	13	13	13
TOTAL EXPENDITURE	621	611	615	385
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	766	75	75	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS		10	14	14
TOTAL INCOME	766	85	89	14
NET EXPENDITURE	(145)	526	526	371
<u>COST PER '000 POPULATION</u>	(1)	4	4	3

Budget Holder: Mr Neil Jack - Chief Executive

Chief Accountant: Mr Phil Redmond

Notes:

- 1) This budget consists of the Chief Executive and support staff.

Tourism, Regeneration and Culture

TOURISM, REGENERATION & CULTURE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUMMARY

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
FUNCTIONS OF THE SERVICE	£000	£000	£000	£000
ASSET & ESTATE MANAGEMENT	2,226	1,808	1,808	2,249
STRATEGIC LEISURE ASSETS	1,602	201	1,779	1,062
PARTNERSHIPS & BUSINESS DEVELOPMENT	2,109	1,498	1,498	1,203
ECONOMIC DEVELOPMENT	4,061	899	899	691
ILLUMINATIONS	3,091	2,865	2,902	2,826
VISIT BLACKPOOL/ MARKETING COMPANY	2,090	1,913	1,913	2,060
ARTS & HERITAGE	714	835	835	576
LIBRARY SERVICES	2,212	1,866	1,866	2,204
NET COST OF SERVICES	18,105	11,885	13,500	12,871
<i>COST PER '000 POPULATION</i>	<i>127</i>	<i>83</i>	<i>95</i>	<i>90</i>

ASSISTANT CHIEF EXECUTIVE: Mr Alan Cavill

FINANCE MANAGERS: Mr Steve Maher / Ms Kirsten Whyatt

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	7,682	5,801	5,766	5,235
PREMISES	4,982	4,228	6,762	4,118
TRANSPORT	230	220	213	213
SUPPLIES AND SERVICES	13,184	4,069	5,112	4,723
THIRD PARTY PAYMENTS	537	1,051	1,056	1,061
TRANSFER PAYMENTS	274	-	134	-
SUPPORT SERVICES	1,704	2,125	2,236	1,701
CAPITAL CHARGES	6,471	6,766	6,852	9,003
TOTAL EXPENDITURE	35,064	24,260	28,131	26,054
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,911	6,310	6,557	7,232
GOVERNMENT GRANTS	2,004	10	10	-
RECHARGES	4,346	5,393	5,542	5,122
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6,698	662	2,522	829
TOTAL INCOME	16,959	12,375	14,631	13,183
NET EXPENDITURE	18,105	11,885	13,500	12,871

TOURISM, REGENERATION & CULTURE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
ASSET & ESTATE MANAGEMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,308	1,563	1,219	1,574
PREMISES	2,997	2,560	3,464	2,557
TRANSPORT	9	11	11	8
SUPPLIES AND SERVICES	589	1,012	713	1,370
THIRD PARTY PAYMENTS	8	2	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	709	994	1,067	901
CAPITAL CHARGES	2,956	2,865	2,951	3,137
TOTAL EXPENDITURE	8,576	9,007	9,425	9,547
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,924	1,716	2,003	2,084
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	4,325	5,393	5,542	5,122
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	101	90	72	92
TOTAL INCOME	6,350	7,199	7,617	7,298
NET EXPENDITURE	2,226	1,808	1,808	2,249
COST PER '000 POPULATION	16	13	13	16

Budget Holder: Mr Stephen Waterfield - Head of Strategic Asset and Estates Management

Notes:

- The above figures include the operating costs of the following premises:-
 - Town Hall
 - Municipal Buildings
 - Stanley Buildings
 - 1 Clifton Street
 - Progress House
 - South King Street
 - Blackpool Football Club
 - Technology Management Centre
 - Coastal House
 - Enterprise Centre
 - Solaris Centre
 - Festival House
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.
- "Recharges" relates to accommodation costs allocated to various departments of the Council.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUILDINGS	(967)	(1,176)	(821)	(613)
ESTATES	267	59	6	305
FACILITIES	296	588	565	363
STRATEGIC PROPERTY MANAGEMENT	907	715	541	578
INVESTMENT PORTFOLIO	1,532	1,564	1,376	1,557
VACANT AND UNDERUSED	191	58	141	59
NET EXPENDITURE	2,226	1,808	1,808	2,249

TOURISM, REGENERATION & CULTURE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	1,116	1,020	2,598	985
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,562	250	250	250
THIRD PARTY PAYMENTS	388	993	993	995
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	3	49	49	-
CAPITAL CHARGES	2,216	2,537	2,537	4,407
CORPORATE SAVINGS TARGET				
TOTAL EXPENDITURE	8,285	4,849	6,427	6,637
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,667	4,363	4,363	4,962
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,016	285	285	613
TOTAL INCOME	6,683	4,648	4,648	5,575
NET EXPENDITURE	1,602	201	1,779	1,062
COST PER '000 POPULATION	11	1	12	7

Budget Holder: Mr Stephen Waterfield - Head of Strategic Asset and Estates Management

Notes:

- Strategic Leisure Assets include the following premises:
 - Blackpool Tower
 - The Winter Gardens
 - Madame Tussauds
 - The Golden Mile Centre

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
WINTER GARDENS	-	395	395	510
TOWER	937	400	1,978	1,310
TUSSAUDS	350	195	195	(308)
GOLDEN MILE	315	(789)	(789)	(450)
NET EXPENDITURE	1,602	201	1,779	1,062

TOURISM, REGENERATION & CULTURE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

PARTNERSHIPS & BUSINESS DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	366	357	344	340
PREMISES	2	-	-	-
TRANSPORT	6	5	5	4
SUPPLIES AND SERVICES	1,823	410	411	507
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	102	726	738	352
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,299	1,498	1,498	1,203
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	10	-	-	-
GOVERNMENT GRANTS	100	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	80	-	-	-
TOTAL INCOME	190	-	-	-
NET EXPENDITURE	2,109	1,498	1,498	1,203
COST PER '000 POPULATION	15	11	11	8

Budget Holder: Mr Alan Cavill - Assistant Chief Executive Regeneration, Tourism & Culture

Notes:

- 1) The Partnership and Business Development team carries responsibility for private sector engagement and partnership working, as well as relationship management between the Council and key partner organisations including the Town Centre BID, Marketing Blackpool and Blackpool, Fylde & Wyre Economic Development Company. The service also provides extensive corporate project support services including business planning, monitoring of external funds and communication with key stakeholders.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLACES SUPPORT	117	269	269	282
PARTNERSHIPS & BUSINESS DEVELOPMENT	303	244	244	248
REGENERATION, TOURISM & CULTURE	1,689	985	985	673
NET EXPENDITURE	2,109	1,498	1,498	1,203

TOURISM, REGENERATION & CULTURE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

ECONOMIC DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,408	730	904	219
PREMISES	114	40	70	38
TRANSPORT	27	6	6	4
SUPPLIES AND SERVICES	3,487	262	532	390
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	274	-	134	-
SUPPORT SERVICES	230	69	69	61
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	6,540	1,107	1,715	712
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	32	21	21	21
GOVERNMENT GRANTS	1,758	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	689	187	795	-
TOTAL INCOME	2,479	208	816	21
NET EXPENDITURE	4,061	899	899	691
COST PER '000 POPULATION	28	6	6	5

Budget Holder: Mr Peter Legg - Head of Economic Development

Notes:

- 1) The Enterprise and Employment Division is to return to its former name of Economic Development Division to reflect its increasing role in supporting the economic development of both Blackpool and the Fylde Coast (in support of the EDC). Whilst much reduced in funding in comparison to previous years, the Division will continue to explore all opportunities to provide support to Blackpool's unemployed residents, new start and existing businesses, whilst encouraging inward investment and a more diverse year-round economy. Positive Steps into Work's primary role within the Division will be to deliver the government's Work Programme over the next five years, enabling tailored support to longer-term unemployed across Blackpool and the Fylde Coast.
- 2) The Council continues to support the development and remit of the Blackpool Fylde and Wyre Economic Development Company; working with neighbouring authorities and the private sector to promote the economic interests of the Fylde Coast, both within Lancashire and at a national level. Funding will be reduced in line with other Council commitments, with an appropriate level of staffing brought in-house to be aligned with other Council partnership and economic development functions.

TOURISM, REGENERATION & CULTURE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
ILLUMINATIONS

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,338	1,072	1,300	1,101
PREMISES	347	343	350	250
TRANSPORT	149	162	160	166
SUPPLIES AND SERVICES	551	284	1,221	233
THIRD PARTY PAYMENTS	42	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	121	(25)	11	11
CAPITAL CHARGES	1,134	1,143	1,143	1,179
TOTAL EXPENDITURE	3,682	2,979	4,185	2,940
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	27	-	2	-
GOVERNMENT GRANTS	100	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	464	114	1,281	114
TOTAL INCOME	591	114	1,283	114
NET EXPENDITURE	3,091	2,865	2,902	2,826
COST PER '000 POPULATION	22	20	20	20

Budget Holder: Mr Richard Ryan - Illuminations Manager

Notes:

- 1) The Council has staged the illuminations display in the autumn of each year since 1912 and it forms one of the town's most popular attractions. The features for the display are designed and built by the illuminations division.
- 2) Voluntary donations from businesses and other local interests are received each year towards the cost of staging the display and nightly collections are made on the promenade. Sponsorship of the display and features also raise additional income.

TOURISM, REGENERATION & CULTURE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

VISIT BLACKPOOL / MARKETING COMPANY

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	615	644	618	629
PREMISES	136	-	6	-
TRANSPORT	9	10	11	10
SUPPLIES AND SERVICES	1,400	1,357	1,477	1,481
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	233	54	54	85
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,393	2,065	2,166	2,205
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	186	136	149	139
GOVERNMENT GRANTS	8	10	10	-
RECHARGES	20	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	89	6	94	6
TOTAL INCOME	303	152	253	145
NET EXPENDITURE	2,090	1,913	1,913	2,060
COST PER '000 POPULATION	15	13	13	14

Budget Holder: Ms Natalie Wyatt - Managing Director of Marketing Blackpool

Notes:

- Marketing Blackpool is the resort's Destination Management Organisation which has responsibilities for promoting the offer which is largely tourism related, though not exclusive to, and aims to market to both leisure and business visitors, investors and wider industry. Its aim is to reposition Blackpool as Europe's leading seaside resort, which in turn will increase visitor numbers and spend with the intention of creating jobs in the economy. As the owner of the resort's brand, the company will lead on all destination marketing campaigns, will programme and deliver Blackpool's major events and will engage and working in partnership with private sector businesses in the resort. In addition to this, the department also operates the Tourist Information Centre. A Destination Marketing Plan is currently being produced linking the Economic Development elements into the strategy.

TOURISM, REGENERATION & CULTURE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
ARTS & HERITAGE

SUBJECTIVE ANALYSIS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	384	294	282	264
PREMISES	49	33	32	37
TRANSPORT	10	4	5	4
SUPPLIES AND SERVICES	348	158	178	169
THIRD PARTY PAYMENTS	89	56	63	66
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	38	232	232	3
CAPITAL CHARGES	38	38	38	38
TOTAL EXPENDITURE	956	815	830	581
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2	-	-	1
GOVERNMENT GRANTS	38	-	-	-
RECHARGES	1	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	201	(20)	(5)	4
TOTAL INCOME	242	(20)	(5)	5
NET EXPENDITURE	714	835	835	576
COST PER '000 POPULATION	5	6	6	4

Budget Holder: Polly Hamilton - Assistant Director of Culture

Notes:

Arts and Creative Industries

This budget represents the cost of providing the following key areas:

- 1) The general running costs, exhibition and education programme, and staffing for the Grundy Art Gallery. The exhibition programme attracts visitors locally, regionally and nationally; and the education programme provides opportunities particularly for young people and adults as well to learn about and participate in the visual arts, as part of our commitment to delivering the 5-hour Culture Offer.
- 2) An Arts Development Service.
- 3) Revenue funding to the Grand Theatre provided through a Service Level Agreement. This funding supports the Grand's core performance programme.
- 4) A maintenance budget for the Great Promenade Show. This allows for the general upkeep of this visitor attraction.
- 5) This budget does not include external funding. The Arts Service uses its core budget to attract external funding of around £300k annually to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

Heritage, Collections and Archives

The Heritage Service has a wide remit encompassing a range of heritage activities from strategic development to operational issues including:

- 1) Policy development and review, including the Blackpool Council Heritage Strategy.
- 2) Lead for Blackpool's bid for UNESCO World Heritage Site status.
- 3) Lancashire Record Office, the Local Family and History Centre, the Illuminations Archive centre and advice, the former Tower Company Collection and support for other Blackpool Collections in private hands.
- 4) Local, regional and national advocacy for Blackpool's heritage.
- 5) Development and implementation of community heritage projects and events, like the Heritage Open Days initiative.
- 6) Development and co-ordination of heritage networks in the local area including the creation of a network of volunteers.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS DEVELOPMENT	304	218	218	199
GRUNDY ART GALLERY	176	174	174	173
HERITAGE	55	61	61	49
DIVISIONAL OVERHEADS	179	382	382	155
NET EXPENDITURE	714	835	835	576

TOURISM, REGENERATION & CULTURE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
LIBRARY SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,263	1,141	1,099	1,108
PREMISES	221	232	242	251
TRANSPORT	20	22	15	17
SUPPLIES AND SERVICES	424	336	330	323
THIRD PARTY PAYMENTS	10	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	268	26	16	288
CAPITAL CHARGES	127	183	183	242
TOTAL EXPENDITURE	2,333	1,940	1,885	2,229
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	63	74	19	25
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	58	-	-	-
TOTAL INCOME	121	74	19	25
NET EXPENDITURE	2,212	1,866	1,866	2,204
COST PER '000 POPULATION	16	13	13	15

Budget Holder: Polly Hamilton - Assistant Director of Culture

Notes:

This budget represents the cost of providing the statutory public library service.

The library service in Blackpool consists of:-

- 1) A network of community libraries which provide the Blackpool library service across the Borough. All provide trusted community places for learning, information provision, social and cultural activities, books and other items for loan and access to public PCs.
- 2) An at-home library outreach service for 170 residents is provided for vulnerable people who are unable to visit a local library - mainly older people.
- 3) The service co-ordinates the national Bookstart scheme - providing books, via a gifting scheme, to all households with babies and pre-school children.
- 4) An annual Reader Development programme is actioned to promote and support literacy, learning, and the use of libraries - this activity includes targetted activity for children, young people, adult learners, unemployed people, older people and others with special needs. These varied activities include the Wordpool festival, storytimes, adult learning support, x-box clubs, band nights, author visits and information sessions on a wide range of topics such as health, benefits, housing, jobs, etc.
- 5) A Local and Family History Centre, which helps residents and others learn about the history of Blackpool and research their family trees.

Over 40% of the population are registered as library members - over 25,000 of these registered users are 'active' users, having used the library in the past 12 months. The last figure does not include those people who do not borrow anything or use a PC but simply visit the library for other reasons, eg to read a daily newspaper or attend an event.

During 2011/12 the service has completed 3 major redevelopment projects:

- a new Library has been opened at Moor Park (replacing Bispham Library)
- Anchorsholme Library has been extended and refurbished and is known as 'Anchorsholme Library & Family Space'
- and the prestigious Central Library (Edwardian Grade 2 listed building) reopened its doors to the public in September

All three of these facilities are proving to be successful and popular - with increased visits and usage.

Human Resources and Transformation

HUMAN RESOURCES & TRANSFORMATION

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUMMARY

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
FUNCTIONS OF THE SERVICE	£000	£000	£000	£000
DIRECTORATE SUPPORT	(2,497)	(3,198)	(3,433)	(2,089)
HEALTH & SAFETY	309	206	187	228
HUMAN RESOURCES & ORGANISATION DEVELOPMENT	1,471	1,684	1,638	1,624
PAY, EQUALITY & POLICY	286	276	276	285
POLICY & TRANSFORMATION	572	762	762	(200)
COMMUNICATIONS	228	387	387	(1)
NET COST OF SERVICES	369	117	(183)	(153)
COST PER '000 POPULATION	3	1	(1)	(1)

ASSISTANT CHIEF EXECUTIVE: Carmel McKeogh

CHIEF ACCOUNTANT: Mr Phil Redmond

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,274	3,570	3,511	3,473
PREMISES	14	2	16	3
TRANSPORT	23	23	23	22
SUPPLIES AND SERVICES	972	827	802	743
THIRD PARTY PAYMENTS	-	250	250	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	238	958	760	578
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	5,521	5,630	5,362	4,819
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	197	117	117	106
GOVERNMENT GRANTS	96	-	-	-
RECHARGES	4,001	4,839	4,852	4,374
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	858	557	576	492
TOTAL INCOME	5,152	5,513	5,545	4,972
NET EXPENDITURE	369	117	(183)	(153)

HUMAN RESOURCES & TRANSFORMATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
DIRECTORATE SUPPORT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	292	228	227	141
PREMISES	1	1	2	2
TRANSPORT	3	1	2	1
SUPPLIES AND SERVICES	170	147	122	110
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	168	877	679	544
CAPITAL CHARGES				
TOTAL EXPENDITURE	634	1,254	1,032	798
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,066	4,452	4,465	2,887
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	65	-	-	-
TOTAL INCOME	3,131	4,452	4,465	2,887
NET EXPENDITURE	(2,497)	(3,198)	(3,433)	(2,089)
COST PER '000 POPULATION	(17.52)	(22)	(24)	(15)

Budget Holder: Carmel McKeogh - Assistant Chief Executive

Notes:

- 1) The department is responsible for ensuring that the key corporate priorities are clear and understood by employees across the council.
- 2) The Directorate Support team supports the Human Resources and Transformation directorate to deliver a range of services to internal and external clients.

HUMAN RESOURCES & TRANSFORMATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
HEALTH & SAFETY

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	354	250	250	254
PREMISES	-	-	-	-
TRANSPORT	3	2	2	2
SUPPLIES AND SERVICES	2	3	3	3
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	31	-	-	-
CAPITAL CHARGES				
TOTAL EXPENDITURE	390	255	255	259
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	81	49	68	31
TOTAL INCOME	81	49	68	31
NET EXPENDITURE	309	206	187	228
COST PER '000 POPULATION	2	1	1	2

Budget Holder: Mr Terry Hall - Health & Safety Manager

Notes:

- 1) Health & Safety is a key support function to the Council. The team provides services to a range of other clients and Schools through service level agreements.
- 2) The service provides advice, guidance and support to managers and employees on health and safety matters. They audit compliance with health and safety arrangements and make recommendations for action. In addition the team procure and deliver training and coaching for managers on health and safety matters.

HUMAN RESOURCES & TRANSFORMATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
HUMAN RESOURCES & ORGANISATION DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,489	2,116	2,058	2,037
PREMISES	12	1	14	1
TRANSPORT	13	13	12	12
SUPPLIES AND SERVICES	539	526	526	499
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	39	-	-	-
CAPITAL CHARGES				
TOTAL EXPENDITURE	3,092	2,656	2,610	2,549
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	197	92	92	92
GOVERNMENT GRANTS	24	-	-	-
RECHARGES	935	387	387	387
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	465	493	493	446
TOTAL INCOME	1,621	972	972	925
NET EXPENDITURE	1,471	1,684	1,638	1,624
COST PER '000 POPULATION	10	12	11	11

Budget Holder: Mrs L Dutton - Head of Organisation & Workforce Development

Notes:

Human Resources and Organisation Development is a key support function to the Council. Services include:

- 1) Payroll - Responsible for providing a payroll service for the Council and many other external customers. The service provides pension and taxation services in addition to a basic payroll service.
- 2) Corporate Health - The service conducts pre-employment medicals and checks, and undertakes risk assessments and health checks. Also promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 3) Organisation Development - Responsible for ensuring that the organisation is able to deliver its goals and objectives through effective change management and the training and development of employees.
- 4) Resourcing - Which ensures a right first time approach to recruitment and safeguarding, the management of the HR database and first rate management information.
- 5) Schools Human Resources team - Responsible for providing a full Human Resource service to 38 of the 40 Blackpool schools, financed through a service level agreement.
- 6) Employee Relations and Business Partner Function - Works to ensure excellent relationships with our client managers. Supports services with all people management issues to ensure that restructures, re-organisations, disciplinarys, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 7) In addition to providing the above services the teams also provide services to a range of other clients and schools through service level agreements in order to generate income.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ORGANISATIONAL DEVELOPMENT	1,270	1,119	1,083	1,061
PAYROLL	(89)	306	296	303
CORPORATE HEALTH	290	259	259	260
NET EXPENDITURE	1,471	1,684	1,638	1,624

HUMAN RESOURCES & TRANSFORMATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
PAY, EQUALITY & POLICY

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	314	257	257	265
PREMISES	-	-	-	-
TRANSPORT	1	2	2	3
SUPPLIES AND SERVICES	15	17	17	17
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	330	276	276	285
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	44	-	-	-
TOTAL INCOME	44	-	-	-
NET EXPENDITURE	286	276	276	285
COST PER '000 POPULATION	2	2	2	2

Budget Holder: Mr Andy Divall - Pay, Equality & Policy Manager

Notes:

- 1) The purpose of the team is to provide HR policy support and facilities for recognised Trades Union, as well as providing advice, guidance and support to managers across the council on equalities.
- 2) In addition, the team work directly with employee and community groups to ensure the development of good equality practice and foster community cohesion.

HUMAN RESOURCES & TRANSFORMATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
POLICY & TRANSFORMATION

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	597	470	470	487
PREMISES	-	-	-	-
TRANSPORT	2	4	4	2
SUPPLIES AND SERVICES	140	33	33	23
THIRD PARTY PAYMENTS	-	250	250	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	5	5	25
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	739	762	762	537
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	62	-	-	-
RECHARGES	-	-	-	737
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	105	-	-	-
TOTAL INCOME	167	-	-	737
NET EXPENDITURE	572	762	762	(200)
COST PER '000 POPULATION	4	5	5	(1)

Budget Holder: Vacant - Head of Policy & Transformation

Notes:

- 1) This section recognises the close relationship required of the Policy, Performance, Research, Partnership and Transformation functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

HUMAN RESOURCES & TRANSFORMATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
COMMUNICATIONS

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	228	249	249	289
PREMISES	1	-	-	-
TRANSPORT	1	1	1	2
SUPPLIES AND SERVICES	106	101	101	91
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	76	76	9
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	336	427	427	391
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	25	25	14
GOVERNMENT GRANTS	10	-	-	-
RECHARGES	-	-	-	363
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	98	15	15	15
TOTAL INCOME	108	40	40	392
NET EXPENDITURE	228	387	387	(1)
COST PER '000 POPULATION	2	3	3	()

Budget Holder: Ms Suzanne Halliwell - Head of Communications

Notes:

- 1) This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquires, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.

Democratic Services

CHIEF EXECUTIVE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
DEMOCRATIC SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,065	1,025	1,019	1,008
PREMISES	6	2	6	1
TRANSPORT	38	35	37	26
SUPPLIES AND SERVICES	1,566	1,365	1,340	1,195
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,193	1,077	886	848
CAPITAL CHARGES	3	3	3	-
TOTAL EXPENDITURE	4,871	3,507	3,291	3,078
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	225	250	259	256
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	117	22	40	31
TOTAL INCOME	342	272	299	287
NET EXPENDITURE	4,529	3,235	2,992	2,791
<u>COST PER '000 POPULATION</u>	32	23	21	20

Budget Holder: Mr Mark Towers - Head of Democratic Services

Chief Accountant: Mr Phil Redmond

Notes:

Democratic Services comprises of the elements of service shown below:

- 1) Electoral Services includes the organisation of the annual canvass and update of the Register of Electors, and arrangements for Borough, Parliamentary and European elections within the Borough. The budget covers the cost of producing and delivering election forms & cards and will fluctuate according to the incidence of elections.
- 2) Corporate & Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning & Special Events.
- 3) Democratic Services includes the Meeting Support, Scrutiny Support and the Members Support functions. The division provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 4) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, marriage and death and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 5) The budget for supporting the Area Forums and Area Wards is also held by Democratic Services, together with the delegated budget for applications from Elected Members and the budget for applications from the community for Area Panel funding.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	2,758	1,046	1,005	1,417
DEMOCRATIC SERVICES	605	659	654	655
ELECTORAL SERVICES	264	312	306	141
REGISTRARS	120	47	56	46
AREA FORUMS & WARDS	782	1,171	971	532
NET EXPENDITURE	4,529	3,235	2,992	2,791

Resources Directorate

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUMMARY

	FUNCTIONS OF THE SERVICE	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	MANAGEMENT, PROCUREMENT & DEVELOPMENT	(75)	(74)	(90)	(268)
	REVENUES, BENEFITS & TRANSACTIONAL SERVICES	1,871	1,598	1,548	1,027
	LEGAL SERVICES	(832)	932	1,005	346
	ICT	(270)	(263)	(243)	22
	CUSTOMER FIRST	(263)	(607)	(632)	(272)
	FINANCE & AUDIT	651	(197)	(208)	139
	NET COST OF SERVICES	1,082	1,389	1,380	994
	<i>COST PER '000 POPULATION</i>	<i>8</i>	<i>10</i>	<i>10</i>	<i>7</i>

SERVICE DIRECTOR OF RESOURCES: Mr Steve Thompson

CHIEF ACCOUNTANT: Mr Phil Redmond

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	12,158	10,604	10,504	10,173
	PREMISES	30	19	23	19
	TRANSPORT	96	141	101	131
	SUPPLIES AND SERVICES	3,797	2,763	2,751	2,607
	THIRD PARTY PAYMENTS	202	200	198	205
	TRANSFER PAYMENTS	-	-	-	-
	SUPPORT SERVICES	1,168	4,129	4,155	3,230
	CAPITAL CHARGES	358	348	349	167
	TOTAL EXPENDITURE	17,809	18,204	18,081	16,532
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	1,025	517	444	533
	GOVERNMENT GRANTS	521	656	537	541
	RECHARGES	13,459	14,356	14,315	13,331
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,722	1,286	1,405	1,133
	TOTAL INCOME	16,727	16,815	16,701	15,538
	NET EXPENDITURE	1,082	1,389	1,380	994

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

MANAGEMENT, PROCUREMENT & DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	666	671	615	466
PREMISES	17	13	16	14
TRANSPORT	12	35	8	36
SUPPLIES AND SERVICES	277	75	65	92
THIRD PARTY PAYMENTS	-	-	3	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	29	82	86	83
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,001	876	793	691
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	15	10	12	10
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	719	566	566	625
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	342	374	305	324
TOTAL INCOME	1,076	950	883	959
NET EXPENDITURE	(75)	(74)	(90)	(268)
COST PER '000 POPULATION	(1)	(1)	(1)	(2)

Budget Holder: Mr Steve Thompson - Service Director of Resources / Mr Trevor Rayner - Head of Procurement & Development

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. Review, plan and implement improvements to services within the Directorate and across the Council. Strengthen performance management and business planning across the Directorate.
- 2) Corporate Procurement and Stores - Co-ordinate and manage the contractual process and procurement of goods and services for the whole Council and provide advice on all issues relating to procurement. Manage the Layton Depot stores service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUSINESS SERVICES MANAGEMENT	132	12	(16)	(145)
PROJECT TEAM	(85)	37	39	66
CORPORATE PROCUREMENT	80	81	76	12
STORES	(202)	(204)	(189)	(201)
NET EXPENDITURE	(75)	(74)	(90)	(268)

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

REVENUES, BENEFITS & TRANSACTIONAL SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,126	3,851	3,822	3,796
PREMISES	1	2		2
TRANSPORT	27	34	27	24
SUPPLIES AND SERVICES	1,013	1,006	995	902
THIRD PARTY PAYMENTS		-	-	-
TRANSFER PAYMENTS		-	-	-
SUPPORT SERVICES	616	2,338	2,338	1,907
CAPITAL CHARGES	224	217	217	62
TOTAL EXPENDITURE	6,007	7,448	7,399	6,693
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	8	-		-
GOVERNMENT GRANTS	263	382	263	267
RECHARGES	3,297	4,978	4,970	4,955
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	568	490	618	444
TOTAL INCOME	4,136	5,850	5,851	5,666
NET EXPENDITURE	1,871	1,598	1,548	1,027
COST PER '000 POPULATION	13	11	11	7

Budget Holder: Mrs Marie McRoberts - Assistant Director Revenue, Benefits, Transactional Services & Customer First

Notes:

- 1) Housing and Council Tax Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlement and recovery of overpayments.
- 2) Income and Recovery - administer and maximise the collection of Council Tax, Business Rates & sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemption. Also undertakes appropriate enforcement action. Carries out collection on behalf of the Business Improvement District (BID).
- 3) Social Care benefits processing which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers.
- 5) Transactional Services - creditor payment, debtor management and cashiers' services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES MANAGEMENT	153	1,979	1,956	1,543
BENEFITS ADMIN	559	(1,253)	(1,260)	(1,411)
INCOME RECOVERY & DEBTORS	844	836	879	845
ADVICE LINK	40	84	30	149
PAYMENTS AND PROCESSING	275	(48)	(57)	(99)
NET EXPENDITURE	1,871	1,598	1,548	1,027

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

LEGAL SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,292	1,236	1,270	1,153
PREMISES	-	-	-	-
TRANSPORT	17	13	12	13
SUPPLIES AND SERVICES	484	390	391	390
THIRD PARTY PAYMENTS	189	199	195	204
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	105	760	773	204
CAPITAL CHARGES	1	1	1	1
TOTAL EXPENDITURE	2,088	2,599	2,642	1,965
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	228	187	187	192
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,443	1,254	1,224	1,211
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	249	226	226	216
TOTAL INCOME	2,920	1,667	1,637	1,619
NET EXPENDITURE	(832)	932	1,005	346
COST PER '000 POPULATION	(6)	7	7	2

Budget Holder: Miss Christine Baines - Head of Legal Services

Notes:

- 1) Legal Services is made up of the Property & Commercial and Litigation (General) section, the Litigation (Children) section and the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies and Schools.
- 2) The Coroners & Mortuary service covers the Blackpool and Fylde district with Blackpool being the lead authority

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEGAL SERVICES	(1,097)	668	741	80
CORONERS & MORTUARY SERVICES	265	264	264	266
NET EXPENDITURE	(832)	932	1,005	346

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

ICT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,828	1,345	1,388	1,219
PREMISES	10	3	7	3
TRANSPORT	16	13	11	13
SUPPLIES AND SERVICES	1,400	897	893	939
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	94	233	203	216
CAPITAL CHARGES	128	126	126	99
TOTAL EXPENDITURE	3,476	2,617	2,628	2,489
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	659	212	136	217
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,840	2,598	2,598	2,225
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	247	70	137	25
TOTAL INCOME	3,746	2,880	2,871	2,467
NET EXPENDITURE	(270)	(263)	(243)	22
COST PER '000 POPULATION	(2)	(2)	(2)	

Budget Holder: Mr Tony Doyle - Head of ICT Services

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver better, more convenient and cost effective service. ICT Services budget covers all the costs for the 35 staff and for managing the Council's ICT infrastructure and corporate applications. The costs for business application licences, refreshing PCs and telephones are paid directly by the services.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,474	1,225	1,173	1,174
PREMISES	2	-	-	-
TRANSPORT	2	26	27	27
SUPPLIES AND SERVICES	391	213	234	67
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	136	271	269	279
CAPITAL CHARGES	5	5	5	5
TOTAL EXPENDITURE	2,010	1,740	1,708	1,552
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS		-		5
GOVERNMENT GRANTS	61	77	77	77
RECHARGES	2,142	2,220	2,220	1,694
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	70	50	43	48
TOTAL INCOME	2,273	2,347	2,340	1,824
NET EXPENDITURE	(263)	(607)	(632)	(272)
COST PER '000 POPULATION	(2)	(4)	(4)	(2)

Budget Holder: Mrs Marie McRoberts - Assistant Director Revenue, Benefits, Transactional Services & Customer First

Notes:

- 1) Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional Services provided include income and outgoing mail hub for Municipal Buildings and Reception services at Progress House and Town Hall.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

FINANCE & AUDIT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,772	2,276	2,237	2,365
PREMISES	-	-	-	-
TRANSPORT	22	20	16	18
SUPPLIES AND SERVICES	232	182	173	217
THIRD PARTY PAYMENTS	13	1	-	1
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	188	446	486	541
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,227	2,925	2,912	3,142
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	115	109	109	109
GOVERNMENT GRANTS	197	197	197	197
RECHARGES	2,018	2,740	2,738	2,621
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	246	76	76	76
TOTAL INCOME	2,576	3,122	3,120	3,003
NET EXPENDITURE	651	(197)	(208)	139
COST PER '000 POPULATION	5	(1)	(1)	1

Budget Holder: Mr Steve Thompson - Service Director of Resources

Notes:

Finance & Audit is a key support function within the Resources Directorate and comprises the following services:-

- 1) Accountancy - a corporate financial stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.
- 2) Services under the Chief Internal Auditor - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management. (There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.)

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CHIEF FINANCIAL OFFICER	167	59	82	(28)
ACCOUNTANCY	94	(105)	(47)	187
AUDIT & RISK	390	(151)	(243)	(20)
NET EXPENDITURE	651	(197)	(208)	139

Built Environment

BUILT ENVIRONMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUMMARY

	FUNCTIONS OF THE SERVICE	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	CAPITAL PROJECTS	2,681	2,229	2,359	2,706
	QUALITY AND ENFORCEMENT	1,691	1,558	1,558	1,702
	HOUSING	181	396	396	469
	PLANNING SERVICES	1,022	1,162	1,162	1,133
	TRANSPORTATION	2,592	2,106	2,106	1,881
	NET COST OF SERVICES	8,167	7,451	7,581	7,891
	<i>COST PER '000 POPULATION</i>	<i>57</i>	<i>52</i>	<i>53</i>	<i>55</i>

SERVICE DIRECTOR : Mr John Donnellon

FINANCE MANAGERS : Mr Steve Maher / Ms Kirsten Whyatt

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	7,600	6,985	6,708	6,621
	PREMISES	2,336	1,230	2,463	1,821
	TRANSPORT	186	130	172	153
	SUPPLIES AND SERVICES	5,694	3,014	2,502	1,816
	THIRD PARTY PAYMENTS	2,398	3,119	3,485	4,097
	TRANSFER PAYMENTS	-	-	47	-
	SUPPORT SERVICES	2,695	1,179	1,420	1,625
	CAPITAL CHARGES	416	255	255	255
	TOTAL EXPENDITURE	21,325	15,912	17,052	16,388
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	2,549	2,187	2,096	1,754
	GOVERNMENT GRANTS	4,352	2,714	3,329	2,728
	RECHARGES	4,441	3,090	2,996	2,993
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,816	470	1,050	1,022
	TOTAL INCOME	13,158	8,461	9,471	8,497
	NET EXPENDITURE	8,167	7,451	7,581	7,891

BUILT ENVIRONMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CAPITAL PROJECTS

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	1,991	1,543	1,584	1,569
	PREMISES	689	638	683	1,096
	TRANSPORT	30	25	25	25
	SUPPLIES AND SERVICES	2,502	1,778	1,226	681
	THIRD PARTY PAYMENTS	1,964	2,940	3,307	3,900
	TRANSFER PAYMENTS	-	-	-	-
	SUPPORT SERVICES	1,665	200	316	313
	CAPITAL CHARGES	334	198	198	198
	TOTAL EXPENDITURE	9,175	7,322	7,339	7,782
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	21	-	-	-
	GOVERNMENT GRANTS	2,636	2,625	2,627	2,659
	RECHARGES	3,700	2,468	2,353	2,417
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	137	-	-	-
	TOTAL INCOME	6,494	5,093	4,980	5,076
	NET EXPENDITURE	2,681	2,229	2,359	2,706
	COST PER '000 POPULATION	19	16	17	19

Budget Holder: Mrs Clare Nolan-Barnes - Head of Capital Projects

Notes:

- 1) The Capital Projects Division provides in-house architectural, highway engineering, mechanical, electrical design, coast protection and environmental, street lighting, cost consultancy and project management services.
- 2) 2009 saw the awarding and commencement of the 25 year PFI contract to design, build and maintain the public lighting and traffic signals services within the town. This contract will see the transformation of the town's traffic signals and street lights with 13,150 lighting columns, 1,500 illuminated signs and 1,720 traffic signal points all being replaced within the first 5 years of the contract.

	ELEMENTS OF THE SERVICE	£000	£000	£000	£000
	STREET LIGHTING & SIGNALS	2,780	2,805	2,805	3,269
	STREET LIGHTING & SIGNALS STAFF	57	99	99	99
	CAPITAL PROPERTY	(156)	(675)	(545)	(662)
	NET EXPENDITURE	2,681	2,229	2,359	2,706

BUILT ENVIRONMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

QUALITY AND ENFORCEMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,778	1,805	1,782	1,782
PREMISES	2	1	1	1
TRANSPORT	39	32	42	33
SUPPLIES AND SERVICES	394	262	341	269
THIRD PARTY PAYMENTS	14	16	22	17
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	360	210	340	387
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,587	2,326	2,528	2,489
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	792	756	845	775
GOVERNMENT GRANTS	1	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	103	12	125	12
TOTAL INCOME	896	768	970	787
NET EXPENDITURE	1,691	1,558	1,558	1,702
COST PER '000 POPULATION	12	11	11	12

Budget Holder: Mr Tim Cogan - Assistant Director Enforcement & Quality Standards

Notes:

- 1) The Enforcement and Quality Standards Department comprises of the following functions: Trading Standards , Advice & Education, Licensing Service, Health & Safety Enforcement, Licensing Enforcement , Food Control, Housing Enforcement (including Selective Licensing) & Planning Enforcement.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
QUALITY & ENFORCEMENT ADMIN	549	440	506	623
PUBLIC PROTECTION - HOUSING	166	192	168	194
ADVICE & EDUCATION	161	152	148	156
HEALTH & SAFETY	158	134	121	139
LICENCE ENFORCEMENT	172	151	161	157
TRADING STANDARDS	212	243	229	252
PUBLIC PROTECTION FOOD	346	368	274	372
PLANNING ENFORCEMENT	-	91	167	96
LICENSING - GENERAL ACT	(73)	(213)	(216)	(289)
SELECTIVE LICENSING	-	-	-	2
NET EXPENDITURE	1,691	1,558	1,558	1,702

BUILT ENVIRONMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

HOUSING

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,139	1,322	1,307	1,308
PREMISES	44	62	68	64
TRANSPORT	61	28	51	45
SUPPLIES AND SERVICES	492	169	176	91
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	47	-
SUPPORT SERVICES	5	47	47	155
CAPITAL CHARGES	82	57	57	57
TOTAL EXPENDITURE	1,823	1,685	1,753	1,720
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	370	357	287	167
GOVERNMENT GRANTS	293	64	263	65
RECHARGES	709	545	566	499
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	270	323	241	520
TOTAL INCOME	1,642	1,289	1,357	1,251
NET EXPENDITURE	181	396	396	469
COST PER '000 POPULATION	1	3	3	3

Budget Holder: Mr Steve Matthews - Head of Strategic Housing & Planning

Notes:

- 1) The Housing Service is responsible for the development of the town's housing strategy and the housing renewal plans that flow from that strategy. The Service is responsible for major housing development programmes in conjunction with the Homes and Communities Agency, private developers and registered social landlords. The service is the client for Blackpool Coastal Housing who manage the Councils housing stock. The Care & Repair Service is provided to assist with the necessary adaptations and property improvements. The Service also maintains the main point of contact with private landlords and is responsible for activity to raise the standards of private sector accommodation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HOUSING ADVANCES	3	4	4	4
RENEWAL ACTIVITY	61	59	58	59
BED & BREAKFAST ACCOMODATION	-	-	-	-
TRAVELLER SITE	16	(6)	(6)	(6)
SOCIAL HOUSING CLIENT	5	-	-	2
CARE & REPAIR	65	298	298	314
HOUSING STRATEGY	31	41	42	96
NET EXPENDITURE	181	396	396	469

BUILT ENVIRONMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

PLANNING SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,313	1,235	893	900
PREMISES	2	1	1	1
TRANSPORT	18	14	13	13
SUPPLIES AND SERVICES	519	127	141	99
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	374	715	683	766
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,226	2,092	1,731	1,779
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,132	907	568	645
GOVERNMENT GRANTS	17	21	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	55	2	1	1
TOTAL INCOME	1,204	930	569	646
NET EXPENDITURE	1,022	1,162	1,162	1,133
COST PER '000 POPULATION	7	8	8	8

Budget Holder: Mr Steve Matthews - Head of Strategic Housing & Planning

Notes:

During 2012/13 the service will:

- 1) Continue to contribute to the development and consideration of key projects including the Conference/Leisure Quarter, Central Business District and the Central Seafront/Promenade and housing renewal in the inner areas.
- 2) Agree the Core Strategy and submit it for scrutiny at a public enquiry, agree and adopt the Town Centre Strategy, review the provisions of the Localism Bill and agree how the Planning and Building Control Service will respond.
- 3) Manage the Townscape Heritage Initiative grant assisting building improvements in the Town Centre Conservation Area.
- 4) Continue to seek to influence Sub-Regional, Regional and National Policies and strategies in order to ensure they support Blackpool's development ambitions.
- 5) Continue to lift quality and improve service provision and customer care in the areas of planning and building control.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLANNING MANAGEMENT	-	79	6	7
PLANNING POLICY	301	483	331	271
DEVELOPMENT CONTROL	470	273	476	483
BUILDING CONTROL	251	327	349	372
OFFICE SERVICES	0	0	0	-
NET EXPENDITURE	1,022	1,162	1,162	1,133

BUILT ENVIRONMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

TRANSPORTATION

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,379	1,080	1,142	1,062
PREMISES	1,599	528	1,710	659
TRANSPORT	38	31	41	37
SUPPLIES AND SERVICES	1,787	678	618	676
THIRD PARTY PAYMENTS	420	163	156	180
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	291	7	34	4
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	5,514	2,487	3,701	2,618
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	234	167	396	167
GOVERNMENT GRANTS	1,405	4	439	4
RECHARGES	32	77	77	77
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,251	133	683	489
TOTAL INCOME	2,922	381	1,595	737
NET EXPENDITURE	2,592	2,106	2,106	1,881
COST PER '000 POPULATION	18	15	15	13

Budget Holder: Mr Peter Cross - Head of Transportation

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. A large scale planned maintenance programme is being delivered as part of the Council's Project 30 initiative.
- 2) The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents along with the provision of promoting road safety advice and education. The Traffic Management Act 2004 also places additional duties on the Authority to reduce congestion and delays affecting all road users.
- 3) Related to these duties, the service also deals with the implementation of traffic regulation orders covering parking restrictions and actively manages parking issues across the town.
- 4) The service operates a wide ranging and successful road safety programme and also manages the provision of school crossing patrols.
- 5) The Council as a Transport Authority is responsible for strategic transportation functions, supported bus services, public transport information, transport infrastructure and community transport (Dial a ride).
- 6) The transportation strategy of the Council has the stated overall objective to provide for and manage the growing travel demands of residents, business and visitors for convenient and safe travel by making best use of the transport network and infrastructure and encouraging more environmentally-friendly forms of transport.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLANNED MAINTENANCE	891	596	591	539
TRAFFIC MANAGEMENT	239	197	192	172
TRAVEL & SAFETY	468	342	318	234
BUS & TRAM SHELTERS	(1)	(35)	(35)	(103)
TRAMWAY SUPPORT	150	150	150	150
TRANSPORT INITIATIVES	157	167	186	171
PUBLIC TRANSPORT CONTRACTS	219	229	229	235
COMMUNITY TRANSPORT	78	78	74	80
SCHOOL CROSSING PATROL	205	214	200	214
TRANSPORT POLICY	186	168	201	189
NET EXPENDITURE	2,592	2,106	2,106	1,881

Children, Adult and Family Services

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CHILDREN, ADULT & FAMILY SERVICES SUMMARY

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
FUNCTIONS OF SERVICE	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	74,500	84,509	83,996	85,332
TRANSFORMATION	782	1,160	1,165	1,243
ADULT SOCIAL WORK	4,998	5,612	5,505	6,223
CHILDRENS SOCIAL WORK	23,889	23,461	23,725	24,620
CARE & SUPPORT	12,045	13,869	13,961	14,191
SCHOOL IMPROVEMENT	2,256	1,597	1,701	1,209
LEARNING	9,192	9,728	9,726	9,626
COMMUNITY & EARLY INTERVENTION	6,154	13,455	13,559	13,649
COMMISSIONING, CONTRACTS & SYSTEMS DEVELOPMENT	27,901	26,700	25,198	24,322
FINANCE & RESOURCING	12,492	9,988	10,240	9,830
SPECIFIC GRANTS	(86,530)	(109,707)	(109,140)	(109,404)
NET COST OF SERVICES	87,679	80,372	79,636	80,841
<i>COST PER '000 POPULATION</i>	<i>615</i>	<i>564</i>	<i>559</i>	<i>567</i>

EXECUTIVE DIRECTOR: Mr David Lund

FINANCE MANAGER: Mr Mark Golden

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	130,512	130,905	132,934	132,161
PREMISES	8,630	8,694	8,759	8,641
TRANSPORT	3,677	3,453	3,317	3,428
SUPPLIES AND SERVICES	31,742	20,600	20,418	20,701
THIRD PARTY PAYMENTS	50,818	50,020	49,098	48,818
TRANSFER PAYMENTS	15,236	7,814	8,181	8,194
SUPPORT SERVICES	11,884	6,875	6,931	6,762
CAPITAL CHARGES	6,765	6,959	6,960	7,952
TOTAL EXPENDITURE	259,264	235,320	236,598	236,657
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	12,557	10,805	10,307	10,799
GOVERNMENT GRANTS	118,003	117,406	117,493	117,666
RECHARGES	15,435	13,881	13,793	13,850
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	25,590	12,856	15,369	13,501
TOTAL INCOME	171,585	154,948	156,962	155,816
NET EXPENDITURE	87,679	80,372	79,636	80,841

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	75,786	86,698	86,224	87,521
PREMISES	6,752	7,026	6,988	7,026
TRANSPORT	210	172	171	172
SUPPLIES AND SERVICES	8,253	8,856	8,809	8,856
THIRD PARTY PAYMENTS	68	446	443	446
TRANSFER PAYMENTS	13	348	346	348
SUPPORT SERVICES	4,517	-	-	-
CAPITAL CHARGES	4	-	-	-
TOTAL EXPENDITURE	95,603	103,546	102,981	104,369
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,572	1,521	1,513	1,521
GOVERNMENT GRANTS	1,513	1,347	1,391	1,347
RECHARGES	13,402	12,796	12,726	12,796
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,616	3,373	3,355	3,373
TOTAL INCOME	21,103	19,037	18,985	19,037
NET EXPENDITURE	74,500	84,509	83,996	85,332
COST PER '000 POPULATION	523	593	589	599

Budget Holder: Ms Delyth Curtis - Service Director: Commissioning, Performance & Resources

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the LEA specifically for schools. Typically this allocation is used for capital financing, insurance charges, redundancy costs and maternity/union duty/jury service supply cover.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DELEGATED SCHOOLS BUDGET	73,316	83,236	82,724	83,206
NON DELEGATED	1,184	1,273	1,272	2,126
NET EXPENDITURE	74,500	84,509	83,996	85,332

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

TRANSFORMATION, SCHOOL ORGANISATION & CLIENT FUNCTION

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	628	449	464	419
PREMISES	130	120	120	123
TRANSPORT	77	103	99	105
SUPPLIES AND SERVICES	897	336	329	330
THIRD PARTY PAYMENTS	57	31	42	35
TRANSFER PAYMENTS	512	546	526	677
SUPPORT SERVICES	189	136	136	105
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,490	1,721	1,716	1,794
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	110	-	-	-
RECHARGES	287	272	256	274
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,311	289	295	277
TOTAL INCOME	1,708	561	551	551
NET EXPENDITURE	782	1,160	1,165	1,243
COST PER '000 POPULATION	5	8	8	9

Budget Holder: Mr Carl Baker - AD: Transformation, School Organisation & Client Function

Notes:

- 1) The Transformation, School Organisation & Client Function division leads the Blackpool delivery of the Department for Education's schools capital programmes, this includes Building Schools for the Future (BSF) and the Primary Capital Programme (PCP) which addresses the organisation, condition, suitability and sufficiency of the school estate, schools ICT, health & safety, risk management and procurement.
- 2) The Division has a statutory responsibility to monitor and ensure that school properties are maintained to an appropriate standard and all Children, Adult & Family Services buildings remain safe and secure places for staff and service users. We work closely with professional service teams across the council to ensure that a programme of ongoing maintenance is in place to ensure the upkeep and longevity of our properties.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ICT	29	54	53	6
CLIENT SERVICES	179	546	526	500
PROPERTY SERVICES	128	206	221	262
BUILDING SCHOOLS FOR THE FUTURE	330	233	238	387
LEP	-	-	-	-
SCHOOL TRANSPORT	116	121	127	88
NET EXPENDITURE	782	1,160	1,165	1,243

CHILDREN, ADULT & FAMILY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
ADULT SOCIAL WORK

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,907	5,902	5,933	6,160
PREMISES	132	141	138	120
TRANSPORT	220	187	191	178
SUPPLIES AND SERVICES	561	101	107	105
THIRD PARTY PAYMENTS	-	22	22	22
TRANSFER PAYMENTS	16	19	15	20
SUPPORT SERVICES	-	241	241	578
CAPITAL CHARGES	56	75	76	75
TOTAL EXPENDITURE	6,892	6,688	6,723	7,258
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	14	13	14	13
GOVERNMENT GRANTS	106	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,774	1,063	1,204	1,022
TOTAL INCOME	1,894	1,076	1,218	1,035
NET EXPENDITURE	4,998	5,612	5,505	6,223
COST PER '000 POPULATION	35	39	39	44

Budget Holder: Ms Janet Hambly - Service Director: Social Work & Safeguarding

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Social Services Direct. The service works in conjunction with health community services across all areas and operates in fully integrated teams within Learning Disability and Mental Health.
- 2) The service provides assessment and core management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet our Fair Access to Care eligibility criteria.
- 3) The service is focused on reassessing and reviewing support packages in light of the reduced commissioning budget and according to revised access criteria.
- 4) Mental health provider services include day care provision, supported tenancies, community support services, residential rehabilitation and crisis services. The challenges will be to consider how the budget within provider services can be released to support the roll out of personalisation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT	249	512	495	943
FIELDWORK	4,039	3,938	3,769	4,088
MENTAL HEALTH PROVIDER SERVICES	710	1,162	1,241	1,192
NET EXPENDITURE	4,998	5,612	5,505	6,223

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CHILDRENS SOCIAL WORK

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	10,098	9,897	9,971	10,265
PREMISES	272	277	297	275
TRANSPORT	463	446	455	453
SUPPLIES AND SERVICES	2,446	1,857	1,751	1,870
THIRD PARTY PAYMENTS	9,545	9,419	9,787	9,922
TRANSFER PAYMENTS	1,301	1,368	1,533	1,544
SUPPORT SERVICES	1,746	1,098	1,097	1,264
CAPITAL CHARGES	82	82	82	82
TOTAL EXPENDITURE	25,953	24,444	24,973	25,675
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3	-	-	-
GOVERNMENT GRANTS	1,065	382	561	382
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	996	601	687	673
TOTAL INCOME	2,064	983	1,248	1,055
NET EXPENDITURE	23,889	23,461	23,725	24,620
COST PER '000 POPULATION	168	165	166	173

Budget Holder: Ms Janet Hambly - Service Director: Social Work & Safeguarding

Notes:

- 1) The division is responsible for ensuring the protection and support of the most vulnerable groups within Blackpool. It includes all of what was previously Targeted Services, except Children with Additional Needs, with the addition of Adult Safeguarding, including Deprivation of Liberty, Domestic Abuse and Emergency Duty Team (EDT). As part of business planning the service works to ensure all issues identified in the Social Work Task Force Report, particularly in relation to staffing levels, recruitment, retention and staff development are addressed. Blackpool - like other authorities - has seen an increase in the Looked After Children population. A priority for the next financial year is to ensure that we have an adequate range of placements to meet our needs and to further identify partnership working to ensure that as many young people as possible can remain safely in their own family and/or community.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STRATEGIC MANAGEMENT	2,279	1,740	1,626	1,913
ADMINISTRATION	682	664	649	712
SOCIAL WORK TEAMS	3,399	3,480	3,468	3,645
CHILDREN WITH DISABILITIES	1,035	1,035	1,035	1,035
LOOKED AFTER CHILDREN OVER 12 INCLUDING LEAVING CARE	1,149	1,149	1,149	1,149
LOOKED AFTER CHILDREN UNDER 12 INCLUDING PERMANENCE	641	641	641	641
EMERGENCY DUTY TEAM	337	337	337	337
AWAKEN / CATALYST TEAM	422	422	422	422
SAFEGUARDING AND REVIEW (ADULTS AND CHILDREN'S)	758	854	844	893
RESIDENTIAL HOMES	2,247	2,223	2,263	2,216
ADOPTION	791	919	876	951
FOSTERING	3,860	3,950	4,088	4,093
EXTERNAL PLACEMENTS	4,900	4,664	4,929	4,824
LEGAL FEES	590	592	569	594
YOUTH OFFENDING TEAM	799	791	829	1,195
NET EXPENDITURE	23,889	23,461	23,725	24,620

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	15,354	12,611	13,191	13,043
PREMISES	413	343	422	326
TRANSPORT	424	352	322	387
SUPPLIES AND SERVICES	830	724	719	722
THIRD PARTY PAYMENTS	202	224	224	224
TRANSFER PAYMENTS	49	3	3	3
SUPPORT SERVICES	2	1,163	1,163	718
CAPITAL CHARGES	169	163	163	163
TOTAL EXPENDITURE	17,443	15,583	16,207	15,586
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	713	628	460	612
GOVERNMENT GRANTS	1,422	75	100	35
RECHARGES	216	217	217	217
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,047	794	1,469	531
TOTAL INCOME	5,398	1,714	2,246	1,395
NET EXPENDITURE	12,045	13,869	13,961	14,191
COST PER '000 POPULATION	85	97	98	100

Budget Holder: Ms Janet Hambly - Service Director: Social Work & Safeguarding

Notes:

- 1) The Adult Provider Service, previously known as Integrated Care Services, has seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions aimed at keeping people independent and able to choose the life they wish to lead. It aims to deliver high quality, competitively priced services that our customers, individuals and organisations want to "buy" and access. This process will accelerate with the national 'Putting People First' agenda.
- 2) Housing Options responds to the housing needs of the people of Blackpool and in particular where people are vulnerable in housing terms, as well as delivering the Council's statutory duties under the homelessness legislation. Once any crisis situation has stabilised the service will work directly with individuals and with others to ensure that the person has the support they need to successfully maintain a home and move on in their lifestyle to something more sustainable and fulfilling.
- 3) The Springboard Project is establishing ways of providing integrated, holistic, intensive interventions for families by working with a range of services, both council and partner agencies.
- 4) The Domestic Abuse service co-ordinates the Domestic Abuse Strategy via the Domestic Abuse Partnership Board and brings together a range of partners in tackling domestic abuse and related issues, as well as practical support to individuals and families from home and personal safety measures to independent advocates for adults and children.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STRATEGIC MANAGEMENT	102	90	94	97
ADULT PROVIDER SERVICES MANAGEMENT	(1,327)	1,341	1,311	940
LEARNING DISABILITY PROVIDER	7,079	6,766	6,609	6,709
OLDER ADULT PROVIDER	4,624	3,379	3,445	3,588
PHYSICAL DISABILITIES PROVIDER	764	622	846	1,023
OTHER PROVIDER SERVICES	(82)	31	71	80
HOUSING OPTIONS	502	655	662	706
SPRINGBOARD	127	720	640	776
DOMESTIC ABUSE	256	265	283	272
NET EXPENDITURE	12,045	13,869	13,961	14,191

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SCHOOL IMPROVEMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,588	1,056	1,128	645
PREMISES	79	83	84	79
TRANSPORT	65	33	24	15
SUPPLIES AND SERVICES	670	532	542	374
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	2,777	37	157	43
SUPPORT SERVICES	135	87	87	177
CAPITAL CHARGES	114	114	114	128
TOTAL EXPENDITURE	6,428	1,942	2,136	1,461
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	110	88	76	88
GOVERNMENT GRANTS	3,137	37	37	-
RECHARGES	107	130	128	107
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	818	90	194	57
TOTAL INCOME	4,172	345	435	252
NET EXPENDITURE	2,256	1,597	1,701	1,209
COST PER '000 POPULATION	16	11	12	8

Budget Holder: Mrs Sue Harrison - Service Director: Learning, Schools & Communities

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Learning and Schools Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SCHOOL IMPROVEMENT MANAGEMENT	1,707	1,265	1,320	902
CITY LEARNING CENTRE	382	239	248	275
GOVERNOR SERVICES	33	32	23	32
SCHOOL IMPROVEMENT ADMIN	134	61	110	-
NET EXPENDITURE	2,256	1,597	1,701	1,209

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

LEARNING

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,578	5,447	5,739	5,597
PREMISES	286	351	351	336
TRANSPORT	1,709	1,781	1,705	1,748
SUPPLIES AND SERVICES	680	547	483	514
THIRD PARTY PAYMENTS	2,490	2,290	2,440	2,424
TRANSFER PAYMENTS	106	26	-	26
SUPPORT SERVICES	146	554	563	379
CAPITAL CHARGES	14	14	14	18
TOTAL EXPENDITURE	12,009	11,010	11,295	11,042
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	497	493	494	415
GOVERNMENT GRANTS	1,075	161	170	-
RECHARGES	309	3	3	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	936	625	902	1,001
TOTAL INCOME	2,817	1,282	1,569	1,416
NET EXPENDITURE	9,192	9,728	9,726	9,626
COST PER '000 POPULATION	65	68	68	68

Budget Holder: Mrs Sue Harrison - Service Director: Learning, Schools & Communities

Notes:

- 1) Educational Diversity - provides educational programmes, for pupils who are unable to access a school place due to medical/emotional/behavioural and social reasons, delivered by skilled and qualified staff.
- 2) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the educational needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 3) Out of Borough costs are those associated with educational placements of children with learning difficulties and or disabilities in non-maintained/independent special schools whose needs can not be met in Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SPECIAL EDUCATIONIAL NEEDS	4,186	3,969	3,927	3,957
BEHAVIOUR & EOTAS	4,746	5,364	5,376	5,288
MUSIC SERVICES	(28)	(5)	(5)	-
PE & SPORT	6	2	2	-
DIVERSITY LEARNING	11	153	162	160
SCHOOL ADMISSIONS	154	134	151	140
VIRTUAL SCHOOL	116	103	104	83
TRAINING	1	8	9	(2)
NET EXPENDITURE	9,192	9,728	9,726	9,626

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

COMMUNITY & EARLY INTERVENTION

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,326	6,005	6,282	5,969
PREMISES	506	351	356	354
TRANSPORT	210	122	145	132
SUPPLIES AND SERVICES	5,248	5,324	5,764	5,925
THIRD PARTY PAYMENTS	2,315	2,247	2,254	2,228
TRANSFER PAYMENTS	766	35	200	35
SUPPORT SERVICES	555	612	620	604
CAPITAL CHARGES	97	168	168	243
TOTAL EXPENDITURE	19,023	14,864	15,789	15,490
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	411	240	280	310
GOVERNMENT GRANTS	10,309	487	916	1,240
RECHARGES	262	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,887	682	1,034	291
TOTAL INCOME	12,869	1,409	2,230	1,841
NET EXPENDITURE	6,154	13,455	13,559	13,649
COST PER '000 POPULATION	43	94	95	96

Budget Holder: Mrs Sue Harrison - Service Director: Learning, Schools & Communities

Notes:

- 1) The Pupil Welfare team have statutory duties regarding school attendance and support schools to address attendance and welfare issues. The courts, licensing and Children Missing Education teams have statutory duties regarding licensing young people performing or taking part in paid sports or modelling and tracing children who have left the borough with no known destination.
- 2) To provide more coherent support for pupils and their families, a range of services have been brought together under the Student Support Team including, Youth Service, Police, Health, CAMHS, Careers and psychological services.
- 3) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education.
- 4) There are 2 Sure Start Children's Centre Hubs, one in Grange Park and one in Talbot & Brunswick wards, which support a network of children's centres.
- 5) Careers and Learning Advisers have a duty to provide independent careers advice to school age young people and to reduce the number of young people Not in Education, Employment or Training (NEET).

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN SCHOOLS & COMMUNITIES	444	602	633	492
SCHOOLS & COMMUNITIES	1,939	1,652	1,618	1,719
LEARNING OUTSIDE THE CLASSROOM	713	172	172	227
SPECIALIST SUPPORT	(76)	118	118	(26)
SKILLS, EDUCATION & EMPLOYMENT	785	578	581	647
EARLY YEARS	2,106	5,442	5,543	5,571
SURE START CHILDREN CENTRES	(144)	2,972	2,984	3,037
PARENTING, OUTREACH	(4)	965	956	1,055
COMMUNITY & EARLY INTERVENTION SUPPORT	391	954	954	927
NET EXPENDITURE	6,154	13,455	13,559	13,649

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

COMMISSIONING, CONTRACTS & SYSTEMS DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,775	1,142	1,212	1,050
PREMISES	3	-	-	-
TRANSPORT	274	235	187	216
SUPPLIES AND SERVICES	1,950	1,836	1,585	1,655
THIRD PARTY PAYMENTS	36,108	35,336	33,881	33,512
TRANSFER PAYMENTS	9,496	5,671	5,336	5,447
SUPPORT SERVICES	-	657	659	459
CAPITAL CHARGES	-	1	1	1
TOTAL EXPENDITURE	49,606	44,878	42,861	42,340
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,041	7,770	7,411	7,817
GOVERNMENT GRANTS	2,693	4,688	4,671	4,736
RECHARGES	555	463	463	456
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	9,416	5,257	5,118	5,009
TOTAL INCOME	21,705	18,178	17,663	18,018
NET EXPENDITURE	27,901	26,700	25,198	24,322
COST PER '000 POPULATION	196	187	177	171

Budget Holder: Ms Delyth Curtis - Service Director: Commissioning, Performance & Resources

Notes:

- 1) Within the division there are a range of staff who work together to ensure that we have in place a variety of social care and housing related support services for adults living in Blackpool. Everything is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. The work involves engaging service users, carers and local community representatives at each stage of the process. Social workers and other assessing professionals also keep the division informed of what is needed from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
OLDER ADULTS PLACEMENTS	6,742	7,222	6,395	6,974
PHYSICAL DISABILITIES PLACEMENTS	1,921	2,292	1,852	2,071
LEARNING DISABILITY COMMISSIONING	2,720	2,878	3,020	1,571
MENTAL HEALTH NEEDS PLACEMENTS	1,408	1,459	1,484	1,496
OLDER ADULTS WITH MHN PLACEMENTS	4,336	4,391	4,341	4,529
OTHER VULNERABLE ADULTS PLACEMENTS	3,320	3,109	2,795	2,744
CHILD HEALTH	271	-	-	-
SUBSTANCE MISUSE PLACEMENTS	4	163	138	145
HOUSING RELATED SUPPORT	6,152	3,121	3,121	3,121
COMMISSIONING, CONTRACTS & SYSTEMS DEVELOPMENT	1,027	2,065	2,052	1,671
NET EXPENDITURE	27,901	26,700	25,198	24,322

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

FINANCE & RESOURCING

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,472	1,698	2,790	1,492
PREMISES	57	2	3	2
TRANSPORT	25	22	18	22
SUPPLIES AND SERVICES	10,207	487	329	350
THIRD PARTY PAYMENTS	33	5	5	5
TRANSFER PAYMENTS	200	(239)	65	51
SUPPORT SERVICES	4,594	2,327	2,365	2,478
CAPITAL CHARGES	6,229	6,342	6,342	7,242
TOTAL EXPENDITURE	23,817	10,644	11,917	11,642
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	196	52	59	23
GOVERNMENT GRANTS	10,213	522	507	522
RECHARGES	297	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	619	82	1,111	1,267
TOTAL INCOME	11,325	656	1,677	1,812
NET EXPENDITURE	12,492	9,988	10,240	9,830
COST PER '000 POPULATION	88	70	72	69

Budget Holder: Ms Delyth Curtis - Service Director: Commissioning, Performance & Resources

Notes:

- 1) The Division is designed to support employees within the Children, Adult & Family Services Directorate deliver the best outcomes for users, in the most effective and efficient ways, linking with the Primary Care Trust, Police and voluntary sector, through system development, business intelligence, customer care, joint finance and workforce development.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEPARTMENTAL MANAGEMENT	11,318	9,090	9,372	8,983
DIVISIONAL MANAGEMENT	10	71	81	84
FINANCE TEAM	112	97	97	103
CUSTOMER CARE TEAM	128	70	83	77
ADMINISTRATION TEAM	508	556	485	441
BUSINESS MODERNISATION	(1)	65	55	72
SECRETARIAT	161	161	166	156
DIRECT PAYMENTS	152	121	131	135
LSC GRANT	(522)	(522)	(507)	(522)
BUSINESS INTELLIGENCE	304	215	211	245
OTHER	322	64	66	56
NET EXPENDITURE	12,492	9,988	10,240	9,830

CHILDREN, ADULT & FAMILY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SPECIFIC GRANTS

SUBJECTIVE ANALYSIS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	-	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	86,360	109,707	109,140	109,404
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	170	-	-	-
TOTAL INCOME	86,530	109,707	109,140	109,404
NET EXPENDITURE	(86,530)	(109,707)	(109,140)	(109,404)
COST PER '000 POPULATION	(607)	(770)	(766)	(768)

Budget Holder: Ms Delyth Curtis - Service Director: Commissioning, Performance & Resources

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services. The majority of individual Standards Fund grants that schools and local authorities historically received were rolled into DSG in April 2011 to simplify the funding system.
- 2) The Early Intervention Grant (EIG) replaced several centrally directed grants to support services for children, young people and families that ended in 2010-11. The EIG provides a substantial funding stream for early intervention and preventative services. The grant is not ring-fenced, bringing a significant extension of local flexibility and greater freedom at local level, to respond to local needs and drive reform, while supporting a focus on early intervention in the early years and up through the age range, and to pool and align funding where that enables local authorities and their partners to target disadvantage and achieve better results.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(86,530)	(100,342)	(99,775)	(100,062)
EARLY INTERVENTION GRANT	-	(8,643)	(8,643)	(8,616)
LOCAL SERVICES SUPPORT GRANT	-	(722)	(722)	(726)
PUPIL PREMIUM	-	-	-	-
16 - 19 BURSARY FUNDING	-	-	-	-
NET EXPENDITURE	(86,530)	(109,707)	(109,140)	(109,404)

Blackpool Services

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUMMARY

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
FUNCTIONS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES	130	(563)	(593)	(567)
SECURITY & CCTV	602	152	182	-
PUBLIC CONVENIENCES	1,053	1,046	1,046	990
CEMETERIES AND CREMETORIUM	(295)	(664)	(664)	(682)
SPORT AND LEISURE DEVELOPMENT	2,342	1,637	1,687	1,548
PARKS - LEISURE	910	725	725	685
CATERING SERVICES	125	(626)	(426)	(474)
TRANSPORT SERVICES	40	28	28	33
WASTE MANAGEMENT	14,189	16,755	16,755	15,898
ENTERPRISE AND DEVELOPMENT	2,032	4,435	4,435	4,155
NEIGHBOURHOOD SERVICES NORTH	1,444	1,240	1,215	1,166
NEIGHBOURHOOD SERVICES SOUTH	1,232	1,058	1,033	1,034
NEIGHBOURHOOD SERVICES CENTRAL	1,350	1,157	1,132	1,134
NEIGHBOURHOOD SERVICES TOWN CENTRE AND PROM.	9,849	11,304	11,054	13,023
NEIGHBOURHOOD SERVICES CORE & CAPITAL	6,398	5,494	5,469	5,676
PARKING SERVICES	(2,163)	(3,092)	(2,692)	(3,001)
NET COST OF SERVICES	39,238	40,086	40,386	40,618
<i>COST PER '000 POPULATION</i>	<i>275</i>	<i>281</i>	<i>283</i>	<i>285</i>

MANAGING DIRECTOR: Mrs Shirley Young

FINANCE MANAGER: Mr Gary Smith

The Directorate brings together major service functions and resources from across the Council to create new levels of service and models of service provision. Working within a strong commercial ethos, Blackpool Services focuses on delivering cost efficient and high quality customer services that meet residents' needs. The main service areas include Neighbourhood Services, Leisure and Commercial Services.

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	18,948	14,444	15,383	14,314
PREMISES	7,041	4,453	4,582	4,527
TRANSPORT	2,803	2,467	2,556	2,412
SUPPLIES AND SERVICES	7,810	17,879	19,078	17,457
THIRD PARTY PAYMENTS	17,250	7,159	7,627	6,527
TRANSFER PAYMENTS	-	481	481	493
SUPPORT SERVICES	2,494	3,380	3,840	2,893
CAPITAL CHARGES	11,969	12,163	12,145	14,130
TOTAL EXPENDITURE	68,315	62,426	65,692	62,753
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	12,057	12,349	11,721	12,283
GOVERNMENT GRANTS	360	217	551	220
RECHARGES	9,325	6,291	8,883	6,254
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	7,335	3,483	4,151	3,378
TOTAL INCOME	29,077	22,340	25,306	22,135
NET EXPENDITURE	39,238	40,086	40,386	40,618

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

PROPERTY SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,532	638	1,328	630
PREMISES	277	-	259	-
TRANSPORT	37	30	66	31
SUPPLIES AND SERVICES	274	90	62	92
THIRD PARTY PAYMENTS	16	44	1	45
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	503	-	409	-
CAPITAL CHARGES	37	-	-	-
TOTAL EXPENDITURE	2,676	802	2,125	798
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	59	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,952	1,280	2,196	1,280
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	594	85	463	85
TOTAL INCOME	2,546	1,365	2,718	1,365
NET EXPENDITURE	130	(563)	(593)	(567)
COST PER '000 POPULATION	1	(4)	(4)	(4)

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) Property Services comprises the Property Management and Building Cleaning services.
- 2) Property Management consists of four integrated units: building surveyors, mechanical & electrical engineers, the asbestos management team and the technical support team, who collectively maintain all of Blackpool Council's corporate property stock and have Property Management Service Level Agreements with 37 schools and a number of external organisations.
- 3) The section also offers a design and project management service for small to medium schemes and a design and build service, with our direct works building service, to deliver new builds and refurbishment projects.
- 4) The Building Cleaning team provides a cleaning service to local authorities, schools, health and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed-term contracts, service level agreements or one-off cleans. The team is working in partnership with Blackpool & Fylde College to offer British Institute of Cleaning Science training and qualifications for long-term unemployed people in the area.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES	171	(260)	(289)	(269)
BUILDING CLEANING	(41)	(303)	(304)	(298)
NET EXPENDITURE	130	(563)	(593)	(567)

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SECURITY & CCTV

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	984	171	655	111
PREMISES	66	8	16	2
TRANSPORT	49	16	47	-
SUPPLIES AND SERVICES	183	131	146	75
THIRD PARTY PAYMENTS	296	153	238	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	73	-	-	-
CAPITAL CHARGES	61	46	46	10
TOTAL EXPENDITURE	1,712	525	1,148	198
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	2	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	9	180	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,110	364	784	198
TOTAL INCOME	1,110	373	966	198
NET EXPENDITURE	602	152	182	-
COST PER '000 POPULATION	4	1	1	-

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) Security Services are focused on contributing to the prevention of anti-social behaviour within the borough, working closely and in partnership with the Police.
- 2) The service provides a professional 24-hour, 365 days per year dedicated security team, managing internal and external security contracts.
- 3) The CCTV service aims to reduce the fear of crime and help deter disorder and criminal behaviour.
- 4) The CCTV service also helps to detect crime and provide evidential material for court proceedings, helping in relation to enforcement and regulatory functions within the borough.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SECURITY SERVICES	124	(180)	(150)	(180)
CCTV	478	332	332	180
NET EXPENDITURE	602	152	182	-

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

PUBLIC CONVENIENCES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	91	96	96	93
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	7	1	1	1
THIRD PARTY PAYMENTS	950	953	953	921
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	11	-	-	-
CAPITAL CHARGES	21	16	16	16
TOTAL EXPENDITURE	1,080	1,066	1,066	1,031
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	26	20	20	41
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1	-	-	-
TOTAL INCOME	27	20	20	41
NET EXPENDITURE	1,053	1,046	1,046	990
COST PER '000 POPULATION	7	7	7	7

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) The provision, operation and maintenance of Public Conveniences is a non-statutory service. However, in relation to Blackpool as a visitor economy and destination, it is extremely important.

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CEMETERIES AND CREMETORIUM

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	194	135	189	136
PREMISES	476	165	189	182
TRANSPORT	1	2	1	2
SUPPLIES AND SERVICES	109	94	62	97
THIRD PARTY PAYMENTS	18	10	15	10
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	63	-	16	-
CAPITAL CHARGES	26	26	26	38
TOTAL EXPENDITURE	887	432	498	465
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,168	1,086	1,162	1,137
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	14	10	-	10
TOTAL INCOME	1,182	1,096	1,162	1,147
NET EXPENDITURE	(295)	(664)	(664)	(682)
COST PER '000 POPULATION	(2)	(5)	(5)	(5)

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton. In addition, the grass cutting is carried out at Marton Cemetery.
- 2) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SPORT AND LEISURE DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,308	1,977	2,163	1,913
PREMISES	1,029	978	933	1,051
TRANSPORT	101	77	65	78
SUPPLIES AND SERVICES	689	529	449	542
THIRD PARTY PAYMENTS	1	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	387	60	56	60
CAPITAL CHARGES	614	575	558	578
TOTAL EXPENDITURE	5,129	4,196	4,224	4,222
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,774	1,806	1,870	1,921
GOVERNMENT GRANTS	91	-	28	-
RECHARGES	399	407	449	407
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	523	346	190	346
TOTAL INCOME	2,787	2,559	2,537	2,674
NET EXPENDITURE	2,342	1,637	1,687	1,548
COST PER '000 POPULATION	16	11	12	11

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for.
- 2) In excess of 1 million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults.
- 3) Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 30,000 visits to facilities a year.
- 4) The service is focused on delivering quality and excellence and ensuring Blackpool benefits from national revenue and capital investment grant aid funding programmes.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE MANAGEMENT	1,990	1,526	1,576	1,441
SPORT AND PHYSICAL ACTIVITY	352	111	111	107
NET EXPENDITURE	2,342	1,637	1,687	1,548

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

PARKS - LEISURE

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	471	553	481	536
PREMISES	1,503	121	169	126
TRANSPORT	17	5	23	5
SUPPLIES AND SERVICES	323	99	124	94
THIRD PARTY PAYMENTS	78	4	8	4
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	124	-	24	-
CAPITAL CHARGES	330	39	39	18
TOTAL EXPENDITURE	2,846	821	868	783
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	156	89	97	91
GOVERNMENT GRANTS	-	-	5	-
RECHARGES	1,478	7	7	7
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	302	-	34	-
TOTAL INCOME	1,936	96	143	98
NET EXPENDITURE	910	725	725	685
COST PER '000 POPULATION	6	5	5	5

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) Stanley Park is Blackpool's largest piece of public open space, the two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II* status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a five million pound Heritage Lottery Fund restoration in 2007.
- 2) The park boasts an impressive range of facilities which include, ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café. The park is also home to Blackpool Sports Centre, an athletics arena, a national standards BMX track, synthetic turf and grass sports pitches, netball and tennis courts and an adventure play area.
- 3) The Ranger Service is responsible for the management of Stanley Park, Salisbury Woodland Gardens, Marton Mere and the North Blackpool Pond Trail. Rangers work with the local community groups and volunteers to maintain and develop the sites and undertake specialist conservation work along with organising an events programme for visitors each year.
- 4) Marton Mere, Blackpool's Nature Reserve, is nationally recognised as a Site of Special Scientific Interest for its bird populations and other important species such as dragonflies, butterflies, bats and orchids. The site contains a diversity of habitats including open water, reed beds and grassland as well as pockets of woodland and scrub. Many visitors enjoy the area through following the designated footpaths around the site and visiting the numerous bird-watching hides.

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

CATERING SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,145	1,693	1,707	1,695
PREMISES	324	319	311	327
TRANSPORT	25	38	19	39
SUPPLIES AND SERVICES	1,456	1,314	1,338	1,337
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	481	481	493
SUPPORT SERVICES	175	-	14	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	4,125	3,845	3,870	3,891
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,305	1,670	1,297	1,589
GOVERNMENT GRANTS	213	217	378	220
RECHARGES	1,950	2,481	2,433	2,453
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	532	103	188	103
TOTAL INCOME	4,000	4,471	4,296	4,365
NET EXPENDITURE	125	(626)	(426)	(474)
COST PER '000 POPULATION	1	(4)	(3)	(3)

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) Blackpool Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 38 Primary, Special and Secondary schools.
- 2) A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers.
- 3) The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis.
- 4) The Catering Management Team are responsible for the monitoring of hygiene standards in all council establishments in agreement with the local environmental health team, and also for compliance with nutritional and healthy meals governmental requirements throughout the borough.

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

TRANSPORT SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,277	947	947	950
PREMISES	89	-	-	-
TRANSPORT	939	953	953	977
SUPPLIES AND SERVICES	443	11	11	11
THIRD PARTY PAYMENTS	242	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	20	-	-	-
CAPITAL CHARGES	27	22	22	1
TOTAL EXPENDITURE	3,037	1,933	1,933	1,939
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9	10	10	11
GOVERNMENT GRANTS	38	-	-	-
RECHARGES	2,815	1,875	1,875	1,875
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	135	20	20	20
TOTAL INCOME	2,997	1,905	1,905	1,906
NET EXPENDITURE	40	28	28	33
<i>COST PER '000 POPULATION</i>				

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) The service provides a "home to school" transport service for vulnerable children and young people within the borough. In excess of 750 children and young people are transported daily, which includes looked after children, children with special needs, those with behavioural issues and transportation in relation to homeless hostels and women's refuge.
- 2) The service employs 14 drivers and 82 passenger assistants, with 200 different routes planned and taken daily. In addition, the service manages the school bus pass permits, which are in excess of 150.
- 3) The Central Vehicle Maintenance Unit (CVMU) supports the delivery of Council services by providing and maintaining an effective vehicle fleet and working with services to understand requirements for vehicle provision and maintenance. The vehicle fleet consists of 350+ items of vehicles and plant and is maintained to the statutory levels imposed by the Vehicle Operators and Services Agency (VOSA).

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CENTRAL VEHICLE MAINTENANCE UNIT	15	1	1	1
PASSENGER TRANSPORT	25	27	27	32
NET EXPENDITURE	40	28	28	33

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

WASTE MANAGEMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	924	810	642	792
PREMISES	194	132	120	135
TRANSPORT	254	178	159	182
SUPPLIES AND SERVICES	649	12,595	12,574	12,133
THIRD PARTY PAYMENTS	14,708	5,000	5,216	4,726
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	435	-	23	-
CAPITAL CHARGES	176	65	76	65
TOTAL EXPENDITURE	17,340	18,780	18,810	18,033
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,348	978	973	1,026
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,800	1,047	1,082	1,109
TOTAL INCOME	3,151	2,025	2,055	2,135
NET EXPENDITURE	14,189	16,755	16,755	15,898
COST PER '000 POPULATION	100	118	118	112

Budget Holder: Mr John Blackledge - Assistant Director Leisure & Commercial Services

Notes:

- 1) The Council operates a containerised domestic waste / management service in partnership with waste collection contractor Veolia Environmental Services. Blackpool residents are now recycling nearly 50% of all household waste.
- 2) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of waste from any domestic household within Blackpool. The site is open 7 days a week except Christmas Day, Boxing Day and New Year's Day, between the hours of: 9am – 5pm.
- 3) Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 60% of waste disposed at the site is recycled. We supply wrapping for the safe disposal of asbestos waste.
- 4) Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 5) The Waste PFI is a contract let by Lancashire County Council and Blackpool Council to a consortium led by Global Renewables Ltd, which will provide the authorities with waste recycling, processing & disposal arrangement for 25 years. These arrangements will allow the authorities to meet both European and Government targets to reduce the amount of waste sent to landfill.
- 6) The contract includes the construction of two regional processing facilities at Leyland and Thornton, and several transfer facilities to aid the delivery of the waste to the two processing facilities.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMERCIAL WASTE	1,006	809	809	602
DOMESTIC WASTE AND WASTE PFI	13,183	15,942	15,942	15,292
WASTE TRANSFER STATION	-	4	4	4
NET EXPENDITURE	14,189	16,755	16,755	15,898

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

ENTERPRISE AND DEVELOPMENT

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,118	1,354	1,348	1,488
PREMISES	552	70	70	60
TRANSPORT	64	17	14	17
SUPPLIES AND SERVICES	1,223	732	574	713
THIRD PARTY PAYMENTS	39	50	50	51
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	296	3,055	3,055	2,669
CAPITAL CHARGES	43	43	43	43
TOTAL EXPENDITURE	4,335	5,321	5,154	5,041
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	18	-	-	-
RECHARGES	502	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,783	886	719	886
TOTAL INCOME	2,303	886	719	886
NET EXPENDITURE	2,032	4,435	4,435	4,155
COST PER '000 POPULATION	14	31	31	29

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) The Enterprise and Development Department leads Blackpool Services strategic business planning and provides guidance and direction for the delivery of service change and continuous improvement.
- 2) The Department comprises of the following services; Strategic Planning, Health and Safety, Quality and Administrative Services, Safeguarding, Business Continuity and Risk Management, Performance Management and Business Intelligence.
- 3) The Team are also responsible for devising and implementing the Directorate's performance management framework and take a lead role in corporate and directorate planning to achieve increased productivity and maximum efficiencies.
- 4) The Department also includes the Council's Corporate Print Services who operate effectively as a trading account - this means that they do not receive any funding from the Council.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE PRINT SERVICES	1	(87)	(84)	(59)
CENTRAL ADMINISTRATION	707	542	539	392
DIRECTORATE	1,324	3,980	3,980	3,822
NET EXPENDITURE	2,032	4,435	4,435	4,155

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

NEIGHBOURHOOD SERVICES SUMMARY

SUBJECTIVE ANALYSIS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	6,995	6,166	5,923	6,063
PREMISES	2,440	2,564	2,419	2,551
TRANSPORT	1,316	1,151	1,209	1,081
SUPPLIES AND SERVICES	2,454	2,283	3,737	2,362
THIRD PARTY PAYMENTS	902	945	1,146	770
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	407	265	243	164
CAPITAL CHARGES	10,634	11,331	11,319	13,361
TOTAL EXPENDITURE	25,148	24,705	25,996	26,352
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,271	6,690	6,231	6,467
GOVERNMENT GRANTS	-	-	140	-
RECHARGES	226	232	1,743	232
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	541	622	671	621
TOTAL INCOME	7,038	7,544	8,785	7,320
NET EXPENDITURE	18,110	17,161	17,211	19,032
COST PER '000 POPULATION	127	120	121	134

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Neighbourhood Services delivers integrated services within the heart of our communities helping to raise aspiration, ambition and attainment.
- 2) Neighbourhood Services were developed to move from "specialist and service based" line management, to management arrangements that are accountable to communities through an area based approach. The approach is to provide communities with a single identifiable point of contact with accountability for the management of a geographical area. The aim of a single point of contact is not only to deliver services more efficiently but also increases participation and involvement of local communities in which/how services are delivered.
- 3) Council Services that fall within the Neighbourhood Services umbrella are listed as Elements of the Service below.
- 4) This page provides a summary of the following six pages which are separately shown on the Directorate Summary page.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	3,512	3,014	2,809	2,866
NEIGHBOURHOOD AND ENVIRONMENT ACTION TEAM	457	393	433	398
GREEN OPEN SPACE	1,289	1,107	1,144	1,032
HIGHWAYS	2,621	2,250	2,227	2,389
INSPECTION AND ENFORCEMENT	272	233	237	229
REASSURANCE	196	169	151	161
COMMUNITY CENTRES	162	139	140	132
MANAGEMENT AND OVERHEADS	608	522	516	661
ENVIRONMENTAL PROTECTION	583	501	472	337
WASTE LIAISON OFFICERS	137	118	122	122
PARKING SERVICES	(2,163)	(3,092)	(2,692)	(3,001)
TRAMWAY	3,643	5,157	5,149	6,729
COASTAL PROTECTION	3,984	4,238	4,282	4,374
ENGINEERING MANAGEMENT	146	125	92	126
DRAINAGE	(9)	(8)	(4)	(30)
HIGHWAY SCHEMES	(46)	7	(155)	7
BEACH PATROL	251	170	170	171
NEIGHBOURHOOD CAPITAL CHARGES	2,467	2,118	2,118	2,329
NET EXPENDITURE	18,110	17,161	17,211	19,032

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

NEIGHBOURHOOD SERVICES NORTH

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,115	957	858	904
PREMISES	184	158	280	128
TRANSPORT	16	14	17	14
SUPPLIES AND SERVICES	107	92	101	98
THIRD PARTY PAYMENTS	29	25	63	24
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	4	-
CAPITAL CHARGES	64	55	45	55
TOTAL EXPENDITURE	1,515	1,301	1,368	1,223
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	12	10	14	11
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	21	18	13	18
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	38	33	126	28
TOTAL INCOME	71	61	153	57
NET EXPENDITURE	1,444	1,240	1,215	1,166
COST PER '000 POPULATION	10	9	9	8

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Neighbourhood Services North is geographically defined by an area north of the Town Centre from Claremont Ward up to Anchorsholme and inland to Ingthorpe and Greenlands, but excluding the Promenade.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	331	284	269	267
NEIGHBOURHOOD AND ENVIRONMENT ACTION TEAM	58	50	43	50
GREEN OPEN SPACE	454	390	384	339
HIGHWAYS	56	48	60	40
INSPECTION AND ENFORCEMENT	48	41	32	42
REASSURANCE	-	-	-	-
COMMUNITY CENTRES	162	139	140	132
MANAGEMENT AND OVERHEADS	180	155	147	161
ENVIRONMENTAL PROTECTION	120	103	109	103
WASTE LIAISON OFFICERS	35	30	31	32
NET EXPENDITURE	1,444	1,240	1,215	1,166

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

NEIGHBOURHOOD SERVICES SOUTH

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,056	907	879	889
PREMISES	84	72	66	55
TRANSPORT	19	16	14	16
SUPPLIES AND SERVICES	112	96	134	107
THIRD PARTY PAYMENTS	24	21	37	21
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,295	1,112	1,130	1,088
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	1	1	1
GOVERNMENT GRANTS	-	-	38	-
RECHARGES	35	30	30	30
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	27	23	28	23
TOTAL INCOME	63	54	97	54
NET EXPENDITURE	1,232	1,058	1,033	1,034
COST PER '000 POPULATION	9	7	7	7

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Neighbourhood Services South is geographically defined by an area south of the Town Centre from Bloomfield Ward down to Squires Gate and inland to Clifton and Stanley, but excluding the Promenade, that part of Bloomfield to the West of Seaside Way which is predominantly hotel accommodation, and the Town Centre.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	421	361	370	344
NEIGHBOURHOOD AND ENVIRONMENT ACTION TEAM	57	49	63	49
GREEN OPEN SPACE	271	233	258	222
HIGHWAYS	63	54	36	38
INSPECTION AND ENFORCEMENT	76	65	65	65
REASSURANCE	73	63	40	63
COMMUNITY CENTRES	-	-	-	-
MANAGEMENT AND OVERHEADS	126	108	106	125
ENVIRONMENTAL PROTECTION	114	98	68	99
WASTE LIAISON OFFICERS	31	27	27	29
NET EXPENDITURE	1,232	1,058	1,033	1,034

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

NEIGHBOURHOOD SERVICES CENTRAL

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,133	971	982	944
PREMISES	127	109	103	103
TRANSPORT	21	18	18	19
SUPPLIES AND SERVICES	106	91	76	97
THIRD PARTY PAYMENTS	23	20	39	20
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,410	1,209	1,218	1,183
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6	5	5	5
GOVERNMENT GRANTS	-	-	34	-
RECHARGES	17	15	15	15
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	37	32	32	29
TOTAL INCOME	60	52	86	49
NET EXPENDITURE	1,350	1,157	1,132	1,134
COST PER '000 POPULATION	9	8	8	8

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Neighbourhood Services Central is geographically defined by an area east of the Town Centre including Park, Marton, Layton, Brunswick and Tyldsley and part of Talbot Ward.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	438	375	334	333
NEIGHBOURHOOD AND ENVIRONMENT ACTION TEAM	120	103	113	104
GREEN OPEN SPACE	168	144	142	122
HIGHWAYS	216	185	172	178
INSPECTION AND ENFORCEMENT	139	119	135	114
REASSURANCE	27	23	28	33
MANAGEMENT AND OVERHEADS	127	109	114	151
ENVIRONMENTAL PROTECTION	79	68	63	68
WASTE LIAISON OFFICERS	36	31	31	31
NET EXPENDITURE	1,350	1,157	1,132	1,134

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

NEIGHBOURHOOD SERVICES TOWN CENTRE AND PROMENADE

SUBJECTIVE ANALYSIS	2010/11 ACTUAL £000	2011/12 ADJUSTED CASH LIMIT £000	2011/12 FORECAST OUTTURN £000	2012/13 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,824	2,094	1,966	2,054
PREMISES	700	803	548	718
TRANSPORT	63	72	130	73
SUPPLIES AND SERVICES	182	209	1,622	220
THIRD PARTY PAYMENTS	339	389	550	344
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	63	72	46	115
CAPITAL CHARGES	7,194	8,257	8,256	10,100
TOTAL EXPENDITURE	10,365	11,896	13,118	13,624
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	82	94	31	96
GOVERNMENT GRANTS	-	-	68	-
RECHARGES	131	150	1,666	150
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	303	348	299	355
TOTAL INCOME	516	592	2,064	601
NET EXPENDITURE	9,849	11,304	11,054	13,023
COST PER '000 POPULATION	69	79	78	91

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Neighbourhood Services Town Centre and Promenade is geographically defined by the Town Centre and the Promenade which runs the entire length of the Borough. In addition, the geographical area extends inland in the South Beach area of Bloomfield Ward to take in the mainly hotel accommodation area. In addition to the services within the other three geographical areas Town Centre and Promenade includes Engineering for the whole of the Borough. Engineering comprises the Tramway, Coastal Protection, Engineering Management, Drainage and Highways Schemes.
- 2) The tram track and related electrical equipment are owned by the Council and maintained by Blackpool Services. Blackpool Transport Services (BTS) operates the tram service and are responsible for the tram fleet.
- 3) The purpose of the Coastal Protection and Sea Defences service is to provide protection from erosion, inundation and flooding by the sea. This also involves maintenance of the sea front infrastructure and lies generally west of the tramtrack including; the beach, access points, promenades, pathways, steps, ramps, amenity areas, seating, shelters, colonades, signs and the North Shore cliffs.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	1,536	1,319	1,194	1,325
NEIGHBOURHOOD AND ENVIRONMENT ACTION TEAM	87	75	98	76
GREEN OPEN SPACE	(9)	(8)	12	(8)
HIGHWAYS	22	19	15	21
INSPECTION AND ENFORCEMENT	3	3	-	3
REASSURANCE	(20)	(17)	(17)	(38)
MANAGEMENT AND OVERHEADS	175	150	149	224
ENVIRONMENTAL PROTECTION	51	44	36	13
WASTE LIAISON OFFICERS	35	30	33	30
TRAMWAY	3,643	5,157	5,149	6,729
COASTAL PROTECTION	3,984	4,238	4,282	4,374
ENGINEERING MANAGEMENT	146	125	92	126
DRAINAGE	(9)	(8)	(4)	(30)
HIGHWAYS SCHEMES	(46)	7	(155)	7
BEACH PATROL	251	170	170	171
NET EXPENDITURE	9,849	11,304	11,054	13,023

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

NEIGHBOURHOOD SERVICES CORE & CAPITAL

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	408	350	353	440
PREMISES	355	305	305	295
TRANSPORT	1,167	1,002	1,001	929
SUPPLIES AND SERVICES	1,861	1,598	1,605	1,636
THIRD PARTY PAYMENTS	406	349	316	358
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	92	79	79	-
CAPITAL CHARGES	2,468	2,119	2,118	2,329
TOTAL EXPENDITURE	6,757	5,802	5,777	5,987
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	120	103	103	106
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	22	19	19	19
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	217	186	186	186
TOTAL INCOME	359	308	308	311
NET EXPENDITURE	6,398	5,494	5,469	5,676
COST PER '000 POPULATION	45	39	38	40

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Neighbourhood Services delivers integrated services within the heart of our communities helping to raise aspiration, ambition and attainment.
- 2) Neighbourhood Services were developed to move from "specialist and service based" line management, to management arrangements that are accountable to communities through an area based approach. The approach is to provide communities with a single identifiable point of contact with accountability for the management of a geographical area. The aim of a single point of contact is not only to deliver services more efficiently but also increases participation and involvement of local communities in which/how services are delivered.
- 3) Council Services that fall within the Neighbourhood Services umbrella include Street Cleansing, Grounds Maintenance, Community Parks, Environmental Protection, Highways Maintenance, Enforcement, Reassurance and Community Safety.
- 4) Neighbourhood Services Core comprises parts of the Neighbourhood Services that are still managed on a borough-wide basis.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	786	675	642	597
NEIGHBOURHOOD AND ENVIRONMENT ACTION TEAM	135	116	116	119
GREEN OPEN SPACE	405	348	348	357
HIGHWAYS	2,264	1,944	1,944	2,112
INSPECTION AND ENFORCEMENT	6	5	5	5
REASSURANCE	116	100	100	103
ENVIRONMENTAL PROTECTION	219	188	196	54
NEIGHBOURHOOD CAPITAL CHARGES	2,467	2,118	2,118	2,329
NET EXPENDITURE	6,398	5,494	5,469	5,676

BLACKPOOL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

PARKING SERVICES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,459	887	885	832
PREMISES	990	1,117	1,117	1,252
TRANSPORT	30	29	29	30
SUPPLIES AND SERVICES	86	197	199	204
THIRD PARTY PAYMENTS	81	141	141	3
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	252	114	114	49
CAPITAL CHARGES	908	900	900	877
TOTAL EXPENDITURE	3,806	3,385	3,385	3,247
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,050	6,477	6,077	6,248
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	(81)	-	-	-
TOTAL INCOME	5,969	6,477	6,077	6,248
NET EXPENDITURE	(2,163)	(3,092)	(2,692)	(3,001)
COST PER '000 POPULATION	(15)	(22)	(19)	(21)

Budget Holder: Mrs Shirley Young - Managing Director Blackpool Services

Notes:

- 1) Parking Services aims to keep illegal parking to a minimum, keep traffic flowing safely and freely and offer help and advice to visitors and residents alike.
- 2) There are three multi-storey and 23 surface car parks which accommodate in excess of 5,000 off-street parking spaces.
- 3) Civil Enforcement Officers not only issue penalty notices, but also provide traffic management advice and offer assistance to motorists. They also provide information to the Police regarding a wide range of issues relating to vehicles and their use.

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
SUMMARY

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
FUNCTIONS OF SERVICE	£000	£000	£000	£000
TREASURY MANAGEMENT	11,948	14,502	14,176	14,279
GRANTS, DONATIONS & SUBSCRIPTIONS	549	604	604	607
HOUSING BENEFITS	1,114	1,346	1,326	1,324
COUNCIL TAX & NNDR COST OF COLLECTION	809	1,259	1,269	1,334
SUBSIDIARY COMPANIES	287	315	309	655
CONCESSIONARY FARES	2,321	4,832	4,563	4,429
WINTER GARDENS	1,000	-	-	-
LAND CHARGES	17	(119)	(73)	(49)
NET COST OF SERVICES	18,045	22,739	22,174	22,579
<i>COST PER '000 POPULATION</i>	<i>127</i>	<i>160</i>	<i>156</i>	<i>158</i>

	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	103	66	48	70
PREMISES	4	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	7,842	6,424	7,026	6,251
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	104,737	104,278	110,368	110,375
SUPPORT SERVICES	4,510	4,187	4,163	4,245
CAPITAL CHARGES	14,015	17,186	16,853	20,937
TOTAL EXPENDITURE	131,211	132,141	138,458	141,878
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,200	1,292	1,198	1,197
GOVERNMENT GRANTS	108,529	103,828	110,989	111,046
RECHARGES	1,742	2,483	2,483	6,173
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,695	1,799	1,614	883
TOTAL INCOME	113,166	109,402	116,284	119,299
NET EXPENDITURE	18,045	22,739	22,174	22,579

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
TREASURY MANAGEMENT

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	-	-	-	-
	PREMISES	-	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	41	135	135	151
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	-	-	-	-
	SUPPORT SERVICES	391	381	381	385
	CAPITAL CHARGES	13,341	16,667	16,341	20,094
	TOTAL EXPENDITURE	13,773	17,183	16,857	20,630
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS				
	GOVERNMENT GRANTS				
	RECHARGES	1,742	2,483	2,483	6,173
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	83	198	198	178
	TOTAL INCOME	1,825	2,681	2,681	6,351
	NET EXPENDITURE	11,948	14,502	14,176	14,279
	COST PER '000 POPULATION	84	102	99	100

Budget Holder: Mr Steve Thompson - Service Director of Resources

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £138 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £24 million share of debt which is held by Lancashire County Council and which relates to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included. The 2012/13 Budget reflects the loan charges arising from the capital programme.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
GRANTS, DONATIONS & SUBSCRIPTIONS

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	-	-	-	-
	PREMISES	-	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	534	600	600	600
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	-	-	-	-
	SUPPORT SERVICES	15	4	4	7
	CAPITAL CHARGES	-	-	-	-
	TOTAL EXPENDITURE	549	604	604	607
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	-	-	-	-
	GOVERNMENT GRANTS	-	-	-	-
	RECHARGES	-	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
	TOTAL INCOME	-	-	-	-
	NET EXPENDITURE	549	604	604	607
	COST PER '000 POPULATION	4	4	4	4

Budget Holder: Mr Steve Thompson - Service Director of Resources / Mrs Carmel McKeogh - Assistant Chief Executive of Human Resources & Transformation

Notes:

- 1) The budget comprises financial assistance to national bodies, voluntary organisations and charitable bodies operating in the Blackpool area. It also includes subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
HOUSING BENEFITS

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	(10)	-	-	-
	PREMISES	-	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	1,305	152	966	1,000
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	85,803	85,545	90,265	90,265
	SUPPORT SERVICES	1,338	1,490	1,490	1,495
	CAPITAL CHARGES	-	-	-	-
	TOTAL EXPENDITURE	88,436	87,187	92,721	92,760
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	-	-	-	-
	GOVERNMENT GRANTS	86,788	85,288	91,095	91,136
	RECHARGES	-	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	534	553	300	300
	TOTAL INCOME	87,322	85,841	91,395	91,436
	NET EXPENDITURE	1,114	1,346	1,326	1,324
	COST PER '000 POPULATION	8	9	9	9

Budget Holder : Mrs Marie McRoberts - Assistant Director of Revenues, Benefits, Transaction Services and Customer First

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
COUNCIL TAX & NNDR COST OF COLLECTION

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	-	-	-	-
	PREMISES	-	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	44	710	725	65
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	18,934	18,330	19,700	19,700
	SUPPORT SERVICES	2,734	2,257	2,233	2,309
	CAPITAL CHARGES	-	-	-	-
	TOTAL EXPENDITURE	21,712	21,297	22,658	22,074
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	455	475	450	450
	GOVERNMENT GRANTS	19,420	18,540	19,894	19,910
	RECHARGES	-	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,028	1,023	1,045	380
	TOTAL INCOME	20,903	20,038	21,389	20,740
	NET EXPENDITURE	809	1,259	1,269	1,334
	COST PER '000 POPULATION	6	9	9	9

Budget Holder : Mrs Marie McRoberts - Assistant Director of Revenues, Benefits, Transaction Services and Customer First

Notes:

- 1) This budget represents the cost of collecting Council Tax and National Non-Domestic Rates. It also includes Council Tax rebates.
- 2) "Transfer Payments" includes Council Tax rebates which is offset by Government Grants

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
SUBSIDIARY COMPANIES

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	22	35	37	38
	PREMISES	4	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	251	1	1	9
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	-	403	403	411
	SUPPORT SERVICES	23	19	19	16
	CAPITAL CHARGES	674	519	512	843
	TOTAL EXPENDITURE	974	977	972	1,317
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	662	662	662	662
	GOVERNMENT GRANTS	-	-	-	-
	RECHARGES	-	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	25	-	1	-
	TOTAL INCOME	687	662	663	662
	NET EXPENDITURE	287	315	309	655
	COST PER '000 POPULATION	2	2	2	5

Budget Holder: Mr Steve Thompson - Service Director of Resources

Notes:

- 1) Included within this budget head are the costs to the Council in support of services provided by its subsidiary companies.
- 2) In July 2004 the Council sold Blackpool Airport Limited to City Hopper Airports (Blackpool Ltd.) After that date, the Council became no longer liable for any losses arising from the Airport, resulting in savings to the General Fund. Blackpool Council retains a 5% investment share in the new Airport company.
- 3) Blackpool Transport Services Limited is a wholly owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly owned company of the Council, established to operate and manage the Sandcastle Waterpark.

	ELEMENTS OF THE SERVICE	£000	£000	£000	£000
	AIRPORT	4	5	5	7
	BLACKPOOL TRANSPORT SERVICES	55	82	76	81
	SANDCASTLE WATERPARK	228	228	228	567
	NET EXPENDITURE	287	315	309	655

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,646	4,804	4,535	4,403
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	31	31	29
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	4,646	4,835	4,566	4,432
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4	3	3	3
GOVERNMENT GRANTS	2,321	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	2,325	3	3	3
NET EXPENDITURE	2,321	4,832	4,563	4,429
COST PER '000 POPULATION	16	34	32	31

Budget Holder: Mr John Donnellon - Service Director of Built Environment

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria councils and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport to those aged 60 or above, or the disabled as detailed below:

The entitlements:-

Elderly

Holders of Elderly NoWcards:

- English National Concession*
- Off Peak free travel on Blackpool Trams and the Knott-End to Fleetwood Ferry

Disabled

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire
- Off Peak free travel on Blackpool Trams and the Knott-End to Fleetwood Ferry
- 50p flat fare before 9.30am on Blackpool Trams

*** English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and bank holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
WINTER GARDENS

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	-	-	-	-
	PREMISES	-	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	1,000	-	-	-
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	-	-	-	-
	SUPPORT SERVICES	-	-	-	-
	CAPITAL CHARGES	-	-	-	-
	TOTAL EXPENDITURE	1,000	-	-	-
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	-	-	-	-
	GOVERNMENT GRANTS	-	-	-	-
	RECHARGES	-	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
	TOTAL INCOME	-	-	-	-
	NET EXPENDITURE	1,000	-	-	-
	<i>COST PER '000 POPULATION</i>	7	-	-	-

Budget Holder:

Notes:

- 1) This licence agreement with the previous owners of the Winter Gardens ran until 31 October 2009. The final payment was made in the financial year 2010/11.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013
LAND CHARGES

	SUBJECTIVE ANALYSIS	2010/11 ACTUAL	2011/12 ADJUSTED CASH LIMIT	2011/12 FORECAST OUTTURN	2012/13 CASH LIMIT
		£000	£000	£000	£000
	<u>EXPENDITURE</u>				
	EMPLOYEES	91	31	11	32
	PREMISES	-	-	-	-
	TRANSPORT	-	-	-	-
	SUPPLIES AND SERVICES	21	22	64	22
	THIRD PARTY PAYMENTS	-	-	-	-
	TRANSFER PAYMENTS	-	-	-	-
	SUPPORT SERVICES	9	5	5	4
	CAPITAL CHARGES	-	-	-	-
	TOTAL EXPENDITURE	121	58	80	58
	<u>INCOME</u>				
	CUSTOMER & CLIENT RECEIPTS	78	152	83	82
	GOVERNMENT GRANTS	-	-	-	-
	RECHARGES	-	-	-	-
	OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	26	25	70	25
	TOTAL INCOME	104	177	153	107
	NET EXPENDITURE	17	(119)	(73)	(49)
	COST PER '000 POPULATION		(1)	(1)	(1)

Budget Holder: Mr Steve Matthews - Head of Planning & Strategic Housing

Notes:

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

Subjective Analysis

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2013

SUBJECTIVE ANALYSIS OF BUDGET BY DIRECTORATE

SUBJECTIVE ANALYSIS	Chief Executive	Tourism Regeneration & Culture	Human Resources & T/formation	Democratic Services	Resources Directorate	Built Environment	Children Adult & Family Services	Blackpool Services	Budgets Outside the Cash Limit	Contingency etc	2012/13 CASH LIMIT
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<u>EXPENDITURE</u>											
EMPLOYEES	267	5,235	3,473	1,008	10,173	6,621	132,161	14,314	70	953	174,275
PREMISES	-	4,118	3	1	19	1,821	8,641	4,527	-	3,041	22,171
TRANSPORT	4	213	22	26	131	153	3,428	2,412	-	18	6,407
SUPPLIES AND SERVICES	18	4,723	743	1,195	2,607	1,816	20,701	17,457	6,251	320	55,831
THIRD PARTY PAYMENTS	-	1,061	-	-	205	4,097	48,818	6,527	-	-	60,708
TRANSFER PAYMENTS	-	-	-	-	-	-	8,194	493	-	-	119,137
SUPPORT SERVICES	83	1,701	578	848	3,230	1,625	6,762	2,893	110,375	75	21,965
CAPITAL CHARGES (*)	13	9,003	-	-	167	255	7,952	14,130	20,937	-	52,457
TOTAL EXPENDITURE	385	26,054	4,819	3,078	16,532	16,388	236,657	62,753	141,878	4,407	512,951
<u>INCOME</u>											
CUSTOMER & CLIENT RECEIPTS	-	7,232	106	256	533	1,754	10,799	12,283	1,197	-	34,160
GOVERNMENT GRANTS	-	-	-	-	541	2,728	117,666	220	111,046	-	232,201
RECHARGES	-	5,122	4,374	-	13,331	2,993	13,850	6,254	6,173	-	52,097
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	14	829	492	31	1,133	1,022	13,501	3,378	883	-	21,283
TOTAL INCOME	14	13,183	4,972	287	15,538	8,497	155,816	22,135	119,299	-	339,741
NET EXPENDITURE	371	12,871	(153)	2,791	994	7,891	80,841	40,618	22,579	4,407	173,210
CAPITAL CHARGES											
TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS											(28,973)
											144,237

(*) Capital charges comprises the cost of depreciating fixed assets plus capital financing costs

Housing Revenue Account

HOUSING REVENUE ACCOUNT

BUDGET 2012/2013

FUNCTIONS	2011/2012 FULL YEAR BUDGET	2011/2012 PROJECTED OUTTURN	2011/2012 VARIATION	2012/2013 FULL YEAR BUDGET
	£000	£000	£000	£000
MANAGEMENT FEE	10,691	10,691	-	9,478
HOUSING CLIENT & APPLICATIONS SERVICE	478	490	12	510
OTHER HRA COSTS	119	120	1	123
TREASURY MANAGEMENT	7,038	6,463	(575)	6,437
RENT REBATE SUBSIDY LIMITATION	-	-	-	-
PROVISION FOR BAD AND DOUBTFUL DEBTS	200	200	-	200
HOUSING SUBSIDY	(1,199)	(628)	571	-
<u>RENT & SERVICE CHARGE INCOME DUE</u>				
Rental Income	(15,577)	(15,532)	45	(15,650)
Sheltered Housing	(647)	(648)	(1)	(654)
Emergency Housing	(254)	(273)	(19)	(262)
Television Service (IRS)	(204)	(199)	5	(192)
Gardening Scheme	(113)	(124)	(11)	(124)
Security	(271)	(266)	5	(133)
Furniture	(8)	(4)	4	(4)
Community cleaning	(189)	(183)	6	(113)
Community lighting	(72)	(70)	2	(62)
Door entry systems	(18)	(18)	-	(15)
<u>OTHER RENTS & CHARGES</u>				
Garages	(110)	(112)	(2)	(101)
Leasehold	(167)	(167)	-	(171)
Commercial Rents	(32)	(44)	(12)	(39)
Other Income	(17)	(21)	(4)	(17)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(352)	(325)	27	(789)
WORKING BALANCE	2011/2012 FULL YEAR BUDGET	2011/2012 PROJECTED OUTTURN	2011/2012 VARIATION	2012/2013 FULL YEAR BUDGET
	£000	£000	£000	£000
BALANCE AT 1ST APRIL	(1,312)	(1,614)	(302)	(1,939)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(352)	(325)	27	(789)
BALANCE AT 31ST MARCH	(1,664)	(1,939)	(275)	(2,728)
HOUSING STOCK	2010/2011 ACTUAL	2011/2012 FULL YEAR BUDGET	2011/2012 PROJECTED OUTTURN	2012/2013 FULL YEAR BUDGET
	Dwellings	Dwellings	Dwellings	Dwellings
Total Number of dwellings at 1st April	5,362	5,298	5,298	5,326
Number of dwellings completed and acquired in the year	12	37	33	-
Number of dwellings sold / deleted in the year	(76)	(14)	(5)	(38)
Total number of dwellings at 31st March	5,298	5,321	5,326	5,288

SUMMARY OF MAIN SERVICES PROVIDED WITHIN THE HOUSING REVENUE ACCOUNT (HRA)

SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED

MANAGEMENT SERVICES

TENANCY AND ESTATE MANAGEMENT

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of properties and breaches of tenancy conditions, as well as the management of tenants rights such as "Right to Buy" and "Right to Improvement". The estate management function includes the management of council owned garages and garage sites, unauthorised parking, referral of highway maintenance problems and maintenance of open spaces.

MANAGING VACANT PROPERTIES

Vacant properties are identified and recorded both through formal notice being given or through physical inspection. Any necessary repair and maintenance to vacant properties is arranged, with post inspection to ensure that the work has been carried out satisfactorily. Additionally, arrangements are made for the viewing of properties by potential tenants.

RENT AND SERVICE CHARGE COLLECTION

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct debit, by telephone, via the internet and by tenants cards at any post office or a variety of other outlets.

ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on reported problems, undertaking repairs within specified target times and to an acceptable standard whilst obtaining the best value for money.

REPAIRS AND MAINTENANCE ADMINISTRATION

The reporting of repairs for current tenants can be made by telephone, electronic communication and at the local offices. In some instances properties require both pre and post inspection, both to establish the work required and to ensure that the repairs have been carried out satisfactorily.

SUPPORTED LIVING SERVICES

HOSTELS

The Council currently manages three Hostels with a total of 129 temporary bed spaces. The service provides accommodation and specialist support to homeless single people and families within the Emergency Housing Units. The support focuses on individually assessed needs through a Support Plan to assist in retaining/relearning life skills, maximising independence, developing support networks and preparing for the transition into permanent accommodation.

SHELTERED HOUSING

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe and supported environment. Support to the tenant is based on identified needs as defined within the Individual Support Plans and is co-ordinated by a Scheme Manager. The Scheme Manager will facilitate a flexible and tailored service to all tenants with a holistic approach to their assessed needs. This is to assist individuals to retain and/or relearn life skills, develop support networks, sustain their tenancy and maximise their independence through planned intervention and support. The Sheltered Housing Service works in conjunction with the Council's community alarm service (Vitaline) to provide 24hrs emergency response to all tenants within the schemes.

OTHER SERVICES TO TENANTS

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security, caretaking and communal cleaning.

SERVICES PROVIDED BY BLACKPOOL COUNCIL

ALLOCATIONS AND LETTINGS OF PROPERTIES

The main services provided are the registration and classification of applications for council properties, the management of the council house waiting list and the allocation of properties.

HOUSING CLIENT

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective services are provided.

RENT REBATE SUBSIDY LIMITATION

Rent Rebate is the term used for Housing Benefit that is paid to Council tenants. Since 1 April 2004 Rent Rebates are no longer accounted for in the HRA, but are used as a method of rent control. If a local authority charges a higher rent than the figure set by the Department for Communities & Local Government (DCLG), then the authority will have to pay back a proportion of the additional income.

HOUSING SUBSIDY

Housing Subsidy is provided by the DCLG. This is calculated by the DCLG using assumptions about the level of management maintenance costs that should be necessary for Blackpool's stock and the level of rent that should be collected. An allowance is also paid to support an approved level of capital investment. Housing Subsidy will cease on 1 April 2012 when the HRA self-financing system is introduced. The only transactions in 2012/13 will relate to adjustments arising out of the 2011/12 final subsidy claim.

HRA SELF-FINANCING

A new locally controlled system under which Councils are responsible and accountable for their housing services. The intention is to allow Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing will commence from 1 April 2012.

Capital Programme

BLACKPOOL COUNCIL

REPORT

2012/13, 2013/14 & 2014/15 CAPITAL PROGRAMME

1. Introduction

- 1.1 The Council's 2012/13 capital programme runs concurrently with the 2012/13 revenue budget and reports on both have been submitted for approval. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This budget updates the programme reported in last year's budget and seeks to ensure that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2012/13 is £53m and over a three year period is estimated at £123m. To this should be added the investment that will be made over the next few years via the Building Schools for the Future and Street Lighting PFI (Private Finance Initiative) of £32m, and Blackpool's share of the Waste PFI of £27m.

The 2013/14 and 2014/15 programmes have been drawn up based upon allocations and provisional bids. Government announcements in respect of allocations have been delayed this year and in order to be prudent Blackpool Council has chosen not to include estimates of these figures. An update will be provided to Executive once these allocations have been announced. These will be reviewed as part of the budget processes for 2013/14 and 2014/15 in the light of changing priorities and final funding levels which mean that no commitments can be made as yet in respect of those new schemes identified for 2013/14 and 2014/15.

- 1.2 The Council has like all other local authorities suffered from cuts in available capital budgets. Blackpool Council has continued to be pro-active in seeking additional funding for schemes and this is reflected in the size of the capital programme.
- 1.3 The position of the capital programme for 2011/12 is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Finance and Audit Committee.
- 1.4 The capital programme now submitted is consistent with that agreed for 2011/12. It includes identified commitments for schemes in progress such as progression of Project 30 and Building Schools for the Future as well as the development of the Central Business District. The scale of these commitments means there are very limited resources to deliver additional schemes that are not fully funded.
- 1.5 The capital programme prepared for 2012/13 does not include budgeted expenditure that has previously been approved by Executive. Blackpool Council has in the region of £30m at its disposal for capital projects that has been approved in previous years but not yet been expended. The total capital budget therefore for 2012/13 is in reality in the region of £80m.

2. Capital Funding

- 2.1 The Council's capital spending is funded from specific capital grants, capital receipts and revenue contributions. In addition to these traditional forms of funding the Council can undertake Prudential borrowing within limits set by the Council itself.

3. Prudential Borrowing

- 3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that prudential schemes can only take place in the following circumstances:
- (1) Prudential borrowing schemes must be specifically authorised by the Executive.
 - (2) The financing costs of such schemes will be charged to identified service budgets by means of a budget virement to the central Treasury Management budget.
 - (3) The total level of prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy.
- 3.2 Therefore, in most cases Prudential borrowing will only be approved where the scheme is likely to be self-financing over a reasonable payback period (such as energy management initiatives) or where there is an identified budget which can meet the costs.
- 3.3 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows with more detailed information in Appendix C:-
- (1) The actual capital position – (Non-HRA and HRA) for 2012/13 will be reported as part of the 2012/13 Capital Outturn report to Executive.
 - (2) Affordability – Estimates of the incremental impact of capital investment decisions on council tax (non-HRA) and on Housing rents (HRA) for 2012/13.
 - (3) Prudence – capital expenditure including commitments for non-HRA and HRA for 2012/13 will be reported monthly to the Executive by means of the Capital Monitoring report.

4. Single Capital Pot

- 4.1 The Council has capital funding made available to it by the Government in the form of capital grants. These fall into two categories of ringfenced and non-ringfenced. The ringfenced borrowing approvals and capital grants can only be used for specifically named schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ringfenced capital grants. These allocations come from individual Government departments but fall into the category known as the Single Capital Pot. This means they can be used for any proper capital expenditure on any service. Good practice shows that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central Government allocations to individual services should remain broadly as originally notified.
- 4.2 There is clearly a balance to be had in looking at the overall investment needs of the Council and the service priorities. It is proposed that the Council uses some non-

ringfenced capital grants in future for its corporate priorities, thereby allowing key schemes to proceed. The intention would be to continue to apply a top-slice of **12.5%** (first applied in 2005/06) of basic service capital grant in 2012/13 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below:

Directorate	2012/13 Non ringfenced Allocations £000	12.50% Top-slice £000	Net Total £000
Built Environment	2,895	(362)	2,533
Children Adult & Family Services	2,191	(274)	1,917
TOTAL	5,086	(636)	4,450

- 4.3 As can be seen from the table below the non-ringfenced SCE/capital grant allocation shows a slight decrease from 2011/12 to 2012/13:

Services	2011/12 £000	2012/13 £000	Reduction £000
Education	1,920	1,718	202
Social Care	466	473	(7)
Transport	2,979	2,895	84
TOTAL	5,365	5,086	279

5. **Capital Receipts**

- 5.1 The Council has committed all available capital receipts to the support of the capital programme. This includes the remaining balance of the proceeds from the disposal of Blackpool Airport and the net balance of the receipt from the sale of Blackpool Business and Technology parks.
- 5.2 The Council has specifically ring fenced receipts such as the New Homes Bonus and the sale of Council administrative buildings to contribute towards specific capital schemes to allow them to proceed. The New Homes Bonus will contribute towards the Rigby Road development and the administrative buildings towards the delivery of the Central Business District.
- 5.3 The Council continually reviews its assets in order to identify those that may be disposed of to generate new capital receipts. However, the current economic climate has seen a significant fall in land and building values such that disposal, even if buyers might be available, is not always viable.

6. **Management of the Capital Programme and Associated Risks**

- 6.1 The key risks in terms of the management of the proposed capital programme are:-
- (1) private sector developers unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn
 - (2) contractors likewise getting into financial difficulty
 - (3) anticipated funding eg. grant and capital receipts, not being realised resulting in funding shortfalls

- (4) additional, unbudgeted revenue implications arising on schemes
 - (5) delivery of the scheme over budget and late
 - (6) increased reliance on prudential borrowing and an increase in the pooled interest rate.
- 6.2 In order to address these issues the Council has improved its capital monitoring information by redeploying resources into its Capital Finance Team. Regular, monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis. A risk register and details of projected overspends on schemes are also provided on a regular basis.
- 6.3 Schemes that have specific funding attached should only proceed where the external funding has been formally secured. There is no commitment on the Council to fund a shortfall in such circumstances.
- 6.4 In addition, 2011/12 saw the emergence and realisation of a few significant overspends within the capital programme. These are reported to the Corporate Leadership Team on a monthly basis and work is ongoing to address these overspends and mitigate where possible.
- 6.5 The introduction of International Financial Reporting Standards (IFRSs) in 2010/11 had a significant impact on the Capital Programme. Councils complied with IFRSs, and the final accounts were presented in a different format than that previously utilised. Property is now valued on a component basis (subject to de minimis levels), and leases and PFIs subject to detailed appraisal. There are costs to implementing IFRSs which Finance has met, as the Secretary of State has decided not to exempt local authorities from this regulation.

7. Regeneration Issues

- 7.1 For 2012/13 the revenue and capital budgets have been determined on a common timescale. The figures included under the Built Environment element of the capital programme reflect the loss of funding and the ultimate disestablishment of the North West Development Agency (NWDA).
- 7.2 The main categories for capital spend are:-
- (1) Access, Infrastructure and the Environment (including Central Business District and Project 30); and
 - (2) Skills and Economic Inclusion.
- 7.3 The Coastal Defence/Seafront Experience project is now approaching completion. Funding from a number of sources has been utilised to complete a new and vibrant attraction to the town.
- 7.4 Merlin has been appointed to operate Blackpool Tower and associated attractions. It has vast experience in running ventures of this magnitude and its experience and knowledge has restored Blackpool Tower as a world class attraction.
- 7.5 The Council has now finalised a Development Agreement for delivery of the wider Central Business District scheme and initial development work on the scheme is to commence at the end of 2011/12 by MUSE, the Council's appointed developer.

8. Arms Length Management Organisation

- 8.1 Restoration of some funding for the Decent Homes Standard has been announced by Central Government and this funding was recognised within the programme. Despite the cuts Blackpool Council and BCH are striving to use the available funding in the most effective manner.

9. Building Schools for the Future (BSF)

- 9.1 A sum of £20m has been included in the Capital Programme in respect of BSF. There is a conventional Design and Build scheme and also a PFI scheme which will be predominantly funded by the Department for Education (DfE) and is expected to result in the development and construction of 3 new schools.
- 9.2 The delivery of the BSF scheme is the responsibility of Blackpool Council in conjunction with the Local Education Partnership (LEP). The LEP can also be granted other capital works throughout the Children and Adult Family Services (CAFS) directorate ranging from childhood education schemes to those in Adult social care. Schemes outside the directorate require formal approval through Corporate Asset Management Group.

10. Capital Programme

- 10.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs. These are identified in the tables that follow.
- 10.2 The proposed schemes that will proceed or are in progress are set out in detail in the tables that follow. The expenditure by directorate is:-

Directorate	2012/13 £000	2013/14 £000	2014/15 £000
Built Environment	31,121	24,862	14,192
Housing Revenue Account	11,075	8,007	8,215
Children Adult and Family Services	10,526	11,560	3,795
TOTAL	52,722	44,429	26,202

- 10.3 Any new proposals will be submitted throughout the year via the formal decision-making process.

11. Capital Expenditure Commitments

- 11.1 Regular capital monitoring identifies schemes for which there is a contractual and legal obligation to fund and these become a first call on available resources. In addition, there is one area for which corporate resources have been specifically earmarked:-

	£ '000
St John's square	350
TOTAL	350

12. **Council Priorities**

12.1 The capital programme supports key priorities, in particular regeneration of the town. The four key schemes to be undertaken in the next twelve months are:-

(1) the Central Business District development

(2) Project 30

(3) Building Schools for the Future

(4) Leisure Assets.

BLACKPOOL COUNCIL
CAPITAL PROGRAMME 2012/13 TO 2014/15

SERVICE

BUILT ENVIRONMENT
 HOUSING REVENUE ACCOUNT
 CHILDREN, ADULT AND FAMILY SERVICES
 TOP SLICE TO BE ALLOCATED

2012/13 APPROVED PROGRAMME £000	2013/14 POTENTIAL PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000
31,121	24,862	14,192
11,075	8,007	8,215
10,526	11,560	3,795
636	-	-

TOTAL PROGRAMME

53,358	44,429	26,202
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FUNDING SOURCES

SUPPORTED CAPITAL EXPENDITURE
 PRUDENTIAL BORROWING
 SPECIFIC CAPITAL GRANTS
 OTHER GRANTS/CONTRIBUTIONS
 REVENUE CONTRIBUTIONS
 CAPITAL RECEIPTS

2012/13 APPROVED PROGRAMME £000	2013/14 POTENTIAL PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000
-	-	-
28,088	22,467	11,330
12,886	12,635	5,357
12,384	9,327	9,515
-	-	-
-	-	-

TOTAL FUNDING

53,358	44,429	26,202
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Please note that capital funding and spend approved in previous years that has slipped into this period is not reflected in this schedule.

BLACKPOOL COUNCIL

CAPITAL RESOURCES 2012/13 TO 2014/15

	2012/13 APPROVED PROGRAMME £000	2013/14 POTENTIAL PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000
SUPPORTED CAPITAL EXPENDITURE			
Local Transport Plan	-	-	-
LTP - Top Slice @ 12.5%	-	-	-
Children and Young People	-	-	-
Children's PSS	-	-	-
C & YP - Top Slice @ 12.5%	-	-	-
Decent Homes ALMO Bid	-	-	-
PRUDENTIAL BORROWING			
Talbot Gateway Council Offices	17,088	10,637	-
Baron Rd	500	1,500	1,000
Tyldesley Rd, Project 30 etc	10,500	10,330	10,330
	28,088	22,467	11,330
SPECIFIC CAPITAL GRANTS			
C & YP - Basic Need	2,186	207	200
C & YP - Capital Maintenance	1,503	1,712	1,700
C & YP - Top Slice @ 12.5%	216	-	-
C & YP - Building Schools for the Future	5,614	7,421	195
ASC - Social Care	414	400	400
ASC - Top Slice @ 12.5%	59	-	-
LTP - Integrated Transport	1,200	1,371	1,300
LTP - Road Safety Schemes	1,333	1,524	1,562
LTP - Top Slice @ 12.5%	361	-	-
	12,886	12,635	5,357
OTHER GRANTS/CONTRIBUTIONS/ETC.			
C & YP - Devolved Capital	309	320	300
LAA - Top Slice @ 12.5%			
Housing - Major Repairs Allowance	3,586	3,500	3,241
Housing grant	7,000	4,000	4,500
Revenue Contribution	489	507	474
Transport - LCC			
Regeneration - North West Development Agency			
Regeneration - ERDF			
New Homes Bonus	1,000	1,000	1,000
	12,384	9,327	9,515
CAPITAL RECEIPTS			
Housing - Right to Buy	-	-	-
PSH - Loan Repayments	-	-	-
Regen - Council Office Receipts	-	-	-
Housing - Property Resale Receipts	-	-	-
TOTAL RESOURCES	53,358	44,429	26,202

Please note that capital funding and spend approved in previous years that has slipped into this period is not reflected in this schedule.

BLACKPOOL COUNCIL
Capital Programme 2012/13

Built Environment

LTP - Integrated Transport : Traffic Management
LTP - Integrated Transport : Parking Management
LTP - Integrated Transport : Walking and Cycling
LTP - Integrated Transport : Local Safety Schemes
LTP - Integrated Transport : Public Transport
LTP - Capital Maintenance
LTP - Monitoring
Central Business District
Tyldesley Rd / Rigby Rd
Project 30

2012/13 APPROVED PROGRAMME £000	2013/14 POTENTIAL PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000
525	600	570
88	100	100
525	600	600
175	200	200
503	575	575
700	800	800
17	20	17
17,088	10,637	-
3,500	5,330	5,330
8,000	6,000	6,000
31,121	24,862	14,192

TOTAL

Housing Revenue Account

Works to achieve Decent Homes Standard
Queens Park Redevelopment

2012/13 APPROVED PROGRAMME £000	2013/14 POTENTIAL PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000
11,075	8,007 TO BE CONFIRMED	8,215
11,075	8,007	8,215

TOTAL

Children, Adult and Family Services

New Pupil Places/Basic Need
Baron Rd
Modernisation
Devolved Capital
Building Schools for the Future
Social Care Single Capital Pot

2012/13 APPROVED PROGRAMME £000	2013/14 POTENTIAL PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000
186	207	200
2,500	1,500	1,000
1,503	1,712	1,700
309	320	300
5,614	7,421	195
414	400	400
10,526	11,560	3,795

TOTAL

Please note that capital funding and spend approved in previous years that has slipped into this period is not reflected in this schedule.

**Business Improvement District
Revenue Account**

Business Improvement District Revenue Account

		2011/12 Budget £000	2012/13 Budget £000
	BID Levy Income	(269)	(240)
	Costs of collecting Levy	11	15
	Payment to Blackpool Town Centre BID Ltd	258	225
	TOTAL	-	-

Notes :

- 1) Blackpool Council is the billing authority for the Blackpool town centre business improvement district which is managed by Blackpool Town Centre BID Ltd.
- 2) A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area, to deliver initiatives to improve footfall and the trading environment.
- 3) The BID is financed by way of a levy equivalent to 1% of the non domestic rateable value charged on all properties listed in the 2010 local Non-Domestic Rating List located within the BID area.
- 4) The BID area covers the main town centre and other areas designated for future commercial development.

The BID aims to achieve:

- 1) Events planning and management.
- 2) Building a clean, safe and secure environment.
- 3) Development of an early evening/twilight economy.
- 4) Enhancement of the BID profile and increased member involvement.
- 5) Leverage of additional support funding from external sources.

Cash Limited Budgets - Budgeting Guidelines

CASH LIMITED BUDGETS

KEY POINTS OF THE BUDGET REGIME

1. The Chief Executive and Executive Directors are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. The Service Director of Resources will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Executive Directors may transfer funds between bottom lines after consultation with the Heads of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. The Service Director of Resources or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges will continue to be treated outside the bottom line cash limits and recharged on an annual basis.
10. The costs of Central Departmental Support and Administrative Buildings are now within the cash limits.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with the Service Director of Resources' staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.

Glossary of Financial Terms

GLOSSARY OF FINANCIAL TERMS

AREA BASED GRANTS

This single non-ringfenced grant was payable to local authorities by central government for several years until 2010/11. Its components have now either rolled into Formula Grant, into other grants in particular Early Intervention Grant, or have ended.

BUDGET

A statement which sets out the financial effect of the Council's policies over a future period of time.

BUDGET REQUIREMENT

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

BUSINESS IMPROVEMENT DISTRICT

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

CAPITAL CHARGES

A charge against service revenue accounts for fixed assets used in the provision of services.

CAPITAL EXPENDITURE

Expenditure on major items, such as land and buildings, which is paid for over more than one year. This could be the acquisition of a fixed asset, or expenditure which enhances (and not merely maintains) the value of an existing fixed asset.

CAPITAL GRANTS

These usually relate to specific schemes/projects and require compliance with particular criteria.

CAPITAL PROGRAMME

A list of projects approved to start in the year of the programme, which involve capital expenditure.

CAPITAL RECEIPTS

Proceeds received from the sale or lease of fixed assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for "pooling" which replaces the requirement to set-aside a provision for credit liabilities.

CAPITAL RECEIPTS APPLIED

Capital receipts utilised to finance capital expenditure or repay debt.

CASH LIMITED BUDGET

A defined figure set by the Council that represents the maximum expenditure that a service can spend on its particular activities.

CHILDREN'S SERVICES AUTHORITY (CSA)

A local authority responsible for education and children's social care.

THE CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)

This is one of the leading professional accountancy bodies in the UK and the only one that specialises in the public sector.

COLLECTION FUND

A statutory fund maintained by the Council which is used to record local taxes and non-domestic rates collected by the authority, and also payments to precepting authorities, the national pool of non-domestic rates and the Council's own general fund.

CONTINGENCY

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

COST CENTRE

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes e.g. a department or section.

COUNCIL TAX

The tax levied on domestic properties by the billing authority, for example Blackpool Council. The proceeds are paid into its Collection Fund for distribution to precepting authorities (for example the police and fire authorities), and for use by its own general fund.

Council Tax Band D Equivalents: The number of band D properties in an area which would raise the same council tax as the actual number of properties in all bands. Properties are converted to an equivalent based on that of band D e.g. 1 band H property is equivalent to 2 band D properties, because the taxpayer in a band H property pays twice as much council tax.

Council Tax Bands (Valuation Bands): Domestic properties are allocated to one of eight bands for the purpose of assessment of council tax. The bands are defined with reference to property values at 1 April 1991 as follows:

<u>Band Value Range</u>	<u>Multiplier</u>
A - Up to £40,000	6/9 (67%)
B - £40,000 to £52,000	7/9 (78%)
C - £52,000 to £68,000	8/9 (89%)
D - £68,000 to £88,000	9/9 (100%)
E - £88,000 to £120,000	11/9 (122%)
F - £120,000 to £160,000	13/9 (144%)
G - £160,000 to £320,000	15/9 (167%)
H - Over £320,000	18/9 (200%)

COUNCIL TAX BENEFIT

Assistance provided by billing authorities to adults on low incomes to help them pay their council tax bill. The cost to authorities of council tax benefits is largely met by government grant.

COUNCIL TAX FREEZE GRANT

This grant was made available to all local authorities, along with police and fire authorities, which decided to freeze or reduce their council tax in 2011/12. If they did, they received additional funding in 2011/12, equivalent to raising their 2010/11 council tax by 2.5 per cent. This funding will continue over the Spending Review period (2011/12 - 2014/15).

A further council tax freeze grant has been made available to authorities who do not increase their 2012/13 Band D council tax compared to the previous year. For unitary authorities this 2012/13 grant is equivalent to a 2.5% increase in Band D council tax. It is important to note that the 2012/13 council tax freeze grant is a one-off payment, i.e. authorities will not receive an equivalent amount in future years.

COUNCIL TAX REQUIREMENT

The Localism Act 2011 has made significant changes to the Local Government Finance Act 1992, and now requires the billing authority to calculate a council tax requirement for the year, not its budget requirement as previously. The main difference between the two calculations is that Revenue Support Grant (RSG) and redistributed National Non-Domestic Rates (NNDR) are included as income in the calculation of the council tax requirement, whereas they were not included as income in the calculation of the budget requirement.

DEBT CHARGES

A term for the interest paid on loans raised and repayments of the amount borrowed (the 'principal'). It is also known as capital financing costs or loan charges.

DEBT MANAGEMENT EXPENSES

The other costs excluding interest of administering the loans fund.

DEDICATED SCHOOLS GRANT (DSG)

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ringfenced grant and must be applied to an authority's schools budget.

DIRECT LABOUR AND DIRECT SERVICE ORGANISATIONS

Direct Labour Organisations (DLOs) were established under the *Local Government Planning and Land Act 1980* and Direct Service Organisations (DSOs) under the *Local Government Act 1988* to carry out work on defined activities in accordance with compulsory competitive tendering.

DIRECT REVENUE FINANCING

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO)).

EARLY INTERVENTION GRANT (EIG)

The EIG replaces several centrally directed grants to support services for children, young people and families that ended in 2010/11. The EIG will provide a substantial new funding stream for early intervention and preventative services. The new grant is not ringfenced, bringing a significant extension of local flexibility and greater freedom at local level, to respond to local needs and drive reform, while supporting a focus on early intervention in the early years and up through the age range, and to pool and align funding where that enables local authorities and their partners to target disadvantage and achieve better results.

EXTERNAL FUNDING

A generic term to describe all grant funding received from external sources such as European Regional Development Fund (ERDF) and North West Development Agency (NWDA).

ESTIMATES

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

EXPENDITURE AND INCOME ANALYSIS

Expenditure can be analysed according to the type of service or function on which it is incurred (sometimes known as objective analysis), or by type of item, such as salaries, wages, capital charges, fees and charges (sometimes known as subjective analysis).

FEES AND CHARGES

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

FINANCIAL REGULATIONS

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

FINANCIAL YEAR

The financial year for local authorities runs from 1st April and finishes on 31st March.

FORECAST REVENUE OUTTURN

Estimated revenue spends and income as at the year end.

FORMULA GRANT

Grant distributed by formula through the local government finance settlement. It comprises Revenue Support Grant and redistributed business rates (NNDR). It is a general subsidy towards council spending and is not ring-fenced for specific services.

FRS17 RETIREMENT BENEFIT ADJUSTMENT

The difference in retirement benefit calculated under FRS17 and the actual pension costs incurred in providing retirement benefits to employees within the accounting period.

FULL-YEAR EFFECT (FYE)

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

GENERAL FUND

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

GOVERNMENT GRANTS

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

GROSS EXPENDITURE

The total cost of providing the Council's services before taking account of income from government grants and fees & charges for services.

HOUSING BENEFIT

An allowance to persons on low (or no) income. Central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefit paid to the authority's own tenants is known as rent rebate and that paid to private sector tenants as rent allowance.

HOUSING REVENUE ACCOUNT (HRA)

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of housing.

HRA MANAGEMENT FEE

Fee payable to Blackpool Coastal Housing for the management of the Council's public housing stock.

HRA SUBSIDY

A government grant paid to some housing authorities towards the cost of providing and maintaining dwellings.

INDIVIDUAL SCHOOLS BUDGET (ISB)

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the schools' funding formula.

INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The UK Public Sector has now adopted IFRS-based financial reporting. This is seen as promoting consistent treatment of accounting transactions and as best practice. It is intended to allow better international comparisons to be made between similar bodies.

INVESTMENTS

The placing of excess cash flow and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

LOCAL GOVERNMENT ASSOCIATION (LGA)

An association which represents the interests of local authorities to central government.

LOCAL MANAGEMENT IN SCHOOLS (LMS)

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

LOCAL SCHOOLS BUDGET (LSB)

This includes all planned expenditure on maintained schools, i.e. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

MINIMUM REVENUE PROVISION (MRP)

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

NATIONAL NON-DOMESTIC RATE (NNDR)

A levy on businesses based on a national rate in the pound multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. Also known as 'business rates', the 'uniform business rate' and the 'non-domestic rate'.

NET EXPENDITURE

Gross expenditure less specific service income, but before deduction of formula grant.

NON-RECURRING COSTS / INCOME

These are revenue account items which are budgeted for one year or a defined period only.

OUTTURN

The final revenue (income and expenditure) account for a financial year.

PRECEPT

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf, along with its own Council Tax.

PRICE BASE

The year whose cost and price levels are used for calculating estimates, forecasts, policy options, etc.

PRIVATE FINANCE INITIATIVE (PFI)

A scheme in which the service is provided by the private sector over the long-term. The public sector pays for the project on a performance-related basis: covering service delivery and return on investment.

PROVISIONS

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

PRUDENTIAL BORROWING

Borrowing undertaken by the authority which can be demonstrably funded from the Council's own resources.

PRUDENTIAL CODE FOR CAPITAL FINANCE

Professional code of practice, devised by CIPFA, to support local authorities in their capital investment decisions. Local authorities are free to invest so long as their capital spending plans are affordable, prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate this.

RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

RECHARGES

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

RESERVES

The level of funds an authority has accumulated over the years. These include unallocated reserves (or 'balances') that every authority must maintain as a matter of prudence.

REVENUE EXPENDITURE

Spending on day-to-day running costs, such as employee costs, and the costs of supplies and services. Expenditure which causes benefit to be received in the current period.

REVENUE SUPPORT GRANT (RSG)

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of Formula Grant.

SECTION 137 EXPENDITURE

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.

SERVICE EXPENDITURE ANALYSIS

The analysis of income or expenditure by reference to its different purposes, usually different services.

SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

This is governed by the *Local Government Act 2003*. It is a service block-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

SPECIFIC AND SPECIAL GRANTS

Specific formula grants, targeted or ring-fenced grants are sometimes referred to as specific or special grants. A specific grant is paid under a specific legislative power whereas a special grant uses a general power to pay grants to Council's.

TAX BASE

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief and allowance for losses on collection.

TOTAL COST

The total cost of a service or activity includes all costs incurred in providing the service or activity. Gross total cost includes employee costs, premises & transport costs, supplies & services, third party payments, transfer payments, and capital charges. It includes an appropriate share ('apportionment') of all support services and overheads.

UNIT COST

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

VIREMENT

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virements must be properly authorised by officers under delegated powers, otherwise the Executive cabinet.

