

# Municipal Budget

For the Year Ending 31st March 2011

BLACKPOOL  
COUNCIL

S. Weaver *Chief Executive* | A. Pollock *Assistant Director Performance and Finance*



INVESTOR IN PEOPLE



Blackpool Council

BUILDING A BETTER COMMUNITY FOR ALL

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## **INTRODUCTION**

The Revenue Budget is the Council's primary financial plan and details the resources allocated to deliver specific services and outcomes for the residents and businesses of Blackpool in the forthcoming year.

This Budget is the culmination of a process which began in the autumn involving co-operation and consultation with Council service managers, trade union representatives, business ratepayers and the wider public. The Budget has been examined by the Council's Audit and Overview & Scrutiny Committees, endorsed by the Executive and was approved by full Council on 26<sup>th</sup> February 2010.

The Budget is based upon the following principles and policies:

- services are resourced in line with Council priorities
- Council Tax is kept as low as possible
- resources are maximised
- delivery of value for money is embedded in all activities
- financial standing reflects the levels of business and risk
- capital freedoms are optimised
- risks are identified and mitigated where possible.

In particular, this Budget takes account of specific financial pressures and key service priorities including:

- implementing the Single Status pay agreement.
- the national concessionary travel scheme
- safeguarding children and vulnerable adults
- delivery of the Lancashire Waste Disposal Private Finance Initiative (PFI)
- the regeneration programme
- delivery of the Street Lighting PFI

Efficiency savings contribute a total of £7.2 million to the Council's Budget in 2010/11 equivalent to 5% of the Council's adjusted net revenue budget. This target recognises the likelihood of continuing spending pressures in adults and childrens social care and the need to bolster working balances to offset the predicted spike in 2011/12 in the Council's medium term financial forecast.

The increase in Council Tax in 2010/11 necessary to fund this Budget is 2.94%, which is within Government capping guidelines and is the lowest Council Tax increase in Blackpool for 12 years.

Together with all sectors of the national economy, the Council's finances have been affected by the economic downturn, and the Budget has been framed and risk assessed against the backdrop of both the prevailing economic conditions and the expectation of severe public spending constraints on the financial horizon.

I am confident that this Budget will provide an appropriate level of resourcing for Council services and facilitate the Council's key goals and priorities, at the same time providing a solid platform from which to tackle the inevitable financial challenges which lie ahead.

A Pollock  
Assistant Director Performance & Finance  
March 2010



## **Revenue Budgets and Council Tax Setting**



# REVENUE BUDGET

## 2009/10 PROJECTED OUTTURN

### AND 2010/11 GENERAL FUND REVENUE BUDGET

#### 1. Purpose

- 1.1 The purpose of this report is to determine the overall level of net expenditure to be included in the General Fund revenue budget for 2010/11.

#### 2. The Local Government Finance Settlement

- 2.1 In January 2008 the Government issued a Finance Settlement for the 3-year period 2008/09 to 2010/11. The Settlement is a key factor in the Council's revenue budget by setting the amount of Central Government funding available to the Council by way of Formula Grant.
- 2.2 In a ministerial statement on 26<sup>th</sup> November 2009, the Parliamentary Under-Secretary of State for Communities and Local Government confirmed that the final year of the settlement would not change from the indicative figures previously published. Blackpool's Formula Grant entitlement for 2010/11 will be £81.8 million, an increase of 4% over the current year.
- 2.3 Formula Grant is distributed between local authorities based upon an assessment of relative needs. A key issue for Blackpool continues to be that in order to fund the minimum increase of +1.5% for upper tier authorities who otherwise would have lost Grant under the Settlement, the Council will not receive the benefit of £5 million (equivalent to 6%) of Formula Grant entitlement in 2010/11.

#### 3. Forecast Revenue Outturn 2009/10

- 3.1 The Summary on page 1 of Appendix 1 shows the forecast revenue outturn for the current financial year.
- 3.2 Line 24 of Appendix 1 shows that it is now estimated that a sum of £385,000 will be taken from working balances at 31<sup>st</sup> March 2010.

The main reasons for this change are set out below:-

|                                     | £000      | £000              |
|-------------------------------------|-----------|-------------------|
| <b>Overspendings 2009/10</b>        |           |                   |
| - Children's Social Care            | 1,957     |                   |
| - Adults Social Care                | 162       |                   |
| - Parking Services                  | <u>70</u> |                   |
|                                     |           | 2,189             |
| <b>Underspendings 2009/10, e.g.</b> |           |                   |
| - Treasury Management               |           | (1,804)           |
| <b>Net overspending 2009/10</b>     |           | <b><u>385</u></b> |



- 3.3 The most significant overspending relates to a substantial increase in the need to make arrangements to safeguard children at risk, resulting in rapid growth in commissioned placements. This has been largely offset by savings generated from treasury management activities in the form of interest savings from early repayment of long-term debt, higher levels of temporary investments and windfall interest receipts.
- 3.4 The gross overspending on Directorate budgets is estimated to total £2,364,000 at 31<sup>st</sup> March 2010. Whilst a number of these budgets are already subject to robust and monitored recovery plans, it is proposed that, in order to ease the overall pressure on service budgets next financial year, a one-off contribution equivalent to 50% of these overspendings is made from the Council's contingencies and reserves.

#### **4. Cash Limited Revenue Budget 2010/11**

- 4.1 The revenue budget for 2010/11 has been prepared on the basis of the principles and policies set out in the Sustainable Communities Strategy Corporate Performance Plan, and the Medium-Term Financial Strategy, namely that:
- services are resourced in line with Council priorities
  - the level of Council Tax is kept as low as possible
  - resources are maximised
  - delivery of value for money is embedded in all activities
  - financial standing reflects the levels of business and risk
  - capital freedoms are optimised
  - risks are identified and mitigated where possible.
- 4.2 The cash limited revenue budget 2010/11 of £166,813,000 (line 25 of Appendix 1) represents the sum of net expenditure required to maintain Council services at existing levels.
- 4.3 Sums built into the revenue budget for next year include the following:-
- inflation on operating costs of 1% (except for known contractual commitments and exceptional inflationary pressures)
  - the financial effects of decisions taken this year with budgetary implications for next year
  - expenditure pressures from:
    - implementation of the Single Status Agreement for local authority employees
    - delivery of the Lancashire Waste Disposal Private Finance Initiative (PFI)
    - delivery of the Street Lighting PFI
    - revenue consequences of capital schemes, including the capitalisation of £720,000 in revenue costs for the Building Schools for the Future programme.
  - a sum of £1.9 million to be allocated to the Children, Adults & Family Services Directorate to prioritise in particular safeguarding children and vulnerable adults
  - a sum of £375,000 for voluntary sector grants and subscriptions
  - assumptions of efficiency savings equivalent to the Government's public sector target of at least 4%
  - average fees and charges increases of 1%.

In a letter to local authority Chief Executives on 20<sup>th</sup> January 2010, the Local

Government Employers announced that in view of the difficult financial position facing Councils they will not be able to offer any increase in pay for 2010/11. However, in view of other pay-related uncertainties surrounding the Council's budget for next year, in particular its savings programme and impact of Pay Review, a sum has been taken into account when calculating the contingency provision in the revenue budget.

- 4.4 The Summary at Appendix 1 (line 25), shows an increase in net requirements after working balances of £12,240,000 between the adjusted cash limited budget for the current year of £154,573,000 and the cash limited budget for 2010/11 of £166,813,000. The main reasons for this increase in net expenditure are as follows:-

|  | £000       | £000           |
|--|------------|----------------|
| <b>Inflation and Demand Pressures</b>  |            |                |
| Operating costs & contract price increases   | 1,525      |                |
| Waste disposal & landfill tax  | 3,194      |                |
| Children's/Adult Social Care   | 1,900      |                |
| Reduced BTS Dividend   | <u>459</u> | 7,078          |
| <b>Service Developments</b>  |            |                |
| Tramway  | 579        |                |
| Talbot Gateway   | 231        |                |
| Mortuary   | 100        |                |
| Revenue consequences of capital programme  | <u>400</u> | 1,310          |
| <b>Contribution to working balances</b>  |            | 1,239          |
| <b>Efficiency Savings</b>  |            | <u>(7,213)</u> |
| <b>Sub Total : Net increase in service budgets</b>   |            | 2,414          |
| <b>Technical Adjustments</b><br>(eg transfer of Supporting People Grant into Area Based Grant) |            | 9,826          |
|  |            | <b>12,240</b>  |

## 5. Considerations

### 5.1 Efficiency Savings

The 2007 Comprehensive Spending Review set a 3% per annum value for money target for the local government sector. It was announced in the 2009 Budget that local authorities will be expected to deliver increased efficiency gains in 2010/11 as part of their contribution to the increased efficiency target for the public sector as a whole.

The efficiency target for 2010/11 has been increased by one percentage point taking it to "at least 4%". The savings achieved remain within the Council's budget "to be put towards front line services and keeping Council Tax down."

In addition to the Government's target, the Council will need to achieve additional savings in setting the revenue budget for 2010/11 with particular regard to:-

- the likelihood of continuing spending pressures in adults and childrens social care
- the need to bolster the Council's working balances in the short term to mitigate the spending spike in 2011/12 in the Council's medium term financial forecast.

Taking these factors into consideration the draft revenue budget for 2010/11 assumes an overall level of efficiency savings equivalent to 5% of the Council's adjusted net revenue budget.

Details of the savings required by each directorate are as follows:-

| <b>Directorate / Division</b>    | <b>5% efficiency savings target (£k)</b> |
|----------------------------------|--|
| Corporate Leadership Team        | 33                                       |
| Policy & Communications          | 48                                       |
| Business Services (including HR) | 2,004                                    |
| Tourism & Regeneration           | 908                                      |
| Children & Young People          | 1,727                                    |
| Culture & Communities            | 543                                      |
| Adult Social Care & Housing      | 1,950                                    |
| <b>Total</b>                     | <b>7,213</b>                             |

Bearing in mind the level of efficiency savings which the Council has already successfully delivered over recent years, this will inevitably present a considerable further challenge which can only be achieved by a comprehensive rethink of the design and delivery of Council services. The single largest component of the Council's revenue spending relates to staffing costs and there will inevitably be a reduction in the Council's staffing levels. Wherever possible this will be achieved by a programme of early retirements (where financially advantageous), redeployment and voluntary redundancy, but compulsory redundancies in some service areas will be unavoidable.

The Executive has recently agreed the final proposals with regard to the Senior Management Review of the Council's officer structures which will result in recurring annual savings in excess of £1.2m per annum from 2011/12. As a control measure, a corporate recruitment panel has now been established to review all staff vacancies before they proceed to advertisement and ensure that vacancies are filled only where it is absolutely necessary. Control measures are now also in force in relation to spending on items of ICT, furniture and equipment.

## 5.2 Financial Context

Together with all other sectors of the national economy, the Council's finances have been affected by the economic downturn.

Treasury Management – When appropriate, the Council borrows in advance of its capital funding requirements and also invests temporary cash surpluses on the commercial money markets. The investment interest earned from these cash deposits has bolstered the Council's finances in the last few years and has provided an invaluable buffer against the impact of unbudgeted additional costs. However, the interest rates on temporary investments have fallen further over the last 12 months and currently the level of return on these investments is around 0.8%. It is predicted that the next movement in interest

rates will be upwards but not before the end of the calendar year. Whilst the Council has benefited significantly in the current financial year from proactive long-term debt repayment and windfall interest receipts, these cannot be relied upon to recur next financial year. Consequently, the revenue budget 2010/11 reflects a reduction in net income from treasury management activities of £2.1m.

**Service Pressures** – There are a number of service areas which continue to experience spending pressures attributable, at least in part, to the prevailing economic climate, including Adults and Childrens Social Care, Council Tax and Housing Benefits, School Meals and Homelessness. Similarly, a number of the Council's income streams have been affected, in particular Car Parking, Leisure Facilities, Nurseries, Land Charges and Planning fees.

**Concessionary Fares** – The take-up of the NoWcard pass in Blackpool is the highest across Lancashire. This resulted in a pressure of £665,000 in 2008/09 and negotiations are still continuing with operators to mitigate the impact in 2009/10. The Government has revisited the level of special grant and its distribution for next financial year and an announcement upon the consultation exercise which concluded on 30th December is imminent.

**Waste Disposal PFI** – The Council is a partner with Lancashire County Council in the Waste PFI contract with Global Renewables Ltd (GRL). Blackpool's share of these costs is included in the revenue budget 2010/11 and future years' costs are reflected in the Medium Term Financial Strategy.

**Council Tax Collection** – In setting the level of Council Tax, the Council continues to assume an eventual Council Tax collection rate of 98.5%. Pressure on household budgets means that achieving this level of overall collection is extremely challenging with related implications for the speed of collection and the Council's cashflow.

**Single Status** – The pay review has now been completed and appropriate provision has been made in the Council's revenue budget.

## **6. Fees and Charges**

- 6.1 Income from non-statutory fees and charges has been assumed to increase on average by 1% next year in setting the cash limited budgets. Where increases are above this level the excess will be available to reinvest in services. Wherever possible additional income is to be achieved from additional patronage or new forms of income.

## **7. Voluntary Sector Grants and Subscriptions**

- 7.1 Applications have been received from a large number of organisations in respect of financial assistance for 2010/11 and these have been considered by the Culture, Communities & Business Services Overview & Scrutiny Committee on 10<sup>th</sup> December 2009. A separate report and schedule of recommendations was approved by the Executive on 13<sup>th</sup> January 2010. A sum of £375,000 has been included in the draft revenue budget.

## **8. Capital Expenditure**

- 8.1 The Council's capital programme for 2010/11 – 2012/13 is to be considered in a separate report to this meeting. Debt financing costs of the capital

programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any prudential borrowings.

- 8.2 The size and value of the capital programme is set in accordance with those allocations plus any available capital receipts, external grants, and any prudential borrowing schemes where the costs are to be separately funded from service budgets. Schemes being financed by prudential borrowing require specific approval from the Executive.
- 8.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

## **9. Working Balances and Reserves**

- 9.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council's statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.
- 9.2 The proposed budget for 2010/11 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.
  - Risk management – Risk management processes are fully embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group, with Executive representation, meets quarterly to review the risks contained in the register. The strategic risk register identifies the key risks facing services in the delivery of Council priorities. Each meeting of the Audit Committee considers an item on the corporate risk register, and this has proved to be a very effective means of instilling accountability.
  - Budget Setting – Finance staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations.
  - Budget Monitoring – Monitoring is carried out on a monthly basis and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive. Performance and risk monitoring reports are also used to complement financial monitoring and such reports are taken at least quarterly to Executive Directors, Overview and Scrutiny Committees and the Audit Committee. This provides both a further indication of potential risk areas for the Council and an opportunity to take action to mitigate such risks.
- 9.3 Earmarked reserves are continuously reviewed to ensure that they remain at an appropriate level. Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008, the establishment of and transfers to/from reserves are subject to the approval of the Council's Section 151 Officer.
- 9.4 In addition to the Council's general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council's general working

balances would need to be set at a higher level. Taking into account specific reserves, it is the opinion of the Council's Section 151 Officer that the Council should plan for a level of general working balances of around £6 million. This level is necessary in view of the scale of the Council's gross revenue budget and associated risks. An assessment of the significant risks and the steps which are being taken to mitigate these risks is set out in Appendix 2. It is reasonable for the Council to expect to achieve a level of general working balances of around £6 million over the next 12 months by setting the budget proposed.

## **10. Capping**

- 10.1 The Government has recently stated that it expects "the average Council Tax increase for 2010/11 to be below 3%" and has reasserted the intention to take capping action against individual authorities setting excessive increases.
- 10.2 The Council Tax level implied by the revenue budget outlined in this report will enable this requirement to be met.

## **11. Medium Term Financial Prospects**

- 11.1 Medium term prospects are overshadowed by the current economic climate and in particular the impact this will have on local authority funding from Central Government.
- 11.2 On 15<sup>th</sup> July 2009, the Executive approved a Medium Term Financial Strategy (MTFS) for the period 2009-2015. Based on the original assumptions in the Strategy, the table at Appendix 3 sets out a revised projection of the level of cashable savings which the Council will need to achieve to balance its revenue budget over the next 5 years. This "savings requirement" is now estimated to have increased by over £6 million to a figure of £24.6 million.
- 11.3 Of paramount significance will be the level of Formula Grant which a future Government awards to local authorities from 2011/12 onwards. Formula Grant is comfortably the largest single component of the Council's income and accounts for approximately 63% of the Council's net revenue budget. In the absence of any definitive indications, the MTFS assumes that Formula Grant will be frozen in cash terms from 2011/12. This is very much a best case scenario with various commentators highlighting the potential for reductions of between 5 and 10% and others speculating that the reduction of Formula Grant may be even higher. A 10% reduction in the Council's Formula Grant would require the Council to make further cashable savings in excess of £8 million.
- 11.4 Of equal concern is that the Council's revenue budget presently relies upon a sum of fixed short term revenue funding from central government in excess of £25m to finance a range of service initiatives, development projects and mainstream core activities under the Area Based Grant arrangements. These funding arrangements terminate on 31<sup>st</sup> March 2011. There is no guarantee that equivalent funds will be made available in 2011/12 onwards, (and a possibility that funding will be curtailed in 2010/11 where the funds are not demonstrably committed), with clear implications in terms of reduced service levels and termination of staff.

**BLACKPOOL COUNCIL**

**COUNCIL TAX 2009/10 AND 2010/11**

| CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:     |   | 2009/10<br>ESTIMATES |                 | 2010/11<br>ESTIMATES |                 | CHANGE<br>year on year |       |
|--|---|----------------------|-----------------|----------------------|-----------------|------------------------|-------|
|  |   | £000                 | £000            | £000                 | £000            | £000                   | %     |
| <b>BUDGET REQUIREMENT</b>                            |   |                      | <b>154,573</b>  |                      | <b>166,813</b>  | 12,240                 | 7.92  |
| <b>LESS:</b>   |   |                      |                 |                      |                 |                        |       |
|  | REVENUE SUPPORT GRANT                     | 14,747               |                 | 10,372               |                 |                        |       |
|  | REDISTRIBUTED NATIONAL NON-DOMESTIC RATES | 63,891               |                 | 71,425               |                 |                        |       |
|  | AREA BASED GRANT                          | 18,247               |                 | 25,483               |                 |                        |       |
|  | COLLECTION FUND SURPLUSES                 | -                    |                 | -                    |                 |                        |       |
|  |   |                      | (96,885)        |                      | (107,280)       | (10,395)               | 10.73 |
| <b>ADD:</b>  |   |                      |                 |                      |                 |                        |       |
|  | COLLECTION FUND DEFICIT                   | -                    | -               | -                    | -               | -                      | -     |
| <b>DEMAND ON COLLECTION FUND - BLACKPOOL COUNCIL</b> |   |                      | <b>57,688</b>   |                      | <b>59,533</b>   | 1,845                  | 3.20  |
| <b>TOTAL DEMAND ON COLLECTION FUND</b>               |   |                      |                 |                      |                 |                        |       |
|  | BLACKPOOL COUNCIL                         |                      | 57,688          |                      | 59,533          | 1,845                  | 3.20  |
|  | LANCASHIRE POLICE AUTHORITY               |                      | 6,460           |                      | 6,667           | 207                    | 3.20  |
|  | LANCASHIRE FIRE AUTHORITY                 |                      | 2,838           |                      | 2,901           | 63                     | 2.22  |
|  |   |                      | <b>66,986</b>   |                      | <b>69,101</b>   | 2,115                  | 3.16  |
| <b>TAX BASE - BLACKPOOL COUNCIL</b>                  |   |                      | <b>Nos.</b>     |                      | <b>Nos.</b>     |                        |       |
|  |   |                      | <b>45,467</b>   |                      | <b>45,581</b>   | 114                    | 0.25  |
| <b>COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:</b>    |   |                      |                 |                      |                 |                        |       |
|  | BLACKPOOL COUNCIL                         | £                    |                 | £                    |                 | £                      |       |
|  | BLACKPOOL COUNCIL                         | 1,268.79             |                 | 1,306.09             |                 | 37.30                  | 2.94  |
|  | LANCASHIRE POLICE AUTHORITY               | 142.08               |                 | 146.27               |                 | 4.19                   | 2.95  |
|  | LANCASHIRE FIRE AUTHORITY                 | 62.41                |                 | 63.65                |                 | 1.24                   | 1.99  |
| <b>TOTAL COUNCIL TAX AT BAND D EQUIVALENT</b>        |   |                      | <b>1,473.28</b> |                      | <b>1,516.01</b> | 42.73                  | 2.90  |

| CALCULATION OF COUNCIL TAX BY BAND: |                 |                 |                 |                 |                 |                 |                 |                 |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| VALUATION BAND                      | A<br>6/9        | B<br>7/9        | C<br>8/9        | D<br>9/9        | E<br>11/9       | F<br>13/9       | G<br>15/9       | H<br>18/9       |
|                                     | £               | £               | £               | £               | £               | £               | £               | £               |
| BLACKPOOL                           | 870.73          | 1,015.84        | 1,160.96        | 1,306.09        | 1,596.34        | 1,886.57        | 2,176.82        | 2,612.18        |
| POLICE                              | 97.51           | 113.77          | 130.02          | 146.27          | 178.77          | 211.28          | 243.78          | 292.54          |
| FIRE                                | 42.43           | 49.51           | 56.58           | 63.65           | 77.79           | 91.94           | 106.08          | 127.30          |
| <b>COUNCIL TAX 2010/11</b>          | <b>1,010.67</b> | <b>1,179.12</b> | <b>1,347.56</b> | <b>1,516.01</b> | <b>1,852.90</b> | <b>2,189.79</b> | <b>2,526.68</b> | <b>3,032.02</b> |
|                                     |                 |                 |                 |                 |                 |                 |                 |                 |
| BLACKPOOL                           | 845.86          | 986.83          | 1,127.81        | 1,268.79        | 1,550.75        | 1,832.69        | 2,114.65        | 2,537.58        |
| POLICE                              | 94.72           | 110.51          | 126.29          | 142.08          | 173.65          | 205.23          | 236.80          | 284.16          |
| FIRE                                | 41.61           | 48.54           | 55.48           | 62.41           | 76.28           | 90.15           | 104.02          | 124.82          |
| <b>COUNCIL TAX 2009/10</b>          | <b>982.19</b>   | <b>1,145.88</b> | <b>1,309.58</b> | <b>1,473.28</b> | <b>1,800.68</b> | <b>2,128.07</b> | <b>2,455.47</b> | <b>2,946.56</b> |
|                                     |                 |                 |                 |                 |                 |                 |                 |                 |
| BLACKPOOL                           | 24.87           | 29.01           | 33.15           | 37.30           | 45.59           | 53.88           | 62.17           | 74.60           |
| POLICE                              | 2.79            | 3.26            | 3.73            | 4.19            | 5.12            | 6.05            | 6.98            | 8.38            |
| FIRE                                | 0.82            | 0.97            | 1.10            | 1.24            | 1.51            | 1.79            | 2.06            | 2.48            |
| <b>Change, year on year</b>         | <b>28.48</b>    | <b>33.24</b>    | <b>37.98</b>    | <b>42.73</b>    | <b>52.22</b>    | <b>61.72</b>    | <b>71.21</b>    | <b>85.46</b>    |

**BLACKPOOL COUNCIL**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**SUMMARY**

| LINE NO. | GENERAL FUND NET REQUIREMENTS                            | 2008/2009<br>ACTUAL<br>£000 | 2009/2010<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/2010<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|----------|--|-----------------------------|---|--|-------------------------------|
|          | <b>CASH LIMITED BOTTOM LINE BUDGETS</b>                  |                             |   |  |                               |
| 1        | CORPORATE LEADERSHIP TEAM                                | (149)                       | 4   | (57)                                     | (29)                          |
| 2        | POLICY & COMMUNICATIONS                                  | (125)                       | 208   | 51                                       | (87)                          |
| 3        | BUSINESS SERVICES  | 29,963                      | 33,500                                      | 33,133                                   | 36,080                        |
| 4        | TOURISM & REGENERATION SERVICES                          | 19,298                      | 19,816                                      | 20,185                                   | 19,033                        |
| 5        | CHILDREN & YOUNG PEOPLE                                  | 38,482                      | 39,102                                      | 40,723                                   | 38,569                        |
| 6        | CULTURE & COMMUNITIES                                    | 12,160                      | 11,467                                      | 11,457                                   | 10,462                        |
| 7        | ADULT SOCIAL CARE & HOUSING                              | 42,347                      | 42,007                                      | 42,247                                   | 46,960                        |
| 8        | <b>BUDGETS OUTSIDE THE CASH LIMIT</b>                    | 20,300                      | 22,412                                      | 20,744                                   | 22,267                        |
| 9        | CAPITAL CHARGES  | (18,713)                    | (19,792)                                    | (19,792)                                 | (21,870)                      |
| 10       | FRS 17 RETIREMENT BENEFITS ADJUSTMENTS                   | (1,280)                     | -   | -  | -                             |
| 11       | <b>SUB TOTAL - NET COST OF SERVICES</b>                  | <b>142,283</b>              | <b>148,724</b>                              | <b>148,691</b>                           | <b>151,385</b>                |
|          | <b>CONTRIBUTIONS AND CONTINGENCIES</b>                   |                             |   |  |                               |
| 12       | CONTRIBUTIONS - DSO RESERVE                              | -                           | (100)                                       | (100)                                    | (100)                         |
| 13       | - RENEWAL & REPAIRS RESERVE                              | -                           | 100   | 100                                      | 100                           |
| 14       | - TO AND (FROM) RESERVES                                 | 2,150                       | -   | -  | -                             |
| 15       | REVENUE CONSEQUENCES OF CAPITAL OUTLAY                   | -                           | 227   | 227                                      | 627                           |
| 16       | LABGI RESERVE  | -                           | -   | -  | -                             |
| 17       | TRANSFER TO SCHOOL RESERVES                              | -                           | -   | -  | -                             |
| 18       | WORKING NEIGHBOURHOODS FUND                              | -                           | 715   | 715                                      | 4,800                         |
| 19       | CONTINGENCIES  | 2,807                       | 5,253                                       | 5,253                                    | 8,690                         |
| 20       | <b>SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES</b>       | <b>4,957</b>                | <b>6,195</b>                                | <b>6,195</b>                             | <b>14,117</b>                 |
|          | <b>LEVIES</b>  |                             |   |  |                               |
| 21       | NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE              | 69                          | 70  | 72                                       | 72                            |
| 22       | <b>SUB TOTAL - LEVIES</b>                                | <b>69</b>                   | <b>70</b>                                   | <b>72</b>                                | <b>72</b>                     |
| 23       | <b>TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS</b> | <b>147,309</b>              | <b>154,989</b>                              | <b>154,958</b>                           | <b>165,574</b>                |
| 24       | LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES    | 674                         | (416)                                       | (385)                                    | 1,239                         |
| 25       | <b>NET REQUIREMENTS AFTER WORKING BALANCES</b>           | <b>147,983</b>              | <b>154,573</b>                              | <b>154,573</b>                           | <b>166,813</b>                |
|          | Working Balances as at 1st April                         | 5,270                       |   | 5,944                                    | 5,559                         |
|          | Movement in Working Balances                             | 674                         |   | (385)                                    | 1,239                         |
|          |  | 5,944                       |   | 5,559                                    | 6,798                         |
|          | Transfer from Earmarked Reserves                         | -                           |   | -  | -                             |
|          | General Balances as at 31st March                        | 5,944                       |   | 5,559                                    | 6,798                         |

Note(s)

1. Actuals include FRS17 adjustments regarding employer's superannuation contributions





## **Corporate Leadership Team**



# CORPORATE LEADERSHIP TEAM

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 641               | 693                               | 632                            | 671                   |
| PREMISES                                     | 2                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 12                | 10                                | 10                             | 10                    |
| SUPPLIES AND SERVICES                        | 32                | 47                                | 47                             | 48                    |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 35                | 131                               | 131                            | 27                    |
| CAPITAL CHARGES                              | 13                | 13                                | 13                             | -                     |
| CORPORATE SAVINGS TARGET                     |                   |                                   |                                | (19)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>735</b>        | <b>894</b>                        | <b>833</b>                     | <b>737</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 882               | 890                               | 890                            | 766                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 2                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>884</b>        | <b>890</b>                        | <b>890</b>                     | <b>766</b>            |
| <b>NET EXPENDITURE</b>                       | <b>(149)</b>      | <b>4</b>                          | <b>(57)</b>                    | <b>(29)</b>           |
| <b>COST PER '000 POPULATION</b>              | <b>(1)</b>        |                                   | <b>(0)</b>                     | <b>(0)</b>            |

**BUDGET HOLDER : S WEAVER - CHIEF EXECUTIVE**

**Notes :**

1. The Corporate Leadership Team consists of the Chief Executive, 2 Executive Directors and support staff





## **Policy and Communications**





# POLICY AND COMMUNICATIONS

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/2011<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-------------------------|
|  | £000              | £000                              | £000                           | £000                    |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                         |
| EMPLOYEES                                    | 846               | 984                               | 831                            | 916                     |
| PREMISES                                     | 8                 | 7                                 | 1                              | 7                       |
| TRANSPORT                                    | 12                | 8                                 | 4                              | 8                       |
| SUPPLIES AND SERVICES                        | 352               | 207                               | 314                            | 207                     |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                       |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                       |
| SUPPORT SERVICES                             | 55                | 104                               | 53                             | 57                      |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                       |
| CORPORATE SAVINGS TARGET                     |                   |                                   |                                | (27)                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,273</b>      | <b>1,310</b>                      | <b>1,203</b>                   | <b>1,168</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                         |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                       |
| GOVERNMENT GRANTS                            | 45                | -                                 | -                              | -                       |
| RECHARGES                                    | 1,126             | 902                               | 902                            | 1,054                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 227               | 200                               | 250                            | 201                     |
| <b>TOTAL INCOME</b>                          | <b>1,398</b>      | <b>1,102</b>                      | <b>1,152</b>                   | <b>1,255</b>            |
| <b>NET EXPENDITURE</b>                       | <b>(125)</b>      | <b>208</b>                        | <b>51</b>                      | <b>(87)</b>             |
| <b>COST PER '000 POPULATION</b>              | <b>(1)</b>        | <b>1</b>                          | <b>-</b>                       | <b>(1)</b>              |

BUDGET HOLDER : F MCGRATH - ASSISTANT CHIEF EXECUTIVE

### Notes :

1. The Policy and Communications Department comprises of the following functions:
  - a. POLICY & COMMUNICATIONS- Supports the Chief Executive in ensuring Corporate Leadership of the Council is focused upon delivering its priorities as One Council; and that the Council remains in a position to deliver its priorities in light of its changing political, economic, social and technological environment.
  - b. POLICY & TRANSFORMATION- This division recognises the close relationship required of the Policy, Performance, Research and Partnership functions. There is a drive for improved collaborative working and building upon the shared knowledge that these functions hold. The prime rationale for this division is the transformation of the Council and partners delivery for the benefit of Blackpool.
  - c. COMMUNICATIONS- This division acts as the corporate communication function of the Council. Externally it focuses upon the needs to proactively and reactively manage media enquires; whilst also undertake media campaigns to engage with communities and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's large workforce is engaged with the Council's key priorities and organisational issues.

| ELEMENTS OF THE SERVICE  | £000         | £000       | £000      | £000        |
|--------------------------|--------------|------------|-----------|-------------|
| POLICY & COMMUNICATIONS  | 75           | (684)      | (697)     | (881)       |
| POLICY & TRANSFORMATION  | (433)        | 622        | 542       | 576         |
| COMMUNICATIONS           | 233          | 270        | 206       | 245         |
| CORPORATE SAVINGS TARGET |              |            |           | (27)        |
| <b>NET EXPENDITURE</b>   | <b>(125)</b> | <b>208</b> | <b>51</b> | <b>(87)</b> |



## **Business Services**



# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### SUMMARY

| FUNCTIONS OF THE SERVICE                   | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| FINANCIAL SERVICES                         | 260               | 325                               | 278                            | 293                   |
| BENEFITS & REVENUES                        | 1,691             | 1,552                             | 1,527                          | 1,202                 |
| CUSTOMER AND ICT SERVICES                  | (208)             | (191)                             | (281)                          | (165)                 |
| BUSINESS SUPPORT SERVICES                  | 437               | 571                               | 546                            | 154                   |
| CORPORATE HUMAN RESOURCES                  | 358               | 426                               | 494                            | 102                   |
| LEGAL SERVICES                             | (130)             | (278)                             | (108)                          | (456)                 |
| LICENSING                                  | (140)             | (55)                              | (105)                          | (103)                 |
| ELECTORAL SERVICES                         | 242               | 157                               | 241                            | 173                   |
| REGISTRARS OF BIRTHS, DEATHS AND MARRIAGES | 364               | 329                               | 335                            | 397                   |
| CORPORATE AND MEMBER SERVICES              | 3,430             | 4,503                             | 3,903                          | 3,475                 |
| DEMOCRATIC SERVICES & ADMINISTRATION       | (233)             | 42                                | (189)                          | (199)                 |
| PARKING SERVICES                           | (2,255)           | (3,382)                           | (2,822)                        | (3,117)               |
| SECURITY AND CCTV                          | 762               | 630                               | 669                            | 502                   |
| PROPERTY SERVICES                          | 23                | 68                                | 68                             | 102                   |
| STREET SCENE & PROPERTY ADMIN              | 504               | 531                               | 531                            | 531                   |
| <u>STREET SCENE</u>                        |                   |                                   |                                |                       |
| COAST PROTECTION                           | 4,402             | 5,074                             | 5,074                          | 7,154                 |
| TRAMWAY                                    | 986               | 661                               | 661                            | 796                   |
| HIGHWAYS STREET SCENE                      | 3,990             | 4,863                             | 4,753                          | 4,714                 |
| STREET CLEANSING & GROUNDS MAINTENANCE     | 3,114             | 3,589                             | 3,589                          | 3,271                 |
| NEAT                                       | 578               | 560                               | 560                            | 679                   |
| CONVENIENCES                               | 1,174             | 1,139                             | 1,199                          | 1,113                 |
| WASTE COLLECTION & RECYCLING               | 3,751             | 4,506                             | 4,580                          | 3,969                 |
| WASTE DISPOSAL                             | 6,322             | 7,336                             | 7,086                          | 10,974                |
| INSPECTION & ENFORCEMENT                   | 541               | 544                               | 544                            | 519                   |
| <b>NET COST OF SERVICES</b>                | <b>29,963</b>     | <b>33,500</b>                     | <b>33,133</b>                  | <b>36,080</b>         |
| <i>COST PER '000 POPULATION</i>            | <i>210</i>        | <i>235</i>                        | <i>233</i>                     | <i>253</i>            |

EXECUTIVE DIRECTOR : J KEARSLEY

CHIEF ACCOUNTANT : P REDMOND

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 25,821            | 25,487                            | 25,853                         | 25,560                |
| PREMISES                                     | 3,337             | 2,685                             | 3,220                          | 2,129                 |
| TRANSPORT                                    | 1,322             | 1,291                             | 1,356                          | 1,185                 |
| SUPPLIES AND SERVICES                        | 12,052            | 13,694                            | 15,033                         | 16,686                |
| THIRD PARTY PAYMENTS                         | 9,406             | 8,751                             | 9,007                          | 8,712                 |
| TRANSFER PAYMENTS                            | 7                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 7,243             | 7,514                             | 7,763                          | 6,698                 |
| CAPITAL CHARGES                              | 7,527             | 7,948                             | 8,222                          | 10,018                |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (1,464)               |
| <b>TOTAL EXPENDITURE</b>                     | <b>66,715</b>     | <b>67,370</b>                     | <b>70,454</b>                  | <b>69,524</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 10,179            | 9,650                             | 9,809                          | 9,651                 |
| GOVERNMENT GRANTS                            | 564               | 593                               | 593                            | 642                   |
| RECHARGES                                    | 20,482            | 20,422                            | 21,518                         | 20,346                |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 5,527             | 3,205                             | 5,401                          | 2,805                 |
| <b>TOTAL INCOME</b>                          | <b>36,752</b>     | <b>33,870</b>                     | <b>37,321</b>                  | <b>33,444</b>         |
| <b>NET EXPENDITURE</b>                       | <b>29,963</b>     | <b>33,500</b>                     | <b>33,133</b>                  | <b>36,080</b>         |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### FINANCIAL SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 2,363             | 2,341                             | 2,356                          | 2,294                 |
| PREMISES                                     | 7                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 24                | 22                                | 23                             | 22                    |
| SUPPLIES AND SERVICES                        | 253               | 325                               | 345                            | 247                   |
| THIRD PARTY PAYMENTS                         | 13                | 15                                | 12                             | 15                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 160               | 210                               | 171                            | 164                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (64)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>2,820</b>      | <b>2,913</b>                      | <b>2,907</b>                   | <b>2,678</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 104               | 107                               | 107                            | 108                   |
| GOVERNMENT GRANTS                            | 193               | 195                               | 195                            | 197                   |
| RECHARGES                                    | 2,169             | 2,212                             | 2,225                          | 2,005                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 94                | 74                                | 102                            | 75                    |
| <b>TOTAL INCOME</b>                          | <b>2,560</b>      | <b>2,588</b>                      | <b>2,629</b>                   | <b>2,385</b>          |
| <b>NET EXPENDITURE</b>                       | <b>260</b>        | <b>325</b>                        | <b>278</b>                     | <b>293</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>2</b>          | <b>2</b>                          | <b>2</b>                       | <b>2</b>              |

BUDGET HOLDER : S THOMPSON - CHIEF FINANCIAL OFFICER

#### Notes :

Financial Services is a key support function within the Business Services Directorate and comprises the following services:-

- Accountancy - management of the Council's financial information system, provision of financial management support advice to elected Members & officers, management of the Council's cashflow and preparation of its statutory accounts, provision of a specialist financial support service to the Council covering the key areas of Local Government Financial Settlement, VAT management, leasing and one off technical projects.
- Risk Services - provision of an independent internal audit appraisal to review the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, risk management and insurance cover, emergency planning and business continuity management.  
(There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2003 which require local authorities to maintain an adequate and effective system of internal audit.)

| ELEMENTS OF THE SERVICE  | £000       | £000       | £000       | £000       |
|--------------------------|------------|------------|------------|------------|
| Chief Financial Officer  | 65         | 12         | 46         | 147        |
| Accountancy              | (130)      | (68)       | (133)      | (107)      |
| Risk Services            | 325        | 381        | 365        | 317        |
| Corporate Savings Target | -          | -          | -          | (64)       |
| <b>NET EXPENDITURE</b>   | <b>260</b> | <b>325</b> | <b>278</b> | <b>293</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### BENEFITS & REVENUE SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 3,837             | 3,610                             | 3,569                          | 3,580                 |
| PREMISES                                     | 4                 | 2                                 | 68                             | 2                     |
| TRANSPORT                                    | 31                | 36                                | 30                             | 36                    |
| SUPPLIES AND SERVICES                        | 1,045             | 952                               | 1,007                          | 961                   |
| THIRD PARTY PAYMENTS                         | 1                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 564               | 646                               | 594                            | 555                   |
| CAPITAL CHARGES                              | 304               | 304                               | 304                            | 228                   |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (102)                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>5,786</b>      | <b>5,550</b>                      | <b>5,572</b>                   | <b>5,260</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 1                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 295               | 338                               | 338                            | 382                   |
| RECHARGES                                    | 2,962             | 3,286                             | 3,157                          | 3,298                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 837               | 374                               | 550                            | 378                   |
| <b>TOTAL INCOME</b>                          | <b>4,095</b>      | <b>3,998</b>                      | <b>4,045</b>                   | <b>4,058</b>          |
| <b>NET EXPENDITURE</b>                       | <b>1,691</b>      | <b>1,552</b>                      | <b>1,527</b>                   | <b>1,202</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>12</b>         | <b>11</b>                         | <b>11</b>                      | <b>8</b>              |

BUDGET HOLDER : M MCROBERTS - HEAD OF BENEFITS AND REVENUES

#### Notes :

This budget contains the following costs: -

1. Housing and Council Tax Benefit administration which includes processing new claims, reviewing on-going claims and verifying statutory requirements to entitlement.
2. Income and Recovery - Administer and maximise the collection of Council Tax, Business Rates & Sundry Debts including the establishment of liability, entitlement to discounts, relief's and exemption. Also undertakes appropriate enforcement action. Carries out collection on behalf of the Business Improvement District (BID).
3. Social Care Benefits Processing which includes assessing client contributions towards the cost of residential and non residential care, collection of contributions and payments to care providers
4. Education Awards - processing applications for free school meals and clothing vouchers and students awards for higher education

| ELEMENTS OF THE SERVICE  | £000         | £000         | £000         | £000         |
|--------------------------|--------------|--------------|--------------|--------------|
| Benefits                 | 556          | 515          | 490          | 309          |
| Advice Link              | 81           | 74           | 74           | 15           |
| Revenues                 | 973          | 888          | 888          | 907          |
| Revenues Management      | 81           | 75           | 75           | 73           |
| Corporate Savings Target | -            | -            | -            | (102)        |
| <b>NET EXPENDITURE</b>   | <b>1,691</b> | <b>1,552</b> | <b>1,527</b> | <b>1,202</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CUSTOMER AND ICT SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 3,601             | 3,621                             | 3,558                          | 3,543                 |
| PREMISES                                     | 53                | 3                                 | 8                              | 3                     |
| TRANSPORT                                    | 19                | 39                                | 11                             | 39                    |
| SUPPLIES AND SERVICES                        | 1,715             | 1,375                             | 1,449                          | 1,389                 |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 333               | 298                               | 334                            | 231                   |
| CAPITAL CHARGES                              | 284               | 195                               | 482                            | 49                    |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (127)                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>6,005</b>      | <b>5,531</b>                      | <b>5,842</b>                   | <b>5,127</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 454               | 41                                | 607                            | 42                    |
| GOVERNMENT GRANTS                            | 82                | 60                                | 60                             | 61                    |
| RECHARGES                                    | 5,422             | 5,439                             | 5,440                          | 5,005                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 255               | 182                               | 16                             | 184                   |
| <b>TOTAL INCOME</b>                          | <b>6,213</b>      | <b>5,722</b>                      | <b>6,123</b>                   | <b>5,292</b>          |
| <b>NET EXPENDITURE</b>                       | <b>(208)</b>      | <b>(191)</b>                      | <b>(281)</b>                   | <b>(165)</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>(1)</b>        | <b>(1)</b>                        | <b>(2)</b>                     | <b>(1)</b>            |

**BUDGET HOLDER : P BARON - ASSISTANT DIRECTOR FOR CUSTOMER AND ICT SERVICES**

#### Notes :

- Information and Communications Technology underpins all activities of the Council, Blackpool Schools and the Community. ICT Services enables the Council to utilise new technologies and systems to deliver better, more convenient and cost effective service. ICT Services budget covers all the costs for the 50 staff and for managing the Council's modern ICT infrastructure and corporate applications. The costs for business application licences, refreshing PCs and telephones are paid directly by the services.
- Customer First is the first point of contact for most of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post.
- The Council's Corporate Print Services operate as a trading account, this means that they do not receive any funding from the Council. The service also looks after the Council's Post and Scan services that are based in the Municipal Building.

| ELEMENTS OF THE SERVICE  | £000         | £000         | £000         | £000         |
|--------------------------|--------------|--------------|--------------|--------------|
| ICT                      | 18           | (243)        | (135)        | (260)        |
| Customer First           | (226)        | 52           | (146)        | 222          |
| Corporate Savings Target | -            | -            | -            | (127)        |
| <b>NET EXPENDITURE</b>   | <b>(208)</b> | <b>(191)</b> | <b>(281)</b> | <b>(165)</b> |



# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### BUSINESS SUPPORT

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,651             | 1,652                             | 1,699                          | 1,650                 |
| PREMISES                                     | 40                | 13                                | 47                             | 13                    |
| TRANSPORT                                    | 78                | 39                                | 25                             | 40                    |
| SUPPLIES AND SERVICES                        | 249               | 384                               | 226                            | 389                   |
| THIRD PARTY PAYMENTS                         | 1                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 112               | 147                               | 117                            | 112                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (50)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>2,131</b>      | <b>2,235</b>                      | <b>2,114</b>                   | <b>2,154</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 190               | 259                               | 29                             | 267                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 1,190             | 1,170                             | 1,226                          | 1,494                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 314               | 235                               | 313                            | 239                   |
| <b>TOTAL INCOME</b>                          | <b>1,694</b>      | <b>1,664</b>                      | <b>1,568</b>                   | <b>2,000</b>          |
| <b>NET EXPENDITURE</b>                       | <b>437</b>        | <b>571</b>                        | <b>546</b>                     | <b>154</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>3</b>          | <b>4</b>                          | <b>4</b>                       | <b>1</b>              |

BUDGET HOLDER : ANDREW POLLOCK - ASSISTANT DIRECTOR PERFORMANCE AND FINANCE

#### Notes :

1. Business Support comprises the following:-
  - a. Business Development - Strengthen performance management across the Directorate, and review, plan and implement improvements to services within the Directorate and across the Council.
  - b. Performance Review - Carry out a programme of comprehensive service reviews and value for money studies across all Council services.
  - c. Corporate Procurement and Stores - Co-ordinate and manage the contractual process and procurement of goods and services for the whole Council and provide advice on all issues relating to procurement. Manage the Layton Depot stores service.
  - d. Exchequer Services - Provide payroll and creditor payment services and pensions/taxation advice.

| ELEMENTS OF THE SERVICE                   | £000       | £000       | £000       | £000       |
|---|------------|------------|------------|------------|
| Performance and Finance Management        | 200        | 245        | 190        | (7)        |
| Business Development & Performance Review | 319        | 416        | 396        | 293        |
| Exchequer Services                        | (16)       | (153)      | 34         | (61)       |
| Corporate Procurement and Stores          | (66)       | 63         | (74)       | (21)       |
| Corporate Savings Target                  | -          | -          | -          | (50)       |
| <b>NET EXPENDITURE</b>                    | <b>437</b> | <b>571</b> | <b>546</b> | <b>154</b> |

# BUSINESS SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

## CORPORATE HUMAN RESOURCES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,998             | 2,179                             | 2,214                          | 2,107                 |
| PREMISES                                     | 66                | 5                                 | 13                             | 5                     |
| TRANSPORT                                    | 11                | 9                                 | 14                             | 9                     |
| SUPPLIES AND SERVICES                        | 212               | 160                               | 157                            | 162                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 131               | 147                               | 137                            | 135                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (57)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>2,418</b>      | <b>2,500</b>                      | <b>2,535</b>                   | <b>2,361</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 2                 | -                                 | -                              | -                     |
| RECHARGES                                    | 1,788             | 1,885                             | 1,895                          | 2,023                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 270               | 189                               | 146                            | 236                   |
| <b>TOTAL INCOME</b>                          | <b>2,060</b>      | <b>2,074</b>                      | <b>2,041</b>                   | <b>2,259</b>          |
| <b>NET EXPENDITURE</b>                       | <b>358</b>        | <b>426</b>                        | <b>494</b>                     | <b>102</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>3</b>          | <b>3</b>                          | <b>3</b>                       | <b>1</b>              |

BUDGET HOLDER : CARMEL McKEOGH - ASSISTANT DIRECTOR HUMAN RESOURCES

### Notes :

Corporate HR includes:-

1. Support for the Regeneration & Tourism , Adult Social Care & Housing, Culture & Communities and Business Services Directorates
2. Corporate Health and Safety service including the management of the Council's Occupational Health service
3. Corporate Policy and Strategy relating to all Human Resources issues across the Council

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LEGAL SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,040             | 1,013                             | 1,092                          | 992                   |
| PREMISES                                     | 1                 | -                                 | -                              | 1                     |
| TRANSPORT                                    | 8                 | 5                                 | 8                              | 5                     |
| SUPPLIES AND SERVICES                        | 119               | 106                               | 185                            | 107                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 84                | 86                                | 94                             | 83                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (30)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,252</b>      | <b>1,210</b>                      | <b>1,379</b>                   | <b>1,158</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 100               | 50                                | 53                             | 50                    |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 1,267             | 1,422                             | 1,422                          | 1,548                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 15                | 16                                | 12                             | 16                    |
| <b>TOTAL INCOME</b>                          | <b>1,382</b>      | <b>1,488</b>                      | <b>1,487</b>                   | <b>1,614</b>          |
| <b>NET EXPENDITURE</b>                       | <b>(130)</b>      | <b>(278)</b>                      | <b>(108)</b>                   | <b>(456)</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>(1)</b>        | <b>(2)</b>                        | <b>(1)</b>                     | <b>(3)</b>            |

**BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER**

#### Notes :

- Legal Services is a key support function to the Council, its wholly owned companies and schools who have signed up to a Service Level agreement. Legal Services is Lexcel accredited and comprises the following service areas:  
  
Property and Commercial Section - dealing with land/property transactions, company contract and other commercial issues and playing an important role in legal delivery of the Council's Master Plan.  
  
Litigation (Children) Section - dealing with care proceedings and child protection related matters  
  
General Litigation Section - dealing with issues of a contentious nature relating to planning, education, employment , housing benefit, housing, anti-social behaviour, highway tripping and other claims against the Council.
- Legal Services is also responsible for the Land Charges function.
- "Recharges" relates to legal advice and support supplied to other Council services.

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LICENSING

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 405               | 391                               | 376                            | 383                   |
| PREMISES                                     | 18                | 18                                | 2                              | 19                    |
| TRANSPORT                                    | 5                 | 1                                 | 6                              | 1                     |
| SUPPLIES AND SERVICES                        | 179               | 167                               | 243                            | 169                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 53                | 74                                | 74                             | 54                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (16)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>660</b>        | <b>651</b>                        | <b>701</b>                     | <b>610</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 793               | 706                               | 806                            | 713                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 7                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>800</b>        | <b>706</b>                        | <b>806</b>                     | <b>713</b>            |
| <b>NET EXPENDITURE</b>                       | <b>(140)</b>      | <b>(55)</b>                       | <b>(105)</b>                   | <b>(103)</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>(1)</b>        | <b>0</b>                          | <b>(1)</b>                     | <b>(1)</b>            |

BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER

#### Notes :

1 The Licensing Act was implemented during 2005/06

2 The Gambling Act 2005 was implemented during 2006/07

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### ELECTORAL SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 132               | 91                                | 131                            | 77                    |
| PREMISES                                     | -                 | 1                                 | 1                              | 1                     |
| TRANSPORT                                    | -                 | 1                                 | 2                              | 1                     |
| SUPPLIES AND SERVICES                        | 83                | 32                                | 147                            | 67                    |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 27                | 31                                | 31                             | 30                    |
| CAPITAL CHARGES                              | 3                 | 3                                 | 3                              | 3                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (4)                   |
| <b>TOTAL EXPENDITURE</b>                     | <b>245</b>        | <b>159</b>                        | <b>315</b>                     | <b>175</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 3                 | 2                                 | 74                             | 2                     |
| <b>TOTAL INCOME</b>                          | <b>3</b>          | <b>2</b>                          | <b>74</b>                      | <b>2</b>              |
| <b>NET EXPENDITURE</b>                       | <b>242</b>        | <b>157</b>                        | <b>241</b>                     | <b>173</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>2</b>          | <b>1</b>                          | <b>2</b>                       | <b>1</b>              |

BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER

#### Notes :

1. This budget includes the organisation of the annual canvass and update of the Register of Electors, and arrangements for Borough, Parliamentary and European Elections within the Borough.
2. The "Supplies and Services" budget covers the cost of producing and delivering election forms and cards, and fluctuates according to the incidence of elections.

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### REGISTRARS OF BIRTHS, DEATHS & MARRIAGES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 381               | 378                               | 393                            | 371                   |
| PREMISES                                     | 4                 | -                                 | 4                              | -                     |
| TRANSPORT                                    | 4                 | 5                                 | 9                              | 5                     |
| SUPPLIES AND SERVICES                        | 283               | 312                               | 277                            | 315                   |
| THIRD PARTY PAYMENTS                         | 105               | 94                                | 75                             | 95                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 41                | 42                                | 45                             | 38                    |
| CAPITAL CHARGES                              | 1                 | 1                                 | 1                              | 1                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (20)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>819</b>        | <b>832</b>                        | <b>804</b>                     | <b>805</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 285               | 344                               | 292                            | 247                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 170               | 159                               | 177                            | 161                   |
| <b>TOTAL INCOME</b>                          | <b>455</b>        | <b>503</b>                        | <b>469</b>                     | <b>408</b>            |
| <b>NET EXPENDITURE</b>                       | <b>364</b>        | <b>329</b>                        | <b>335</b>                     | <b>397</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>3</b>          | <b>2</b>                          | <b>2</b>                       | <b>3</b>              |

BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER

#### Notes :

##### Registrars of Births, Deaths & Marriages

- This service is managed by local authorities under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
  - establish a permanent legal record of every birth, marriage and death and provide documentary evidence of these events;
  - carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnership
  - furnish the Registrar General with relevant returns to assist with population statistics and medical research.
  - conduct citizenship ceremonies

In addition the service offers non statutory ceremonies for renewal of marriage vows and naming ceremonies.
- The "Employees" budget includes the costs of the Registrars. Whilst Registrars are subject to national terms and conditions they are responsible to the Registrar General.
- "Customer and Client Receipts" includes income from marriage ceremonies, partnership registrations, births, deaths and marriage certificates, and non statutory ceremonies, and miscellaneous fees to the Registration Officer.
- The "Other Grants, Reimbursements and Contributions" budget no longer includes a recharge to Lancashire County Council for Registration services outside the Borough in the Fleetwood and Fylde Registration District which were administered by the Borough on behalf of L.C.C, but this arrangement ceased on 23rd May 2005
- All statutory fees are set by the Registrar General on a National basis.
- Fees for the registration of approved premises and any non statutory services are determined locally.

##### Coroners & Mortuary

- The Coroner's service covers Blackpool and Fylde district with Blackpool being the lead authority
- "Other Grants, Reimbursements and Contributions" reflects the estimated income recoverable from cross boundary aspects of the Coroner's Service.

| ELEMENTS OF THE SERVICE                  | £000       | £000       | £000       | £000       |
|--|------------|------------|------------|------------|
| REGISTRARS OF BIRTHS, DEATHS & MARRIAGES | 158        | 111        | 177        | 103        |
| CORONER                                  | 200        | 241        | 183        | 237        |
| MORTUARY                                 | 6          | (23)       | (25)       | 77         |
| CORPORATE SAVINGS TARGET                 | -          | -          | -          | (20)       |
| <b>NET EXPENDITURE</b>                   | <b>364</b> | <b>329</b> | <b>335</b> | <b>397</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CORPORATE & MEMBER SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 132               | 145                               | 138                            | 139                   |
| PREMISES                                     | 2                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 49                | 35                                | 41                             | 35                    |
| SUPPLIES AND SERVICES                        | 1,063             | 1,456                             | 1,224                          | 1,318                 |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 2,187             | 2,867                             | 2,501                          | 2,073                 |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (90)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>3,433</b>      | <b>4,503</b>                      | <b>3,904</b>                   | <b>3,475</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 2                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 1                 | -                                 | 1                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>3</b>          | <b>-</b>                          | <b>1</b>                       | <b>-</b>              |
| <b>NET EXPENDITURE</b>                       | <b>3,430</b>      | <b>4,503</b>                      | <b>3,903</b>                   | <b>3,475</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>24</b>         | <b>32</b>                         | <b>27</b>                      | <b>24</b>             |

BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER

**Notes :**

- These Budgets include Corporate Management, Member Services, Mayoral Services, Town Twinning and Miscellaneous Hospitality expenditure.
- The "Supplies and Services" budget contains members' allowances and the production costs of corporate literature.

| ELEMENTS OF THE SERVICE     | £000         | £000         | £000         | £000         |
|-----------------------------|--------------|--------------|--------------|--------------|
| CORPORATE & MEMBER SERVICES | 2,902        | 3,008        | 2,908        | 2,928        |
| AREA PANEL & WARD BUDGETS   | 528          | 1,495        | 995          | 637          |
| CORPORATE SAVINGS TARGET    | -            | -            | -            | (90)         |
| <b>NET EXPENDITURE</b>      | <b>3,430</b> | <b>4,503</b> | <b>3,903</b> | <b>3,475</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### DEMOCRATIC SERVICES & ADMINISTRATION

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 537               | 679                               | 616                            | 666                   |
| PREMISES                                     | -                 | 1                                 | -                              | 1                     |
| TRANSPORT                                    | 6                 | 4                                 | 7                              | 4                     |
| SUPPLIES AND SERVICES                        | 134               | 39                                | 68                             | 39                    |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 41                | 298                               | 100                            | 40                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (19)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>718</b>        | <b>1,021</b>                      | <b>791</b>                     | <b>731</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 946               | 973                               | 973                            | 924                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 5                 | 6                                 | 7                              | 6                     |
| <b>TOTAL INCOME</b>                          | <b>951</b>        | <b>979</b>                        | <b>980</b>                     | <b>930</b>            |
| <b>NET EXPENDITURE</b>                       | <b>(233)</b>      | <b>42</b>                         | <b>(189)</b>                   | <b>(199)</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>(2)</b>        |                                   | <b>(1)</b>                     | <b>(1)</b>            |

BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER

#### Notes :

- Services include Divisional Administration, Scrutiny Support, Meetings Support and Services Business Support.
- The division provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- "Recharges" relates to services supplied to other departments of the Council.

| ELEMENTS OF THE SERVICE  | £000         | £000      | £000         | £000         |
|--------------------------|--------------|-----------|--------------|--------------|
| PRACTICE MANAGEMENT      | (829)        | (570)     | (777)        | (782)        |
| DEMOCRATIC SERVICES      | 596          | 612       | 588          | 602          |
| CORPORATE SAVINGS TARGET | -            | -         | -            | (19)         |
| <b>NET EXPENDITURE</b>   | <b>(233)</b> | <b>42</b> | <b>(189)</b> | <b>(199)</b> |



# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### PARKING SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,648             | 1,575                             | 1,491                          | 1,546                 |
| PREMISES                                     | 1,215             | 1,195                             | 919                            | 1,207                 |
| TRANSPORT                                    | 35                | 29                                | 24                             | 29                    |
| SUPPLIES AND SERVICES                        | 421               | 234                               | 196                            | 237                   |
| THIRD PARTY PAYMENTS                         | 238               | 195                               | 149                            | 197                   |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 316               | (198)                             | 301                            | 243                   |
| CAPITAL CHARGES                              | 1,145             | 1,025                             | 1,025                          | 1,022                 |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (88)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>5,018</b>      | <b>4,055</b>                      | <b>4,105</b>                   | <b>4,393</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 7,240             | 7,437                             | 6,927                          | 7,510                 |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 33                | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>7,273</b>      | <b>7,437</b>                      | <b>6,927</b>                   | <b>7,510</b>          |
| <b>NET EXPENDITURE</b>                       | <b>(2,255)</b>    | <b>(3,382)</b>                    | <b>(2,822)</b>                 | <b>(3,117)</b>        |
| <b>COST PER '000 POPULATION</b>              | <b>(16)</b>       | <b>(24)</b>                       | <b>(20)</b>                    | <b>(22)</b>           |

**BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY**

**Notes :**

- The Council operates 4 multi storey and 23 surface car parks providing more than 6,500 parking spaces within the Borough.
- In addition to the car parks there are also 500 on-street parking spaces currently in place at the south end of the promenade, 420 town centre on-street parking spaces and 18 resident parking schemes in operation in Blackpool at present.
- Civil Enforcement Officers (CEOs) patrol the Borough to help keep traffic flowing safely and freely. They try to keep illegal parking to a minimum and check that parking permits are valid and used correctly.
- CEOs will issue a Penalty Charge Notice, also known as a parking ticket, to vehicles that are parked and do not comply with law. CEOs will also remove vehicles which are causing an obstruction or hazard to other road users, where they are obstructing a restricted stopping or waiting place, such as bus stop, taxi rank, loading bay, residents parking bay or where the local authority has suspended the operation of a designated parking bay.

Parking Services operate a Parking Shop, which offers a range of services for our customers.

- Business permits for the majority of the Municipal Car Parks
- Residents/Visitors Permits
- Dispensations & Suspensions
- Payment of Penalty Charge Notices
- Face-to-Face advice on how to challenge a Penalty Charge Notice

| ELEMENTS OF THE SERVICE                    | £000           | £000           | £000           | £000           |
|--|----------------|----------------|----------------|----------------|
| OFF - STREET PARKING & PARKING ENFORCEMENT | (1,503)        | (2,522)        | (1,872)        | (2,161)        |
| ON - STREET & RESIDENTS PARKING            | (752)          | (860)          | (950)          | (868)          |
| CORPORATE SAVINGS TARGET                   | -              | -              | -              | (88)           |
| <b>NET EXPENDITURE</b>                     | <b>(2,255)</b> | <b>(3,382)</b> | <b>(2,822)</b> | <b>(3,117)</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### SECURITY & CCTV

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 886               | 898                               | 862                            | 920                   |
| PREMISES                                     | 53                | 41                                | 38                             | 41                    |
| TRANSPORT                                    | 41                | 43                                | 43                             | 43                    |
| SUPPLIES AND SERVICES                        | 221               | 159                               | 199                            | 71                    |
| THIRD PARTY PAYMENTS                         | 473               | 265                               | 429                            | 267                   |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 71                | 1                                 | 88                             | 73                    |
| CAPITAL CHARGES                              | 175               | 173                               | 173                            | 61                    |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (15)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,920</b>      | <b>1,580</b>                      | <b>1,832</b>                   | <b>1,461</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | (10)              | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 3                 | 92                                | 333                            | 92                    |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 1,165             | 858                               | 830                            | 867                   |
| <b>TOTAL INCOME</b>                          | <b>1,158</b>      | <b>950</b>                        | <b>1,163</b>                   | <b>959</b>            |
| <b>NET EXPENDITURE</b>                       | <b>762</b>        | <b>630</b>                        | <b>669</b>                     | <b>502</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>5</b>          | <b>4</b>                          | <b>5</b>                       | <b>4</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

1. The Security section is heavily involved in preventing anti-social behaviour and is targeted by a multi-agency and partnership approach to achieve common goals. We are committed to assisting in reducing crime and the fear of crime.
2. Blackpool Council's security consists of its own 24 Hour, 365 days per year dedicated team and also subcontracted officers who are managed and supervised in house. We also have access to trained, licensed and uniformed officers through our partners, which enables us to provide security staff at short notice.
3. Our officers are all trained to the highest standards and work to rigorous regulations laid down by the National Security Inspectorate (NSI). The service has achieved the NSI Silver award in accordance with the requirements of BS 7499: 2002, BS 7958: 1999, BS 7858: 2004 and BS 7984: 2001, Manned Guarding, Uniformed Mobile and Static Guards and Key Holding and Alarm Response Service.
4. The CCTV network has expanded considerably over the last 5 years through the Council's Capital Programme.
5. The CCTV service does not currently have responsibility for the operation of the rapidly deployed cameras funded from Area Panel & Ward budgets.
6. There are currently 145 'external' CCTV cameras in operation in the town centre, Queens Park estate, Grange Park estate and Mereside at any one time. There are a further 100 remotely monitored cameras within and on Council buildings across the Borough.

| ELEMENTS OF THE SERVICE  | £000       | £000       | £000       | £000       |
|--------------------------|------------|------------|------------|------------|
| CCTV                     | 614        | 665        | 574        | 493        |
| SECURITY SERVICES        | 148        | (35)       | 95         | 24         |
| CORPORATE SAVINGS TARGET | -          | -          | -          | (15)       |
| <b>NET EXPENDITURE</b>   | <b>762</b> | <b>630</b> | <b>669</b> | <b>502</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### PROPERTY SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,469             | 1,424                             | 1,503                          | 1,394                 |
| PREMISES                                     | 457               | 5                                 | 192                            | 5                     |
| TRANSPORT                                    | 31                | 44                                | 36                             | 44                    |
| SUPPLIES AND SERVICES                        | 133               | 175                               | 160                            | 177                   |
| THIRD PARTY PAYMENTS                         | 28                | 43                                | 26                             | 43                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 408               | 198                               | 408                            | 320                   |
| CAPITAL CHARGES                              | 37                | 37                                | 37                             | 37                    |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (51)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>2,563</b>      | <b>1,926</b>                      | <b>2,362</b>                   | <b>1,969</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 8                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | (8)               | -                                 | -                              | -                     |
| RECHARGES                                    | 2,016             | 1,851                             | 2,287                          | 1,860                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 524               | 7                                 | 7                              | 7                     |
| <b>TOTAL INCOME</b>                          | <b>2,540</b>      | <b>1,858</b>                      | <b>2,294</b>                   | <b>1,867</b>          |
| <b>NET EXPENDITURE</b>                       | <b>23</b>         | <b>68</b>                         | <b>68</b>                      | <b>102</b>            |
| <b>COST PER '000 POPULATION</b>              |                   |                                   |                                | <b>1</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

- Property Services comprises the Property Maintenance and Building Cleaning teams.
- Property maintenance consists of four integrated units: building surveyors, mechanical & electrical engineers, the asbestos management team and the technical support team, who collectively maintain all of Blackpool Council's corporate property stock and a large proportion of schools.
- The section also offers a design and project management service for small to medium schemes and a design and build service, with our direct works building service, to deliver new builds and refurbishment projects.
- The Building Cleaning team provides a cleaning service to local authorities, schools, primary care trusts and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed-term contracts, service level agreements of one-off cleans. The team is working in partnership with Blackpool & Fylde College to offer British Institute of Cleaning Science training and qualifications for long-term unemployed people in the area.

| ELEMENTS OF THE SERVICE  | £000      | £000      | £000      | £000       |
|--------------------------|-----------|-----------|-----------|------------|
| BUILDING CLEANING        | (5)       | (201)     | (183)     | (93)       |
| PROPERTY MAINTENANCE     | 28        | 269       | 251       | 246        |
| CORPORATE SAVINGS TARGET | -         | -         | -         | (51)       |
| <b>NET EXPENDITURE</b>   | <b>23</b> | <b>68</b> | <b>68</b> | <b>102</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### STREET SCENE & PROPERTY ADMIN

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 546               | 514                               | 575                            | 503                   |
| PREMISES                                     | 1                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 3                 | 5                                 | 4                              | 5                     |
| SUPPLIES AND SERVICES                        | 40                | 15                                | 43                             | 15                    |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | 21                             | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | -                 | (1)                               | -                              | 24                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (14)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>590</b>        | <b>533</b>                        | <b>643</b>                     | <b>533</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | 2                                 | -                              | 2                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 86                | -                                 | 112                            | -                     |
| <b>TOTAL INCOME</b>                          | <b>86</b>         | <b>2</b>                          | <b>112</b>                     | <b>2</b>              |
| <b>NET EXPENDITURE</b>                       | <b>504</b>        | <b>531</b>                        | <b>531</b>                     | <b>531</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>4</b>          | <b>4</b>                          | <b>4</b>                       | <b>4</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

- The General Administration and Technical Support Teams are the main customer contact areas for the Street Scene and Property division. Members of the public can call into the reception area at Layton Depot to receive advice on any of the areas that are covered by the division. In addition, members of the public can pay for any council service and their request will be actioned immediately. Free parking for visitors is by the main reception whilst any issues are being dealt with. The reception at Layton Depot is the only point within the Council where tip permits for domestic waste are issued. The reception is open from 8.45am until 4.30pm (4.00pm on Friday).
- The Technical Support Team is based within the heart of the Inspection and Enforcement Section, at Layton Depot. This team provides support and guidance to members of the public on the telephone, whilst assisting with the inspection team's work flow. The team works closely with Customer First at the Municipal Buildings, providing updated information on requests for action received from members of the public.

| ELEMENTS OF THE SERVICE  | £000       | £000       | £000       | £000       |
|--------------------------|------------|------------|------------|------------|
| ADMINISTRATION           | 370        | 417        | 406        | 408        |
| MANAGEMENT               | 134        | 114        | 125        | 137        |
| CORPORATE SAVINGS TARGET | -          | -          | -          | (14)       |
| <b>NET EXPENDITURE</b>   | <b>504</b> | <b>531</b> | <b>531</b> | <b>531</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### COAST PROTECTION

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 59                | 26                                | 66                             | 156                   |
| PREMISES                                     | 260               | 276                               | 218                            | 292                   |
| TRANSPORT                                    | 2                 | -                                 | 5                              | -                     |
| SUPPLIES AND SERVICES                        | 7                 | 191                               | 164                            | 193                   |
| THIRD PARTY PAYMENTS                         | 47                | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 265               | 245                               | 285                            | 103                   |
| CAPITAL CHARGES                              | 3,774             | 4,348                             | 4,348                          | 6,441                 |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (19)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,414</b>      | <b>5,086</b>                      | <b>5,086</b>                   | <b>7,166</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 2                 | 2                                 | 2                              | 2                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 10                | 10                                | 10                             | 10                    |
| <b>TOTAL INCOME</b>                          | <b>12</b>         | <b>12</b>                         | <b>12</b>                      | <b>12</b>             |
| <b>NET EXPENDITURE</b>                       | <b>4,402</b>      | <b>5,074</b>                      | <b>5,074</b>                   | <b>7,154</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>31</b>         | <b>36</b>                         | <b>36</b>                      | <b>50</b>             |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

1. The purpose of the Coast Protection and Sea Defences service is to provide protection from erosion, inundation and flooding by the sea. This also involves maintenance of the sea front infrastructure that lies generally west of the tramtrack including the beach, access points to the beach, the promenades, pathways, steps, ramps, amenity areas, seating, shelters, colonnades, signs and the North Shore Cliffs.
2. The Capital Charges have increased due to the new Capital Schemes on the promenade.

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### TRAMWAY

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 426               | 361                               | 434                            | 354                   |
| PREMISES                                     | 103               | 31                                | 45                             | 31                    |
| TRANSPORT                                    | 44                | 52                                | 34                             | 53                    |
| SUPPLIES AND SERVICES                        | 297               | 295                               | 189                            | 363                   |
| THIRD PARTY PAYMENTS                         | 399               | 212                               | 244                            | 321                   |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 61                | 60                                | 63                             | 51                    |
| CAPITAL CHARGES                              | 9                 | 6                                 | 6                              | 6                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (23)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,339</b>      | <b>1,017</b>                      | <b>1,015</b>                   | <b>1,156</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 110               | 105                               | 103                            | 106                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 243               | 251                               | 251                            | 254                   |
| <b>TOTAL INCOME</b>                          | <b>353</b>        | <b>356</b>                        | <b>354</b>                     | <b>360</b>            |
| <b>NET EXPENDITURE</b>                       | <b>986</b>        | <b>661</b>                        | <b>661</b>                     | <b>796</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>7</b>          | <b>5</b>                          | <b>5</b>                       | <b>6</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

- The tramtrack and related electrical equipment are owned by the Council and maintained by the Street Scene and Property division. Blackpool Transport Services (BTS) operate the tram service and are responsible for the tram fleet.

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### HIGHWAYS STREET SCENE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 762               | 935                               | 929                            | 1,295                 |
| PREMISES                                     | 850               | 795                               | 1,348                          | 315                   |
| TRANSPORT                                    | 212               | 193                               | 213                            | 194                   |
| SUPPLIES AND SERVICES                        | 1,593             | 1,325                             | 1,560                          | 1,204                 |
| THIRD PARTY PAYMENTS                         | 440               | 45                                | 86                             | 46                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 1,257             | 1,796                             | 1,204                          | 1,817                 |
| CAPITAL CHARGES                              | 1,402             | 1,448                             | 1,448                          | 1,640                 |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (122)                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>6,516</b>      | <b>6,537</b>                      | <b>6,788</b>                   | <b>6,389</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 169               | 10                                | 7                              | 10                    |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 2,038             | 1,577                             | 1,694                          | 1,577                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 319               | 87                                | 334                            | 88                    |
| <b>TOTAL INCOME</b>                          | <b>2,526</b>      | <b>1,674</b>                      | <b>2,035</b>                   | <b>1,675</b>          |
| <b>NET EXPENDITURE</b>                       | <b>3,990</b>      | <b>4,863</b>                      | <b>4,753</b>                   | <b>4,714</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>28</b>         | <b>34</b>                         | <b>33</b>                      | <b>33</b>             |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

- Blackpool Council is the Highway Authority for the town and as such is responsible for the maintenance and improvement of the highway network infrastructure including approximately 50km of highway, 23 major bridges and structures, 16,000 street lighting columns, 1,800 illuminated signs and bollards and 120 traffic signals and controlled pedestrian crossings.
- The maintenance of the highway network to a high standard is important to residents, visitors and businesses and forms a key component of the Council's Streetscene Strategy and the regeneration of Blackpool.
- The introduction of the 2004 Traffic Management Act places a duty on the Authority to actively manage the network to avoid and mitigate delays congestion affecting all road users (including pedestrians and cyclists).

| ELEMENTS OF THE SERVICE  | £000         | £000         | £000         | £000         |
|--------------------------|--------------|--------------|--------------|--------------|
| STRUCTURAL MAINTENANCE   | 3,480        | 4,566        | 4,462        | 4,648        |
| ROUTINE MAINTENANCE      | 510          | 297          | 291          | 188          |
| CORPORATE SAVINGS TARGET | -            | -            | -            | (122)        |
| <b>NET EXPENDITURE</b>   | <b>3,990</b> | <b>4,863</b> | <b>4,753</b> | <b>4,714</b> |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### STREET CLEANSING & GROUNDS MAINTENANCE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 2,618             | 2,709                             | 2,454                          | 2,608                 |
| PREMISES                                     | 47                | 146                               | 67                             | 42                    |
| TRANSPORT                                    | 531               | 635                               | 604                            | 520                   |
| SUPPLIES AND SERVICES                        | 141               | 283                               | 430                            | 393                   |
| THIRD PARTY PAYMENTS                         | 95                | 140                               | 122                            | 103                   |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 604               | 97                                | 710                            | 105                   |
| CAPITAL CHARGES                              | 168               | 186                               | 189                            | 207                   |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (94)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,204</b>      | <b>4,196</b>                      | <b>4,576</b>                   | <b>3,884</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 6                 | -                                 | 6                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 669               | 515                               | 796                            | 520                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 415               | 92                                | 185                            | 93                    |
| <b>TOTAL INCOME</b>                          | <b>1,090</b>      | <b>607</b>                        | <b>987</b>                     | <b>613</b>            |
| <b>NET EXPENDITURE</b>                       | <b>3,114</b>      | <b>3,589</b>                      | <b>3,589</b>                   | <b>3,271</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>22</b>         | <b>25</b>                         | <b>25</b>                      | <b>23</b>             |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

**Notes:**

- The Council has a statutory responsibility to remove litter and debris from highways and the beach. This service is carried out in accordance with the Environmental Protection Act 2000 Code of Practice on Litter and Refuse.
- The gross expenditure includes Car Park and Sundry cleaning which is recharged.

| ELEMENTS OF THE SERVICE  | £000         | £000         | £000         | £000         |
|--------------------------|--------------|--------------|--------------|--------------|
| STREET CLEANSING         | 267          | 402          | 402          | 250          |
| GROUNDS MAINTENANCE      | 2,847        | 3,187        | 3,187        | 3,115        |
| CORPORATE SAVINGS TARGET | -            | -            | -            | (94)         |
| <b>NET EXPENDITURE</b>   | <b>3,114</b> | <b>3,589</b> | <b>3,589</b> | <b>3,271</b> |



# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### NEAT

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 523               | 363                               | 572                            | 489                   |
| PREMISES                                     | 1                 | -                                 | 7                              | -                     |
| TRANSPORT                                    | 97                | 52                                | 104                            | 64                    |
| SUPPLIES AND SERVICES                        | 92                | 40                                | 118                            | 40                    |
| THIRD PARTY PAYMENTS                         | 91                | 101                               | 69                             | 102                   |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 22                | 20                                | 22                             | 18                    |
| CAPITAL CHARGES                              | 33                | 25                                | 25                             | 25                    |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (18)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>859</b>        | <b>601</b>                        | <b>917</b>                     | <b>720</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 5                 | 13                                | 1                              | 13                    |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 4                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 272               | 28                                | 356                            | 28                    |
| <b>TOTAL INCOME</b>                          | <b>281</b>        | <b>41</b>                         | <b>357</b>                     | <b>41</b>             |
| <b>NET EXPENDITURE</b>                       | <b>578</b>        | <b>560</b>                        | <b>560</b>                     | <b>679</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>4</b>          | <b>4</b>                          | <b>4</b>                       | <b>5</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes:

- The Neighbourhood Environmental Action Team (NEAT) service focuses on two main areas. The first deals with improving the appearance and quality of the street environment by removing fly tipped rubbish, graffiti and fly posters, carrying out minor repairs to areas of damaged highway and undertaking works to support the greening up of various neighbourhoods within Blackpool. The second is through taking a pro-active approach in terms of education in both schools and other forums to make children and other people better informed about recycling, waste minimisation and littering.
- NEAT rapid response:
  - To investigate complaints about graffiti within 3 days
  - To remove graffiti from Council owned property within 7 days
  - To investigate fly tipping complaints within 7 days
  - To investigate customer complaints in relation to back street fly tipping within 3 days
  - To carry out enforcement investigation/action in relation to fly tipping and littering

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CONVENIENCES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1                 | (5)                               | -                              | (5)                   |
| PREMISES                                     | 80                | 111                               | 204                            | 112                   |
| TRANSPORT                                    | -                 | 1                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 44                | 6                                 | 1                              | 6                     |
| THIRD PARTY PAYMENTS                         | 1,024             | 1,032                             | 1,044                          | 1,041                 |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 13                | 15                                | 18                             | 8                     |
| CAPITAL CHARGES                              | 29                | 21                                | 21                             | 24                    |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (30)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,191</b>      | <b>1,181</b>                      | <b>1,288</b>                   | <b>1,156</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 17                | 42                                | 12                             | 43                    |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | -                                 | 77                             | -                     |
| <b>TOTAL INCOME</b>                          | <b>17</b>         | <b>42</b>                         | <b>89</b>                      | <b>43</b>             |
| <b>NET EXPENDITURE</b>                       | <b>1,174</b>      | <b>1,139</b>                      | <b>1,199</b>                   | <b>1,113</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>8</b>          | <b>8</b>                          | <b>8</b>                       | <b>8</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes :

1. The provision, operation and maintenance of Public Conveniences is a non-statutory service.

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### WASTE COLLECTION & RECYCLING

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 191               | 90                                | 231                            | 11                    |
| PREMISES                                     | 65                | 14                                | 33                             | 11                    |
| TRANSPORT                                    | 56                | 8                                 | 77                             | 4                     |
| SUPPLIES AND SERVICES                        | 129               | 144                               | 218                            | 41                    |
| THIRD PARTY PAYMENTS                         | 4,157             | 4,828                             | 5,164                          | 4,043                 |
| TRANSFER PAYMENTS                            | 7                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 394               | 382                               | 393                            | 364                   |
| CAPITAL CHARGES                              | 117               | 130                               | 114                            | 228                   |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (112)                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>5,116</b>      | <b>5,596</b>                      | <b>6,230</b>                   | <b>4,590</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 705               | 532                               | 842                            | 538                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | (4)               | -                                 | 74                             | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 664               | 558                               | 734                            | 83                    |
| <b>TOTAL INCOME</b>                          | <b>1,365</b>      | <b>1,090</b>                      | <b>1,650</b>                   | <b>621</b>            |
| <b>NET EXPENDITURE</b>                       | <b>3,751</b>      | <b>4,506</b>                      | <b>4,580</b>                   | <b>3,969</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>26</b>         | <b>32</b>                         | <b>32</b>                      | <b>28</b>             |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes:

- Every year residents in Blackpool throw away the same weight in rubbish as not 1, but 30 Blackpool Towers! During 2005, the Council began rolling out domestic recycling bins to residents in partnership with waste collection contractor Veolia Environmental Services. Blackpool residents are now recycling over 35% of all household waste.
- The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of waste from any domestic household within Blackpool. The site is open 7 days a week except Christmas Day, Boxing Day and New Year's Day, between the hours of: 9am – 5pm.
- Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 60% of waste disposed at the site is recycled. We supply wrapping for the safe disposal of asbestos waste.
- Commercial waste is not allowed and permits are required to enter the facility in a van or trailer. A full list of vehicle types can be provided.

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### WASTE DISPOSAL

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 127               | 1                                 | 109                            | 1                     |
| PREMISES                                     | 10                | 28                                | 6                              | 28                    |
| TRANSPORT                                    | 3                 | 1                                 | 3                              | 1                     |
| SUPPLIES AND SERVICES                        | 3,586             | 5,517                             | 6,420                          | 8,781                 |
| THIRD PARTY PAYMENTS                         | 2,294             | 1,781                             | 1,566                          | 2,439                 |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 81                | 39                                | 58                             | 41                    |
| CAPITAL CHARGES                              | 46                | 46                                | 46                             | 46                    |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (285)                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>6,147</b>      | <b>7,413</b>                      | <b>8,208</b>                   | <b>11,052</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | 15                             | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | (175)             | 77                                | 1,107                          | 78                    |
| <b>TOTAL INCOME</b>                          | <b>(175)</b>      | <b>77</b>                         | <b>1,122</b>                   | <b>78</b>             |
| <b>NET EXPENDITURE</b>                       | <b>6,322</b>      | <b>7,336</b>                      | <b>7,086</b>                   | <b>10,974</b>         |
| <b>COST PER '000 POPULATION</b>              | <b>44</b>         | <b>51</b>                         | <b>50</b>                      | <b>77</b>             |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes:

- The Waste PFI is a contract let by Lancashire County Council and Blackpool Council to a consortium led by Global Renewables Ltd, which will provide the authorities with waste recycling, processing & disposal arrangement for the next 25 years. These arrangements will allow the authorities to meet both European and Government targets to reduce the amount of waste sent to landfill.
  - The contract includes the construction of two regional processing facilities at Leyland and Thornton, and several transfer facilities to aid the delivery of the waste to the two processing facilities.
  - The aim is to achieve:
    - 56% diversion of residual waste from landfill
    - 93% diversion of kitchen and garden waste from landfill
    - 90% diversion of separately collected co-mingled plastics, glass and metals from landfill
    - 100% diversion of separately collected, paper, glass, plastics metals, cardboard and glass from landfill
    - A local market development programme for recovered materials
    - A waste minimisation and community engagement programme to support the take-up and performance of kerbside recycling services
    - The planting of trees utilising the recovered organic materials, including the remediation of brownfield land, and as a CO<sub>2</sub> mitigation
- Provision of an environmental education service to a minimum of 300 Key Stage 2 school classes per year. This includes both visits to the Environmental Education Centre at the Leyland Waste Technology Park and in-school curriculum activity.

|                            | Tonnes '000 | Tonnes '000 | Tonnes '000 | Tonnes '000 |
|----------------------------|-------------|-------------|-------------|-------------|
| <b>TOTAL WASTE ARISING</b> | <b>84</b>   | <b>85</b>   | <b>84</b>   | <b>84</b>   |
| - LANDFILLED               | 55          | 53          | 51          | 48          |
| - RECYCLED                 | 29          | 32          | 33          | 36          |
| - RECYCLING RATE           | 35%         | 38%         | 39%         | 43%         |

# BUSINESS SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### INSPECTION & ENFORCEMENT

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 490               | 495                               | 484                            | 484                   |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 32                | 32                                | 33                             | 31                    |
| SUPPLIES AND SERVICES                        | 13                | 2                                 | 7                              | 2                     |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 18                | 15                                | 16                             | 16                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (14)                  |
| <b>TOTAL EXPENDITURE</b>                     | <b>553</b>        | <b>544</b>                        | <b>540</b>                     | <b>519</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 12                | -                                 | (4)                            | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>12</b>         | <b>-</b>                          | <b>(4)</b>                     | <b>-</b>              |
| <b>NET EXPENDITURE</b>                       | <b>541</b>        | <b>544</b>                        | <b>544</b>                     | <b>519</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>4</b>          | <b>4</b>                          | <b>4</b>                       | <b>4</b>              |

BUDGET HOLDER : PAUL TAYLOR - ASSISTANT DIRECTOR STREET SCENE AND PROPERTY

#### Notes:

1. The council has a dedicated highways inspection & enforcement team that inspects all adopted highways & footways across the town on a regular basis. The objectives are to maintain the network to a suitable standard for residents and visitors to the town and to reduce the number of tripping claims made against the Council. These inspection routes are carried out at monthly, three monthly and annual frequencies.
2. All intervention level defects are marked and recorded for repairs. The details are then passed on to the maintenance team to repair or make safe. Sometimes officers are required to appear in court and give statements in tripping accident claims made against the Council.
3. The enforcement aspect of the team's role extends to identifying illegally constructed vehicle crossings and applications from residents for new vehicle crossings. Residents and commercial premises pay an inspection fee for an officer to assess whether they can apply for a crossing and then can either make use of the Council's in house team to carry out the work or choose from a list of preferred contractors.
4. Other areas of work include identifying obstructions on the highway, such as advertising boards, and ensuring these are removed. The team also brings to the attention of relevant officers other street scene issues that require intervention such as fly tipping, overhanging hedgerows, damaged street furniture, etc.
5. The parade, sea defence areas and tramway are also inspected on a cyclic basis, to identify the required day-to-day maintenance activities. The monitoring of permits issued for works or events that impact upon the tramway is also carried out.



## **Tourism and Regeneration Services**





**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**SUMMARY**

|  | FUNCTIONS OF THE SERVICE              | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/2011<br>CASH LIMIT |
|--|---------------------------------------|-------------------|-----------------------------------|--------------------------------|-------------------------|
|  |                                       | £000              | £000                              | £000                           | £000                    |
|  | TOURISM                               | 1,493             | 1,625                             | 1,703                          | 2,150                   |
|  | ILLUMINATIONS                         | 3,489             | 2,215                             | 2,598                          | 2,175                   |
|  | SEA FRONT SERVICES                    | 230               | 215                               | 231                            | 216                     |
|  | PLANNING                              | 1,103             | 1,181                             | 1,165                          | 973                     |
|  | MASTERPLAN SERVICES                   | 1,073             | 829                               | 829                            | 744                     |
|  | ENTERPRISE AND EMPLOYMENT             | 3,659             | 4,493                             | 4,453                          | 4,100                   |
|  | PROGRAMMES & PROJECTS                 | 90                | 99                                | 163                            | 143                     |
|  | REGENERATION AND STRATEGY             | 286               | 288                               | 267                            | 262                     |
|  | QUALITY STANDARDS                     | 1,668             | 1,711                             | 1,711                          | 1,700                   |
|  | CAPITAL PROJECTS                      | 1,791             | 2,479                             | 2,429                          | 2,599                   |
|  | TRANSPORTATION                        | 2,479             | 2,649                             | 2,614                          | 2,588                   |
|  | STRATEGIC ASSET AND ESTATE MANAGEMENT | 1,937             | 2,032                             | 2,022                          | 2,077                   |
|  | CORPORATE SAVINGS TARGET              |                   |                                   |                                | (694)                   |
|  | <b>NET COST OF SERVICES</b>           | <b>19,298</b>     | <b>19,816</b>                     | <b>20,185</b>                  | <b>19,033</b>           |
|  |                                       |                   |                                   |                                |                         |
|  | <i>COST PER '000 POPULATION</i>       | <i>135</i>        | <i>139</i>                        | <i>142</i>                     | <i>134</i>              |

**EXECUTIVE DIRECTOR : H FRANCE**

**FINANCE MANAGERS : K WHYATT / S MAHER**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/2011<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-------------------------|
|  |  | £000              | £000                              | £000                           | £000                    |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                         |
|  | EMPLOYEES                                    | 12,291            | 11,511                            | 11,502                         | 11,156                  |
|  | PREMISES                                     | 6,321             | 5,993                             | 5,529                          | 4,397                   |
|  | TRANSPORT                                    | 398               | 279                               | 272                            | 276                     |
|  | SUPPLIES AND SERVICES                        | 9,395             | 9,839                             | 9,217                          | 7,669                   |
|  | THIRD PARTY PAYMENTS                         | 276               | 261                               | 555                            | 2,206                   |
|  | TRANSFER PAYMENTS                            | 395               | 52                                | 52                             | 52                      |
|  | SUPPORT SERVICES                             | 3,025             | 2,282                             | 2,596                          | 3,367                   |
|  | CAPITAL CHARGES                              | 2,577             | 2,679                             | 2,679                          | 2,671                   |
|  | CORPORATE SAVINGS TARGET                     |                   |                                   |                                | (694)                   |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>34,678</b>     | <b>32,896</b>                     | <b>32,402</b>                  | <b>31,100</b>           |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                         |
|  | CUSTOMER & CLIENT RECEIPTS                   | 3,226             | 2,605                             | 2,835                          | 2,665                   |
|  | GOVERNMENT GRANTS                            | 3,076             | 2,644                             | 1,396                          | 1,444                   |
|  | RECHARGES                                    | 6,483             | 7,084                             | 6,936                          | 7,454                   |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 2,595             | 747                               | 1,050                          | 504                     |
|  | <b>TOTAL INCOME</b>                          | <b>15,380</b>     | <b>13,080</b>                     | <b>12,217</b>                  | <b>12,067</b>           |
|  |  |                   |                                   |                                |                         |
|  | <b>NET EXPENDITURE</b>                       | <b>19,298</b>     | <b>19,816</b>                     | <b>20,185</b>                  | <b>19,033</b>           |

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**TOURISM**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 651               | 738                               | 633                            | 683                   |
| PREMISES                                     | 71                | 42                                | 42                             | 37                    |
| TRANSPORT                                    | 61                | 12                                | 12                             | 12                    |
| SUPPLIES AND SERVICES                        | 2,285             | 2,323                             | 1,158                          | 1,512                 |
| THIRD PARTY PAYMENTS                         | 26                | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 254               | 83                                | 236                            | 233                   |
| CAPITAL CHARGES                              | 2                 | 2                                 | 2                              | 2                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>3,350</b>      | <b>3,200</b>                      | <b>2,083</b>                   | <b>2,479</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 263               | 295                               | 350                            | 298                   |
| GOVERNMENT GRANTS                            | 1,250             | 1,250                             | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 344               | 30                                | 30                             | 31                    |
| <b>TOTAL INCOME</b>                          | <b>1,857</b>      | <b>1,575</b>                      | <b>380</b>                     | <b>329</b>            |
| <b>NET EXPENDITURE</b>                       | <b>1,493</b>      | <b>1,625</b>                      | <b>1,703</b>                   | <b>2,150</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>10</b>         | <b>11</b>                         | <b>12</b>                      | <b>15</b>             |

**BUDGET HOLDER : NATALIE WYATT - HEAD OF VISITBLACKPOOL**

**Notes :**

1. This department aims to maintain and promote the public's awareness of Blackpool as the UK's premier holiday resort, day trip destination and conference town, in order to increase visitor numbers. It is responsible for the production of all marketing collateral, engaging and working in partnership with private sector businesses in the resort, but also the programming and delivery of events. A comprehensive marketing and events strategy is currently being produced. In addition to this, the department also operates the Tourist Information Centre.

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**ILLUMINATIONS**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,771             | 1,356                             | 1,373                          | 1,138                 |
|  | PREMISES                                     | 455               | 310                               | 303                            | 362                   |
|  | TRANSPORT                                    | 124               | 86                                | 109                            | 87                    |
|  | SUPPLIES AND SERVICES                        | 1,569             | 888                               | 1,111                          | 252                   |
|  | THIRD PARTY PAYMENTS                         | 8                 | 2                                 | 2                              | 2                     |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 46                | (238)                             | 138                            | 303                   |
|  | CAPITAL CHARGES                              | 57                | 156                               | 156                            | 144                   |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>4,030</b>      | <b>2,560</b>                      | <b>3,192</b>                   | <b>2,288</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 16                | -                                 | 4                              | -                     |
|  | GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 525               | 345                               | 590                            | 113                   |
|  | <b>TOTAL INCOME</b>                          | <b>541</b>        | <b>345</b>                        | <b>594</b>                     | <b>113</b>            |
|  | <b>NET EXPENDITURE</b>                       | <b>3,489</b>      | <b>2,215</b>                      | <b>2,598</b>                   | <b>2,175</b>          |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>24</b>         | <b>16</b>                         | <b>18</b>                      | <b>15</b>             |

**BUDGET HOLDER : R RYAN - ILLUMINATIONS MANAGER**

**Notes :**

1. The Council has staged the illuminations display in the autumn of each year since 1913 and it forms one of the town's most popular attractions. The features for the display are designed and built by the illuminations division and the display extends for over 5 miles along the sea front.
2. Voluntary subscriptions from businesses and other local interests are received each year towards the cost of staging the display and nightly collections are made on the promenade. Sponsorship of the display and features in it also raise additional income.

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**SEA FRONT SERVICES**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 244               | 231                               | 264                            | 227                   |
| PREMISES                                     | 4                 | 5                                 | 3                              | 5                     |
| TRANSPORT                                    | 22                | 15                                | 15                             | 16                    |
| SUPPLIES AND SERVICES                        | 17                | 20                                | 17                             | 20                    |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 30                | 18                                | 18                             | 22                    |
| CAPITAL CHARGES                              | 1                 | 1                                 | 1                              | 1                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>318</b>        | <b>290</b>                        | <b>318</b>                     | <b>291</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 15                | 27                                | 18                             | 27                    |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 73                | 48                                | 69                             | 48                    |
| <b>TOTAL INCOME</b>                          | <b>88</b>         | <b>75</b>                         | <b>87</b>                      | <b>75</b>             |
| <b>NET EXPENDITURE</b>                       | <b>230</b>        | <b>215</b>                        | <b>231</b>                     | <b>216</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>2</b>          | <b>2</b>                          | <b>2</b>                       | <b>2</b>              |

**BUDGET HOLDER : T COGLAN - HEAD OF QUALITY STANDARDS**

**Notes :**

1. The functions of the service are as follows:
  - a. The management of the Council's Award winning beaches.
  - b. Running the Beach Patrol Sea and Beach Rescue service 365 days of the year, the lost children centres and a first aid centre in the holiday season.
  - c. Providing a beach and leisure equipment hire facility in the holiday season.

| ELEMENTS OF THE SERVICE | £000       | £000       | £000       | £000       |
|-------------------------|------------|------------|------------|------------|
| BEACH PATROL            | 217        | 221        | 225        | 214        |
| DECK CHAIRS             | 13         | (6)        | 6          | 2          |
| <b>NET EXPENDITURE</b>  | <b>230</b> | <b>215</b> | <b>231</b> | <b>216</b> |

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**PLANNING**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,345             | 1,453                             | 1,416                          | 1,400                 |
|  | PREMISES                                     | 2                 | 2                                 | 1                              | 1                     |
|  | TRANSPORT                                    | 19                | 22                                | 19                             | 19                    |
|  | SUPPLIES AND SERVICES                        | 246               | 271                               | 239                            | 195                   |
|  | THIRD PARTY PAYMENTS                         | 1                 | 1                                 | -                              | -                     |
|  | TRANSFER PAYMENTS                            | 40                | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 453               | 435                               | 446                            | 350                   |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>2,106</b>      | <b>2,184</b>                      | <b>2,121</b>                   | <b>1,965</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 880               | 907                               | 853                            | 863                   |
|  | GOVERNMENT GRANTS                            | 119               | 95                                | 94                             | 127                   |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 4                 | 1                                 | 9                              | 2                     |
|  | <b>TOTAL INCOME</b>                          | <b>1,003</b>      | <b>1,003</b>                      | <b>956</b>                     | <b>992</b>            |
|  | <b>NET EXPENDITURE</b>                       | <b>1,103</b>      | <b>1,181</b>                      | <b>1,165</b>                   | <b>973</b>            |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>8</b>          | <b>8</b>                          | <b>8</b>                       | <b>7</b>              |

**BUDGET HOLDER : J DONNELLON - ASSISTANT DIRECTOR BUILT ENVIRONMENT**

**Notes :**

1. During 2010/11 the service will:
  - a. Continue to contribute to the development and consideration of Key Masterplan Projects including the Conference/Leisure Quarter, Talbot Gateway and the Central Seafront/Promenade.
  - b. Agree a Revised Local Development Scheme and begin work on a Core Strategy, Town Centre Strategy and Neighbourhood Action Plans.
  - c. Manage the Townscape Heritage Initiative grant assisting building improvements in the Town Centre Conservation Area.
  - d. Continue to seek to influence Sub-Regional, Regional and National Policy Frameworks and strategies to ensure they support Blackpool's development ambitions.
  - e. Continue to lift quality and improve service provision and customer care in the areas of planning and building control.

|  | ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000       |
|--|-------------------------|--------------|--------------|--------------|------------|
|  | PLANNING MANAGEMENT     | 106          | 117          | 94           | 114        |
|  | PLANNING POLICY         | 450          | 485          | 465          | 473        |
|  | DEVELOPMENT CONTROL     | 352          | 362          | 315          | 188        |
|  | BUILDING CONTROL        | 195          | 217          | 291          | 198        |
|  | <b>NET EXPENDITURE</b>  | <b>1,103</b> | <b>1,181</b> | <b>1,165</b> | <b>973</b> |

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**MASTERPLAN SERVICES**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,239             | 745                               | 745                            | 731                   |
|  | PREMISES                                     | 107               | -                                 | -                              | -                     |
|  | TRANSPORT                                    | 12                | -                                 | -                              | -                     |
|  | SUPPLIES AND SERVICES                        | 575               | 1,156                             | 1,156                          | 1,168                 |
|  | THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
|  | TRANSFER PAYMENTS                            | 344               | 52                                | 52                             | 52                    |
|  | SUPPORT SERVICES                             | 79                | 141                               | 141                            | 71                    |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>2,356</b>      | <b>2,094</b>                      | <b>2,094</b>                   | <b>2,022</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
|  | GOVERNMENT GRANTS                            | 947               | 1,265                             | 1,265                          | 1,278                 |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 336               | -                                 | -                              | -                     |
|  | <b>TOTAL INCOME</b>                          | <b>1,283</b>      | <b>1,265</b>                      | <b>1,265</b>                   | <b>1,278</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>1,073</b>      | <b>829</b>                        | <b>829</b>                     | <b>744</b>            |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>8</b>          | <b>6</b>                          | <b>6</b>                       | <b>5</b>              |

**BUDGET HOLDER : H FRANCE - EXECUTIVE DIRECTOR OF TOURISM AND REGENERATION**

**Notes :**

- The Council continues its significant investment in Blackpool's Urban Regeneration Company. This company, jointly funded by the North West Development Agency, is tasked with delivering the transformation of the resort into a world class 21st century visitor destination that will provide a sustainable year round economy for all those living and working in Blackpool.

Visit [www.reblackpool.com](http://www.reblackpool.com) to see the latest progress on the key developments that are beginning to transform the town.

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**ENTERPRISE AND EMPLOYMENT**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,105             | 1,136                             | 1,171                          | 1,201                 |
| PREMISES                                     | 187               | 153                               | 149                            | 124                   |
| TRANSPORT                                    | 28                | 23                                | 25                             | 22                    |
| SUPPLIES AND SERVICES                        | 2,764             | 2,913                             | 3,139                          | 2,696                 |
| THIRD PARTY PAYMENTS                         | 44                | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 172               | 411                               | 185                            | 155                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,300</b>      | <b>4,636</b>                      | <b>4,669</b>                   | <b>4,198</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 139               | 127                               | 187                            | 98                    |
| GOVERNMENT GRANTS                            | 273               | -                                 | 13                             | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 229               | 16                                | 16                             | -                     |
| <b>TOTAL INCOME</b>                          | <b>641</b>        | <b>143</b>                        | <b>216</b>                     | <b>98</b>             |
| <b>NET EXPENDITURE</b>                       | <b>3,659</b>      | <b>4,493</b>                      | <b>4,453</b>                   | <b>4,100</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>26</b>         | <b>32</b>                         | <b>31</b>                      | <b>29</b>             |

**BUDGET HOLDER : P LEGG - HEAD OF ENTERPRISE AND EMPLOYMENT**

**Notes :**

- The Enterprise & Employment Division manages and directly delivers a diverse range of projects aimed at supporting the creation and growth of local businesses and assisting local residents to access employment and training opportunities. The Division facilitates external partnership working, such as Blackpool Enterprise Board, responsible for the oversight and allocation of Blackpool's £14.7m Local Enterprise Growth Initiative. The Division is responsible for the direct delivery of projects including the administration of capital grants and loans to the private sector and bespoke advice, guidance and intermediate jobs for long-term unemployed. Sourcing external funding to add value to mainstream Council resources is also a key role of the team (e.g. LEGL, Future Jobs Fund, NWDA).

| ELEMENTS OF THE SERVICE               | £000         | £000         | £000         | £000         |
|---------------------------------------|--------------|--------------|--------------|--------------|
| ENTERPRISE & BUSINESS DEVELOPMENT     | 355          | 493          | 503          | 297          |
| ENTERPRISE & EMPLOYMENT               | 356          | 383          | 340          | 353          |
| TECHNOLOGY MANAGEMENT CENTRE          | (15)         | (2)          | (10)         | 20           |
| L.E.G.I. & WORKING NEIGHBOURHOOD FUND | 2,937        | 3,619        | 3,633        | 3,430        |
| OTHER FUNDING                         | 26           | -            | (13)         | -            |
| <b>NET EXPENDITURE</b>                | <b>3,659</b> | <b>4,493</b> | <b>4,453</b> | <b>4,100</b> |

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**PROGRAMMES & PROJECTS**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 193               | 81                                | 157                            | 55                    |
|  | PREMISES                                     | 4                 | 2                                 | 4                              | 2                     |
|  | TRANSPORT                                    | 2                 | 2                                 | 2                              | 2                     |
|  | SUPPLIES AND SERVICES                        | 9                 | 14                                | 12                             | 2                     |
|  | THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
|  | TRANSFER PAYMENTS                            | 11                | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | -                 | -                                 | -                              | 82                    |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>219</b>        | <b>99</b>                         | <b>175</b>                     | <b>143</b>            |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 2                 | -                                 | 2                              | -                     |
|  | GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 127               | -                                 | 10                             | -                     |
|  | <b>TOTAL INCOME</b>                          | <b>129</b>        | <b>-</b>                          | <b>12</b>                      | <b>-</b>              |
|  | <b>NET EXPENDITURE</b>                       | <b>90</b>         | <b>99</b>                         | <b>163</b>                     | <b>143</b>            |
|  | <b>COST PER '000 POPULATION</b>              | <b>1</b>          | <b>1</b>                          | <b>1</b>                       | <b>1</b>              |

**BUDGET HOLDER : C LEWIS - HEAD OF PROGRAMME & PROJECT MANAGEMENT**

**Notes :**

1. The Corporate Programme and Project Team provide two core services: external funding monitoring/guidance and the corporate function of the Project Support Office. The team advise project managers and senior management on approaches to funding bids, external funding regulations, project management techniques and advice on how to apply the corporate approach to project management 'The Blackpool Method'. Co-ordination of activities relating to both internal and external auditors for this area of work, is also a key activity. The team represent the Tourism and Regeneration Directorate on a number of corporate groups including the Business Support Group.



**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**REGENERATION AND STRATEGY**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 476               | 213                               | 172                            | 226                   |
|  | PREMISES                                     | 1                 | 1                                 | 1                              | -                     |
|  | TRANSPORT                                    | 4                 | 3                                 | 3                              | 2                     |
|  | SUPPLIES AND SERVICES                        | 351               | 9                                 | 10                             | 6                     |
|  | THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 70                | 123                               | 106                            | 88                    |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>902</b>        | <b>349</b>                        | <b>292</b>                     | <b>322</b>            |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
|  | GOVERNMENT GRANTS                            | 471               | 20                                | -                              | 19                    |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 145               | 41                                | 25                             | 41                    |
|  | <b>TOTAL INCOME</b>                          | <b>616</b>        | <b>61</b>                         | <b>25</b>                      | <b>60</b>             |
|  | <b>NET EXPENDITURE</b>                       | <b>286</b>        | <b>288</b>                        | <b>267</b>                     | <b>262</b>            |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>2</b>          | <b>2</b>                          | <b>2</b>                       | <b>2</b>              |

**BUDGET HOLDER : S MATTHEWS - HEAD OF STRATEGIC HOUSING / J SALEH - HEAD OF STRATEGY & REGIONAL WORKING**

**Notes :**

1. The Regeneration and Strategy Division assists in the development of the overall strategic vision of the Council including contributing to the development of the Blackpool Housing Strategy.

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**QUALITY STANDARDS**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,271             | 1,205                             | 1,294                          | 1,231                 |
|  | PREMISES                                     | 2                 | 1                                 | 1                              | 1                     |
|  | TRANSPORT                                    | 35                | 33                                | 2                              | 32                    |
|  | SUPPLIES AND SERVICES                        | 221               | 143                               | 150                            | 145                   |
|  | THIRD PARTY PAYMENTS                         | 6                 | 26                                | 16                             | 16                    |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 229               | 307                               | 271                            | 297                   |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>1,764</b>      | <b>1,715</b>                      | <b>1,734</b>                   | <b>1,722</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 14                | 1                                 | 1                              | 1                     |
|  | GOVERNMENT GRANTS                            | 2                 | -                                 | -                              | -                     |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 80                | 3                                 | 22                             | 21                    |
|  | <b>TOTAL INCOME</b>                          | <b>96</b>         | <b>4</b>                          | <b>23</b>                      | <b>22</b>             |
|  | <b>NET EXPENDITURE</b>                       | <b>1,668</b>      | <b>1,711</b>                      | <b>1,711</b>                   | <b>1,700</b>          |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>12</b>         | <b>12</b>                         | <b>12</b>                      | <b>12</b>             |

**BUDGET HOLDER : T COGLAN - HEAD OF QUALITY STANDARDS**

**Notes :**

1. The Quality Standards Division comprises of the following functions: Trading Standards Enforcement, Advice & Education, Health & Safety, Licensing Enforcement and Food Control
2. Quality Standards staff provide advice, assistance and mediation in resolving civil law matters and breaches of contract (involving representation in the County Court).
3. Enforcement occurs around all consumer protection issues including key roles relating to food poisoning, underage sales, antisocial behaviour, loan sharks, street trading, begging and sleaze.
4. Education programmes occur across the whole remit of the service including the production of the Proof of Age Card and Safe & Secure Directory

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**CAPITAL PROJECTS**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,905             | 1,842                             | 1,804                          | 1,705                 |
|  | PREMISES                                     | 1,978             | 2,017                             | 1,802                          | 625                   |
|  | TRANSPORT                                    | 46                | 38                                | 38                             | 38                    |
|  | SUPPLIES AND SERVICES                        | 105               | 685                               | 581                            | 164                   |
|  | THIRD PARTY PAYMENTS                         | -                 | 1                                 | 352                            | 1,995                 |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 685               | 289                               | 291                            | 439                   |
|  | CAPITAL CHARGES                              | 23                | 22                                | 22                             | 23                    |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>4,742</b>      | <b>4,894</b>                      | <b>4,890</b>                   | <b>4,989</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 190               | 30                                | -                              | -                     |
|  | GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
|  | RECHARGES                                    | 2,735             | 2,358                             | 2,458                          | 2,390                 |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 26                | 27                                | 3                              | -                     |
|  | <b>TOTAL INCOME</b>                          | <b>2,951</b>      | <b>2,415</b>                      | <b>2,461</b>                   | <b>2,390</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>1,791</b>      | <b>2,479</b>                      | <b>2,429</b>                   | <b>2,599</b>          |
|  | <b>COST PER '000 POPULATION</b>              | <b>13</b>         | <b>17</b>                         | <b>17</b>                      | <b>18</b>             |

**BUDGET HOLDER : C. NOLAN-BARNES - HEAD OF CAPITAL PROJECTS**

**Notes :**

1. The Capital Projects Division provides in-house architectural, highway engineering, mechanical, electrical design, coast protection and environmental, street lighting, cost consultancy and project management services.
2. Blackpool Council is the Highway Authority for the town and as such is responsible for the maintenance and improvement of the highway network infrastructure including approximately 50km of highway, 23 major bridges and structures, 16,000 street lighting columns, 1,800 illuminated signs and bollards and 120 traffic signals and controlled pedestrian crossings.
3. 2009 saw the awarding and commencement of the 25 year PFI contract to design, build and maintain the public lighting and traffic signals services within the town. This contract will see the transformation of the town's traffic signals and street lights with 13,150 lighting columns, 1,500 illuminated signs and 1,720 traffic signal points all being replaced within the first 5 years of the contract.

|  | ELEMENTS OF THE SERVICE   | £000         | £000         | £000         | £000         |
|--|---------------------------|--------------|--------------|--------------|--------------|
|  | CAPITAL WORKS             | (382)        | (386)        | (436)        | (194)        |
|  | STREET LIGHTING & SIGNALS | 2,173        | 2,865        | 2,865        | 2,793        |
|  | <b>NET EXPENDITURE</b>    | <b>1,791</b> | <b>2,479</b> | <b>2,429</b> | <b>2,599</b> |

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**TRANSPORTATION**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,080             | 1,126                             | 1,145                          | 1,103                 |
| PREMISES                                     | 541               | 576                               | 486                            | 487                   |
| TRANSPORT                                    | 37                | 38                                | 39                             | 38                    |
| SUPPLIES AND SERVICES                        | 988               | 956                               | 1,012                          | 898                   |
| THIRD PARTY PAYMENTS                         | 181               | 195                               | 183                            | 191                   |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 278               | 78                                | 104                            | 691                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>3,105</b>      | <b>2,969</b>                      | <b>2,969</b>                   | <b>3,408</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 287               | 150                               | 184                            | 147                   |
| GOVERNMENT GRANTS                            | 14                | 14                                | 24                             | 20                    |
| RECHARGES                                    | 91                | -                                 | -                              | 534                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 234               | 156                               | 147                            | 119                   |
| <b>TOTAL INCOME</b>                          | <b>626</b>        | <b>320</b>                        | <b>355</b>                     | <b>820</b>            |
| <b>NET EXPENDITURE</b>                       | <b>2,479</b>      | <b>2,649</b>                      | <b>2,614</b>                   | <b>2,588</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>17</b>         | <b>19</b>                         | <b>18</b>                      | <b>18</b>             |

**BUDGET HOLDER : P CROSS - HEAD OF TRANSPORTATION**

**Notes :**

1. The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents along with the provision of promoting road safety advice and education. The Traffic Management Act 2004 also places additional duties on the Authority to reduce congestion and delays affecting all road users.
2. Related to these duties, the service also deals with the implementation of traffic regulation orders covering parking restrictions and actively manages parking issues across the town.
3. The service also manages the provision of school crossing patrols as part of a wide ranging and successful road safety programme.
4. The Council as a Transport Authority is responsible for strategic transportation functions, supported bus services, public transport information, transport infrastructure and community transport (Dial a ride).
5. The transportation strategy of the Council has the stated overall objective to provide for and manage the growing travel demands of residents, business and visitors for convenient and safe travel by making best use of the transport network and infrastructure and encouraging more environmentally friendly forms of transport.

| ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|-------------------------|--------------|--------------|--------------|--------------|
| PLANNED MAINTENANCE     | 580          | 744          | 836          | 707          |
| TRAFFIC MANAGEMENT      | 424          | 177          | 171          | (127)        |
| TRAVEL & SAFETY         | 227          | 332          | 329          | 123          |
| SCHOOL CROSSING PATROLS | 199          | 197          | 195          | 193          |
| PUBLIC TRANSPORT        | 810          | 917          | 882          | 1,415        |
| TRANSPORT POLICY        | 239          | 282          | 201          | 277          |
| <b>NET EXPENDITURE</b>  | <b>2,479</b> | <b>2,649</b> | <b>2,614</b> | <b>2,588</b> |

**TOURISM AND REGENERATION SERVICES**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**STRATEGIC ASSET AND ESTATE MANAGEMENT**

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,011             | 1,385                             | 1,328                          | 1,456                 |
|  | PREMISES                                     | 2,969             | 2,884                             | 2,737                          | 2,753                 |
|  | TRANSPORT                                    | 8                 | 7                                 | 8                              | 8                     |
|  | SUPPLIES AND SERVICES                        | 265               | 461                               | 632                            | 611                   |
|  | THIRD PARTY PAYMENTS                         | 10                | 36                                | 2                              | 2                     |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 729               | 635                               | 660                            | 636                   |
|  | CAPITAL CHARGES                              | 2,494             | 2,498                             | 2,498                          | 2,501                 |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>7,486</b>      | <b>7,906</b>                      | <b>7,865</b>                   | <b>7,967</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 1,420             | 1,068                             | 1,236                          | 1,231                 |
|  | GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
|  | RECHARGES                                    | 3,657             | 4,726                             | 4,478                          | 4,530                 |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 472               | 80                                | 129                            | 129                   |
|  | <b>TOTAL INCOME</b>                          | <b>5,549</b>      | <b>5,874</b>                      | <b>5,843</b>                   | <b>5,890</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>1,937</b>      | <b>2,032</b>                      | <b>2,022</b>                   | <b>2,077</b>          |
|  | <b>COST PER '000 POPULATION</b>              | <b>14</b>         | <b>14</b>                         | <b>14</b>                      | <b>15</b>             |

**BUDGET HOLDER : S. WATERFIELD - HEAD OF STRATEGIC ASSET AND ESTATE MANAGEMENT**

**Notes :**

- The above figures include the operating costs of the following premises:-
  - Town Hall
  - Municipal Buildings
  - Stanley Buildings
  - 1 Clifton Street
  - Progress House
  - South King Street
  - Prudential House
  - Westgate House
  - Blackpool Football Club
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, public café and exhibition, small business incubator units, with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.
- "Recharges" relates to accommodation costs allocated to various departments of the Council.

|  | ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|--|-------------------------|--------------|--------------|--------------|--------------|
|  | OFFICE & ACCOMMODATION  | (229)        | (537)        | (548)        | (590)        |
|  | VACANT & UNDERUSED      | 231          | 232          | 232          | 220          |
|  | ASSET & ESTATES         | 671          | 761          | 1,016        | 1,136        |
|  | SOLARIS                 | 1,057        | 1,378        | 1,124        | 1,119        |
|  | ENTERPRISE CENTRE       | 174          | 165          | 165          | 160          |
|  | INVESTMENT PORTFOLIO    | 33           | 33           | 33           | 32           |
|  | <b>NET EXPENDITURE</b>  | <b>1,937</b> | <b>2,032</b> | <b>2,022</b> | <b>2,077</b> |



## **Children and Young People's Services**





# CHILDREN AND YOUNG PEOPLE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

## CHILDREN AND YOUNG PEOPLE SUMMARY

|  | FUNCTIONS OF SERVICE                               | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|--|---------------------------|---|--|-------------------------------|
|  | LOCAL SCHOOLS BUDGET                               | 70,513                    | 72,007                                    | 71,706                                 | 73,701                        |
|  | DEDICATED SCHOOLS GRANT                            | (82,652)                  | (84,291)                                  | (84,479)                               | (86,734)                      |
|  | BEHAVIOUR & EDUCATION OTHER THAN AT SCHOOL (EOTAS) | 5,362                     | 5,473                                     | 5,733                                  | 5,716                         |
|  | COMMUNITY  | (59)                      | 531                                       | 458                                    | 391                           |
|  | EARLY YEARS & CHILDCARE                            | 2,871                     | 2,244                                     | 2,244                                  | 2,139                         |
|  | INTEGRATED YOUTH                                   | 3,178                     | 3,469                                     | 3,379                                  | 3,278                         |
|  | LEARNING & ACHIEVEMENT                             | 2,755                     | 2,511                                     | 2,476                                  | 2,307                         |
|  | BUSINESS SUPPORT                                   | 9,844                     | 10,628                                    | 10,514                                 | 10,862                        |
|  | TRANSFORMING SCHOOLS                               | 652                       | 293                                       | 293                                    | 332                           |
|  | CATERING SERVICES                                  | 65                        | 56  | 294                                    | 58                            |
|  | CHILDREN'S HEALTH AND COMMISSIONING                | 60                        | 40  | 40                                     | 72                            |
|  | CHANGE FOR CHILDREN                                | 1,662                     | 1,419                                     | 1,394                                  | 756                           |
|  | ASSESSMENT & CARE                                  | 4,242                     | 5,032                                     | 5,021                                  | 5,046                         |
|  | PLACEMENTS AND RESOURCES                           | 11,016                    | 10,069                                    | 12,332                                 | 10,839                        |
|  | CHILDREN WITH ADDITIONAL NEEDS                     | 5,443                     | 5,506                                     | 5,602                                  | 5,552                         |
|  | QUALITY ASSURANCE                                  | 2,902                     | 3,266                                     | 2,933                                  | 3,408                         |
|  | YOUTH OFFENDING TEAM                               | 628                       | 849                                       | 783                                    | 846                           |
|  | <b>NET COST OF SERVICES</b>                        | <b>38,482</b>             | <b>39,102</b>                             | <b>40,723</b>                          | <b>38,569</b>                 |
|  |  |                           |   |  |                               |
|  | <i>COST PER '000 POPULATION</i>                    | <i>270</i>                | <i>274</i>                                | <i>286</i>                             | <i>271</i>                    |

EXECUTIVE DIRECTOR : D LUND

FINANCE MANAGER : M GOLDEN

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|--|---------------------------|---|--|-------------------------------|
|  | <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
|  | EMPLOYEES                                    | 101,629                   | 109,076                                   | 108,535                                | 110,057                       |
|  | PREMISES                                     | 9,160                     | 7,503                                     | 7,612                                  | 7,757                         |
|  | TRANSPORT                                    | 3,768                     | 3,374                                     | 3,797                                  | 3,812                         |
|  | SUPPLIES AND SERVICES                        | 20,475                    | 14,328                                    | 14,962                                 | 16,157                        |
|  | THIRD PARTY PAYMENTS                         | 11,221                    | 37,829                                    | 40,520                                 | 38,133                        |
|  | TRANSFER PAYMENTS                            | 7,924                     | 3,508                                     | 3,752                                  | 3,402                         |
|  | SUPPORT SERVICES                             | 8,115                     | 4,350                                     | 4,334                                  | 4,934                         |
|  | CAPITAL CHARGES                              | 6,350                     | 6,552                                     | 6,552                                  | 6,874                         |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>168,642</b>            | <b>186,520</b>                            | <b>190,064</b>                         | <b>191,126</b>                |
|  | <b><u>INCOME</u></b>                         |                           |   |  |                               |
|  | CUSTOMER & CLIENT RECEIPTS                   | 3,744                     | 14,807                                    | 14,726                                 | 15,347                        |
|  | GOVERNMENT GRANTS                            | 98,946                    | 109,587                                   | 110,335                                | 113,264                       |
|  | RECHARGES                                    | 16,406                    | 15,056                                    | 15,097                                 | 15,011                        |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 11,064                    | 7,968                                     | 9,183                                  | 8,935                         |
|  | <b>TOTAL INCOME</b>                          | <b>130,160</b>            | <b>147,418</b>                            | <b>149,341</b>                         | <b>152,557</b>                |
|  | <b>NET EXPENDITURE</b>                       | <b>38,482</b>             | <b>39,102</b>                             | <b>40,723</b>                          | <b>38,569</b>                 |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LOCAL SCHOOLS BUDGET

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 68,540            | 74,647                            | 74,442                         | 76,397                |
| PREMISES                                     | 7,073             | 6,036                             | 6,052                          | 6,190                 |
| TRANSPORT                                    | 154               | 148                               | 150                            | 152                   |
| SUPPLIES AND SERVICES                        | 7,298             | 6,294                             | 6,285                          | 6,528                 |
| THIRD PARTY PAYMENTS                         | -                 | 21,969                            | 21,969                         | 22,083                |
| TRANSFER PAYMENTS                            | 198               | 350                               | 235                            | 278                   |
| SUPPORT SERVICES                             | 4,256             | -                                 | -                              | -                     |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>87,519</b>     | <b>109,444</b>                    | <b>109,133</b>                 | <b>111,628</b>        |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 961               | 12,480                            | 12,480                         | 12,797                |
| GOVERNMENT GRANTS                            | 1,196             | 10,935                            | 10,935                         | 11,253                |
| RECHARGES                                    | 11,600            | 10,443                            | 10,443                         | 10,264                |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 3,249             | 3,579                             | 3,569                          | 3,613                 |
| <b>TOTAL INCOME</b>                          | <b>17,006</b>     | <b>37,437</b>                     | <b>37,427</b>                  | <b>37,927</b>         |
| <b>NET EXPENDITURE</b>                       | <b>70,513</b>     | <b>72,007</b>                     | <b>71,706</b>                  | <b>73,701</b>         |
| <b>COST PER '000 POPULATION</b>              | <b>495</b>        | <b>505</b>                        | <b>503</b>                     | <b>517</b>            |

BUDGET HOLDER : M RAWDING - ASSISTANT DIRECTOR

**Notes :**

1. The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment.
2. The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the LEA specifically for schools. Typically this allocation is used for capital financing, insurance charges, redundancy costs and maternity/union duty/jury service supply cover.
3. In 2009/10, increases in government grants and employee costs reflect changes in accounting for grant funded posts, in line with the changes in the whole funding structure for Education.

| ELEMENTS OF THE SERVICE                   | £000          | £000          | £000          | £000          |
|---|---------------|---------------|---------------|---------------|
| INDIVIDUAL SCHOOLS BUDGET (DELEGATED)     | 70,065        | 71,536        | 71,381        | 73,315        |
| INDIVIDUAL SCHOOLS BUDGET (NON DELEGATED) | 448           | 471           | 325           | 386           |
| <b>NET EXPENDITURE</b>                    | <b>70,513</b> | <b>72,007</b> | <b>71,706</b> | <b>73,701</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### DEDICATED SCHOOLS GRANT

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|--|---------------------------|---|--|-------------------------------|
|  | <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
|  | EMPLOYEES                                    | -                         | -   | -                                      | -                             |
|  | PREMISES                                     | -                         | -   | -                                      | -                             |
|  | TRANSPORT                                    | -                         | -   | -                                      | -                             |
|  | SUPPLIES AND SERVICES                        | -                         | -   | -                                      | -                             |
|  | THIRD PARTY PAYMENTS                         | -                         | -   | -                                      | -                             |
|  | TRANSFER PAYMENTS                            | -                         | -   | -                                      | -                             |
|  | SUPPORT SERVICES                             | -                         | -   | -                                      | -                             |
|  | CAPITAL CHARGES                              | -                         | -   | -                                      | -                             |
|  | <b>TOTAL EXPENDITURE</b>                     | -                         | -   | -                                      | -                             |
|  | <b><u>INCOME</u></b>                         |                           |   |  |                               |
|  | CUSTOMER & CLIENT RECEIPTS                   | -                         | -   | -                                      | -                             |
|  | GOVERNMENT GRANTS                            | 82,572                    | 84,291                                    | 84,479                                 | 86,734                        |
|  | RECHARGES                                    | -                         | -   | -                                      | -                             |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 80                        | -   | -                                      | -                             |
|  | <b>TOTAL INCOME</b>                          | <b>82,652</b>             | <b>84,291</b>                             | <b>84,479</b>                          | <b>86,734</b>                 |
|  | <b>NET EXPENDITURE</b>                       | <b>(82,652)</b>           | <b>(84,291)</b>                           | <b>(84,479)</b>                        | <b>(86,734)</b>               |
|  |  |                           |   |  |                               |
|  | <b>COST PER '000 POPULATION</b>              | <b>(580)</b>              | <b>(592)</b>                              | <b>(593)</b>                           | <b>(609)</b>                  |

**BUDGET HOLDER : M RAWDING - ASSISTANT DIRECTOR**

**Notes :**

1. Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
2. DSG is allocated by the Department for Children, Schools and Families (DCSF) as an amount per pupil using pupil count information from the January preceding the start of the financial year. In December 2009, the DCSF notified Local Authorities of their estimated level of grant for 2010/11, but the final allocations will not be announced until May 2010 following application of the verified pupil count. The figure included in the 2010/11 budget is based on the Council's projections of pupil numbers, rather than the DCSF's provisional notification, in accordance with the DCSF's instructions.
3. The allocation of DSG is determined by the Schools Forum. Any DSG under- or overspend in a financial year must be carried forward into the following year to be used in support of the Schools Budget.

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### BEHAVIOUR & EDUCATION OTHER THAN AT SCHOOL (EOTAS)

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 3,181             | 3,041                             | 3,041                          | 2,821                 |
| PREMISES                                     | 321               | 297                               | 297                            | 305                   |
| TRANSPORT                                    | 603               | 501                               | 563                            | 633                   |
| SUPPLIES AND SERVICES                        | 473               | 434                               | 434                            | 405                   |
| THIRD PARTY PAYMENTS                         | 1,985             | 1,876                             | 1,966                          | 2,038                 |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 116               | 110                               | 110                            | 136                   |
| CAPITAL CHARGES                              | 13                | 13                                | 13                             | 13                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>6,692</b>      | <b>6,272</b>                      | <b>6,424</b>                   | <b>6,351</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 202               | 215                               | 215                            | 182                   |
| GOVERNMENT GRANTS                            | 38                | 99                                | 99                             | 104                   |
| RECHARGES                                    | 314               | 178                               | 178                            | 178                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 776               | 307                               | 199                            | 171                   |
| <b>TOTAL INCOME</b>                          | <b>1,330</b>      | <b>799</b>                        | <b>691</b>                     | <b>635</b>            |
| <b>NET EXPENDITURE</b>                       | <b>5,362</b>      | <b>5,473</b>                      | <b>5,733</b>                   | <b>5,716</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>38</b>         | <b>38</b>                         | <b>40</b>                      | <b>40</b>             |

BUDGET HOLDER : S CROUCH - ASSISTANT DIRECTOR

**Notes :**

- 1 Educational Diversity - provides educational programmes, for pupils who are unable to access a school place due to medical/emotional/behavioural and social reasons, delivered by skilled and qualified staff. This includes a virtual learning environment called not school.net that caters for the most seriously disengaged learners.
- 2 The Inclusion Support Service and Emotional Well-being in Schools team provide advice, guidance and support to schools for those young people who have significant emotional, behavioural and social difficulties (EBSD) and may be at risk of exclusion.

| ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|-------------------------|--------------|--------------|--------------|--------------|
| PRU UNITS               | 1,969        | 1,915        | 2,060        | 1,900        |
| CENTRAL TEAM            | 633          | 614          | 758          | 789          |
| NOTSCHOOL               | 126          | 176          | 176          | 141          |
| HOME & HOSPITAL         | 189          | 231          | 231          | 226          |
| REVOLVING DOOR          | 23           | 36           | 36           | 41           |
| INCLUSION SUPPORT TEAM  | 477          | 497          | 497          | 486          |
| REINTEGRATION           | (156)        | (70)         | (70)         | (69)         |
| PROJECTS                | 2            | -            | -            | -            |
| OUT OF BOROUGH          | 2,099        | 2,074        | 2,045        | 2,202        |
| <b>NET EXPENDITURE</b>  | <b>5,362</b> | <b>5,473</b> | <b>5,733</b> | <b>5,716</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### COMMUNITY

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 3,948             | 2,700                             | 2,580                          | 2,675                 |
|  | PREMISES                                     | 444               | 273                               | 272                            | 291                   |
|  | TRANSPORT                                    | 22                | 13                                | 13                             | 12                    |
|  | SUPPLIES AND SERVICES                        | 513               | 439                               | 397                            | 638                   |
|  | THIRD PARTY PAYMENTS                         | 139               | 1,601                             | 1,600                          | 1,624                 |
|  | TRANSFER PAYMENTS                            | 1,829             | 103                               | 103                            | 125                   |
|  | SUPPORT SERVICES                             | 2                 | 411                               | 411                            | 416                   |
|  | CAPITAL CHARGES                              | 86                | 82                                | 82                             | 82                    |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>6,983</b>      | <b>5,622</b>                      | <b>5,458</b>                   | <b>5,863</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 665               | 329                               | 284                            | 334                   |
|  | GOVERNMENT GRANTS                            | 4,447             | 4,277                             | 4,249                          | 4,586                 |
|  | RECHARGES                                    | 58                | 100                               | 100                            | 118                   |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 1,872             | 385                               | 367                            | 434                   |
|  | <b>TOTAL INCOME</b>                          | <b>7,042</b>      | <b>5,091</b>                      | <b>5,000</b>                   | <b>5,472</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>(59)</b>       | <b>531</b>                        | <b>458</b>                     | <b>391</b>            |
|  | <b>COST PER '000 POPULATION</b>              | <b>(0)</b>        | <b>4</b>                          | <b>3</b>                       | <b>3</b>              |

BUDGET HOLDER: S CROUCH - ASSISTANT DIRECTOR

**Notes:**

1. The service provides and commissions a coherent network of early intervention and preventative support for children and their parents, based on a locality model.
2. There are 3 Sure Start Children's Centre Hubs, one in each locality which includes a nursery - these are based in Mereside, Grange Park and Talbot & Brunswick wards, which support a network of 13 children's centres in all.

|  | ELEMENTS OF THE SERVICE                 | £000        | £000       | £000       | £000       |
|--|---|-------------|------------|------------|------------|
|  | PARENTING                               | 128         | 127        | 127        | 59         |
|  | MANAGEMENT                              | (99)        | 484        | 444        | 481        |
|  | CHILDREN CENTRES                        | (198)       | (25)       | (58)       | (133)      |
|  | SURE START CLIFTON                      | (56)        | (25)       | (25)       | (71)       |
|  | SURE START GRANGE PARK                  | -           | (68)       | (68)       | 19         |
|  | SURE START TALBOT & BRUNSWICK           | 107         | 5          | 5          | 23         |
|  | SURE START CLIFTON - NURSERY            | 1           | -          | -          | 8          |
|  | SURE START GRANGE PARK - NURSERY        | 19          | 17         | 17         | (15)       |
|  | SURE START TALBOT & BRUNSWICK - NURSERY | 39          | 16         | 16         | 20         |
|  | <b>NET EXPENDITURE</b>                  | <b>(59)</b> | <b>531</b> | <b>458</b> | <b>391</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### EARLY YEARS & CHILDCARE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 761               | 920                               | 920                            | 914                   |
| PREMISES                                     | 13                | -                                 | -                              | -                     |
| TRANSPORT                                    | 16                | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 4,273             | 259                               | 259                            | 241                   |
| THIRD PARTY PAYMENTS                         | 136               | 4,120                             | 4,120                          | 3,808                 |
| TRANSFER PAYMENTS                            | 1,214             | 30                                | 30                             | -                     |
| SUPPORT SERVICES                             | 53                | 64                                | 64                             | 54                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>6,466</b>      | <b>5,393</b>                      | <b>5,393</b>                   | <b>5,017</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 11                | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 3,531             | 3,149                             | 3,149                          | 2,878                 |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 53                | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>3,595</b>      | <b>3,149</b>                      | <b>3,149</b>                   | <b>2,878</b>          |
| <b>NET EXPENDITURE</b>                       | <b>2,871</b>      | <b>2,244</b>                      | <b>2,244</b>                   | <b>2,139</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>20</b>         | <b>16</b>                         | <b>16</b>                      | <b>15</b>             |

BUDGET HOLDER : S CROUCH - ASSISTANT DIRECTOR

Notes :

1. The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education
2. The General Sure Start Grant funds a range of activities to support Early Education and Childcare in both maintained schools and in the private, voluntary and independent sectors. This includes the provision of training to practitioners in the Foundation Stage, support and advice to raise the quality of Childcare and Early Education in Blackpool, grants to assist new childminders, the development of new childcare and Early Education places and activities to promote the use of childcare and take-up of the Government's Childcare Tax Credit Scheme.
3. Blackpool is a pilot Authority for the 2 year-old grant which provides free childcare for those children who comply with the criteria. It is also a pilot Authority for the extended 3 & 4 year-old Nursery Education Grant. This provides an extra 2.5 hours per week over 38 weeks for every 3 and 4 year old.
4. The Local Authority retains responsibility for funding specific activities including the provision of a Family Information Service (a telephone and web-based information service to parents and carers); the employment of Advisory Teachers who train and support the delivery of the Foundation Stage across all sectors; and pre-Ofsted registration support.

| ELEMENTS OF THE SERVICE                | £000         | £000         | £000         | £000         |
|--|--------------|--------------|--------------|--------------|
| 3 & 4 YR OLD NURSERY EDUCATION         | 2,691        | 2,070        | 2,070        | 2,115        |
| 2 YR OLD NURSERY EDUCATION GRANT PILOT | -            | -            | -            | -            |
| EARLY YEARS (LEA-RETAINED)             | 21           | -            | -            | -            |
| EARLY YEARS ADVISORY TEACHER           | 78           | 103          | 103          | 31           |
| FAMILY INFORMATION SERVICE             | 27           | 31           | 31           | 32           |
| GRADUATE LEADER FUND                   | 1            | -            | -            | -            |
| 0-7 PARTNERSHIP                        | -            | -            | -            | (30)         |
| EARLY YEARS OTHER                      | 53           | 40           | 40           | (9)          |
| <b>NET EXPENDITURE</b>                 | <b>2,871</b> | <b>2,244</b> | <b>2,244</b> | <b>2,139</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### INTEGRATED YOUTH

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 2,830             | 3,175                             | 3,082                          | 3,236                 |
| PREMISES                                     | 302               | 247                               | 247                            | 230                   |
| TRANSPORT                                    | 79                | 63                                | 63                             | 66                    |
| SUPPLIES AND SERVICES                        | 694               | 564                               | 564                            | 668                   |
| THIRD PARTY PAYMENTS                         | 367               | 400                               | 400                            | 348                   |
| TRANSFER PAYMENTS                            | 217               | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 40                | 52                                | 52                             | 50                    |
| CAPITAL CHARGES                              | 12                | 12                                | 12                             | 12                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,541</b>      | <b>4,513</b>                      | <b>4,420</b>                   | <b>4,610</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 831               | 804                               | 804                            | 1,129                 |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 532               | 240                               | 237                            | 203                   |
| <b>TOTAL INCOME</b>                          | <b>1,363</b>      | <b>1,044</b>                      | <b>1,041</b>                   | <b>1,332</b>          |
| <b>NET EXPENDITURE</b>                       | <b>3,178</b>      | <b>3,469</b>                      | <b>3,379</b>                   | <b>3,278</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>22</b>         | <b>24</b>                         | <b>24</b>                      | <b>23</b>             |

**BUDGET HOLDER : S CROUCH - ASSISTANT DIRECTOR**

**Notes:**

1. To provide more coherent support for young people, the following services have been brought together under Blackpool Young People Services - Youth Service, Teenage Pregnancy, Substance Misuse, Young Carers and preventative services previously provided by the Youth Offending Team.
2. The local delivery of information, advice and guidance provided by Connexions transferred from Connexions Lancashire Ltd into Blackpool Young People Services from April 2007.
3. Collectively, Blackpool Young People Services will provide personal and social development opportunity, information, advice, guidance, targeted support and specialist treatment predominantly for 13 to 19 year olds with some support outside this age range.

| ELEMENTS OF THE SERVICE              | £000         | £000         | £000         | £000         |
|--------------------------------------|--------------|--------------|--------------|--------------|
| <b>OLD YOUTH SERVICE:</b>            |              |              |              |              |
| YOUTH SERVICE - CORE                 | 886          | -            | -            | -            |
| SUBSTANCE MISUSE                     | -            | -            | -            | -            |
| CONNEXIONS                           | 1,630        | -            | -            | -            |
| TEENAGE PREGNANCY                    | -            | -            | -            | -            |
| YOUNG CARERS                         | -            | -            | -            | -            |
| POSITIVE ACTIVITIES FOR YOUNG PEOPLE | 174          | -            | -            | -            |
| YOUTH SERVICE - EXTERNALLY FUNDED    | 28           | -            | -            | -            |
| <b>NEW LOCALITY BUDGETS:</b>         |              |              |              |              |
| INTEGRATED YOUTH NORTH LOCALITY      | 1            | 757          | 756          | 696          |
| INTEGRATED YOUTH CENTRAL LOCALITY    | 15           | 856          | 764          | 836          |
| INTEGRATED YOUTH SOUTH LOCALITY      | 1            | 755          | 755          | 785          |
| INTEGRATED YOUTH TEENAGE PREGNANCY   | 167          | 172          | 175          | 164          |
| INCLUSION TEAM                       | 119          | 493          | 493          | 483          |
| POSITIVE CONTRIBUTIONS TEAM          | 154          | 228          | 228          | 156          |
| TRAINING & RESOURCE CENTRE           | -            | 54           | 54           | 38           |
| INTEGRATED YOUTH MANAGEMENT & ADMIN  | 3            | 154          | 154          | 120          |
| <b>NET EXPENDITURE</b>               | <b>3,178</b> | <b>3,469</b> | <b>3,379</b> | <b>3,278</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LEARNING & ACHIEVEMENT

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 2,913             | 2,921                             | 3,142                          | 2,737                 |
| PREMISES                                     | 59                | 28                                | 36                             | 21                    |
| TRANSPORT                                    | 84                | 52                                | 67                             | 86                    |
| SUPPLIES AND SERVICES                        | 1,402             | 965                               | 1,120                          | 902                   |
| THIRD PARTY PAYMENTS                         | 9                 | -                                 | 54                             | -                     |
| TRANSFER PAYMENTS                            | 1,614             | 1,391                             | 1,584                          | 1,450                 |
| SUPPORT SERVICES                             | 175               | 90                                | 90                             | 132                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>6,256</b>      | <b>5,447</b>                      | <b>6,093</b>                   | <b>5,328</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 340               | 221                               | 280                            | 272                   |
| GOVERNMENT GRANTS                            | 2,193             | 2,444                             | 2,729                          | 2,473                 |
| RECHARGES                                    | 128               | 79                                | 114                            | 89                    |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 840               | 192                               | 494                            | 187                   |
| <b>TOTAL INCOME</b>                          | <b>3,501</b>      | <b>2,936</b>                      | <b>3,617</b>                   | <b>3,021</b>          |
| <b>NET EXPENDITURE</b>                       | <b>2,755</b>      | <b>2,511</b>                      | <b>2,476</b>                   | <b>2,307</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>19</b>         | <b>18</b>                         | <b>17</b>                      | <b>16</b>             |

BUDGET HOLDER : S HARRISON - ASSISTANT DIRECTOR

#### Notes :

- The work of the Advisory and Inspection Service is directed by statutory duties, as defined by the DCSF, the national New Relationship with Schools framework and the raising achievement priorities as set out in Blackpool's Children and Young People's Plan . All Senior Advisers/Inspectors have a leadership role in a specific subject area and an overall area of responsibility in the Learning and Achievement Strategic Plan. Each member of the Service has senior management experience and subject specific expertise and is able to offer support, training and advice in school management, staff development, curriculum planning and implementation, effective teaching and learning. They have commenced or passed School Improvement Partner training.  
School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Learning and Achievement Division. Subsumed within the Advisory and Inspection Service are a number of consultants and administrative support, appointed through Standards Fund, and line managed by Advisors. They are tasked with delivering the various strands of the National Primary and Secondary Strategies which are in line with Blackpool's priorities.
- The functions of Governor Services are to ensure school Governing Bodies are supported by sound advice and guidance, to ensure existing Governors are adequately and effectively supported, to attract, induct and retain new Governors, and to guarantee that Governing Body meetings are effectively and appropriately clerked via a service level agreement.
- School Improvements provides support for schools facing challenging circumstances and under performing schools
- A 14 - 19 team has been formed which is made up of the 14 - 19 Advisor, 14 - 19 Learning Manager and 14-19 Progression Learning Manager plus the transferred LSC staff.
- A Diversity Learning Team has been formed to support traveller children, home educated children and children who speak english as an additional language.

| ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|-------------------------|--------------|--------------|--------------|--------------|
| ADVISORY SERVICE        | 2,854        | 1,430        | 1,405        | 1,097        |
| GOVERNORS SERVICES      | 50           | 55           | 55           | 55           |
| SPORTS COORDINATORS     | 13           | 6            | 6            | -            |
| DIVERSITY               | 266          | 267          | 267          | 280          |
| SECONDARY STRATEGY      | (520)        | 407          | 407          | 410          |
| PRIMARY STRATEGY        | (111)        | 46           | 46           | 159          |
| TEACHING AND LEARNING   | 108          | 91           | 91           | 92           |
| 14 - 19 STRATEGY        | 40           | 138          | 138          | 140          |
| MUSIC SERVICE           | 1            | -            | -            | 5            |
| HEALTH                  | 54           | 71           | 61           | 69           |
| <b>NET EXPENDITURE</b>  | <b>2,755</b> | <b>2,511</b> | <b>2,476</b> | <b>2,307</b> |



# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### BUSINESS SUPPORT DIVISION

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 3,989             | 4,232                             | 4,229                          | 4,102                 |
| PREMISES                                     | 171               | 18                                | 84                             | 87                    |
| TRANSPORT                                    | 1,124             | 1,059                             | 1,060                          | 1,061                 |
| SUPPLIES AND SERVICES                        | 1,424             | 1,379                             | 1,534                          | 1,269                 |
| THIRD PARTY PAYMENTS                         | 41                | 45                                | 45                             | 35                    |
| TRANSFER PAYMENTS                            | 719               | 243                               | 260                            | 217                   |
| SUPPORT SERVICES                             | 1,527             | 1,777                             | 1,748                          | 2,032                 |
| CAPITAL CHARGES                              | 6,161             | 6,374                             | 6,374                          | 6,695                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>15,156</b>     | <b>15,127</b>                     | <b>15,334</b>                  | <b>15,498</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 188               | 179                               | 159                            | 359                   |
| GOVERNMENT GRANTS                            | 1,343             | 1,092                             | 1,098                          | 1,076                 |
| RECHARGES                                    | 2,550             | 2,446                             | 2,444                          | 2,410                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 1,231             | 782                               | 1,119                          | 791                   |
| <b>TOTAL INCOME</b>                          | <b>5,312</b>      | <b>4,499</b>                      | <b>4,820</b>                   | <b>4,636</b>          |
| <b>NET EXPENDITURE</b>                       | <b>9,844</b>      | <b>10,628</b>                     | <b>10,514</b>                  | <b>10,862</b>         |
| <b>COST PER '000 POPULATION</b>              | <b>69</b>         | <b>75</b>                         | <b>74</b>                      | <b>76</b>             |

BUDGET HOLDER : M RAWDING - ASSISTANT DIRECTOR

**Notes :**

- The Business Support Division supports the department in delivery of service change and continuous improvement. It has responsibility for Finance, HR, ICT and performance management as well as the senior management costs of the department and ensuring the statutory business functions are delivered. The division provides frontline services including Admissions, City Learning Centre and Passenger Transport. The budget for this division also includes the recharge from other departments for corporate support functions e.g. Payroll, Asset Management, Health & Safety, Finance and ICT.

| ELEMENTS OF THE SERVICE               | £000         | £000          | £000          | £000          |
|---------------------------------------|--------------|---------------|---------------|---------------|
| ADMINISTRATION                        | 363          | 354           | 359           | 303           |
| ADMISSIONS                            | 165          | 175           | 169           | 160           |
| AWARDS                                | 265          | 236           | 228           | 221           |
| CITY LEARNING CENTRE                  | 327          | 384           | 383           | 325           |
| EDUCATION HR                          | 312          | 360           | 366           | 324           |
| HEALTH & SAFETY                       | 17           | 35            | 35            | 35            |
| ICT                                   | 195          | 146           | 130           | 98            |
| MANAGEMENT                            | 2,150        | 2,594         | 2,435         | 2,976         |
| MANAGEMENT INFORMATION TEAM           | 296          | 399           | 476           | 414           |
| NORTH WEST COLLABORATION FOR CHILDREN | -            | -             | -             | -             |
| SCHOOL WORKFORCE ADVISOR              | 29           | -             | -             | -             |
| TRAINING UNIT                         | 33           | 250           | 241           | 136           |
| TRANSPORT                             | 229          | 239           | 239           | 217           |
| OTHER                                 | 5,463        | 5,456         | 5,453         | 5,653         |
| <b>NET EXPENDITURE</b>                | <b>9,844</b> | <b>10,628</b> | <b>10,514</b> | <b>10,862</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### TRANSFORMING SCHOOLS

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 383               | 439                               | 439                            | 547                   |
|  | PREMISES                                     | 83                | -                                 | -                              | 50                    |
|  | TRANSPORT                                    | 10                | 5                                 | 5                              | 5                     |
|  | SUPPLIES AND SERVICES                        | 364               | 18                                | 18                             | 671                   |
|  | THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
|  | TRANSFER PAYMENTS                            | 275               | -                                 | -                              | 110                   |
|  | SUPPORT SERVICES                             | 82                | 138                               | 138                            | 189                   |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>1,197</b>      | <b>600</b>                        | <b>600</b>                     | <b>1,572</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | (1)               | -                                 | -                              | -                     |
|  | GOVERNMENT GRANTS                            | 331               | -                                 | -                              | 360                   |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 215               | 307                               | 307                            | 880                   |
|  | <b>TOTAL INCOME</b>                          | <b>545</b>        | <b>307</b>                        | <b>307</b>                     | <b>1,240</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>652</b>        | <b>293</b>                        | <b>293</b>                     | <b>332</b>            |
|  | <b>COST PER '000 POPULATION</b>              | <b>5</b>          | <b>2</b>                          | <b>2</b>                       | <b>2</b>              |

BUDGET HOLDER : C BAKER - ASSISTANT DIRECTOR

**Notes :**

1. The Transforming Schools Division has been established with the purpose of delivering the Building Schools for the Future (BSF) and Primary Capital Programmes within the Authority, as well as supporting Children & Young Peoples' capital programme.
2. Blackpool is in Wave 5 of the national BSF programme, which will bring approximately £143m of investment into secondary schools in order to deliver transformation in learning outcomes.
3. Partnerships for Schools require the use of specific external consultancy sourced via National BSF framework agreements to support the BSF programme delivery. These frameworks include legal, financial, technical, project and lead support.

|  | ELEMENTS OF THE SERVICE         | £000       | £000       | £000       | £000       |
|--|---------------------------------|------------|------------|------------|------------|
|  | BUILDING SCHOOLS FOR THE FUTURE | 493        | 159        | 159        | 201        |
|  | PROPERTY DEVELOPMENT            | 159        | 134        | 134        | 131        |
|  | <b>NET EXPENDITURE</b>          | <b>652</b> | <b>293</b> | <b>293</b> | <b>332</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CATERING

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,928             | 1,951                             | 2,022                          | 1,982                 |
| PREMISES                                     | 397               | 382                               | 388                            | 360                   |
| TRANSPORT                                    | 32                | 48                                | 25                             | 37                    |
| SUPPLIES AND SERVICES                        | 1,699             | 1,606                             | 1,767                          | 1,816                 |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | 1                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | 34                             | -                     |
| SUPPORT SERVICES                             | 176               | 135                               | 148                            | 165                   |
| CAPITAL CHARGES                              | 6                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,238</b>      | <b>4,122</b>                      | <b>4,385</b>                   | <b>4,360</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 1,366             | 1,381                             | 1,306                          | 1,403                 |
| GOVERNMENT GRANTS                            | 241               | 242                               | 246                            | 245                   |
| RECHARGES                                    | 1,740             | 1,810                             | 1,818                          | 1,952                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 826               | 633                               | 721                            | 702                   |
| <b>TOTAL INCOME</b>                          | <b>4,173</b>      | <b>4,066</b>                      | <b>4,091</b>                   | <b>4,302</b>          |
| <b>NET EXPENDITURE</b>                       | <b>65</b>         | <b>56</b>                         | <b>294</b>                     | <b>58</b>             |
| <b>COST PER '000 POPULATION</b>              | <b>0</b>          | <b>0</b>                          | <b>2</b>                       | <b>0</b>              |

BUDGET HOLDER : M RAWDING - ASSISTANT DIRECTOR

**Notes :**

- Individual schools have the option either to enter into the Catering Service Level Agreement or to purchase their catering from an external supplier. The service is accountable to the statutory schools forum for its quality and financial performance. The service undertakes the statutory monitoring on behalf of the authority for nutritional and hygiene standards.

# CHILDREN AND YOUNG PEOPLE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

## CHILDREN'S HEALTH AND COMMISSIONING

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 180               | 335                               | 335                            | 278                   |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 4                 | 2                                 | 2                              | -                     |
| SUPPLIES AND SERVICES                        | 51                | 13                                | 13                             | -                     |
| THIRD PARTY PAYMENTS                         | 430               | 422                               | 422                            | 55                    |
| TRANSFER PAYMENTS                            | 37                | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | -                 | -                                 | -                              | -                     |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>702</b>        | <b>772</b>                        | <b>772</b>                     | <b>333</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 567               | 525                               | 525                            | -                     |
| RECHARGES                                    | 11                | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 64                | 207                               | 207                            | 261                   |
| <b>TOTAL INCOME</b>                          | <b>642</b>        | <b>732</b>                        | <b>732</b>                     | <b>261</b>            |
| <b>NET EXPENDITURE</b>                       | <b>60</b>         | <b>40</b>                         | <b>40</b>                      | <b>72</b>             |
| <b>COST PER '000 POPULATION</b>              | <b>0</b>          | <b>0</b>                          | <b>0</b>                       | <b>1</b>              |

BUDGET HOLDER : D CURTIS - ASSISTANT DIRECTOR

### Notes :

1. The Child Health and Maternity Services Division commissions and plans health services across the borough with a range of both NHS and non NHS providers. Accountability lies within the children's trust governance framework and is overseen by both the Trust and the PCT Professional Executive Committee.

| ELEMENTS OF THE SERVICE        | £000      | £000      | £000      | £000      |
|--------------------------------|-----------|-----------|-----------|-----------|
|                                | £000      | £000      | £000      | £000      |
| COMMISSIONING                  | 59        | 40        | 40        | 55        |
| CENTRAL                        | -         | -         | -         | 17        |
| EMOTIONAL WELLBEING IN SCHOOLS | 1         | -         | -         | -         |
| ACUTE MATERNITY & PALLIATIVE   | -         | -         | -         | -         |
| <b>NET EXPENDITURE</b>         | <b>60</b> | <b>40</b> | <b>40</b> | <b>72</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CHANGE FOR CHILDREN

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 956               | 1,697                             | 1,704                          | 1,532                 |
|  | PREMISES                                     | 17                | 4                                 | -                              | -                     |
|  | TRANSPORT                                    | 70                | 5                                 | 227                            | 228                   |
|  | SUPPLIES AND SERVICES                        | 161               | 55                                | 503                            | 493                   |
|  | THIRD PARTY PAYMENTS                         | 511               | 551                               | 93                             | 193                   |
|  | TRANSFER PAYMENTS                            | 742               | 304                               | 523                            | 226                   |
|  | SUPPORT SERVICES                             | 344               | -                                 | -                              | -                     |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>2,801</b>      | <b>2,616</b>                      | <b>3,050</b>                   | <b>2,672</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 1                 | -                                 | -                              | -                     |
|  | GOVERNMENT GRANTS                            | 1,103             | 1,157                             | 1,286                          | 1,438                 |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 35                | 40                                | 370                            | 478                   |
|  | <b>TOTAL INCOME</b>                          | <b>1,139</b>      | <b>1,197</b>                      | <b>1,656</b>                   | <b>1,916</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>1,662</b>      | <b>1,419</b>                      | <b>1,394</b>                   | <b>756</b>            |
|  | <b>COST PER '000 POPULATION</b>              | <b>12</b>         | <b>10</b>                         | <b>10</b>                      | <b>5</b>              |

#### BUDGET HOLDER : M DAVIES - SENIOR OFFICER

1. The Change for Children Team works across all divisions to promote Integrated Working. This is achieved through bidding for and implementing new projects.
2. Extended schools has a responsibility to ensure that all schools deliver the Extended schools core offer by 2011.
3. The Springboard/Family Intervention Project is establishing ways of providing integrated, holistic, intensive interventions for families by working with a range of services, both council and partner agencies.
4. Work Focused Services Pilot is a government pilot to help reduce child poverty by basing Job Centre staff in Children's Centres.
5. Youth Crime Action Plan aims to increase activities for young people during evening and weekends with police and youth workers based in schools. It also delivers before and after school patrols and street based teams working with young people to help reduce anti social behaviour.

|  | ELEMENTS OF THE SERVICE          | £000         | £000         | £000         | £000       |
|--|----------------------------------|--------------|--------------|--------------|------------|
|  | EXTENDED SCHOOLS                 | 259          | 441          | 442          | 126        |
|  | COMMUNITY CENTRAL                | 393          | (29)         | (37)         | 8          |
|  | FAMILY INTERVENTION PROJECT      | -            | -            | -            | -          |
|  | BUDGET HOLDING LEAD PROFESSIONAL | 457          | 396          | 378          | 271        |
|  | WORK FOCUSED SERVICES PILOT      | (1)          | -            | -            | -          |
|  | YOUTH CRIME ACTION PLAN          | 5            | -            | -            | -          |
|  | SPRINGBOARD                      | 549          | 611          | 611          | 351        |
|  | <b>NET EXPENDITURE</b>           | <b>1,662</b> | <b>1,419</b> | <b>1,394</b> | <b>756</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### ASSESSMENT & CARE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 3,611             | 4,218                             | 4,186                          | 4,164                 |
| PREMISES                                     | 94                | 75                                | 82                             | 83                    |
| TRANSPORT                                    | 196               | 168                               | 210                            | 200                   |
| SUPPLIES AND SERVICES                        | 177               | 486                               | 478                            | 502                   |
| THIRD PARTY PAYMENTS                         | 220               | 195                               | 206                            | 197                   |
| TRANSFER PAYMENTS                            | 110               | 114                               | 114                            | 115                   |
| SUPPORT SERVICES                             | -                 | -                                 | -                              | -                     |
| CAPITAL CHARGES                              | 21                | 21                                | 21                             | 22                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,429</b>      | <b>5,277</b>                      | <b>5,297</b>                   | <b>5,283</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 1                 | -                                 | 1                              | -                     |
| GOVERNMENT GRANTS                            | 16                | -                                 | 40                             | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 170               | 245                               | 235                            | 237                   |
| <b>TOTAL INCOME</b>                          | <b>187</b>        | <b>245</b>                        | <b>276</b>                     | <b>237</b>            |
| <b>NET EXPENDITURE</b>                       | <b>4,242</b>      | <b>5,032</b>                      | <b>5,021</b>                   | <b>5,046</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>30</b>         | <b>35</b>                         | <b>35</b>                      | <b>35</b>             |

BUDGET HOLDER : J HAMBLBY - ASSISTANT DIRECTOR

Notes :

1. **Frontline Services**

Three Locality based teams dealing with cases from initial contact and assessment, through to court proceedings and child protection. Each of these teams now contains an Emotional Well Being Social Worker, providing support to adolescents at risk of accommodation. One team is based in the South locality at Stonyhill and the Central teams are now based in Westbury Lodge.

2. **Permanence Team**

Dealing with long term cases for looked after children on court orders. Strong links with our adoption service and is now based in Westbury Lodge

3. **Awaken Team**

Joint agency team with police. Provides support to young people at risk of sexual exploitation.

4. **Catalyst Team**

Joint agency with police focusing on Domestic Abuse. Provides through service to children and families at risk of or involved in DA.

5. **Family Support**

Three centres providing a range of family support services. Working alongside locality teams to provide assessments and supervised contact. Also contain two specialist therapeutic workers who work predominantly with adolescents.

6. **Pupil Welfare Service**

This team deals with attendance and welfare issues with schools. Also provide support and child protection training to schools. A recently expanded service, now has a dedicated pupil welfare officer in each high school.

| ELEMENTS OF THE SERVICE            | £000         | £000         | £000         | £000         |
|------------------------------------|--------------|--------------|--------------|--------------|
| LOCALITY                           | 2,700        | 2,874        | 2,857        | 2,849        |
| AWAKEN & DOMESTIC ABUSE TEAM       | 221          | 303          | 309          | 301          |
| PERMANENCE                         | 558          | 567          | 591          | 552          |
| PUPIL WELFARE                      | 545          | 594          | 597          | 599          |
| INTEGRATED CHILDREN'S SYSTEM (ICS) | 36           | 131          | 143          | 146          |
| LEGAL AND COURT COSTS              | -            | 265          | 278          | 289          |
| OTHER INCL SECTION 17              | 182          | 298          | 246          | 310          |
| <b>NET EXPENDITURE</b>             | <b>4,242</b> | <b>5,032</b> | <b>5,021</b> | <b>5,046</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### PLACEMENTS AND RESOURCES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 3,110             | 3,064                             | 2,936                          | 3,037                 |
| PREMISES                                     | 144               | 103                               | 113                            | 108                   |
| TRANSPORT                                    | 175               | 149                               | 179                            | 182                   |
| SUPPLIES AND SERVICES                        | 1,014             | 1,057                             | 925                            | 932                   |
| THIRD PARTY PAYMENTS                         | 6,335             | 5,547                             | 8,345                          | 6,634                 |
| TRANSFER PAYMENTS                            | 689               | 644                               | 500                            | 509                   |
| SUPPORT SERVICES                             | 2                 | -                                 | -                              | 1                     |
| CAPITAL CHARGES                              | 46                | 46                                | 46                             | 46                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>11,515</b>     | <b>10,610</b>                     | <b>13,044</b>                  | <b>11,449</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 3                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 496               | 541                               | 712                            | 610                   |
| <b>TOTAL INCOME</b>                          | <b>499</b>        | <b>541</b>                        | <b>712</b>                     | <b>610</b>            |
| <b>NET EXPENDITURE</b>                       | <b>11,016</b>     | <b>10,069</b>                     | <b>12,332</b>                  | <b>10,839</b>         |
| <b>COST PER '000 POPULATION</b>              | <b>77</b>         | <b>71</b>                         | <b>87</b>                      | <b>76</b>             |

BUDGET HOLDER : J HAMBLBY - ASSISTANT DIRECTOR

**Notes :**

- Leaving Care Service.**  
Provides a leaving care services (pathways) to young people currently looked after or formerly looked after.
- Adoption Service.**  
Facilitates the recruitment of adoptive families and the matching of children with such families which is then ratified through the court process as a permanent legal family for a child placed for adoption.
- Residential Services.**  
There are currently 3 children's homes provided by the Council. One of these provide planned short breaks for children and young people with additional needs who live with their parents or carers at home. The other two homes provide placements to children and young people 12 to 17 years who need to be looked after by the Local Authority for varying periods of time.  
Hornby Road provides short term respite care for children and young people with additional needs. This provision was formally provided by two residential homes but due to an extension is now solely provided by Hornby Road.  
Homes for children and young people looked after are: Argosy Ave (6 places) and Bispham Rd (6 places).
- Fostering Service.**  
The fostering service recruits, trains, assesses and supports a range of foster families to look after children and young people who cannot be cared for within their own families for varying periods of time.  
Contracts and Commissioning team provide ongoing management of contractors arrangements and Commissioning of new service providers for Targeted Services.

| ELEMENTS OF THE SERVICE           | £000          | £000          | £000          | £000          |
|-----------------------------------|---------------|---------------|---------------|---------------|
| CHILDREN'S HOMES                  | 2,333         | 2,040         | 2,091         | 2,116         |
| FOSTERING SERVICE                 | 2,866         | 3,157         | 3,424         | 3,748         |
| ADOPTION SERVICE                  | 797           | 819           | 783           | 760           |
| LEAVING CARE SERVICE              | 1,038         | 961           | 814           | 823           |
| CHILDREN'S FUND                   | 432           | 449           | 422           | 411           |
| COMMISSIONING EXTERNAL PLACEMENTS | 3,453         | 2,474         | 4,657         | 2,837         |
| OTHER PROVIDER                    | 97            | 169           | 141           | 144           |
| <b>NET EXPENDITURE</b>            | <b>11,016</b> | <b>10,069</b> | <b>12,332</b> | <b>10,839</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CHILDREN WITH ADDITIONAL NEEDS

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|--|---------------------------|---|--|-------------------------------|
|  | <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
|  | EMPLOYEES                                    | 2,965                     | 3,128                                     | 2,988                                  | 3,077                         |
|  | PREMISES                                     | 3                         | -   | -                                      | -                             |
|  | TRANSPORT                                    | 1,122                     | 1,085                                     | 1,145                                  | 1,068                         |
|  | SUPPLIES AND SERVICES                        | 289                       | 207                                       | 271                                    | 521                           |
|  | THIRD PARTY PAYMENTS                         | 1,033                     | 976                                       | 1,171                                  | 1,076                         |
|  | TRANSFER PAYMENTS                            | 262                       | 300                                       | 327                                    | 330                           |
|  | SUPPORT SERVICES                             | 109                       | -   | -                                      | -                             |
|  | CAPITAL CHARGES                              | -                         | -   | -                                      | -                             |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>5,783</b>              | <b>5,696</b>                              | <b>5,902</b>                           | <b>6,072</b>                  |
|  | <b><u>INCOME</u></b>                         |                           |   |  |                               |
|  | CUSTOMER & CLIENT RECEIPTS                   | 6                         | -   | 1                                      | -                             |
|  | GOVERNMENT GRANTS                            | 71                        | 144                                       | 165                                    | 475                           |
|  | RECHARGES                                    | -                         | -   | -                                      | -                             |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 263                       | 46  | 134                                    | 45                            |
|  | <b>TOTAL INCOME</b>                          | <b>340</b>                | <b>190</b>                                | <b>300</b>                             | <b>520</b>                    |
|  | <b>NET EXPENDITURE</b>                       | <b>5,443</b>              | <b>5,506</b>                              | <b>5,602</b>                           | <b>5,552</b>                  |
|  | <b>COST PER '000 POPULATION</b>              | <b>38</b>                 | <b>39</b>                                 | <b>39</b>                              | <b>39</b>                     |

BUDGET HOLDER : J HAMBLY - ASSISTANT DIRECTOR

#### Notes :

The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the educational needs of children and young people who have Special Educational Needs (SEN) and disabilities.

It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.

- Children with Disabilities Team:**  
To provide specialist support to children with disabilities and their families, including maintaining a planning record detailing the needs of disabled children within Blackpool. To provide support to children who can no longer live with their families.
- Educational Psychology Service:**  
To provide advice and support to schools and other institutions to better meet the educational, psychological, social needs of children 0-19 years of age.
- Early Support:**  
To provide co-ordinated multi-agency early support to children with additional needs who are known to three or more agencies. The pilot stage was externally funded.
- Specialist Advisory Teachers:**  
To provide specialist advice, support and monitoring to schools to secure the effective inclusion of children with severe and complex needs in Blackpool's mainstream and special schools.
- Transport:**  
To provide transport for children with statements of SEN who meet the required criteria. This arrangement could follow placement by the authority in special school or where transport is specified in their statement of SEN.
- Statutory Assessment Team:**  
To co-ordinate and implement procedures for the identification, assessment and determination of appropriate provision for those young people who have additional and significant special educational needs requiring highly specialised resources or special school provision.



7. **Parental Support:**  
To enable the authority to meet its statutory duties in providing a Parent support service to parents of children with special educational needs. To meet the Authority's responsibility to consult with parents and to offer advice and support in relation to school placement and the informal resolution of disputes
8. **Special Support Assistants:**  
Includes the funding and recruitment for the provision of special support assistants to support statemented children with low-incidence needs in mainstream schools. It also provides the management of this support.
9. **Central Team:**  
To co-ordinate and provide targeted support for children as specified in their statement of special educational needs. This includes providing an ongoing programme of training for special support assistants.
10. **Out of Borough:**  
This meets the costs associated with educational placements of children in Non-Maintained/Independent Special Schools whose needs can not be met in the Borough. The Targeted Services element of the budget shown relates to those children with Learning Difficulties and disabilities, not including behavioural difficulties whose placement needs are met with Community and Inclusion.

|  | ELEMENTS OF THE SERVICE      | £000         | £000         | £000         | £000         |
|--|------------------------------|--------------|--------------|--------------|--------------|
|  | CHILDREN WITH DISABILITIES   | 827          | 948          | 974          | 1,002        |
|  | EDUCATIONAL PSYCHOLOGY       | 323          | 367          | 381          | 361          |
|  | SPECIALIST ADVISORY TEACHERS | 759          | 826          | 816          | 825          |
|  | CENTRAL TEAM                 | 428          | 524          | 426          | 512          |
|  | TRANSPORT                    | 1,064        | 1,039        | 1,089        | 1,006        |
|  | STATUTORY ASSESSMENT         | 1,247        | 970          | 970          | 996          |
|  | PARENTAL SUPPORT             | 29           | 29           | 30           | 30           |
|  | OUT OF BOROUGH               | 766          | 803          | 916          | 820          |
|  | <b>NET EXPENDITURE</b>       | <b>5,443</b> | <b>5,506</b> | <b>5,602</b> | <b>5,552</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### QUALITY ASSURANCE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,385             | 1,572                             | 1,519                          | 1,503                 |
| PREMISES                                     | 16                | 13                                | 14                             | 5                     |
| TRANSPORT                                    | 46                | 19                                | 31                             | 24                    |
| SUPPLIES AND SERVICES                        | 459               | 306                               | 160                            | 339                   |
| THIRD PARTY PAYMENTS                         | 2                 | 115                               | 113                            | 27                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 1,139             | 1,475                             | 1,475                          | 1,677                 |
| CAPITAL CHARGES                              | 5                 | 4                                 | 4                              | 4                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>3,052</b>      | <b>3,504</b>                      | <b>3,316</b>                   | <b>3,579</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | 40                             | -                     |
| RECHARGES                                    | 5                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 145               | 238                               | 343                            | 171                   |
| <b>TOTAL INCOME</b>                          | <b>150</b>        | <b>238</b>                        | <b>383</b>                     | <b>171</b>            |
| <b>NET EXPENDITURE</b>                       | <b>2,902</b>      | <b>3,266</b>                      | <b>2,933</b>                   | <b>3,408</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>20</b>         | <b>23</b>                         | <b>21</b>                      | <b>24</b>             |

BUDGET HOLDER : J HAMBLY - ASSISTANT DIRECTOR

Notes :

1. The Quality Assurance Service contributes to the welfare and safeguarding of children and young people in Blackpool by monitoring the effectiveness of social work practice and advising on how improvements can be made. Specifically the Quality Assurance Service provides Independent Reviewing officers (a statutory role in relation to Looked After Children), chairs child protection conferences and annual reviews of foster carers. Quality Assurance also contributes to social work and multi-agency training in relation to safeguarding children and promoting their welfare.
2. The service includes a Local Authority Designated Officer to ensure that allegations against staff are appropriately investigated.
3. The project management for the ICS system falls within this service as does the admin support to Targeted Services.
4. The Quality Assurance Service makes a major contribution to the work of the Local Safeguarding Board.

| ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|-------------------------|--------------|--------------|--------------|--------------|
| QUALITY ASSURANCE       | 347          | 410          | 373          | 364          |
| LSCB                    | 56           | 107          | 107          | 116          |
| QA MGT AND ADMIN        | 682          | 797          | 765          | 752          |
| OTHER SUPPORT SERVICES  | 1,817        | 1,952        | 1,688        | 2,176        |
| <b>NET EXPENDITURE</b>  | <b>2,902</b> | <b>3,266</b> | <b>2,933</b> | <b>3,408</b> |

# CHILDREN AND YOUNG PEOPLE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### YOUTH OFFENDING TEAM

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 949               | 1,036                             | 970                            | 1,055                 |
| PREMISES                                     | 23                | 27                                | 27                             | 27                    |
| TRANSPORT                                    | 31                | 57                                | 57                             | 58                    |
| SUPPLIES AND SERVICES                        | 184               | 246                               | 234                            | 232                   |
| THIRD PARTY PAYMENTS                         | 13                | 12                                | 15                             | 15                    |
| TRANSFER PAYMENTS                            | 18                | 29                                | 42                             | 42                    |
| SUPPORT SERVICES                             | 94                | 98                                | 98                             | 82                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,312</b>      | <b>1,505</b>                      | <b>1,443</b>                   | <b>1,511</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 1                 | 2                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 466               | 428                               | 491                            | 513                   |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 217               | 226                               | 169                            | 152                   |
| <b>TOTAL INCOME</b>                          | <b>684</b>        | <b>656</b>                        | <b>660</b>                     | <b>665</b>            |
| <b>NET EXPENDITURE</b>                       | <b>628</b>        | <b>849</b>                        | <b>783</b>                     | <b>846</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>4</b>          | <b>6</b>                          | <b>5</b>                       | <b>6</b>              |

**BUDGET HOLDER : J HAMBLY - ASSISTANT DIRECTOR**

**Notes :**

- Blackpool YOT is a multi disciplinary team that works closely with the local youth court and other key agencies working with children and young people at risk of involvement with or within in the criminal justice system. YOTs nationally work to the primary aim of preventing offending and reoffending by children and young people and their planning focuses on the six key principles as set by the Youth Justice Board for England and Wales (YJB), producing an annual Youth Justice Plan. These principles are:
  - the needs of victims are paramount;
  - encouraging reparation to victims;
  - tackling delays in the Youth Justice System;
  - confronting young people with the consequences of their offending;
  - intervening to reduce the risk of re-offending;
  - proportionate punishment;
  - reinforcing the responsibilities of parents/carers.
- In working within the context of the Blackpool Community Plan, Children and Young People's Plan, the Children's Trust and Blackpool BSafe Partnership, the YOT aims to work in partnership with a wide range of stakeholders to reduce crime, manage risk of harm and vulnerability.
- A number of specific assessment and intervention services are also involved as follows:
  - Early intervention programmes focussing on Referral Orders, using community panel members, and Final Warnings;
  - Mentoring service as run by Motivate;
  - Parenting service as run by Barnardo's;
  - Reparation / Restorative Justice/Victim Offender Mediation;
  - Management of court community orders;
  - Appropriate Adult and PACE provision as commissioned out to Child Action Northwest and Northern Care respectively;
  - Education, training and employment provision;
  - Health and substance misuse services;
  - Reports for court / remand & bail supervision programmes;
  - Statutory and voluntary supervision and through-care programmes for the more prolific and serious offenders, including the Intensive Supervision and Surveillance Programme.
  - Integrated Resettlement Support Project

| ELEMENTS OF THE SERVICE      | £000       | £000       | £000       | £000       |
|------------------------------|------------|------------|------------|------------|
| YOT MGT & ADMIN              | 125        | 227        | 189        | 220        |
| COMMUNITY AND PARTNERSHIP    | 151        | 199        | 175        | 198        |
| COURTS AND COMMUNITY         | 186        | 201        | 215        | 183        |
| SUPERVISION AND THROUGH-CARE | 148        | 148        | 167        | 166        |
| SPECIALIST STAFF             | 18         | 74         | 37         | 79         |
| <b>NET EXPENDITURE</b>       | <b>628</b> | <b>849</b> | <b>783</b> | <b>846</b> |



## **Culture and Communities Services**



# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### SUMMARY

|  | FUNCTIONS OF THE SERVICE        | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|---------------------------------|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |                                 | £000              | £000                              | £000                           | £000                  |
|  | LEISURE SERVICES                | 4,129             | 4,194                             | 4,195                          | 3,910                 |
|  | CULTURAL SERVICES               | 2,958             | 2,880                             | 2,869                          | 2,707                 |
|  | ADULT & COMMUNITY LEARNING      | 23                | 34                                | 34                             | 18                    |
|  | NEIGHBOURHOOD & COMMUNITIES     | 3,339             | 3,027                             | 3,027                          | 2,397                 |
|  | STRATEGY & PERFORMANCE          | 1,711             | 1,332                             | 1,332                          | 1,430                 |
|  | <b>NET COST OF SERVICES</b>     | <b>12,160</b>     | <b>11,467</b>                     | <b>11,457</b>                  | <b>10,462</b>         |
|  | <b>COST PER '000 POPULATION</b> | <b>85</b>         | <b>80</b>                         | <b>80</b>                      | <b>73</b>             |

EXECUTIVE DIRECTOR : P WALKER

FINANCE MANAGER : M GOLDEN

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 8,927             | 8,600                             | 8,255                          | 7,890                 |
|  | PREMISES                                     | 3,855             | 3,405                             | 3,674                          | 3,415                 |
|  | TRANSPORT                                    | 470               | 356                               | 414                            | 335                   |
|  | SUPPLIES AND SERVICES                        | 4,000             | 2,114                             | 2,917                          | 2,115                 |
|  | THIRD PARTY PAYMENTS                         | 514               | 232                               | 193                            | 237                   |
|  | TRANSFER PAYMENTS                            | 6                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 1,426             | 1,511                             | 1,548                          | 1,390                 |
|  | CAPITAL CHARGES                              | 1,171             | 1,176                             | 1,176                          | 1,244                 |
|  |  | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>20,369</b>     | <b>17,394</b>                     | <b>18,177</b>                  | <b>16,626</b>         |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 3,114             | 3,064                             | 3,045                          | 3,146                 |
|  | GOVERNMENT GRANTS                            | 813               | 51                                | 359                            | 205                   |
|  | RECHARGES                                    | 2,021             | 2,056                             | 2,056                          | 2,060                 |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 2,261             | 756                               | 1,260                          | 753                   |
|  | <b>TOTAL INCOME</b>                          | <b>8,209</b>      | <b>5,927</b>                      | <b>6,720</b>                   | <b>6,164</b>          |
|  | <b>NET EXPENDITURE</b>                       | <b>12,160</b>     | <b>11,467</b>                     | <b>11,457</b>                  | <b>10,462</b>         |

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LEISURE SERVICES SUMMARY

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 4,073             | 4,025                             | 3,846                          | 3,847                 |
| PREMISES                                     | 3,239             | 3,041                             | 3,278                          | 3,048                 |
| TRANSPORT                                    | 290               | 279                               | 319                            | 259                   |
| SUPPLIES AND SERVICES                        | 1,081             | 832                               | 955                            | 846                   |
| THIRD PARTY PAYMENTS                         | 46                | 12                                | 48                             | 13                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 493               | 621                               | 623                            | 553                   |
| CAPITAL CHARGES                              | 949               | 950                               | 950                            | 1,018                 |
| <b>TOTAL EXPENDITURE</b>                     | <b>10,171</b>     | <b>9,760</b>                      | <b>10,019</b>                  | <b>9,584</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 2,891             | 2,929                             | 2,886                          | 3,016                 |
| GOVERNMENT GRANTS                            | 23                | -                                 | 142                            | -                     |
| RECHARGES                                    | 2,021             | 2,056                             | 2,056                          | 2,060                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 1,107             | 581                               | 740                            | 598                   |
| <b>TOTAL INCOME</b>                          | <b>6,042</b>      | <b>5,566</b>                      | <b>5,824</b>                   | <b>5,674</b>          |
| <b>NET EXPENDITURE</b>                       | <b>4,129</b>      | <b>4,194</b>                      | <b>4,195</b>                   | <b>3,910</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>29</b>         | <b>29</b>                         | <b>29</b>                      | <b>27</b>             |

BUDGET HOLDER : J BLACKLEDGE - ASSISTANT DIRECTOR

| ELEMENTS OF THE SERVICE   | £000         | £000         | £000         | £000         |
|---------------------------|--------------|--------------|--------------|--------------|
| LEISURE MANAGEMENT        | 1,915        | 1,867        | 1,865        | 1,718        |
| SPORT & PHYSICAL ACTIVITY | 342          | 442          | 441          | 351          |
| PARKS                     | 1,872        | 1,885        | 1,889        | 1,841        |
| <b>NET EXPENDITURE</b>    | <b>4,129</b> | <b>4,194</b> | <b>4,195</b> | <b>3,910</b> |



# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LEISURE MANAGEMENT

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,887             | 1,919                             | 1,837                          | 1,798                 |
| PREMISES                                     | 1,244             | 1,084                             | 1,196                          | 1,087                 |
| TRANSPORT                                    | 72                | 61                                | 77                             | 62                    |
| SUPPLIES AND SERVICES                        | 422               | 407                               | 526                            | 431                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | 1                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 197               | 211                               | 212                            | 222                   |
| CAPITAL CHARGES                              | 496               | 496                               | 496                            | 496                   |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,318</b>      | <b>4,178</b>                      | <b>4,345</b>                   | <b>4,096</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 1,719             | 1,792                             | 1,744                          | 1,856                 |
| GOVERNMENT GRANTS                            | -                 | -                                 | 132                            | -                     |
| RECHARGES                                    | 404               | 409                               | 411                            | 414                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 280               | 110                               | 193                            | 108                   |
| <b>TOTAL INCOME</b>                          | <b>2,403</b>      | <b>2,311</b>                      | <b>2,480</b>                   | <b>2,378</b>          |
| <b>NET EXPENDITURE</b>                       | <b>1,915</b>      | <b>1,867</b>                      | <b>1,865</b>                   | <b>1,718</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>13</b>         | <b>13</b>                         | <b>13</b>                      | <b>12</b>             |

BUDGET HOLDER : J BLACKLEDGE - ASSISTANT DIRECTOR

**Notes :**

1. The leisure management section comprises: Blackpool Sports Centre, Athletics Arena, All Weather Pitches and Netball Courts, Moor Park Swimming Pool, Palatine Leisure Centre and Woodlands Swimming Pools, Bancroft Park Climbing Towers, Multi Use Games Area including Tabini Sports Barn, Golf Development and North Shore Lift and School Swimming Service.
2. The patronage of the swimming pools is in excess of 550,000 visits per annum, with approximately 50,000 visits related to children's swimming lessons.
3. The School Swimming Service provides 33 weeks of school swimming for Primary and Special Schools, attracting over 70,000 visits.
4. Moor Park Pool, Blackpool Sports Centre and Palatine Leisure Centre have all successfully gained Quest Accreditation. Quest is the nationally recognised quality award for leisure facilities.
5. The section contributes to Blackpool's Corporate Priorities via the delivery of Blackpool's Sport, Nutrition and Physical Activity Strategy that ensure facilities provide an accessible range of leisure programmes to raise levels of participation, particularly within priority groups and sports.
6. The Sports Centre Arena, All Weather Pitches and Netball Courts in Stanley Park attract in excess of 230,000 visits per annum.
7. The Stanley Park Golf Course was designed by Doctor Alistair Mackenzie and opened in 1926. The course was designed to exploit the natural and picturesque features of the park. It is one of the busiest public courses in the country with approximately 50,000 rounds played per annum.

| ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|-------------------------|--------------|--------------|--------------|--------------|
| WET SITES               | 958          | 701          | 711          | 680          |
| DRY SITES               | 1,011        | 1,224        | 1,209        | 1,143        |
| SCHOOL SWIMMING         | (54)         | (58)         | (55)         | (105)        |
| <b>NET EXPENDITURE</b>  | <b>1,915</b> | <b>1,867</b> | <b>1,865</b> | <b>1,718</b> |

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### SPORT & PHYSICAL ACTIVITY

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 652               | 579                               | 547                            | 575                   |
| PREMISES                                     | 15                | 11                                | 7                              | 11                    |
| TRANSPORT                                    | 12                | 11                                | 40                             | 11                    |
| SUPPLIES AND SERVICES                        | 72                | 44                                | 51                             | 39                    |
| THIRD PARTY PAYMENTS                         | 1                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 130               | 236                               | 236                            | 157                   |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>882</b>        | <b>881</b>                        | <b>881</b>                     | <b>793</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 13                | -                                 | 14                             | -                     |
| GOVERNMENT GRANTS                            | 23                | -                                 | 10                             | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 504               | 439                               | 416                            | 442                   |
| <b>TOTAL INCOME</b>                          | <b>540</b>        | <b>439</b>                        | <b>440</b>                     | <b>442</b>            |
| <b>NET EXPENDITURE</b>                       | <b>342</b>        | <b>442</b>                        | <b>441</b>                     | <b>351</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>2</b>          | <b>3</b>                          | <b>3</b>                       | <b>2</b>              |

**BUDGET HOLDER : J BLACKLEDGE - ASSISTANT DIRECTOR**

**Notes :**

1. The Sport and Physical Activity Service is contained within Leisure Services Division of the Culture and Communities Department.
2. The Service has led the development of a large number of successful and ongoing external revenue and capital funding bids which continue to provide new sporting opportunities and facilities for residents in the town.
3. The team has a focus on increasing participation in sport and physical activity amongst under-represented individuals and groups and in particular amongst Children and Young People, People with a Disability, Women and Girls and Older People.
4. Health and well being improvement programmes have been particularly successful and an extensive range of activities are being delivered which aim to reduce health inequalities across the town in partnership with Blackpool PCT these include Active for Health and + Life - GP Referral Schemes, Steps to Health, Falls Prevention, Cardiac Rehabilitation, Health Trainers and Condition Management Programmes.
5. Community engagement is a key focus for the service and the team works closely with the Blackpool Community Sports Council, 15 sports development groups, and a large number of voluntary groups, clubs, leagues and associations to plan and develop sport across the town.
6. The Sport and Physical Activity Service manages and assists a range of partners in the promotion, development and organisation of sporting events in the town.
7. The service delivers a large programme of school holiday and out of school hours sports coaching and children's play sessions within some of the town's most needy areas.

| ELEMENTS OF THE SERVICE   | £000       | £000       | £000       | £000       |
|---------------------------|------------|------------|------------|------------|
| SPORTS DEVELOPMENT        | 315        | 385        | 387        | 298        |
| EXTERNALLY FUNDED SCHEMES | (21)       | 5          | 2          | -          |
| PLAY LEADERSHIP SCHEMES   | 48         | 52         | 52         | 53         |
| <b>NET EXPENDITURE</b>    | <b>342</b> | <b>442</b> | <b>441</b> | <b>351</b> |

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### PARKS & GREEN ENVIRONMENT SERVICES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,534             | 1,527                             | 1,462                          | 1,474                 |
| PREMISES                                     | 1,980             | 1,946                             | 2,075                          | 1,950                 |
| TRANSPORT                                    | 206               | 207                               | 202                            | 186                   |
| SUPPLIES AND SERVICES                        | 587               | 381                               | 378                            | 376                   |
| THIRD PARTY PAYMENTS                         | 45                | 12                                | 47                             | 13                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 166               | 174                               | 175                            | 174                   |
| CAPITAL CHARGES                              | 453               | 454                               | 454                            | 522                   |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,971</b>      | <b>4,701</b>                      | <b>4,793</b>                   | <b>4,695</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 1,159             | 1,137                             | 1,128                          | 1,160                 |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 1,617             | 1,647                             | 1,645                          | 1,646                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 323               | 32                                | 131                            | 48                    |
| <b>TOTAL INCOME</b>                          | <b>3,099</b>      | <b>2,816</b>                      | <b>2,904</b>                   | <b>2,854</b>          |
| <b>NET EXPENDITURE</b>                       | <b>1,872</b>      | <b>1,885</b>                      | <b>1,889</b>                   | <b>1,841</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>13</b>         | <b>13</b>                         | <b>13</b>                      | <b>13</b>             |

BUDGET HOLDER : J BLACKLEDGE - ASSISTANT DIRECTOR

#### Notes :

- There are 94 parks / open spaces, which accommodate a wide variety of sports and recreational facilities e.g. 39 football pitches, 23 bowling greens, a 22 acre boating lake etc.
- Myerscough College operates a floral decoration service in partnership with the Council which is available in particular to schools, hotels and private companies.
- The service works in close partnership with voluntary and community groups. Currently 70% of parks have a friends group who work with the service in improving the quality of their local open space.
- The section also operates an Arboricultural Service that inspects and maintains trees throughout the Borough.
- Marton Mere is a fresh water lake situated in a depression in a glacial till and is one of the few natural open areas in Lancashire. Its status is a Site of Special Scientific Interest notified under section 23 of the National Parks and Access to the Countryside Act and covers an area of 40.9 hectares (101 acres).
- The Parks and Green Environment Section manages 8 allotment sites, which have 340 tenancies. A strong working relationship and partnership exists with Blackpool Federation of Allotment Associations.
- The Council operates two cemeteries located at Layton and Carleton. In addition there is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

| ELEMENTS OF THE SERVICE                    | £000         | £000         | £000         | £000         |
|--|--------------|--------------|--------------|--------------|
| CEMETRIES & CREMATORIALS                   | (234)        | (252)        | (252)        | (292)        |
| OTHER LESIURE FACILITIES (INCLUDING BOATS) | 3            | 2            | 2            | 2            |
| PARKS BUILDINGS                            | 1,712        | 1,707        | 1,707        | 1,776        |
| RECREATION GROUNDS                         | 24           | 10           | 17           | 11           |
| PARKS GENERAL (EX GROUNDS MAINTENANCE)     | 367          | 418          | 415          | 344          |
| <b>NET EXPENDITURE</b>                     | <b>1,872</b> | <b>1,885</b> | <b>1,889</b> | <b>1,841</b> |

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### CULTURAL SERVICES SUMMARY

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 1,534             | 1,493                             | 1,485                          | 1,420                 |
|  | PREMISES                                     | 327               | 246                               | 222                            | 249                   |
|  | TRANSPORT                                    | 33                | 26                                | 23                             | 25                    |
|  | SUPPLIES AND SERVICES                        | 850               | 655                               | 673                            | 544                   |
|  | THIRD PARTY PAYMENTS                         | 106               | 100                               | 99                             | 84                    |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 284               | 303                               | 305                            | 313                   |
|  | CAPITAL CHARGES                              | 155               | 160                               | 160                            | 160                   |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>3,289</b>      | <b>2,983</b>                      | <b>2,967</b>                   | <b>2,795</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | 90                | 74                                | 71                             | 75                    |
|  | GOVERNMENT GRANTS                            | 1                 | 1                                 | -                              | 1                     |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 240               | 28                                | 27                             | 12                    |
|  | <b>TOTAL INCOME</b>                          | <b>331</b>        | <b>103</b>                        | <b>98</b>                      | <b>88</b>             |
|  | <b>NET EXPENDITURE</b>                       | <b>2,958</b>      | <b>2,880</b>                      | <b>2,869</b>                   | <b>2,707</b>          |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>21</b>         | <b>20</b>                         | <b>20</b>                      | <b>19</b>             |

BUDGET HOLDER : P. HAMILTON - ASSISTANT DIRECTOR

|  | ELEMENTS OF THE SERVICE | £000         | £000         | £000         | £000         |
|--|-------------------------|--------------|--------------|--------------|--------------|
|  | LIBRARIES               | 2,284        | 2,274        | 2,264        | 2,133        |
|  | ARTS & HERITAGE         | 674          | 606          | 605          | 574          |
|  | <b>NET EXPENDITURE</b>  | <b>2,958</b> | <b>2,880</b> | <b>2,869</b> | <b>2,707</b> |

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### LIBRARIES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,303             | 1,289                             | 1,288                          | 1,216                 |
| PREMISES                                     | 272               | 218                               | 196                            | 221                   |
| TRANSPORT                                    | 26                | 22                                | 21                             | 21                    |
| SUPPLIES AND SERVICES                        | 411               | 432                               | 446                            | 351                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 255               | 280                               | 280                            | 276                   |
| CAPITAL CHARGES                              | 117               | 122                               | 122                            | 122                   |
| <b>TOTAL EXPENDITURE</b>                     | <b>2,384</b>      | <b>2,363</b>                      | <b>2,353</b>                   | <b>2,207</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 86                | 73                                | 70                             | 74                    |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 14                | 16                                | 19                             | -                     |
| <b>TOTAL INCOME</b>                          | <b>100</b>        | <b>89</b>                         | <b>89</b>                      | <b>74</b>             |
| <b>NET EXPENDITURE</b>                       | <b>2,284</b>      | <b>2,274</b>                      | <b>2,264</b>                   | <b>2,133</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>16</b>         | <b>16</b>                         | <b>16</b>                      | <b>15</b>             |

**BUDGET HOLDER :P HAMILTON - ASSISTANT DIRECTOR**

**Notes :**

This budget represents the cost of providing the statutory public library service. The library service in Blackpool consists of:-

- 1 Central Library and a network of 7 libraries sited at: Anchorsholme, Bispham, Layton, Boundary (Grange Park), Revue & Palatine, which provide trusted community places for learning, social and cultural activities, books and materials for loan, and 135 PCs for use by residents and visitors alike.
- 2 An at-home library service for vulnerable people who are unable to reach their local library
- 3 Reader Development activities to promote reading for pleasure, for informal learning and for information, working with diverse groups such as the LGBT community and young mothers.
- 4 Children's Library Services including the BookStart programme which provides books for every baby born in Blackpool and supports a broad range of activities for young people, including band nights and an Xbox Club
- 5 A Local and Family History Centre, which provides a memory-bank for the town and helps residents and people from all over the world to research their family trees, and learn about the history of Blackpool.

During 2008/9 libraries received 675,218 visits and loaned 936,726 items. The number of people accessing services online has increased by 50% in the last three years to 35,437 hits in 2008/9. 20% of the population of Blackpool are active library users and we are working to increase this as part of our commitment to improving skills levels in our population, supporting literacy, tackling worklessness and encouraging social inclusion.

The service has recently been successful in bidding to BLF for £2 million towards the redevelopment of Central Library.

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### ARTS & HERITAGE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 231               | 204                               | 197                            | 204                   |
| PREMISES                                     | 55                | 28                                | 26                             | 28                    |
| TRANSPORT                                    | 7                 | 4                                 | 2                              | 4                     |
| SUPPLIES AND SERVICES                        | 439               | 223                               | 227                            | 193                   |
| THIRD PARTY PAYMENTS                         | 106               | 100                               | 99                             | 84                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 29                | 23                                | 25                             | 37                    |
| CAPITAL CHARGES                              | 38                | 38                                | 38                             | 38                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>905</b>        | <b>620</b>                        | <b>614</b>                     | <b>588</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 4                 | 1                                 | 1                              | 1                     |
| GOVERNMENT GRANTS                            | 1                 | 1                                 | -                              | 1                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 226               | 12                                | 8                              | 12                    |
| <b>TOTAL INCOME</b>                          | <b>231</b>        | <b>14</b>                         | <b>9</b>                       | <b>14</b>             |
| <b>NET EXPENDITURE</b>                       | <b>674</b>        | <b>606</b>                        | <b>605</b>                     | <b>574</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>5</b>          | <b>4</b>                          | <b>4</b>                       | <b>4</b>              |

**BUDGET HOLDER : P HAMILTON - ASSISTANT DIRECTOR**

#### Arts and Creative Industries

This budget represents the cost of providing the following key areas:

- 1 The general running costs, exhibition and education programme, and staffing for the Grundy Art Gallery. The exhibition programme attracts visitors locally, regionally and nationally; and the education programme provides opportunities particularly for young people and adults as well to learn about and participate in the visual arts, as part of our commitment to delivering the 5-hour Culture Offer.
- 2 An Arts Development Service: this includes the cost of a part-time Head of Service and a full-time Arts Development Officer and funding for projects and programmes delivering high quality arts activities involving the community through direct participation and as audiences. The delivery team has been considerably increased and developed through external funding on a time-limited basis.
- 3 Revenue funding to the Grand Theatre provided through a Service Level Agreement. This funding supports the Grand's core performance
- 4 A maintenance budget for the Great Promenade Show. This allows for the general upkeep of this visitor attraction.
- 5 This budget does not include external funding. The Arts Service uses its core budget to attract external funding of around £300k annually to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

#### Heritage, Collections and Archives

The Heritage Service has a wide remit encompassing a range of heritage activities from strategic development to operational issues including:

- 1 Policy development and review, including the Blackpool Council Heritage Strategy
- 2 Lead for Blackpool's bid for UNESCO World Heritage Site status
- 3 Lancashire Record Office, the Local Family and History Centre, the Illuminations Archive centre and advice and support for other Blackpool Collections in private hands
- 4 Local, regional and national advocacy for Blackpool's heritage
- 5 Development and implementation of community heritage projects and events, like the Heritage Open Days initiative
- 6 Development and co-ordination of heritage networks in local area including the creation of a network of volunteers

During 2008/09 the Heritage Service worked with 14 organisations, organising 33 events with over 6,500 visitors through the highly successful Admission All Classes project. In 2010/11 it has been successful in securing £36,000 in additional funding to deliver a range of heritage related projects. For the Heritage Open Days alone in 2009 the Service worked with over thirty different organisations and attracted over 3,000 visitors.

| ELEMENTS OF THE SERVICE                            | £000       | £000       | £000       | £000       |
|--|------------|------------|------------|------------|
| ARTS DEVELOPMENT                                   | 332        | 302        | 297        | 286        |
| GRUNDY ART GALLERY (INC SHOP & EDUCATION WORKSHOP) | 185        | 155        | 156        | 155        |
| HERITAGE   | 60         | 49         | 53         | 49         |
| ARCHIVING SERVICES                                 | 97         | 100        | 99         | 84         |
| JOHN SIDDIQUE                                      |            |            |            |            |
| <b>NET EXPENDITURE</b>                             | <b>674</b> | <b>606</b> | <b>605</b> | <b>574</b> |

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### ADULT & COMMUNITY LEARNING

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 320               | -                                 | 10                             | -                     |
| PREMISES                                     | 5                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 20                | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 183               | -                                 | 258                            | -                     |
| THIRD PARTY PAYMENTS                         | 85                | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | 6                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 20                | 34                                | 34                             | 18                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>639</b>        | <b>34</b>                         | <b>302</b>                     | <b>18</b>             |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 14                | -                                 | 20                             | -                     |
| GOVERNMENT GRANTS                            | 411               | -                                 | 208                            | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 191               | -                                 | 40                             | -                     |
| <b>TOTAL INCOME</b>                          | <b>616</b>        | <b>-</b>                          | <b>268</b>                     | <b>-</b>              |
| <b>NET EXPENDITURE</b>                       | <b>23</b>         | <b>34</b>                         | <b>34</b>                      | <b>18</b>             |
| <b>COST PER '000 POPULATION</b>              | <b>0</b>          | <b>0</b>                          | <b>0</b>                       | <b>0</b>              |

BUDGET HOLDER : S YOUNG - ASSISTANT DIRECTOR

**Notes :**

1. The Adult and Community Learning Section receives the majority of its funding from the Learning Skills Council and is wholly externally funded
2. Adult and Community Learning Section provides learning opportunities both directly and through sub-contracting in a range of subjects.

# CULTURE & COMMUNITIES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### NEIGHBOURHOOD & COMMUNITIES

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 2,073             | 2,060                             | 1,988                          | 1,655                 |
| PREMISES                                     | 155               | 71                                | 87                             | 71                    |
| TRANSPORT                                    | 81                | 43                                | 67                             | 43                    |
| SUPPLIES AND SERVICES                        | 1,206             | 503                               | 706                            | 470                   |
| THIRD PARTY PAYMENTS                         | 240               | 71                                | 46                             | 91                    |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 529               | 451                               | 464                            | 403                   |
| CAPITAL CHARGES                              | 67                | 66                                | 66                             | 66                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,351</b>      | <b>3,265</b>                      | <b>3,424</b>                   | <b>2,799</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 119               | 61                                | 64                             | 55                    |
| GOVERNMENT GRANTS                            | 378               | 50                                | 9                              | 204                   |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 515               | 127                               | 324                            | 143                   |
| <b>TOTAL INCOME</b>                          | <b>1,012</b>      | <b>238</b>                        | <b>397</b>                     | <b>402</b>            |
| <b>NET EXPENDITURE</b>                       | <b>3,339</b>      | <b>3,027</b>                      | <b>3,027</b>                   | <b>2,397</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>23</b>         | <b>21</b>                         | <b>21</b>                      | <b>17</b>             |

**BUDGET HOLDER : S YOUNG - ASSISTANT DIRECTOR OF NEIGHBOURHOOD & COMMUNITIES**

**Notes :**

1. Neighbourhoods and Communities was established in April 2006 and is comprised of; Adult & Community Learning, Community Safety & Drugs (BSafe), Housing and Public Protection, Neighbourhood Improvements and Reassurance Plus. The budget is comprised of; revenue, Working Neighbourhood Fund, Safer Stronger Communities Fund, housing capital and a variety of external grants.
2. The Adult and Community Learning section receives the majority of its funding from the Learning Skills Council and is wholly externally funded. The service provides learning opportunities both directly and through sub-contracting in a range of subjects including; personal and community development learning, family learning, supporting parents and children with basic skills and learning together, neighbourhood learning within deprived communities. The service is also responsible for the upkeep of community websites - Blackpool4me & Learning Blackpool.
3. BSafe is predominantly externally funded and is responsible for the development of strategies, co-ordination of partnership activity and project development to address crime and disorder, anti-social behaviour, substance misuse (drugs and alcohol) and quality of life issues and perception of these. The service also installs and maintains Blackpool's alley gates, raises awareness of Section 17 and provides support to Reassurance Plus and the Neighbourhood Policing Teams.
4. The Environmental Protection service was restructured a little over a year ago to include licensing and enforcement of private sector housing. The budget is comprised of revenue and housing capital, there is a modest income from the pest control service. The service uses a wide range of statutory tools and powers to deliver a range of front-line services that include; pest control, enforcement (litter, housing, tobacco), dog warden, contaminated land, HMO licensing, travellers, bathing water, air quality and private sector housing enforcement.
5. The service administers advice, and provides grants and loans to homeowners in respect of warm home initiatives and also services the private sector housing landlord and tenants forums. Officers also lead the MIPS, (Monitoring and Intervention in the Private Sector) initiative and manage Blackpool's problem empty properties. The service is funded by a combination of housing and MIPS capital and external funding from partners in particular NHS Blackpool.
6. The project is one of only twelve Neighbourhood Management Exemplar sites identified by the National Police Improvement Agency (NPIA) in March 2009 and operates in the three priority areas of; Grange Park, Central and South. Lead by the Council, the Reassurance Plus project is supported by a variety of donor resources from partner agencies that include; Police, Fire & Rescue Service and the PCT. The majority of funding is via the Working Neighbourhoods Fund and a combination of other short-term external grant funding.

| ELEMENTS OF THE SERVICE           | £000         | £000         | £000         | £000         |
|-----------------------------------|--------------|--------------|--------------|--------------|
| COMMUNITY SAFETY AND DRUGS TEAM   | 489          | 451          | 450          | 389          |
| NEIGHBOURHOOD IMPROVEMENT         | 1,657        | 1,223        | 1,223        | 714          |
| PUBLIC PROTECTION - ENVIRONMENTAL | 1,193        | 1,353        | 1,354        | 1,294        |
| <b>NET EXPENDITURE</b>            | <b>3,339</b> | <b>3,027</b> | <b>3,027</b> | <b>2,397</b> |



# CULTURE & COMMUNITIES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

## STRATEGY & PERFORMANCE

|  | SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  |  | £000              | £000                              | £000                           | £000                  |
|  | <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
|  | EMPLOYEES                                    | 927               | 1,022                             | 926                            | 968                   |
|  | PREMISES                                     | 129               | 47                                | 87                             | 47                    |
|  | TRANSPORT                                    | 46                | 8                                 | 5                              | 8                     |
|  | SUPPLIES AND SERVICES                        | 680               | 124                               | 325                            | 255                   |
|  | THIRD PARTY PAYMENTS                         | 37                | 49                                | -                              | 49                    |
|  | TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
|  | SUPPORT SERVICES                             | 100               | 102                               | 122                            | 103                   |
|  | CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
|  | <b>TOTAL EXPENDITURE</b>                     | <b>1,919</b>      | <b>1,352</b>                      | <b>1,465</b>                   | <b>1,430</b>          |
|  | <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
|  | CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | 4                              | -                     |
|  | GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
|  | RECHARGES                                    | -                 | -                                 | -                              | -                     |
|  | OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 208               | 20                                | 129                            | -                     |
|  | <b>TOTAL INCOME</b>                          | <b>208</b>        | <b>20</b>                         | <b>133</b>                     | <b>-</b>              |
|  | <b>NET EXPENDITURE</b>                       | <b>1,711</b>      | <b>1,332</b>                      | <b>1,332</b>                   | <b>1,430</b>          |
|  |  |                   |                                   |                                |                       |
|  | <b>COST PER '000 POPULATION</b>              | <b>12</b>         | <b>9</b>                          | <b>9</b>                       | <b>10</b>             |

BUDGET HOLDER : P WALKER - EXECUTIVE DIRECTOR



## **Adult Social Care and Housing Services**



# ADULT SOCIAL CARE AND HOUSING

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

## SUMMARY

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| FUNCTIONS OF THE SERVICE                     | £000              | £000                              | £000                           | £000                  |
| <b><u>SOCIAL SERVICES</u></b>                |                   |                                   |                                |                       |
| SERVICE STRATEGY                             | 155               | 172                               | 172                            | 168                   |
| OLDER PEOPLE                                 | 16,409            | 16,660                            | 16,775                         | 16,212                |
| PEOPLE WITH PHYSICAL OR SENSORY DISABILITIES | 3,703             | 3,779                             | 3,779                          | 3,681                 |
| PEOPLE WITH LEARNING DISABILITIES            | 9,243             | 9,477                             | 9,552                          | 9,247                 |
| PEOPLE WITH MENTAL HEALTH NEEDS              | 8,209             | 8,515                             | 8,515                          | 8,366                 |
| OTHER ADULT SERVICES                         | 3,954             | 2,701                             | 2,751                          | 10,078                |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (1,474)               |
| <b>TOTAL SOCIAL SERVICES</b>                 | <b>41,673</b>     | <b>41,304</b>                     | <b>41,544</b>                  | <b>46,278</b>         |
| <b><u>HOUSING</u></b>                        |                   |                                   |                                |                       |
| HOUSING NEEDS                                | 674               | 703                               | 703                            | 682                   |
| <b>TOTAL HOUSING</b>                         | <b>674</b>        | <b>703</b>                        | <b>703</b>                     | <b>682</b>            |
| <b>NET COST OF SERVICES</b>                  | <b>42,347</b>     | <b>42,007</b>                     | <b>42,247</b>                  | <b>46,960</b>         |
| COST PER '000 POPULATION                     | 297               | 295                               | 296                            | 330                   |

EXECUTIVE DIRECTOR: S PULLAN

FINANCE MANAGER: G SMITH

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 21,306            | 22,980                            | 22,980                         | 22,505                |
| PREMISES                                     | 1,407             | 989                               | 989                            | 998                   |
| TRANSPORT                                    | 970               | 803                               | 803                            | 799                   |
| SUPPLIES AND SERVICES                        | 3,158             | 3,478                             | 3,478                          | 3,570                 |
| THIRD PARTY PAYMENTS                         | 31,799            | 29,612                            | 29,812                         | 36,955                |
| TRANSFER PAYMENTS                            | 2,030             | 2,248                             | 2,288                          | 2,271                 |
| SUPPORT SERVICES                             | 2,919             | 3,112                             | 3,112                          | 2,770                 |
| CAPITAL CHARGES                              | 442               | 358                               | 358                            | 338                   |
| CORPORATE SAVINGS TARGET                     | -                 | -                                 | -                              | (1,474)               |
| <b>TOTAL EXPENDITURE</b>                     | <b>64,031</b>     | <b>63,580</b>                     | <b>63,820</b>                  | <b>68,732</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 8,471             | 8,035                             | 8,035                          | 8,115                 |
| GOVERNMENT GRANTS                            | 986               | 1,095                             | 1,095                          | 1,105                 |
| RECHARGES                                    | 1,889             | 1,469                             | 1,469                          | 1,469                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 10,338            | 10,974                            | 10,974                         | 11,083                |
| <b>TOTAL INCOME</b>                          | <b>21,684</b>     | <b>21,573</b>                     | <b>21,573</b>                  | <b>21,772</b>         |
| <b>NET EXPENDITURE</b>                       | <b>42,347</b>     | <b>42,007</b>                     | <b>42,247</b>                  | <b>46,960</b>         |

**ADULT SOCIAL CARE AND HOUSING**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**SERVICE STRATEGY**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|---------------------------|---|--|-------------------------------|
| <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
| EMPLOYEES                                    | 136                       | 164                                       | 164                                    | 161                           |
| PREMISES                                     | 1                         | -   | -                                      | -                             |
| TRANSPORT                                    | 1                         | 2   | 2                                      | 1                             |
| SUPPLIES AND SERVICES                        | 14                        | 6   | 6                                      | 6                             |
| THIRD PARTY PAYMENTS                         | 3                         | -   | -                                      | -                             |
| TRANSFER PAYMENTS                            | -                         | -   | -                                      | -                             |
| SUPPORT SERVICES                             | -                         | -   | -                                      | -                             |
| CAPITAL CHARGES                              | -                         | -   | -                                      | -                             |
| <b>TOTAL EXPENDITURE</b>                     | <b>155</b>                | <b>172</b>                                | <b>172</b>                             | <b>168</b>                    |
| <b><u>INCOME</u></b>                         |                           |   |  |                               |
| CUSTOMER & CLIENT RECEIPTS                   | -                         | -   | -                                      | -                             |
| GOVERNMENT GRANTS                            | -                         | -   | -                                      | -                             |
| RECHARGES                                    | -                         | -   | -                                      | -                             |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                         | -   | -                                      | -                             |
| <b>TOTAL INCOME</b>                          | <b>-</b>                  | <b>-</b>                                  | <b>-</b>                               | <b>-</b>                      |
| <b>NET EXPENDITURE</b>                       | <b>155</b>                | <b>172</b>                                | <b>172</b>                             | <b>168</b>                    |
| <b>COST PER '000 POPULATION</b>              | <b>1</b>                  | <b>1</b>                                  | <b>1</b>                               | <b>1</b>                      |

**BUDGET HOLDER : S PULLAN - EXECUTIVE DIRECTOR**

Service Strategy includes the costs associated with the role of the Executive Director of Adult Social Care and Housing and administrative support. It also includes the relevant costs associated with the Complaints Procedure.

# ADULT SOCIAL CARE AND HOUSING

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

### OLDER PEOPLE

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 7,809             | 8,220                             | 8,220                          | 8,051                 |
| PREMISES                                     | 389               | 205                               | 205                            | 207                   |
| TRANSPORT                                    | 255               | 216                               | 216                            | 212                   |
| SUPPLIES AND SERVICES                        | 1,324             | 1,303                             | 1,303                          | 1,316                 |
| THIRD PARTY PAYMENTS                         | 10,088            | 10,399                            | 10,474                         | 10,322                |
| TRANSFER PAYMENTS                            | 549               | 587                               | 627                            | 593                   |
| SUPPORT SERVICES                             | 1,306             | 1,384                             | 1,384                          | 1,232                 |
| CAPITAL CHARGES                              | 80                | 37                                | 37                             | 21                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>21,800</b>     | <b>22,351</b>                     | <b>22,466</b>                  | <b>21,954</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 3,955             | 3,906                             | 3,906                          | 3,945                 |
| GOVERNMENT GRANTS                            | 116               | 128                               | 128                            | 128                   |
| RECHARGES                                    | 618               | 463                               | 463                            | 463                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 702               | 1,194                             | 1,194                          | 1,206                 |
| <b>TOTAL INCOME</b>                          | <b>5,391</b>      | <b>5,691</b>                      | <b>5,691</b>                   | <b>5,742</b>          |
| <b>NET EXPENDITURE</b>                       | <b>16,409</b>     | <b>16,660</b>                     | <b>16,775</b>                  | <b>16,212</b>         |
| <b>COST PER '000 POPULATION</b>              | <b>115</b>        | <b>117</b>                        | <b>118</b>                     | <b>114</b>            |

#### BUDGET HOLDERS :

**J JAYNES - ASSISTANT DIRECTOR INTEGRATED CARE SERVICES**  
**B SMITH - ASSISTANT DIRECTOR STRATEGIC COMMISSIONING**  
**K SMITH - ASSISTANT DIRECTOR ASSESSMENT PREVENTION AND SUPPORT**  
**J HEDLEY - ASSISTANT DIRECTOR CENTRAL AND SUPPORT SERVICES**

Services for Older People aged 65 or over include :

#### Assessment and Support

The assessment of care and support needs of older people and their carers.

#### Volunteers

The recruitment, training and support of volunteers to work with vulnerable people at home and in day services.

#### Care at Home

The direct provision of help for older people to live as independently and safely as possible in their own homes.

The promotion of independence and self reliance in daily living by encouraging self managed care. By providing, for example, a community alarm service, advice on equipment and alterations and Care and Repair support within the home.

#### 24 hour Care Setting

The provision of short term care or specialist intermediate care in the Authority's Assessment and Rehabilitation Centre (ARC) and Hoyle House.

#### Day Services

The direct provision of day care facilities at Highfield Health and Well-being Centre.

#### Commissioned Services

The commissioning and contracting of a range of care services from the private and voluntary sector or other local authorities. Commissioned services include nursing and residential care, day services, services for carers and supporting people at home.

The cost of these services is included in "Third Party Payments".

#### Direct Payments

The provision of a direct payment scheme allowing service users to have more choice and control over their own care solutions.

| ELEMENTS OF THE SERVICE          | £000          | £000          | £000          | £000          |
|----------------------------------|---------------|---------------|---------------|---------------|
| MANAGEMENT AND SOCIAL WORK TEAMS | 2,716         | 3,036         | 3,036         | 2,970         |
| SUPPORT SERVICES                 | 2,498         | 2,455         | 2,454         | 2,273         |
| INTERNAL SERVICE PROVISION       | 4,121         | 4,095         | 4,095         | 4,004         |
| EXTERNAL COMMISSIONING           | 6,628         | 6,626         | 6,702         | 6,512         |
| DIRECT PAYMENTS                  | 446           | 448           | 488           | 453           |
| <b>NET EXPENDITURE</b>           | <b>16,409</b> | <b>16,660</b> | <b>16,775</b> | <b>16,212</b> |

**ADULT SOCIAL CARE AND HOUSING**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**PEOPLE WITH PHYSICAL OR SENSORY DISABILITIES**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|---------------------------|---|--|-------------------------------|
| <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
| EMPLOYEES                                    | 1,536                     | 1,594                                     | 1,594                                  | 1,561                         |
| PREMISES                                     | 51                        | 53  | 53                                     | 53                            |
| TRANSPORT                                    | 114                       | 39  | 39                                     | 39                            |
| SUPPLIES AND SERVICES                        | 316                       | 400                                       | 400                                    | 404                           |
| THIRD PARTY PAYMENTS                         | 1,270                     | 1,374                                     | 1,374                                  | 1,332                         |
| TRANSFER PAYMENTS                            | 875                       | 816                                       | 816                                    | 824                           |
| SUPPORT SERVICES                             | 210                       | 223                                       | 223                                    | 198                           |
| CAPITAL CHARGES                              | 13                        | 6   | 6                                      | 3                             |
| <b>TOTAL EXPENDITURE</b>                     | <b>4,385</b>              | <b>4,505</b>                              | <b>4,505</b>                           | <b>4,414</b>                  |
| <b><u>INCOME</u></b>                         |                           |   |  |                               |
| CUSTOMER & CLIENT RECEIPTS                   | 144                       | 150                                       | 150                                    | 152                           |
| GOVERNMENT GRANTS                            | 9                         | 3   | 3                                      | 3                             |
| RECHARGES                                    | 136                       | 113                                       | 113                                    | 113                           |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 393                       | 460                                       | 460                                    | 465                           |
| <b>TOTAL INCOME</b>                          | <b>682</b>                | <b>726</b>                                | <b>726</b>                             | <b>733</b>                    |
| <b>NET EXPENDITURE</b>                       | <b>3,703</b>              | <b>3,779</b>                              | <b>3,779</b>                           | <b>3,681</b>                  |
| <b>COST PER '000 POPULATION</b>              | <b>26</b>                 | <b>27</b>                                 | <b>27</b>                              | <b>26</b>                     |

**BUDGET HOLDERS :**

**J JAYNES - ASSISTANT DIRECTOR INTEGRATED CARE SERVICES**  
**B SMITH - ASSISTANT DIRECTOR STRATEGIC COMMISSIONING**  
**K SMITH - ASSISTANT DIRECTOR ASSESSMENT PREVENTION AND SUPPORT**  
**J HEDLEY - ASSISTANT DIRECTOR CENTRAL AND SUPPORT SERVICES**

Assessment and Support

The assessment of care and support needs of people with physical/sensory disabilities and their carers.

Volunteers

The recruitment, training and support of volunteers to work with vulnerable people at home and in day services.

Supported Living

Two supported housing schemes, Crichton and Geldof, support individuals with complex needs enabling them to live in their own homes.

Independent Living Services

Enabling individuals to have more choice and control by helping with information, advice and support.

Commissioned Services

The commissioning and contracting of care services from the private and voluntary sector or other local authorities. Commissioned services include nursing and residential care options, services for carers, equipment and alterations and supporting people at home. These costs are included within "Third Party Payments".

Direct Payments

The provision of a direct payment scheme allowing service users to have more choice and control over their own care solutions.

| ELEMENTS OF THE SERVICE          | £000         | £000         | £000         | £000         |
|----------------------------------|--------------|--------------|--------------|--------------|
| MANAGEMENT AND SOCIAL WORK TEAMS | 86           | 93           | 93           | 91           |
| SUPPORT SERVICES                 | 390          | 384          | 384          | 356          |
| INTERNAL SERVICE PROVISION       | 1,179        | 1,194        | 1,194        | 1,163        |
| EXTERNAL COMMISSIONING           | 1,335        | 1,374        | 1,374        | 1,329        |
| DIRECT PAYMENTS                  | 713          | 734          | 734          | 742          |
| <b>NET EXPENDITURE</b>           | <b>3,703</b> | <b>3,779</b> | <b>3,779</b> | <b>3,681</b> |



**ADULT SOCIAL CARE AND HOUSING**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**PEOPLE WITH LEARNING DISABILITIES**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|---------------------------|---|--|-------------------------------|
| <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
| EMPLOYEES                                    | 6,795                     | 6,978                                     | 6,978                                  | 6,832                         |
| PREMISES                                     | 196                       | 113                                       | 113                                    | 114                           |
| TRANSPORT                                    | 372                       | 317                                       | 317                                    | 319                           |
| SUPPLIES AND SERVICES                        | 849                       | 938                                       | 938                                    | 948                           |
| THIRD PARTY PAYMENTS                         | 7,752                     | 8,061                                     | 8,136                                  | 8,142                         |
| TRANSFER PAYMENTS                            | 219                       | 251                                       | 251                                    | 253                           |
| SUPPORT SERVICES                             | 770                       | 819                                       | 819                                    | 728                           |
| CAPITAL CHARGES                              | 67                        | 41  | 41                                     | 32                            |
| <b>TOTAL EXPENDITURE</b>                     | <b>17,020</b>             | <b>17,518</b>                             | <b>17,593</b>                          | <b>17,368</b>                 |
| <b><u>INCOME</u></b>                         |                           |   |  |                               |
| CUSTOMER & CLIENT RECEIPTS                   | 358                       | 394                                       | 394                                    | 398                           |
| GOVERNMENT GRANTS                            | 19                        | -   | -                                      | -                             |
| RECHARGES                                    | -                         | -   | -                                      | -                             |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 7,400                     | 7,647                                     | 7,647                                  | 7,723                         |
| <b>TOTAL INCOME</b>                          | <b>7,777</b>              | <b>8,041</b>                              | <b>8,041</b>                           | <b>8,121</b>                  |
| <b>NET EXPENDITURE</b>                       | <b>9,243</b>              | <b>9,477</b>                              | <b>9,552</b>                           | <b>9,247</b>                  |
| <b>COST PER '000 POPULATION</b>              | <b>65</b>                 | <b>67</b>                                 | <b>67</b>                              | <b>65</b>                     |

**BUDGET HOLDERS :**

**J JAYNES - ASSISTANT DIRECTOR INTEGRATED CARE SERVICES**

**B SMITH - ASSISTANT DIRECTOR STRATEGIC COMMISSIONING**

**J HEDLEY - ASSISTANT DIRECTOR CENTRAL AND SUPPORT SERVICES**

The Department operates a Pooled Budget arrangement with NHS Blackpool for the joint commissioning of services for people with learning disabilities. The Pooled Budget is used to provide and commission services as set out in the partnership agreement allowing a more flexible approach to the needs of individuals.

Services for People with Learning Disabilities include:

Assessment and Support

The assessment of care and support needs for people with learning disabilities and their carers.

Supported Living

Individual housing options enabling a number of people to live independently in their own homes.

Short Breaks

The provision of short breaks facilities with staff support at two sites, Mansfield Road and Coopers Way.

Day Services

The provision of day services promoting people's independence and choice, and arranging programmes of social, educational and leisure activities.

Commissioned Services

The commissioning and contracting of care services from the private and voluntary sector or other local authorities. Commissioned services include nursing and residential care options, services for carers, equipment and alterations and supporting people at home. These costs are included within "Third Party Payments".

Direct Payments

The provision of a direct payment scheme allowing service users to have more choice and control over their own care solutions.

| ELEMENTS OF THE SERVICE          | £000         | £000         | £000         | £000         |
|----------------------------------|--------------|--------------|--------------|--------------|
| MANAGEMENT AND SOCIAL WORK TEAMS | 818          | 1,187        | 1,187        | 1,179        |
| SUPPORT SERVICES                 | 1,404        | 1,331        | 1,331        | 1,224        |
| INTERNAL SERVICE PROVISION       | 5,045        | 5,060        | 5,060        | 4,926        |
| EXTERNAL COMMISSIONING           | 7,795        | 8,044        | 8,119        | 8,125        |
| DIRECT PAYMENTS                  | 219          | 245          | 245          | 247          |
| POOLED BUDGET CONTRIBUTION       | (6,038)      | (6,390)      | (6,390)      | (6,454)      |
| <b>NET EXPENDITURE</b>           | <b>9,243</b> | <b>9,477</b> | <b>9,552</b> | <b>9,247</b> |

**ADULT SOCIAL CARE AND HOUSING**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**PEOPLE WITH MENTAL HEALTH NEEDS**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|---------------------------|---|--|-------------------------------|
| <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
| EMPLOYEES                                    | 2,775                     | 3,469                                     | 3,469                                  | 3,398                         |
| PREMISES                                     | 145                       | 118                                       | 118                                    | 119                           |
| TRANSPORT                                    | 84                        | 105                                       | 105                                    | 103                           |
| SUPPLIES AND SERVICES                        | 124                       | 101                                       | 101                                    | 102                           |
| THIRD PARTY PAYMENTS                         | 6,775                     | 6,847                                     | 6,847                                  | 6,862                         |
| TRANSFER PAYMENTS                            | 102                       | 130                                       | 130                                    | 132                           |
| SUPPORT SERVICES                             | 520                       | 553                                       | 553                                    | 492                           |
| CAPITAL CHARGES                              | 32                        | 15  | 15                                     | 8                             |
| <b>TOTAL EXPENDITURE</b>                     | <b>10,557</b>             | <b>11,338</b>                             | <b>11,338</b>                          | <b>11,216</b>                 |
| <b><u>INCOME</u></b>                         |                           |   |  |                               |
| CUSTOMER & CLIENT RECEIPTS                   | 1,549                     | 1,642                                     | 1,642                                  | 1,658                         |
| GOVERNMENT GRANTS                            | 131                       | -   | -                                      | -                             |
| RECHARGES                                    | -                         | -   | -                                      | -                             |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 668                       | 1,181                                     | 1,181                                  | 1,192                         |
| <b>TOTAL INCOME</b>                          | <b>2,348</b>              | <b>2,823</b>                              | <b>2,823</b>                           | <b>2,850</b>                  |
| <b>NET EXPENDITURE</b>                       | <b>8,209</b>              | <b>8,515</b>                              | <b>8,515</b>                           | <b>8,366</b>                  |
| <b>COST PER '000 POPULATION</b>              | <b>58</b>                 | <b>60</b>                                 | <b>60</b>                              | <b>59</b>                     |

**BUDGET HOLDERS :**

**B SMITH - ASSISTANT DIRECTOR STRATEGIC COMMISSIONING**  
**J HEDLEY - ASSISTANT DIRECTOR CENTRAL AND SUPPORT SERVICES**  
**J JAYNES - ASSISTANT DIRECTOR INTEGRATED CARE SERVICES**

Services for People with Mental Health Needs include :

Assessment and Support

The assessment of care and support requirements of people with mental health needs and their carers. The Community Support Team work long term with service users with enduring and complex needs who live independently in the community. Support Time and Recovery (STaR) workers provide help in the short term to service users with moderate and complex needs living in the community.

Supported Living

The Gloucester Avenue scheme, funded by NHS Blackpool, provides short term intensive rehabilitation tenancies, the Palmer Avenue scheme provides longer term supported tenancies.

Rehabilitation and Short Term Care

Residential rehabilitation crisis and short stay services provided directly from the Phoenix Centre.

Day Care

Day Services are available for older adults with mental health problems funded by Health partners.

Commissioned Services

The commissioning and contracting of care services from the private and voluntary sector or other local authorities. Commissioned services include nursing and residential care options, service for carers, equipment and alterations and supporting people at home. These costs are included within "Third Party Payments".

Direct Payments

The provision of a direct payment scheme allowing service users to have more choice and control over their own care solutions.

| ELEMENTS OF THE SERVICE          | £000         | £000         | £000         | £000         |
|----------------------------------|--------------|--------------|--------------|--------------|
| MANAGEMENT AND SOCIAL WORK TEAMS | 1,009        | 1,508        | 1,508        | 1,462        |
| SUPPORT SERVICES                 | 955          | 909          | 909          | 836          |
| INTERNAL SERVICE PROVISION       | 910          | 971          | 971          | 941          |
| EXTERNAL COMMISSIONING           | 5,245        | 4,997        | 4,997        | 4,995        |
| DIRECT PAYMENTS                  | 90           | 130          | 130          | 132          |
| <b>NET EXPENDITURE</b>           | <b>8,209</b> | <b>8,515</b> | <b>8,515</b> | <b>8,366</b> |

**ADULT SOCIAL CARE AND HOUSING**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**OTHER ADULT SERVICES**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL<br>£000 | 2009/10<br>ADJUSTED<br>CASH LIMIT<br>£000 | 2009/10<br>FORECAST<br>OUTTURN<br>£000 | 2010/11<br>CASH LIMIT<br>£000 |
|--|---------------------------|---|--|-------------------------------|
| <b><u>EXPENDITURE</u></b>                    |                           |   |  |                               |
| EMPLOYEES                                    | 1,043                     | 1,180                                     | 1,180                                  | 1,155                         |
| PREMISES                                     | 542                       | 464                                       | 464                                    | 469                           |
| TRANSPORT                                    | 122                       | 100                                       | 100                                    | 101                           |
| SUPPLIES AND SERVICES                        | 358                       | 551                                       | 551                                    | 614                           |
| THIRD PARTY PAYMENTS                         | 5,911                     | 2,931                                     | 2,981                                  | 10,297                        |
| TRANSFER PAYMENTS                            | 285                       | 464                                       | 464                                    | 469                           |
| SUPPORT SERVICES                             | 113                       | 120                                       | 120                                    | 107                           |
| CAPITAL CHARGES                              | 182                       | 191                                       | 191                                    | 193                           |
| <b>TOTAL EXPENDITURE</b>                     | <b>8,556</b>              | <b>6,001</b>                              | <b>6,051</b>                           | <b>13,405</b>                 |
| <b><u>INCOME</u></b>                         |                           |   |  |                               |
| CUSTOMER & CLIENT RECEIPTS                   | 2,391                     | 1,873                                     | 1,873                                  | 1,892                         |
| GOVERNMENT GRANTS                            | 265                       | 438                                       | 438                                    | 442                           |
| RECHARGES                                    | 880                       | 581                                       | 581                                    | 581                           |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 1,066                     | 408                                       | 408                                    | 412                           |
| <b>TOTAL INCOME</b>                          | <b>4,602</b>              | <b>3,300</b>                              | <b>3,300</b>                           | <b>3,327</b>                  |
| <b>NET EXPENDITURE</b>                       | <b>3,954</b>              | <b>2,701</b>                              | <b>2,751</b>                           | <b>10,078</b>                 |
| <b>COST PER '000 POPULATION</b>              | <b>28</b>                 | <b>19</b>                                 | <b>19</b>                              | <b>71</b>                     |

**BUDGET HOLDERS :**

**J JAYNES - ASSISTANT DIRECTOR INTEGRATED CARE SERVICES**  
**B SMITH - ASSISTANT DIRECTOR STRATEGIC COMMISSIONING**  
**K SMITH - ASSISTANT DIRECTOR ASSESSMENT PREVENTION AND SUPPORT**  
**J HEDLEY - ASSISTANT DIRECTOR CENTRAL AND SUPPORT SERVICES**

The Department commissions and provides services for other vulnerable adult groups, including people with Aids/HIV and people with drug and alcohol problems.

The Department has a Supported Employment scheme which offers work placements with local employers. The level of support varies from a full time job to work experience which supplements mainstream day care. Funding for each individual placed within the Scheme is also received from Job Centre Plus.

| ELEMENTS OF THE SERVICE              | £000         | £000         | £000         | £000          |
|--------------------------------------|--------------|--------------|--------------|---------------|
| SUPPORT SERVICES                     | 381          | 1,009        | 1,009        | 1,053         |
| EXTERNAL COMMISSIONING               | 3,462        | 1,616        | 1,666        | 8,968         |
| DIRECT PAYMENTS                      | 23           | 77           | 77           | 78            |
| INTERNAL SERVICE PROVISION           | 64           | (8)          | (8)          | (22)          |
| WORKSTEP SUPPORTED EMPLOYMENT SCHEME | 24           | 7            | 7            | 1             |
| <b>NET EXPENDITURE</b>               | <b>3,954</b> | <b>2,701</b> | <b>2,751</b> | <b>10,078</b> |

**ADULT SOCIAL CARE AND HOUSING**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**HOUSING NEEDS**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 1,212             | 1,375                             | 1,375                          | 1,347                 |
| PREMISES                                     | 83                | 36                                | 36                             | 36                    |
| TRANSPORT                                    | 22                | 24                                | 24                             | 24                    |
| SUPPLIES AND SERVICES                        | 173               | 179                               | 179                            | 180                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | -                 | 13                                | 13                             | 13                    |
| CAPITAL CHARGES                              | 68                | 68                                | 68                             | 81                    |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,558</b>      | <b>1,695</b>                      | <b>1,695</b>                   | <b>1,681</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 74                | 70                                | 70                             | 70                    |
| GOVERNMENT GRANTS                            | 446               | 526                               | 526                            | 532                   |
| RECHARGES                                    | 255               | 312                               | 312                            | 312                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 109               | 84                                | 84                             | 85                    |
| <b>TOTAL INCOME</b>                          | <b>884</b>        | <b>992</b>                        | <b>992</b>                     | <b>999</b>            |
| <b>NET EXPENDITURE</b>                       | <b>674</b>        | <b>703</b>                        | <b>703</b>                     | <b>682</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>5</b>          | <b>5</b>                          | <b>5</b>                       | <b>5</b>              |

**BUDGET HOLDER : K SMITH - ASSISTANT DIRECTOR ASSESSMENT PREVENTION AND SUPPORT1**

Services include the following:

**Housing Options Service**

The Housing Options Service covers Housing Advice, the Rent Bond Scheme, Statutory Homelessness applications and determinations, Welfare Rights, Housing Applications and Allocations, the Homeless Action Team and Family Mediation. This area also supplies reception, customer care and administrative support to the Division.

**Housing Client Service**

The Housing Client Service is the liaison, monitoring and partnership development function, assisting with and assuring the delivery of the Council's vision for Council Housing by Blackpool Coastal Housing, the Arms Length Management Organisation (ALMO).





## **Budgets Outside the Cash Limit**





**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**SUMMARY**

| FUNCTIONS OF SERVICE                  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|---------------------------------------|-------------------|-----------------------------------|--------------------------------|-----------------------|
|                                       | £000              | £000                              | £000                           | £000                  |
| TREASURY MANAGEMENT                   | 12,012            | 15,345                            | 13,695                         | 14,836                |
| GRANTS, DONATIONS & SUBSCRIPTIONS     | 505               | 630                               | 630                            | 304                   |
| HOUSING BENEFITS                      | 1,233             | 1,212                             | 1,212                          | 1,218                 |
| COUNCIL TAX & NNDR COST OF COLLECTION | 1,865             | 1,611                             | 1,611                          | 1,613                 |
| SUBSIDIARY COMPANIES                  | 2                 | (143)                             | (202)                          | 503                   |
| CONCESSIONARY FARES                   | 3,673             | 2,786                             | 2,786                          | 2,836                 |
| WINTER GARDENS                        | 1,000             | 1,000                             | 1,000                          | 1,000                 |
| CORPORATE PRINT SERVICES              | 3                 | -                                 | -                              | (13)                  |
| LAND CHARGES                          | 7                 | (29)                              | 12                             | (30)                  |
| <b>NET COST OF SERVICES</b>           | <b>20,300</b>     | <b>22,412</b>                     | <b>20,744</b>                  | <b>22,267</b>         |
| <b>COST PER '000 POPULATION</b>       | <b>142</b>        | <b>157</b>                        | <b>146</b>                     | <b>156</b>            |

**DIRECTOR :**

**CHIEF ACCOUNTANT : P REDMOND**

| SUBJECTIVE ANALYSIS                          | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
|  | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 468               | 476                               | 464                            | 464                   |
| PREMISES                                     | 1,056             | 1,000                             | 1,000                          | 1,000                 |
| TRANSPORT                                    | 43                | 8                                 | 8                              | 8                     |
| SUPPLIES AND SERVICES                        | 8,316             | 5,931                             | 7,296                          | 5,876                 |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | 84,970            | 81,781                            | 96,108                         | 96,944                |
| SUPPORT SERVICES                             | 4,578             | 4,879                             | 4,876                          | 4,724                 |
| CAPITAL CHARGES                              | 12,776            | 16,226                            | 14,579                         | 16,618                |
| <b>TOTAL EXPENDITURE</b>                     | <b>112,207</b>    | <b>110,301</b>                    | <b>124,331</b>                 | <b>125,634</b>        |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 792               | 812                               | 772                            | 816                   |
| GOVERNMENT GRANTS                            | 87,610            | 83,391                            | 98,152                         | 98,142                |
| RECHARGES                                    | 904               | 655                               | 655                            | 1,557                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 2,601             | 3,031                             | 4,008                          | 2,852                 |
| <b>TOTAL INCOME</b>                          | <b>91,907</b>     | <b>87,889</b>                     | <b>103,587</b>                 | <b>103,367</b>        |
| <b>NET EXPENDITURE</b>                       | <b>20,300</b>     | <b>22,412</b>                     | <b>20,744</b>                  | <b>22,267</b>         |

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**TREASURY MANAGEMENT**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | -                 | -                                 | -                              | -                     |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 1,047             | 145                               | 145                            | 146                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 362               | 337                               | 337                            | 337                   |
| CAPITAL CHARGES                              | 12,085            | 15,549                            | 13,899                         | 15,941                |
| <b>TOTAL EXPENDITURE</b>                     | <b>13,494</b>     | <b>16,031</b>                     | <b>14,381</b>                  | <b>16,424</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | 904               | 655                               | 655                            | 1,557                 |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 578               | 31                                | 31                             | 31                    |
| <b>TOTAL INCOME</b>                          | <b>1,482</b>      | <b>686</b>                        | <b>686</b>                     | <b>1,588</b>          |
| <b>NET EXPENDITURE</b>                       | <b>12,012</b>     | <b>15,345</b>                     | <b>13,695</b>                  | <b>14,836</b>         |
| <b>COST PER '000 POPULATION</b>              | <b>84</b>         | <b>108</b>                        | <b>96</b>                      | <b>104</b>            |

**BUDGET HOLDER : CHIEF FINANCIAL OFFICER**

**Notes :**

1. The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long term basis, and from day to day.
2. The Council's own long-term borrowings currently stand at £128 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £25 million share of debt which is held by Lancashire County Council and which relates to assets acquired when Blackpool took Unitary status.
3. Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
4. The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
5. Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included. The 2010/11 Budget reflects the loan charges arising from the capital programme.
6. Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**GRANTS, DONATIONS & SUBSCRIPTIONS**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | -                 | -                                 | -                              | -                     |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 495               | 610                               | 610                            | 289                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 10                | 20                                | 20                             | 15                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>505</b>        | <b>630</b>                        | <b>630</b>                     | <b>304</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>-</b>          | <b>-</b>                          | <b>-</b>                       | <b>-</b>              |
| <b>NET EXPENDITURE</b>                       | <b>505</b>        | <b>630</b>                        | <b>630</b>                     | <b>304</b>            |
| <b>COST PER '000 POPULATION</b>              | <b>4</b>          | <b>4</b>                          | <b>4</b>                       | <b>2</b>              |

**BUDGET HOLDER : S THOMPSON - CHIEF FINANCIAL OFFICER**

**Notes :**

1. This budget comprises financial assistance to national bodies, voluntary organisations and charitable bodies operating in the Blackpool area. It also includes subscriptions payable to national organisations such as the Local Government Association.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**HOUSING BENEFITS**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | -                 | -                                 | -                              | -                     |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 666               | 150                               | 1,480                          | 150                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | 70,592            | 66,556                            | 78,833                         | 79,500                |
| SUPPORT SERVICES                             | 1,642             | 1,679                             | 1,676                          | 1,524                 |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>72,900</b>     | <b>68,385</b>                     | <b>81,989</b>                  | <b>81,174</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 71,667            | 66,573                            | 79,207                         | 79,206                |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | 600                               | 1,570                          | 750                   |
| <b>TOTAL INCOME</b>                          | <b>71,667</b>     | <b>67,173</b>                     | <b>80,777</b>                  | <b>79,956</b>         |
| <b>NET EXPENDITURE</b>                       | <b>1,233</b>      | <b>1,212</b>                      | <b>1,212</b>                   | <b>1,218</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>9</b>          | <b>9</b>                          | <b>9</b>                       | <b>9</b>              |

**BUDGET HOLDER : M MCROBERTS - HEAD OF BENEFITS & REVENUES**

**Notes :**

1. Housing Benefits are paid to private tenants in the form of rent allowances. These are means tested and the bulk of the payments attract government subsidy.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**COUNCIL TAX & NNDR COST OF COLLECTION**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | -                 | -                                 | -                              | -                     |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 607               | 338                               | 362                            | 552                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | 14,060            | 15,000                            | 17,050                         | 17,050                |
| SUPPORT SERVICES                             | 2,432             | 2,774                             | 2,774                          | 2,755                 |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>17,099</b>     | <b>18,112</b>                     | <b>20,186</b>                  | <b>20,357</b>         |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | 14,575            | 15,417                            | 17,545                         | 17,545                |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 659               | 1,084                             | 1,030                          | 1,199                 |
| <b>TOTAL INCOME</b>                          | <b>15,234</b>     | <b>16,501</b>                     | <b>18,575</b>                  | <b>18,744</b>         |
| <b>NET EXPENDITURE</b>                       | <b>1,865</b>      | <b>1,611</b>                      | <b>1,611</b>                   | <b>1,613</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>13</b>         | <b>11</b>                         | <b>11</b>                      | <b>11</b>             |

**BUDGET HOLDER : M MCROBERTS - HEAD OF BENEFITS AND REVENUES**

**Notes :**

1. This budget represents the cost of collecting Council Tax and National Non-Domestic Rates. It also includes Council Tax rebates.
2. "Transfer Payments" includes Council Tax rebates which is offset by Government Grants

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**SUBSIDIARY COMPANIES**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 47                | 46                                | 46                             | 46                    |
| PREMISES                                     | 56                | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | -                 | 8                                 | 8                              | 8                     |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | 318               | 225                               | 225                            | 394                   |
| SUPPORT SERVICES                             | 39                | 18                                | 18                             | 40                    |
| CAPITAL CHARGES                              | 691               | 677                               | 680                            | 677                   |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,151</b>      | <b>974</b>                        | <b>977</b>                     | <b>1,165</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 662               | 662                               | 663                            | 662                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 487               | 455                               | 516                            | -                     |
| <b>TOTAL INCOME</b>                          | <b>1,149</b>      | <b>1,117</b>                      | <b>1,179</b>                   | <b>662</b>            |
| <b>NET EXPENDITURE</b>                       | <b>2</b>          | <b>(143)</b>                      | <b>(202)</b>                   | <b>503</b>            |
| <b>COST PER '000 POPULATION</b>              |                   | <b>(1)</b>                        | <b>(1)</b>                     | <b>4</b>              |

**BUDGET HOLDER : S THOMPSON - CHIEF FINANCIAL OFFICER**

**Notes :**

1. Included in this area are the costs to the Council in support of services provided by its subsidiary companies.
2. Blackpool Transport Services Limited Company is wholly owned by the Council.
3. In July 2004 the Council sold Blackpool Airport Limited to City Hopper Airports (Blackpool Ltd.) After that date, the Council was no longer liable for any losses arising from the Airport. This resulted in savings to the Revenue Fund.
4. Blackpool Council holds 5% of the shares in the new Airport company.

| ELEMENTS OF THE SERVICE | £000     | £000         | £000         | £000       |
|-------------------------|----------|--------------|--------------|------------|
| AIRPORT                 | 57       | 5            | 5            | 5          |
| BTS                     | (373)    | (373)        | (431)        | 82         |
| SANDCASTLE              | 318      | 225          | 224          | 416        |
| <b>NET EXPENDITURE</b>  | <b>2</b> | <b>(143)</b> | <b>(202)</b> | <b>503</b> |

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011

## CONCESSIONARY FARES

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | -                 | -                                 | -                              | -                     |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 5,044             | 4,187                             | 4,188                          | 4,229                 |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | -                 | -                                 | -                              | -                     |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>5,044</b>      | <b>4,187</b>                      | <b>4,188</b>                   | <b>4,229</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 3                 | -                                 | 2                              | 2                     |
| GOVERNMENT GRANTS                            | 1,368             | 1,401                             | 1,400                          | 1,391                 |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>1,371</b>      | <b>1,401</b>                      | <b>1,402</b>                   | <b>1,393</b>          |
| <b>NET EXPENDITURE</b>                       | <b>3,673</b>      | <b>2,786</b>                      | <b>2,786</b>                   | <b>2,836</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>26</b>         | <b>20</b>                         | <b>20</b>                      | <b>20</b>             |

BUDGET HOLDER : H FRANCE - EXECUTIVE DIRECTOR OF TOURISM & REGENERATION

### Notes :

1. Since April 2006 the Council as a Travel Concession Authority has been statutorily responsible for providing its residents with free travel on local bus services. The concession applies to those aged 60 or above, or the disabled. The scheme is restricted to travel within the authority within which the pass holder resides and is available between the hours of 0930 to 2300 on weekdays.
2. The statutory bus concession was extended from 1 April 2008 providing free travel anywhere in England.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**WINTER GARDENS**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | -                 | -                                 | -                              | -                     |
| PREMISES                                     | 1,000             | 1,000                             | 1,000                          | 1,000                 |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | -                 | -                                 | -                              | -                     |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | -                 | -                                 | -                              | -                     |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>1,000</b>      | <b>1,000</b>                      | <b>1,000</b>                   | <b>1,000</b>          |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>-</b>          | <b>-</b>                          | <b>-</b>                       | <b>-</b>              |
| <b>NET EXPENDITURE</b>                       | <b>1,000</b>      | <b>1,000</b>                      | <b>1,000</b>                   | <b>1,000</b>          |
| <b>COST PER '000 POPULATION</b>              | <b>7</b>          | <b>7</b>                          | <b>7</b>                       | <b>7</b>              |

**BUDGET HOLDER : J KEARSLEY - EXECUTIVE DIRECTOR OF BUSINESS SERVICES**

**Notes :**

1. The Council entered into a licence agreement with the owners of the Winter Gardens in 1986 in order to allow access to a number of public rooms for the period 1 October - 30 June each year whilst the owners retained responsibility during this period for maintaining the buildings, contents and services in a state appropriate for a first class conference, banqueting and entertainment centre - this agreement ran until 31 October 2009.



**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**CORPORATE PRINT SERVICES**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 330               | 325                               | 325                            | 313                   |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | 43                | 8                                 | 8                              | 8                     |
| SUPPLIES AND SERVICES                        | 439               | 485                               | 485                            | 494                   |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 68                | 43                                | 43                             | 44                    |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>880</b>        | <b>861</b>                        | <b>861</b>                     | <b>859</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | -                 | -                                 | -                              | -                     |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | 877               | 861                               | 861                            | 872                   |
| <b>TOTAL INCOME</b>                          | <b>877</b>        | <b>861</b>                        | <b>861</b>                     | <b>872</b>            |
| <b>NET EXPENDITURE</b>                       | <b>3</b>          | <b>-</b>                          | <b>-</b>                       | <b>(13)</b>           |
| <b>COST PER '000 POPULATION</b>              |                   | -                                 | -                              | 0                     |

**BUDGET HOLDER : M BARLOW - PRINT SERVICES MANAGER**

**Notes :**

1. Corporate Print Services which is part of ICT Services, supplies many types of printing and documentation throughout the authority, including heavy duty photocopying and digital printing. External customers include Fylde Borough Council, Wyre Borough Council, Blackpool Airport, Blackpool Transport, Blackpool & Fylde College, Schools and many other local government related organisations.
2. Large Print runs that can not be printed in-house are out sourced to key suppliers.  
For any brokered work at least three quotations are obtained from external print companies to ensure we are receiving the best value and quality.
3. With the "Freedom of Information Act", every organisation has to track what information has been provided, to whom, and demonstrate when and where it was last updated. There is a Corporate point (ICT Services) where we can log all literature produced by the council. This is achieved through the use of Corporate Print Services and ensures that the Corporate Identity is followed throughout the authority.
4. Corporate Print Services currently consists of 13 full time staff, which are, Print Services Manager, Print Marketing Officer, Senior Graphics Designer, Senior Printer, 2 Graphics Designers, Printer, 6 CPS Assistants. With this varied and wide range of experience within the section the authority is guaranteed a quality service.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2011**  
**LAND CHARGES**

|  | 2008/09<br>ACTUAL | 2009/10<br>ADJUSTED<br>CASH LIMIT | 2009/10<br>FORECAST<br>OUTTURN | 2010/11<br>CASH LIMIT |
|--|-------------------|-----------------------------------|--------------------------------|-----------------------|
| SUBJECTIVE ANALYSIS                          | £000              | £000                              | £000                           | £000                  |
| <b><u>EXPENDITURE</u></b>                    |                   |                                   |                                |                       |
| EMPLOYEES                                    | 91                | 105                               | 94                             | 105                   |
| PREMISES                                     | -                 | -                                 | -                              | -                     |
| TRANSPORT                                    | -                 | -                                 | -                              | -                     |
| SUPPLIES AND SERVICES                        | 18                | 8                                 | 18                             | 8                     |
| THIRD PARTY PAYMENTS                         | -                 | -                                 | -                              | -                     |
| TRANSFER PAYMENTS                            | -                 | -                                 | -                              | -                     |
| SUPPORT SERVICES                             | 25                | 8                                 | 8                              | 9                     |
| CAPITAL CHARGES                              | -                 | -                                 | -                              | -                     |
| <b>TOTAL EXPENDITURE</b>                     | <b>134</b>        | <b>121</b>                        | <b>120</b>                     | <b>122</b>            |
| <b><u>INCOME</u></b>                         |                   |                                   |                                |                       |
| CUSTOMER & CLIENT RECEIPTS                   | 127               | 150                               | 108                            | 152                   |
| GOVERNMENT GRANTS                            | -                 | -                                 | -                              | -                     |
| RECHARGES                                    | -                 | -                                 | -                              | -                     |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS | -                 | -                                 | -                              | -                     |
| <b>TOTAL INCOME</b>                          | <b>127</b>        | <b>150</b>                        | <b>108</b>                     | <b>152</b>            |
| <b>NET EXPENDITURE</b>                       | <b>7</b>          | <b>(29)</b>                       | <b>12</b>                      | <b>(30)</b>           |
| <b>COST PER '000 POPULATION</b>              |                   | <b>0</b>                          |                                | <b>0</b>              |

**BUDGET HOLDER : B WHEATLEY - PRACTICE AND QUALITY MANAGER**

**Notes :**

1. The Legal Services Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
2. The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
3. Fees have to be calculated by reference to statutory regulations





## **Housing Revenue Account**



# ADULT SOCIAL CARE & HOUSING DEPARTMENT

## HOUSING REVENUE ACCOUNT

| FUNCTIONS                                       | 2008/2009<br>ACTUAL | 2009/2010<br>BUDGET | 2009/2010<br>PROJECTED<br>OUTTURN | 2010/2011<br>BUDGET |
|---|---------------------|---------------------|-----------------------------------|---------------------|
|   | £000                | £000                | £000                              | £000                |
| MANAGEMENT FEE                                  | 11,212              | 11,347              | 11,347                            | 11,109              |
| HOUSING CLIENT & APPLICATIONS SERVICE           | 393                 | 415                 | 445                               | 478                 |
| OTHER HRA COSTS                                 | 92                  | 117                 | 117                               | 118                 |
| CAPITAL CHARGES                                 | 5,337               | 6,270               | 6,320                             | 7,004               |
| RENT REBATE SUBSIDY LIMITATION                  | 415                 | 103                 | 383                               | 418                 |
| PROVISION FOR BAD AND DOUBTFUL DEBTS            | 212                 | 220                 | 200                               | 200                 |
| HOUSING SUBSIDY                                 | (532)               | (400)               | (895)                             | (1,640)             |
| RENT & SERVICE CHARGE INCOME DUE                | (16,928)            | (17,113)            | (17,000)                          | (17,187)            |
| OTHER RENTS & CHARGES                           | (288)               | (306)               | (311)                             | (299)               |
| INTEREST INCOME                                 | (334)               | (294)               | (294)                             | (278)               |
| <b>CONTRIBUTION (TO) / FROM WORKING BALANCE</b> | <b>(421)</b>        | <b>359</b>          | <b>312</b>                        | <b>(77)</b>         |

| SUBJECTIVE ANALYSIS                            | 2008/2009<br>ACTUAL | 2009/2010<br>BUDGET | 2009/2010<br>PROJECTED<br>OUTTURN | 2010/2011<br>BUDGET |
|--|---------------------|---------------------|-----------------------------------|---------------------|
|  | £000                | £000                | £000                              | £000                |
| <b><u>EXPENDITURE</u></b>                      |                     |                     |                                   |                     |
| EMPLOYEES                                      | 72                  | 97                  | 97                                | 98                  |
| PREMISES                                       | -                   | -                   | -                                 | -                   |
| TRANSPORT                                      | -                   | -                   | -                                 | -                   |
| SUPPLIES AND SERVICES                          | 232                 | 240                 | 220                               | 220                 |
| THIRD PARTY PAYMENTS                           | 11,212              | 11,347              | 11,347                            | 11,109              |
| TRANSFER PAYMENTS                              | 415                 | 103                 | 383                               | 418                 |
| SUPPORT SERVICES                               | 393                 | 415                 | 445                               | 478                 |
| CAPITAL CHARGES                                | 5,337               | 6,270               | 6,320                             | 7,004               |
| <b>TOTAL EXPENDITURE</b>                       | <b>17,661</b>       | <b>18,472</b>       | <b>18,812</b>                     | <b>19,327</b>       |
| <b><u>INCOME</u></b>                           |                     |                     |                                   |                     |
| CUSTOMER & CLIENT RECEIPTS                     | (17,216)            | (17,419)            | (17,311)                          | (17,486)            |
| GOVERNMENT GRANTS                              | (532)               | (400)               | (895)                             | (1,640)             |
| RECHARGES                                      | -                   | -                   | -                                 | -                   |
| OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS   | (334)               | (294)               | (294)                             | (278)               |
| <b>TOTAL INCOME</b>                            | <b>(18,082)</b>     | <b>(18,113)</b>     | <b>(18,500)</b>                   | <b>(19,404)</b>     |
| <b>NET COST OF SERVICES</b>                    | <b>(421)</b>        | <b>359</b>          | <b>312</b>                        | <b>(77)</b>         |
| <b>CONTRIBUTION (TO)/FROM WORKING BALANCES</b> | <b>(421)</b>        | <b>359</b>          | <b>312</b>                        | <b>(77)</b>         |

| WORKING BALANCE                          | 2008/2009<br>ACTUAL | 2009/2010<br>BUDGET | 2009/2010<br>PROJECTED<br>OUTTURN | 2010/2011<br>BUDGET |
|--|---------------------|---------------------|-----------------------------------|---------------------|
|  | £000                | £000                | £000                              | £000                |
| BALANCE AT 1ST APRIL                     | (1,118)             | (1,539)             | (1,539)                           | (1,227)             |
| CONTRIBUTION (TO) / FROM WORKING BALANCE | (421)               | 359                 | 312                               | (77)                |
| BALANCE AT 31ST MARCH                    | (1,539)             | (1,180)             | (1,227)                           | (1,304)             |

| HOUSING STOCK  | 2008/2009<br>ACTUAL | 2009/2010<br>BUDGET | 2009/2010<br>PROJECTED<br>OUTTURN | 2010/2011<br>BUDGET |
|--|---------------------|---------------------|-----------------------------------|---------------------|
| Total Number of dwellings at 1st April                 | 5,421               | 5,395               | 5,395                             | 5,391               |
| Number of dwellings completed and acquired in the year | -                   | -                   | 5                                 | -                   |
| Number of dwellings sold / deleted in the year         | (26)                | (10)                | (9)                               | (30)                |
| Total number of dwellings at 31st March                | 5,395               | 5,385               | 5,391                             | 5,361               |

## **A Summary of Main Services Provided within the HRA are Shown Below:**

### **SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED**

#### **MANAGEMENT SERVICES**

##### **TENANCY AND ESTATE MANAGEMENT**

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of properties and breaches of tenancy conditions, as well as the management of tenants rights such as "Right to Buy" and "Right to Improvement". The estate management function includes the management of council owned garages and garage sites, unauthorised parking, referral of highway maintenance problems and maintenance of open spaces.

##### **MANAGING VACANT PROPERTIES**

Vacant properties are identified and recorded both through formal notice being given or through physical inspection. Any necessary repair and maintenance to vacant properties is arranged, with post inspection to ensure that the work has been carried out satisfactorily. Additionally, arrangements are made for the viewing of properties by potential tenants.

##### **RENT AND SERVICE CHARGE COLLECTION**

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct debit, by telephone, via the internet and by tenants cards at any post office or a variety of other outlets.

#### **ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK**

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on reported problems, undertaking repairs within specified target times and to an acceptable standard whilst obtaining the best value for money.

##### **REPAIRS AND MAINTENANCE ADMINISTRATION**

The reporting of repairs for current tenants can be made by telephone, electronic communication and at the local offices. In some instances properties require both pre and post inspection, both to establish the work required and to ensure that the repairs have been carried out satisfactorily.

#### **SUPPORTED LIVING SERVICES**

##### **HOSTELS**

The Council currently manages three Hostels with a total of 129 temporary bed spaces. The service provides accommodation and specialist support to homeless single people and families within the Emergency Housing Units. The support focuses on individually assessed needs through a Support Plan to assist in retaining/relearning life skills, maximising independence, developing support networks and preparing for the transition into permanent accommodation.

##### **SHELTERED HOUSING**

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe and supported environment. Support to the tenant is based on identified needs as defined within the Individual Support Plans and is co-ordinated by a Scheme Manager. The Scheme Manager will facilitate a flexible and tailored service to all tenants with a holistic approach to their assessed needs. This is to assist individuals to retain and/or relearn life skills, develop support networks, sustain their tenancy and maximise their independence through planned intervention and support. The Sheltered Housing Service works in conjunction with the Council's community alarm service (Vitaline) to provide 24hrs emergency response to all tenants within the schemes.

#### **OTHER SERVICES TO TENANTS**

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security, caretaking and communal cleaning.

### **SERVICES PROVIDED BY BLACKPOOL COUNCIL**

#### **ALLOCATIONS AND LETTINGS OF PROPERTIES**

The main services provided are the registration and classification of applications for council properties, the management of the council house waiting list and the allocation of properties.

#### **HOUSING CLIENT**

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective services are provided.

#### **RENT REBATE SUBSIDY LIMITATION**

Rent Rebate is the term used for Housing Benefit that is paid to Council tenants. Since 1 April 2004 Rent Rebates are no longer accounted for in the HRA, but are used as a method of rent control. If a local authority charges a higher rent than the figure set by the Department for Communities & Local Government (DCLG), then the authority will have to pay back a proportion of the additional income.

#### **HOUSING SUBSIDY**

Housing Subsidy is provided by the DCLG. This is calculated by the DCLG using assumptions about the level of management maintenance costs that should be necessary for Blackpool's stock and the level of rent that should be collected. An allowance is also paid to support an approved level of capital investment.







## **Capital Programme**



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**CAPITAL PROGRAMME 2010/11, 2011/12 & 2012/13**

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**1. Introduction**

- 1.1 The Council's 2010/11 capital programme runs concurrently with the 2010/11 revenue budget and reports on both are submitted to this meeting for approval. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This report updates the programme reported in last year's budget and ensures that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2010/11 is £110m and over a three-year period is estimated at £282m. The 2011/12 and 2012/13 programmes have been drawn up based upon indicative allocations and provisional bids. These will be reviewed as part of the budget processes for 2011/12 and 2012/13 in the light of changing priorities and final funding levels which mean that no commitments can be made as yet. The Council's performance in delivering a very high level of planned expenditure now means that the past practice of relying on over-programming to allow schemes to proceed is no longer recommended.
- 1.2 The position of the capital programme for 2009/10 is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Audit Committee. The capital programme now submitted is consistent with that agreed for 2009/10. It includes identified commitments for schemes in progress such as the Sea Wall reconstruction, improvements to the Promenade and the Tramway system. The scale of these commitments means there are very limited resources to deliver additional schemes that are not fully funded.

**2. Sources of Capital Funding**

- 2.1 The Council's capital spending is funded from Supported Capital Expenditure (SCE), specific capital grants, capital receipts and revenue contributions. In addition to these conventional forms of funding the Council can undertake Prudential borrowing within limits set by the Council itself. SCE allocations are matched by Government funding of the debt financing costs element and this funding is received through Formula Grant. In recent years there has been a move to convert SCE to capital grants. One example of this is the Transport Capital Settlement which is split between SCE and capital grant for both the Integrated Transport and Highways Maintenance elements.

### **3. Prudential Borrowing**

- 3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that Prudential schemes can only take place in the following circumstances:
- (1) All prudential borrowing schemes must be specifically authorised by the Executive.
  - (2) The financing costs of such schemes will be charged to specific service budgets by means of a budget virement to the central Treasury Management budget.
  - (3) The total level of prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy (see separate report to this Executive meeting).
- 3.2 In most cases prudential borrowing will only be approved where the scheme is expected to be self-financing over a reasonable payback period (such as energy management initiatives and leisure attractions) or where there is an identified budget which can meet the costs.
- 3.3 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows with more detailed information in Appendix C:-
- (1) The actual capital position – (Non-HRA and HRA) for 2009/10 will be reported as part of the 2009/10 Capital Outturn report to Executive.
  - (2) Affordability – Estimates of the incremental impact of capital investment decisions on Council Tax (non-HRA) and on Housing rents (HRA) for 2010/11.
  - (3) Prudence – capital expenditure is reported monthly to the Executive in the Capital Monitoring report.

### **4. Single Capital Pot**

- 4.1 The Council has capital funding made available to it by the Government in the form of SCE allocations and capital grants. These fall into two categories of ringfenced and non-ringfenced. The ringfenced borrowing approvals and capital grants can only be used for schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ringfenced SCE allocations and capital grants. These allocations come from individual Government departments but fall into the category known as the Single Capital Pot. This means they can be capital expenditure on any service. Good practice means that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central Government allocations to individual services should remain broadly as originally notified.

- 4.2 There is clearly a balance between looking at the overall investment needs of the Council and service priorities. It is proposed that the Council uses some non-ringfenced SCEs/capital grants for its corporate priorities, thereby allowing key schemes to proceed. The recommendations be to continue to apply a top-slice of **12.5%** (first applied in 2005/06) of basic service SCE/capital grant in 2010/11 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below:

| Services                | 2010/11<br>Allocation<br>£000 | 12.50%<br>Top-slice<br>£000 | Net Total<br>£000 |
|-------------------------|-------------------------------|-----------------------------|-------------------|
| Children & Young People | 1,380                         | (173)                       | 1,207             |
| Children's PSS          | 28                            | (4)                         | 24                |
| Housing                 | 3,405                         | (425)                       | 2,980             |
| Adult Social Care       | 189                           | (24)                        | 165               |
| Waste Infrastructure    | 102                           | (13)                        | 89                |
| Transport               | 3,949                         | (493)                       | 3,456             |
| <b>TOTAL</b>            | <b>9,053</b>                  | <b>(1,132)</b>              | <b>7,921</b>      |

- 4.3 As can be seen from the table below the non-ringfenced SCE/capital grant allocation shows a decrease of £263k from 2009/10 to 2010/11:

| Services                | 2009/10<br>£000 | 2010/11<br>£000 | Reduction<br>£000 |
|-------------------------|-----------------|-----------------|-------------------|
| Children & Young People | 2,775           | 1,380           | (1,395)           |
| Children's PSS          | 28              | 28              | 0                 |
| Housing                 | 2,806           | 3,405           | 599               |
| Adult Social Care       | 189             | 189             | 0                 |
| Waste Infrastructure    | 0               | 102             | 102               |
| Transport               | 3,518           | 3,949           | 431               |
| <b>TOTAL</b>            | <b>9,316</b>    | <b>9,053</b>    | <b>(263)</b>      |

## 5. **Performance Reward Grant**

- 5.1 The Council continually makes efforts to identify further funding to finance it's capital programme. During the year Local Area Agreement (LAA) Performance Reward Grant of £768,840 has been made available.

## **6. Capital Receipts**

- 6.1 The Council has already committed all available capital receipts to the support of the capital programme. This includes the remaining balance of the proceeds from the disposal of Blackpool Airport and the net balance of the receipt from the sale of Blackpool Business and Technology parks.
- 6.2 The Council continually reviews its assets in order to identify those that may be disposed of to generate new capital receipts. However, the current economic climate has seen a significant fall in land and building values such that disposal, even if buyers might be available, is not always viable. An Asset Disposal Plan is currently being produced by Asset Management.

## **7. Management of the Capital Programme and Associated Risks**

- 7.1 The key risks in terms of the management of the proposed capital programme are:-
- (1) the Council's capacity to deliver schemes on time
  - (2) additional, unbudgeted revenue costs arising on schemes
  - (3) costs overrun on schemes
  - (4) funding not being realised resulting in funding shortfalls
  - (5) private sector partners unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn; and
  - (6) contractors getting into financial difficulty.
- 7.2 In order to address these issues the Council has improved its capital monitoring information by redeploying resources into its Capital Finance Team. Regular, monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis.
- 7.3 Schemes that have specific funding attached should only be allowed to proceed where the external funding has been formally secured
- 7.4 In addition, 2009/10 saw the introduction of a revised version of the Blackpool Method, the Council's project management methodology. The adoption of the revised methodology should facilitate a more robust approach to the management and monitoring of capital schemes and provide an early indication of where schemes are deviating from budget and significant milestones.

## **8. International Financial Reporting Standards**

- 8.1 The introduction of International Financial Reporting Standards (IFRSs) in 2010/11 may have a significant impact on the Capital Programme. Councils must comply with IFRSs, and the accounts will be presented in a different format than that currently utilised. Property, plant and equipment will have to be valued on a component basis, and leases and PFIs will be subject to detailed appraisal. Reported expenditure is likely to increase in terms of the adoption of these standards, unless the Secretary of State exempts local authorities from compliance.



## **9. Programme Issues**

### **9.1 Regeneration**

- For 2010/11 the revenue and capital budgets have been determined on a common timescale which allows for approval and incorporation of the Business Plan for ReBlackpool URC Ltd. The figures included under the Tourism & Regeneration element of the capital programme reflect the funding support from the North West Development Agency (NWDA).
- The main categories for capital spend on Tourism & Regeneration projects are:-
  - (1) Resort Regeneration (including the Seafront, Illuminations and Tramway);
  - (2) Skills and Economic Inclusion; and
  - (3) Access, Infrastructure and the Environment (including the Town Centre and Central Corridor).
- The Coastal Defence/Seafront Experience project is well underway and on target. The NWDA have been approached regarding financing the Peoples' Playground which was unsuccessful under the Big Lottery Living Landmarks programme bid.
- Negotiations are taking place with businesses in the Second Gateway area and options regarding the relocation of the Illuminations Depot are being considered.
- A preferred developer, MUSE, has now been appointed for the Talbot Gateway project. The Council is in the process of finalising a Development Agreement for delivery of the Talbot Gateway scheme and the scheme is planned to commence in 2011.

### **9.2 Building Schools for the Future (BSF)**

A sum of £1,020,000 in total has been included in the Capital Programme in respect of BSF. This PFI scheme will be predominantly funded by the Department for Children, Schools and Families (DCSF) and funding is expected via this stream for the foreseeable future.

## **10. Proposed Capital Programme**

- 10.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs. Resources are identified at Appendix B.
- 10.2 Details of the individual schemes are set out at Appendix C. The expenditure by service is set out in summary in Appendix A:
- 10.3 In particular the capital programme includes PFI schemes outlined below. Building Schools for the Future is a PFI scheme within Children and Young People. The remaining £60.9m in Other Services Block is made up of a Street Lighting PFI of £33.9M and Blackpool's share of the Waste PFI of £27M. This will be accounted for in accordance with IFRS, with the majority of the cost being treated as a revenue cost but a small charge being levied to the capital element of the scheme each year.

| PFI Scheme                      | 2010/11<br>£m |
|---------------------------------|---------------|
| Building Schools for the Future | 143           |
| Street Lighting                 | 33.9          |
| Waste                           | 27            |

- 10.4 Any other capital schemes currently at feasibility stage and due to become live in year will be subject to individual approvals.

## **11. Capital Expenditure Recommendations**

- (1) Office Accommodation Strategy: £585,000 in 2010/11;
- (2) Building Schools for the Future: £720,000 in 2010/11; and
- (3) Central Library redevelopment: £500,000 in 2010/11 and potential additional funding requirements in 2011/12.

# BLACKPOOL COUNCIL

## SUMMARY OF CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE                          | FOR APPROVAL                  | FOR INFORMATION                | FOR INFORMATION                |
|----------------------------------|-------------------------------|--------------------------------|--------------------------------|
|                                  | 2010/11                       | 2011/12                        | 2012/13                        |
|                                  | PROPOSED<br>PROGRAMME<br>£000 | POTENTIAL<br>PROGRAMME<br>£000 | POTENTIAL<br>PROGRAMME<br>£000 |
| CHILDREN & YOUNG PEOPLE SERVICES | 12,058                        | 7,724                          | 7,724                          |
| CULTURE & COMMUNITIES            | 3,601                         | 375                            | -                              |
| HOUSING REVENUE ACCOUNT          | 18,974                        | 19,019                         | 18,065                         |
| PRIVATE SECTOR & RSL             | 4,688                         | 3,092                          | 2,500                          |
| ADULT SOCIAL CARE                | 1,632                         | 200                            | 170                            |
| TOURISM & REGENERATION           | 23,858                        | 31,388                         | 38,191                         |
| TRANSPORT                        | 44,011                        | 25,285                         | 2,570                          |
| COASTAL PROTECTION               | 297                           | 7,166                          | 6,750                          |
| LOCAL AREA AGREEMENT             | 945                           | 637                            | 627                            |
| OTHER SERVICES                   | 48                            | 48                             | 48                             |
| <b>TOTAL PROGRAMME</b>           | <b>110,112</b>                | <b>94,934</b>                  | <b>76,645</b>                  |

| FUNDING SOURCES               | FOR APPROVAL                  | FOR INFORMATION                | FOR INFORMATION                |
|-------------------------------|-------------------------------|--------------------------------|--------------------------------|
|                               | 2010/11                       | 2011/12                        | 2012/13                        |
|                               | PROPOSED<br>PROGRAMME<br>£000 | POTENTIAL<br>PROGRAMME<br>£000 | POTENTIAL<br>PROGRAMME<br>£000 |
| SUPPORTED CAPITAL EXPENDITURE | 19,344                        | 18,224                         | 17,009                         |
| PRUDENTIAL BORROWING          | 9,391                         | 26,293                         | 9,705                          |
| SPECIFIC CAPITAL GRANTS       | 14,284                        | 9,057                          | 8,345                          |
| OTHER GRANTS/CONTRIBUTIONS    | 65,330                        | 41,000                         | 38,740                         |
| REVENUE CONTRIBUTIONS         | -                             | -                              | -                              |
| CAPITAL RECEIPTS              | 1,763                         | 360                            | 2,846                          |
| <b>TOTAL FUNDING</b>          | <b>110,112</b>                | <b>94,934</b>                  | <b>76,645</b>                  |

# BLACKPOOL COUNCIL

## CAPITAL RESOURCES 2010-11 TO 2012-13

| SERVICE  | FOR APPROVAL                             | FOR INFORMATION                           | FOR INFORMATION                           |
|--|--|---|---|
|  | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000 | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| RESOURCES                                      |  |   |   |
| SUPPORTED CAPITAL EXPENDITURE                  |  |   |   |
| Local Transport Plan                           | 2,563                                    | 2,100                                     | 1,885                                     |
| <b>LTP - Top Slice @ 12.5%</b>                 | 366                                      |   |   |
| Children and Young People                      | 1,372                                    | 1,100                                     | 1,100                                     |
| Children's PSS                                 | 24                                       | 24  | 24  |
| <b>C &amp; YP - Top Slice @ 12.5%</b>          | 19                                       |   |   |
| Housing - ALMO Bid                             | 15,000                                   | 15,000                                    | 14,000                                    |
| PRUDENTIAL BORROWING                           |  |   |   |
| Talbot Gateway Council Offices                 | 4,693                                    | 15,088                                    | 9,705                                     |
| Tramway  | 4,698                                    | 11,205                                    | 0   |
| SPECIFIC CAPITAL GRANTS                        |  |   |   |
| C & YP - Modernisation                         | 986                                      | 900                                       | 900                                       |
| C & YP - Extended Schools                      | 119                                      | 100                                       | 100                                       |
| <b>C &amp; YP - Top Slice @ 12.5%</b>          | 158                                      |   |   |
| C & YP - Harnessing Technology                 | 500                                      | 400                                       | 400                                       |
| C & YP - Primary Capital Programme             | 5,378                                    | 3,000                                     | 3,000                                     |
| C & YP - Sure Start, Early Years and Childcare | 643                                      | 400                                       | 400                                       |
| C & YP - Youth Capital Fund                    | 81                                       | 0   | 0   |
| C & YP - Building Schools for the Future       | 300                                      | 300                                       | 300                                       |
| C & YP - Aiming High for Disabled Children     | 170                                      | 0   | 0   |
| ASC - Mental Health                            | 99                                       | 90  | 80  |
| ASC - Social Care                              | 67                                       | 60  | 50  |
| <b>ASC - Top Slice @ 12.5%</b>                 | 24                                       |   |   |
| LTP - Integrated Transport                     | 806                                      | 705                                       | 625                                       |
| LTP - Road Safety Schemes                      | 86                                       | 70  | 60  |
| <b>LTP - Top Slice @ 12.5%</b>                 | 127                                      |   |   |
| PSH - Disabled Facilities Grant                | 636                                      | 636                                       | 490                                       |
| PSH - Housing Capital Grant 2009/10 bf         | 192                                      | 0   | 0   |
| PSH - Housing Capital Grant                    | 2,346                                    | 2,346                                     | 1,900                                     |
| <b>PSH - Top Slice @ 12.5%</b>                 | 425                                      |   |   |
| Transport - Cycle Town                         | 1,075                                    | 0   | 0   |
| ASC - Social Care IT Infrastructure            | 66                                       | 50  | 40  |

# BLACKPOOL COUNCIL

## CAPITAL RESOURCES 2010-11 TO 2012-13

| SERVICE                                      | FOR APPROVAL                             | FOR INFORMATION                           | FOR INFORMATION                           |
|--|--|---|---|
|  | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000 | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| CAPITAL RESOURCES continued                  |  |   |   |
| OTHER GRANTS/CONTRIBUTIONS/ETC.              |  |   |   |
| C & YP - Devolved Capital                    | 1,716                                    | 1,500                                     | 1,500                                     |
| C & YP - Invest to Save                      | 50                                       | 0   | 0   |
| Leisure - DCSF                               | 887                                      | 0   | 0   |
| Leisure - BLF                                | 2,000                                    | 0   | 0   |
| Leisure - Invest to Save                     | 214                                      | 0   | 0   |
| Housing - Major Repairs Allowance            | 3,724                                    | 3,769                                     | 3,815                                     |
| LAA - Home Office                            | 57                                       | 57  | 57  |
| LAA - Waste Performance Efficiency           | 89                                       | 80  | 70  |
| <b>LAA - Top Slice @ 12.5%</b>               | 13                                       |   |   |
| Transport - LCC                              | 4,698                                    | 11,205                                    | 0   |
| Transport - DfT                              | 30,085                                   | 0   | 0   |
| Regeneration - North West Development Agency | 13,519                                   | 13,300                                    | 9,800                                     |
| Regeneration - ERDF                          | 1,843                                    | 1,600                                     | 2,800                                     |
| Regeneration - Other                         | 2,100                                    | 1,400                                     | 400                                       |
| Regeneration - CABE                          | 1,118                                    | 0   | 0   |
| Regeneration - Private Sector                | 0  | 0   | 13,000                                    |
| ASC - Blackpool PCT                          | 1,400                                    | 0   | 0   |
| LAA - Local Enterprise Growth Initiative     | 799                                      | 500                                       | 500                                       |
| Coast - DEFRA                                | 297                                      | 7,166                                     | 6,750                                     |
| Performance Reward Grant                     | 721                                      | 423                                       | 48  |
| REVENUE CONTRIBUTIONS                        |  |   |   |
| OSB - HB/CTB Electronic Claim Form           |  |   |   |
| CAPITAL RECEIPTS                             |  |   |   |
| Housing - Right to Buy                       | 250                                      | 250                                       | 250                                       |
| PSH - Loan Repayments                        | 110                                      | 110                                       | 110                                       |
| Regen - Council Office Receipts              | 0  | 0   | 2,486                                     |
| Housing - Property Resale Receipts           | 1,403                                    | 0   | 0   |
| <b>TOTAL RESOURCES</b>                       | <b>110,112</b>                           | <b>94,934</b>                             | <b>76,645</b>                             |

# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE                                     | FOR APPROVAL FOR INFORMATION FOR INFORMATION |   |   |
|---|--|---|---|
|   | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000     | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| <b>CHILDREN &amp; YOUNG PEOPLE SERVICES</b> |  |   |   |
| New Pupil Places/Basic Need                 | 1,033  | 900                                       | 900                                       |
| Modernisation                               | 1,088  | 900                                       | 900                                       |
| Access Initiative                           | 236  | 200                                       | 200                                       |
| Devolved Capital                            | 1,716  | 1,500                                     | 1,500                                     |
| Extended Schools                            | 119  | 100                                       | 100                                       |
| Harnessing Technology                       | 500  | 400                                       | 400                                       |
| Building Schools for the Future             | 1,020  | 300                                       | 300                                       |
| Primary Capital Programme                   | 5,378  | 3,000                                     | 3,000                                     |
| Sure Start, Early Years and Childcare       | 643  | 400                                       | 400                                       |
| Youth Capital Fund                          | 81   | 0   | 0   |
| Aiming High for Disabled Children           | 170  | 0   | 0   |
| Children's Personal Social Services         | 24   | 24  | 24  |
| Family Support                              | 50   | 0   | 0   |
| <b>TOTAL</b>                                | <b>12,058</b>                                | <b>7,724</b>                              | <b>7,724</b>                              |

Please note that capital funding and spend approved in the previous years that has slipped into this period is not reflected in this schedule.

# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

|                                  | FOR APPROVAL FOR INFORMATION FOR INFORMATION |   |   |
|----------------------------------|--|---|---|
|                                  | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000     | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| <b>SERVICE</b>                   |  |   |   |
| <b>CULTURE &amp; COMMUNITIES</b> |  |   |   |
| Fair Play Pathfinders            | 887  | 0   | 0   |
| Library                          | 2,500  | 375                                       | 0   |
| Central Library Refurbishment    | 125  | 0   | 0   |
| Stanley Park Greenhouses         | 45   | 0   | 0   |
| Moor Park Fitness Equipment      | 44   | 0   | 0   |
| <b>TOTAL</b>                     | <b>3,601</b>                                 | <b>375</b>                                | <b>0</b>                                  |

## BLACKPOOL COUNCIL

### DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

#### SERVICE

#### HOUSING REVENUE ACCOUNT

Works to achieve Decent Homes Standard

|              | FOR APPROVAL<br>2010/11       | FOR INFORMATION<br>2011/12     | FOR INFORMATION<br>2012/13     |
|--------------|-------------------------------|--------------------------------|--------------------------------|
|              | PROPOSED<br>PROGRAMME<br>£000 | POTENTIAL<br>PROGRAMME<br>£000 | POTENTIAL<br>PROGRAMME<br>£000 |
|              | 18,974                        | 19,019                         | 18,065                         |
| <b>TOTAL</b> | <b>18,974</b>                 | <b>19,019</b>                  | <b>18,065</b>                  |

Please note that capital funding and spend approved in the previous years that has slipped into this period is not reflected in this schedule.



# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE  | FOR APPROVAL                             |  | FOR INFORMATION                           |  | FOR INFORMATION                           |  |
|--|--|--|---|--|---|--|
|  | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000 |  | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 |  | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |  |
| <b>PRIVATE SECTOR &amp; RSL</b>                          |  |  |   |  |   |  |
| Care and Repair grants                                   | 450                                      |  | 450                                       |  | 350                                       |  |
| Disabled Facilities grants                               | 1,055                                    |  | 1,055                                     |  | 900                                       |  |
| Travellers Site  | 100                                      |  | 100                                       |  | 100                                       |  |
| Monitoring and Intervention in the Private Rented Sector | 123                                      |  | 123                                       |  | 100                                       |  |
| Private Sector Housing Staffing                          | 150                                      |  | 100                                       |  | 50  |  |
| Grant/Loan Programme                                     | 150                                      |  | 150                                       |  | 100                                       |  |
| Group Repair/Public Repair                               | 825                                      |  | 564                                       |  | 400                                       |  |
| Houses in Multiple Occupation Acquisitions               | 1,366                                    |  | 0   |  | 500                                       |  |
| North Beach  | 350                                      |  | 550                                       |  | 0   |  |
| Caunce Street  | 119                                      |  | 0   |  | 0   |  |
| <b>TOTAL</b>   | <b>4,688</b>                             |  | <b>3,092</b>                              |  | <b>2,500</b>                              |  |

## BLACKPOOL COUNCIL

### DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE   | FOR APPROVAL FOR INFORMATION FOR INFORMATION |   |   |
|---|--|---|---|
|   | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000     | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| <b>ADULT SOCIAL CARE</b>                                |  |   |   |
| Mental Health Single Capital Pot                        | 99   | 90  | 80  |
| Social Care Single Capital Pot                          | 67   | 60  | 50  |
| Social Care IT Infrastructure                           | 66   | 50  | 40  |
| Learning Disability Services Resource Centre - Langdale | 1,400  | 0   | 0   |
| <b>TOTAL</b>  | <b>1,632</b>                                 | <b>200</b>                                | <b>170</b>                                |

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# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE  | FOR APPROVAL FOR INFORMATION FOR INFORMATION |   |   |
|--|--|---|---|
|  | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000     | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| <b>TOURISM &amp; REGENERATION</b>                    |  |   |   |
| Seafrost - Headlands                                 | 1,500  | 0   | 0   |
| Seafrost - Parades                                   | 700  | 0   | 0   |
| Seafrost - Tower Headlands including Registry Office | 4,480  | 1,900                                     | 0   |
| Seafrost - St Chads Headland                         | 3,500  | 3,300                                     | 0   |
| Church Street  | 300  | 0   | 0   |
| Bank Hey Street/Victoria Road                        | 2,500  | 500                                       | 0   |
| New Town Centre Projects                             | 300  | 5,000                                     | 5,000                                     |
| Strategic Acquisitions                               | 2,800  | 2,400                                     | 2,000                                     |
| Sintropher   | 1,200  | 1,200                                     | 1,200                                     |
| Office Accomodation Strategy                         | 585  | 0   | 0   |
| Talbot Gateway Council Offices                       | 4,693  | 15,088                                    | 12,191                                    |
| Talbot Gateway Management                            | 100  | 0   | 0   |
| Central Corridor Phase II                            | 0  | 0   | 17,800                                    |
| Central Corridor Phase III - South Beach             | 1,000  | 0   | 0   |
| Central Corridor Phase IV                            | 200  | 2,000                                     | 0   |
| <b>TOTAL</b>   | <b>23,858</b>                                | <b>31,388</b>                             | <b>38,191</b>                             |

# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE   | FOR APPROVAL FOR INFORMATION FOR INFORMATION |   |   |
|---|--|---|---|
|   | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000     | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| <b>TRANSPORT</b>                                  |  |   |   |
| LTP - Integrated Transport : Traffic Management   | 660  | 400                                       | 350                                       |
| LTP - Integrated Transport : Parking Management   | 105  | 75  | 50  |
| LTP - Integrated Transport : Walking and Cycling  | 680  | 600                                       | 500                                       |
| LTP - Integrated Transport : Local Safety Schemes | 210  | 230                                       | 200                                       |
| LTP - Integrated Transport : Public Transport     | 654  | 600                                       | 500                                       |
| LTP - Capital Maintenance                         | 951  | 950                                       | 950                                       |
| LTP - Monitoring                                  | 20   | 20  | 20  |
| LTP - Support Activities                          | 20   | 0   | 0   |
| LTP - 2008/09 Overspend                           | 156  | 0   | 0   |
| Tramway   | 39,480                                       | 22,410                                    | 0   |
| Cycle Town  | 1,075  | 0   | 0   |
| <b>TOTAL</b>                                      | <b>44,011</b>                                | <b>25,285</b>                             | <b>2,570</b>                              |

Please note that capital funding and spend approved in the previous years that has slipped into this period is not reflected in this schedule.

# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

| SERVICE                                   | FOR APPROVAL FOR INFORMATION FOR INFORMATION |   |   |
|---|--|---|---|
|   | 2010/11<br>PROPOSED<br>PROGRAMME<br>£000     | 2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | 2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
| <b>COASTAL PROTECTION</b>                 |  |   |   |
| 5 Year Strategy Review                    | 20   | 0   | 0   |
| Shoreline Management                      | 40   | 0   | 0   |
| Cell 11 Tidal and Sediment Study Phase 2  | 21   | 0   | 0   |
| Starr Sand Dunes (Works)                  | 60   | 60  | 0   |
| Anchorsholme initial design/feasibility   | 25   | 50  | 0   |
| Anchorsholme detailed design/construction | 125  | 6,750                                     | 6,750                                     |
| Coastal Group Administration              | 6  | 6   | 0   |
| Marlon Mere Spillway and Pumping System   | 0  | 250                                       | 0   |
| Main Dyke Drainage Studies                | 0  | 50  | 0   |
| <b>TOTAL</b>                              | <b>297</b>                                   | <b>7,166</b>                              | <b>6,750</b>                              |

# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

### SERVICE

#### LOCAL AREA AGREEMENT

Safer Stronger Communities Fund  
Waste Infrastructure  
Local Enterprise Growth Initiative

### TOTAL

|  | FOR APPROVAL<br>2010/11<br>PROPOSED<br>PROGRAMME<br>£000 | FOR INFORMATION<br>2011/12<br>POTENTIAL<br>PROGRAMME<br>£000 | FOR INFORMATION<br>2012/13<br>POTENTIAL<br>PROGRAMME<br>£000 |
|--|--|--|--|
|  | 57<br>89<br>799  | 57<br>80<br>500  | 57<br>70<br>500  |
|  | <b>945</b>   | <b>637</b>   | <b>627</b>   |

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# BLACKPOOL COUNCIL

## DETAILED CAPITAL PROGRAMME 2010-11 TO 2012-13

|                       | FOR APPROVAL |           |           | FOR INFORMATION |           | FOR INFORMATION |  |
|-----------------------|--------------|-----------|-----------|-----------------|-----------|-----------------|--|
|                       | 2010/11      | 2011/12   | 2012/13   | POTENTIAL       | POTENTIAL | POTENTIAL       |  |
| <b>SERVICE</b>        | PROPOSED     | PROGRAMME | PROGRAMME | PROGRAMME       | PROGRAMME | PROGRAMME       |  |
|                       | £000         | £000      | £000      | £000            | £000      | £000            |  |
| <b>OTHER SERVICES</b> | 48           | 48        | 48        | 48              | 48        | 48              |  |
| Accountancy Support   |              |           |           |                 |           |                 |  |
| <b>TOTAL</b>          | <b>48</b>    | <b>48</b> | <b>48</b> | <b>48</b>       | <b>48</b> | <b>48</b>       |  |





**Business Improvement District  
Revenue Account**



## Business Improvement District Revenue Account

|  |  | 2009/10<br>Budget<br>£000 | 2010/11<br>Budget<br>£000 |
|--|--|---------------------------|---------------------------|
|  | BID Levy Income                          | (225)                     | (234)                     |
|  | Costs of collecting Levy                 | 22                        | 22                        |
|  | Payment to Blackpool Town Centre BID Ltd | 203                       | 212                       |
|  | <b>TOTAL</b>                             | -                         | -                         |

### Notes :

Blackpool Council is the billing authority for the Blackpool town centre business improvement district which is managed by Blackpool Town Centre BID Ltd

A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

The BID is financed by way of a levy equivalent to 1% (plus an annual uplift) of the non domestic rateable value charged on all properties listed in the 2005 local Non-Domestic Rating List located within the BID area except those located within the Hounds Hill centre that already pay a service charge, these properties are subject to a levy at 0.7% of their rateable value.

The BID area covers the main town centre and other areas designated for future commercial developments

### The BID aims to achieve:

- A better and safer environment
- More customers and better trade
- Reduction of shop theft, street crime and begging
- High profile marketing and promotion
- Festivals and events
- Leverage of additional support funding from external sources



## **Cash Limited Budgets - Budgeting Guidelines**



## **CASH LIMITED BUDGETS**

### **KEY POINTS OF THE BUDGET REGIME**

1. The Chief Executive and Executive Directors are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. The Assistant Director Performance & Finance will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Strategic Directors may transfer funds between bottom lines after consultation with the Heads of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. The Assistant Director Performance & Finance or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges and Central Departmental Support recharges will initially be outside the bottom line cash limits as these service providers will also be subject to cash limited budgets. Charges on the agreed basis will be made to each department on a regular and ultimately monthly basis.
10. The costs of Administrative Buildings have been brought within the cash limits from 2007/08.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with the Assistant Director Performance & Finance's staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.





## **Glossary of Financial Terms**



## **GLOSSARY OF FINANCIAL TERMS**

### **AREA BASED GRANTS**

This is a single non-ringfenced grant payable to local authorities from central government. It is comprised of a number of previously ringfenced grants, for example the Local Enterprise Growth Initiative and the Working Neighbourhoods Fund (previously the Neighbourhood Renewal Fund).

### **BUDGET**

A statement which sets out the financial effect of the Council's policies over a future period of time.

### **BUDGET REQUIREMENT**

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

### **BUSINESS IMPROVEMENT DISTRICT**

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

### **CAPITAL CHARGES**

A charge against service revenue accounts for fixed assets used in the provision of services.

### **CAPITAL EXPENDITURE**

Expenditure on the acquisition of a fixed asset, or expenditure which enhances (and not merely maintains) the value of an existing fixed asset.

### **CAPITAL GRANTS**

These usually relate to specific schemes/projects and require compliance with particular criteria.

### **CAPITAL PROGRAMME**

The capital schemes an authority proposes to undertake over a period of time.

### **CAPITAL RECEIPTS**

Proceeds received from the sale or lease of assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for "pooling" which replaces the requirement to set-aside a provision for credit liabilities.

### **CAPITAL RECEIPTS APPLIED**

Capital receipts utilised to finance capital expenditure or repay debt.

### **CASH LIMITED BUDGET**

A method of expenditure control which restricts the amount available for revenue spending to a specified cash amount - irrespective of the effects of inflation.

### **CHILDREN'S SERVICES AUTHORITY (CSA)**

A local authority responsible for education and children's social care.

### **CIPFA**

The Chartered Institute of Public Finance and Accountancy. This is one of the leading professional accountancy bodies in the UK and the only one that specialises in the public sector.

### **COLLECTION FUND**

A statutory fund maintained by the Council which is used to record local taxes and non-domestic rates collected by the authority, and also payments to precepting authorities, the national pool of non-domestic rates and the Council's own general fund.

### **CONTINGENCY**

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

**COST CENTRE**

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes, e.g. a department or section.

**COUNCIL TAX**

The main source of local taxation to local authorities. Council tax is levied on households within its area by the billing authority and the proceeds are paid into its Collection Fund for distribution to precepting authorities and for use by its own general fund.

**COUNCIL TAX BENEFIT**

Assistance provided by billing authorities to adults on low incomes to help them pay their council tax bill. The cost to authorities of council tax benefits is largely met by government grant.

**DEBT CHARGES**

A term for the interest paid on loans raised and repayments of principal. Also known as capital financing costs or loan charges.

**DEBT MANAGEMENT EXPENSES**

The costs excluding interest of administering the loans fund.

**DEDICATED SCHOOLS GRANT (DSG)**

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ring-fenced grant and must be applied to an authority's schools budget.

**DIRECT LABOUR AND DIRECT SERVICE ORGANISATIONS**

Direct Labour Organisations (DLOs) were established under the *Local Government Planning and Land Act 1980* and Direct Service Organisations (DSOs) under the *Local Government Act 1988* to carry out work on defined activities in accordance with compulsory competitive tendering.

**DIRECT REVENUE FINANCING**

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO))

**EXTERNAL FUNDING**

A generic term to describe all grant funding received from external sources such as Neighbourhood Renewal Fund (NRF), European Regional Development Fund (ERDF) and Single Regeneration Budget (SRB).

**ESTIMATES**

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

**FEES AND CHARGES**

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

**FINANCIAL REGULATIONS**

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

**FINANCIAL YEAR**

The financial year for local authorities runs from 1st April and finishes on 31st March.

**FORMULA GRANT**

Grant distributed by formula through the local government finance settlement. It comprises Revenue Support Grant and redistributed business rates.

**FULL-YEAR EFFECT (FYE)**

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

**GENERAL FUND**

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

**GOVERNMENT GRANTS**

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

**GROSS EXPENDITURE**

The total cost of providing the council's services before taking account of income from government grants and fees & charges for services.

**GROWTH**

Any increase in spending from one year to another which enables the authority to deliver more services rather than to meet higher costs.

**HOUSING BENEFIT**

An allowance to persons on low (or no) income to meet their rent in whole or in part. Benefit is allowed or paid by local authorities but central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefit paid to the authority's own tenants is known as rent rebate and that paid to private sector tenants as rent allowance.

**HOUSING INVESTMENT PROGRAMME (HIP)**

Annual submissions by local authorities to central government that outline the strategy for meeting housing needs and detail capital spending plans.

**HOUSING REVENUE ACCOUNT (HRA)**

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of housing.

**HRA SUBSIDY**

A government grant paid to some housing authorities towards the cost of providing and maintaining dwellings.

**INDIVIDUAL SCHOOLS BUDGET (ISB)**

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the schools' funding formula.

**INVESTMENTS**

The placing of excess cashflow and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

**LOCAL AREA AGREEMENT (LAA)**

These are contracts between Central and Local Government to deliver the priorities of local people via local partners.

**LOCAL GOVERNMENT ASSOCIATION (LGA)**

The association formed in 1997 that represents the interests of local authorities to central government.

**LOCAL MANAGEMENT IN SCHOOLS (LMS)**

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

**LOCAL PUBLIC SERVICE AGREEMENT (LPSA)**

Statements of the aims, objectives and targets to be achieved by public bodies with funding provided via the Comprehensive Spending Review (CSR). LAAs are second generation LPSAs.

**LOCAL SCHOOLS BUDGET (LSB)**

This includes all planned expenditure on maintained schools, ie. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

**MINIMUM REVENUE PROVISION (MRP)**

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

**NATIONAL NON-DOMESTIC RATE (NNDR)**

A levy on businesses based on a national rate in the pound by the government multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of formula grant through the local government finance settlement. Also known as 'business rates', the 'uniform business rate' and the 'non-domestic rate'.

**NET EXPENDITURE**

Gross expenditure less specific service income, but before deduction of formula grant.

**NON-DISTRIBUTED COSTS**

These are overheads for which no user now benefits and should not be apportioned to services.

**NON-RECURRING**

Items that are in a budget for one year or a defined period only.

**OBJECTIVE ANALYSIS OF EXPENDITURE**

The analysis of expenditure according to the type of service or function on which it is incurred.

**OUTTURN**

Actual income and expenditure in a financial year.

**PRECEPT**

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf.

**PRICE BASE**

The year of which pay and price levels are used for calculating estimates, forecasts, policy options, etc.

**PRIVATE FINANCE INITIATIVE (PFI)**

A scheme in which the service is provided by the private sector over the long-term. The public sector pays for the project on a performance-related basis: covering service delivery and return on investment.

**PROVISIONS**

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

**PRUDENTIAL CODE FOR CAPITAL FINANCE**

The Code was introduced at the start of the financial year 2004/05. The basic principle of the Code is that local authorities are free to invest so long as their capital spending plans are affordable, prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate that they have fulfilled this objective.

**RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))**

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

## **RECHARGES**

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

## **RESERVES**

Reserves are amounts set aside which do not fall within the definition of provisions and include general reserves (or 'balances') that every authority must maintain as a matter of prudence.

## **REVENUE EXPENDITURE**

Current expenditure plus debt charges.

## **REVENUE SUPPORT GRANT (RSG)**

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of Formula Grant.

## **SECTION 137 EXPENDITURE**

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.

## **SERVICE EXPENDITURE ANALYSIS**

The analysis of income or expenditure by reference to its different purposes, usually different services.

## **SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))**

Replaces BCA from 2004/05 under the *Local Government Act 2003*. A service block-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

## **SUBJECTIVE ANALYSIS**

This is an analysis of income and/or expenditure according to type. Such headings are salaries, wages, capital charges, fees and charges.

## **TAX BASE**

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief and allowance for losses on collection.

## **TOTAL COST**

The total cost of a service or activity includes all costs, which relate to the provision of the services or to the undertaking of the activity. Gross total cost includes employee costs, expenditure relating to premises & transport, supplies & services, third party payments, transfer payments, support services and capital charges. This includes an appropriate share of all support services and overheads, which need to be apportioned.

## **UNIT COST**

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

## **VIREMENT**

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virement must be properly authorised by officers under delegated powers, otherwise the Executive cabinet.

