

Department for Transport

1. Promote UK Growth

Promote UK growth by providing excellent transport infrastructure that enables goods and services to be transported efficiently and supports investment in UK industry

1.1 Legislate for the London-Birmingham phase of High Speed 2

- Complete outline engineering design for the London-Birmingham route ([Action: 2.1.i](#))
- Consult on draft Environmental Statement ([Action: 2.1.ii](#))
- Take Paving Bill through Parliament ([Action: 2.1.iii](#))
- Consult on options for property compensation schemes ([Action: 2.1.iv](#))
- Publish final Environmental Statement ([Action: 2.1.v](#))
- Take first hybrid bill through Parliament ([Action: 2.1.vi](#))

1.2 Implement the Government's strategy for rail

- Review rail fares and ticketing to explore options for: introducing new ticket types; rolling out smart ticketing; spreading demand more evenly and efficiently; and addressing passengers' concerns about complexity; and report on progress ([Action: 3.1.i](#))
- Working with the Office of Rail Regulation, seek to ensure that its 2014-19 determination for Network Rail delivers DfT rail objectives within agreed budgets ([Action: 3.1.ii](#))
- Reform the Ticketing and Settlement Agreement to enable more innovation and reduce the regulatory burden on both government and train operators ([Action: 3.1.iii](#))

1.3 Take forward rail franchise replacements, generating better value by giving operators the incentives to work in partnership with Network Rail to deliver better services, rolling stock and stations, and tackle costs

- Develop and Publish the Government's response to the Brown Review and the Transport Select Committee's "Rail 2020" recommendations on rail franchising ([Action: 3.2.i](#))
- Run franchise competitions and award contracts for London, North East and Scotland, Essex Thameside and the new combined Thameslink Southern and Great Northern franchise ([Action: 3.2.ii](#))
- Start franchise competitions for Northern, TransPennine, Great Western, Greater Anglia and West Coast, in accordance with the published franchising programme ([Action: 3.2.iii](#))

1.4 Support further transformation of the network through capacity improvements and electrification

- Support major infrastructure investment in London, including the Tube upgrade programme to improve reliability and capacity on the London Underground, by providing funding to Transport for London (TfL) ([Action: 3.3.i](#))
- Deliver improved electrified services in the North West and Trans-Pennine routes, and on the Great Western Mainline through to Swansea, working with Network Rail ([Action: 3.3.ii](#))

- Deliver infrastructure for Crossrail services with TfL ([Action: 3.3.iii](#))
- Deliver rolling stock and infrastructure for Thameslink services and the Intercity Express Programme (IEP) on the Great Western Mainline, and IEP on the East Coast Mainline, working with Network Rail ([Action: 3.2.iv](#))

1.5. Simplify transport funding and decision making, encouraging low carbon transport, sustainable growth and accessibility for all

- Work with Civil Society, Local Government and business to build on our Olympic legacy and maximise opportunities for more people to cycle more often and with confidence. Take forward through a Delivery Plan in agreement with all involved ([Action: 4.1.i](#))
- Deliver full approvals of local major transport and PFI schemes given the go-ahead in Spending Review 2010 to enable construction to begin, including the Mersey Gateway bridge ([Action: 4.1.ii](#))
- Agree and implement deals on the transport elements of the Cities agenda with the core cities (Manchester, Birmingham, Bristol, Leeds, Liverpool, Newcastle, Nottingham and Sheffield) ([Action: 4.1.iii](#))
- Agree and implement deals with a further tranche of 20 English cities, towards the Cities agenda ([Action: 4.1.iv](#))
- Devolve Bus Service Operators Grant (BSOG) funding to TfL and to local transport authorities for socially necessary local services outside London ([Action: 4.1.v](#))
- Announce those authorities designated as Better Bus Areas ([Action: 4.1.vi](#))

1.6 Tackle congestion to improve performance on the strategic road network (SRN) and promote growth

- Appraise options for significant new investment in additional capacity for crossing the Lower Thames, and set out the way forward ([Action: 5.1.i](#))
- Decide on the location for significant new investment in additional capacity for crossing the Lower Thames ([Action: 5.1.ii](#))
- Start construction of the 24 major schemes funded since Spending Review 2010, targeting 20% efficiency savings across the programme ([Action: 5.1.iii](#))
- Commence delivery of the new Pinchpoint Programme of smaller schemes to address bottlenecks and keep traffic moving on England's motorways and major A roads ([Action: 5.1.iv](#))
- Introduce free-flow charging at Dartford to improve journey reliability at the Crossing and test the technology's potential effectiveness for other parts of the SRN ([Action: 5.1.v](#))

1.7 Introduce Heavy Goods Vehicle (HGV) road user charging to ensure a fairer arrangement for UK hauliers

- Commence operation of HGV charging systems ([Action: 5.3.i](#))

1.8 Take further steps to promote electric and other ultra-low emission vehicles and a national recharging network

- Publish a government strategy on ultra low emission vehicles, updating the current approach to infrastructure, including a set of actions for overcoming barriers to using plug-in vehicles within the electricity network ([Action: 5.5.i](#))
- Promote uptake of ultra low emission vehicles by awarding Plug-In Car grants (up to 25% off the price of qualifying ultra low emission vehicles, capped at £5,000), and Plug-In Van grants (up to 20% off the price of

qualifying vehicles, capped at £8,000) ([Action: 5.5.ii](#))

- Complete Phase 2 of UKH2Mobility - developing a roll-out strategy for hydrogen fuel cell vehicles in the UK ([Action: 5.5.iii](#))
- Provide grant funding for home, on-street residential, train station and public sector workplace chargepoints and local authority rapid chargers ([Action: 5.5.vi](#))

1.9 Reduce the burden of Transport Regulation

- Ensure demonstrable progress on delivery of the agreed Red Tape Challenge reform packages by the end of 2013 ([Action: 8.3.i](#))
- Remove the paper counterpart to the driving license ([Action: 8.3.ii](#))
- Remove the requirement for annual Statutory Off-Road Notifications (SORN) ([Action: 8.3.iii](#))
- Remove the requirement for motorists taxing their car to prove they have insurance on the day their tax disc starts ([Action: 8.3.iv](#))

1.10 Support innovation and growth in Transport Systems

- Support the Technology Strategy Board (BIS) to establish a 'catapult' technology and innovation centre for transport systems to transform the UK's capability for transport innovation and help drive future economic growth ([Action: 8.4.i](#))

1.11 Introduce Bill to bolster investment in infrastructure and reform planning law to improve economic competitiveness

Title	Start date achieved	End date achieved	Status	Notes
1.11.i. Legislate to bolster investment in infrastructure to improve economic competitiveness Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	

2. Deliver the Coalition's commitments on high speed rail

Carry out the preparation needed to start construction of the first phase of a high speed rail network for Britain early in the next Parliament. HS2 will promote economic growth by increasing capacity and connectivity. The initial network will link London, Birmingham, Manchester, Leeds and HS1, plus intermediate stops and through-running to other cities (Lead Official: David Prout)

2.1 Legislate for the London-Birmingham phase of High Speed 2

Title	Start date achieved	End date achieved	Status	Notes
2.1.i. Complete outline engineering design for the London-Birmingham route Scheduled start date: Started, Scheduled end date: Oct 2013		Oct 2013	Complete	
2.1.ii. Consult on draft Environmental Statement Scheduled start date: Started, Scheduled end date: Jul 2013		Jul 2013	Complete	
2.1.iii. Take Paving Bill through Parliament Scheduled start date: Started, Scheduled end date: Feb 2014		Nov 2013	Complete	
2.1.iv. Consult on options for property compensation schemes Scheduled start date: Sep 2013, Scheduled end date: Dec 2013	Sept 2013	Dec 2013	Complete	
2.1.v. Publish final Environmental Statement Scheduled start date: Dec 2013, Scheduled end date: Dec 2013	Nov 2013	Nov 2013	Complete	
2.1.vi. Take first hybrid bill through Parliament Scheduled start date: Dec 2013, Scheduled end date: May 2015	Nov 2013		In progress	

2.2 Prepare and consult on the Leeds and Manchester routes and stations

Title	Start date achieved	End date achieved	Status	Notes
2.2.i. Develop, and undertake informal consultation on, route and stations options for Leeds and Manchester Scheduled start date: Started, Scheduled end date: Jul 2013		Jul 2013	Complete	
2.2.ii. Consult on Leeds and Manchester routes and stations, analyse responses, and announce decision Scheduled start date: Jul 2013, Scheduled end date: Dec 2014	Jul 2013		In progress	
2.2.iii. Commence engineering design, environmental impact assessment, and preparation of the second hybrid Bill, subject to decision following consultation Scheduled start date: Jan 2015, Scheduled end date: Jan 2015			Not yet scheduled to start	

3. Improve the Rail Network

Improve the rail network and deliver better services to customers, by: driving down the cost of running the railway by £3.5bn a year by 2018/19, in line with the 2012 command paper; making the most of our current infrastructure; supporting the development of strategic rail freight interchanges; continuing to invest in infrastructure such as Crossrail and the Intercity Express Programme; electrification of the network; tube upgrades, and; securing improvements to passenger services through a programme of rail franchise replacements (Lead Official: Clare Moriarty)

3.1 Implement the Government's strategy for rail

Title	Start date achieved	End date achieved	Status	Notes
3.1.i. Review rail fares and ticketing to explore options for: introducing new ticket types; rolling out smart ticketing; spreading demand more evenly and efficiently; and addressing passengers' concerns about complexity; and report on progress Scheduled start date: Started, Scheduled end date: Jul 2013		Oct 2013	Complete	
3.1.ii. Working with the Office of Rail Regulation, seek to ensure that its 2014-19 determination for Network Rail delivers DfT rail objectives within agreed budgets Scheduled start date: Started, Scheduled end date: Dec 2013		Oct 2013	Complete	
3.1.iii. Implement the proposals in the Fares and Ticketing Review to give passengers a better deal on fares and improve the ticketing system to encourage innovation and efficiency from train companies. In particular, deliver the flex cap on individual fare rises and trial single leg pricing and flexible ticketing Scheduled start date: Started, Scheduled end date: Dec 2016			In progress	

3.2 Take forward rail franchise replacements, generating better value by giving operators the incentives to work in partnership with Network Rail to deliver better services, rolling stock and stations, and tackle costs

Title	Start date achieved	End date achieved	Status	Notes
3.2.i. Develop and publish the Government's response to the Brown Review and the Transport Select Committee's "Rail 2020" recommendations on rail franchising Scheduled start date: Started, Scheduled end date: Jul 2013		Jul 2013	Complete	
3.2.ii. Run franchise competitions and award contracts for London, North East and Scotland, Essex Thameside and the new combined Thameslink Southern and Great Northern franchise Scheduled start date: Started, Scheduled end date: May 2015			In progress	
3.2.iii. Start franchise competitions for Northern, TransPennine, Great Western, Greater Anglia and West Coast, in accordance with the published franchising programme Scheduled start date: Jul 2014, Scheduled end date: May 2015	Jul 2014		In progress	Business plan action 3.2.iii is currently on track. OJEU notices were published for the Northern and TransPennine Express Franchises on 6th June. Greater Anglia and West Coast franchise competitions are on course to be started in accordance with the published franchising programme. A decision is yet to be taken on the length of the Great Western Direct Award, which will impact on the required start date for the franchise competition, in line with the published programme.

3.3 Support further transformation of the network through capacity improvements and electrification

Title	Start date achieved	End date achieved	Status	Notes
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3.3.i. Support major infrastructure investment in London, including the Tube upgrade programme to improve reliability and capacity on the London Underground, by providing funding to Transport for London (TfL) Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	
3.3.ii. Deliver improved electrified services in the North West and Trans-Pennine routes, and on the Great Western Mainline through to Swansea, working with Network Rail Scheduled start date: Started, Scheduled end date: Dec 2018			In progress	
3.3.iii. Deliver infrastructure for Crossrail services with TfL Scheduled start date: Started, Scheduled end date: Dec 2018			In progress	
3.3.iv. Deliver rolling stock and infrastructure for Thameslink services, and for the Intercity Express Programme (IEP) on the Great Western Mainline and the East Coast Mainline, working with Network Rail Scheduled start date: Started, Scheduled end date: May 2019			In progress	

4. Support sustainable local travel

Support sustainable growth by investing in local transport, decentralise funding and powers, tackle local congestion and make public transport (including light rail), walking and cycling more attractive (Lead Official: Steve Gooding)

4.1 Simplify transport funding and decision making, encouraging low carbon transport, sustainable growth and accessibility for all

Title	Start date achieved	End date achieved	Status	Notes
4.1.i. Work with Civil Society, Local Government and business to build on our Olympic legacy and maximise opportunities for more people to cycle more often and with confidence. Take forward through a Delivery Plan in agreement with all involved Scheduled start date: Started, Scheduled end date: Nov 2014			In progress	
4.1.ii. Deliver full approvals of local major transport and PFI schemes given the go-ahead in Spending Review 2010 to enable construction to begin, including the Mersey Gateway bridge Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	
4.1.iii. Agree and implement deals on the transport elements of the Cities agenda with the core cities (Manchester, Birmingham, Bristol, Leeds, Liverpool, Newcastle, Nottingham and Sheffield) Scheduled start date: Started, Scheduled end date: Sep 2014			In progress	
4.1.iv. Agree and implement deals with a further tranche of 20 English cities, towards the Cities agenda Scheduled start date: Started, Scheduled end date: May 2015			In progress	
4.1.v. Devolve Bus Service Operators Grant (BSOG) funding to TfL and to local transport authorities for socially necessary local services outside London Scheduled start date: Started, Scheduled end date: Oct 2013		Oct 2013	Complete	
4.1.vi. Announce those authorities designated as Better Bus Areas Scheduled start date: Started, Scheduled end date: Oct 2013		Oct 2013	Complete	
4.1.vii. Implement the actions in the September 2011 report 'Green Light for Light Rail', to deliver significant reductions in the capital investment cost of light rail systems in future, and report on progress, working with UK Tram Scheduled start date: Started, Scheduled end date: Nov 2013		Nov 2013	Complete	The Department for Transport has been working closely with UKTram and the wider light rail sector since September 2011 in actioning the various recommendations from the Green Light for Light Rail Report. This has included hosting a number of High Level Light Rail Summits where Ministers have heard the progress made. UKTram will now take forward this work, liaising closely with the light rail sector, to reduce the capital costs for future light rail systems. The Department will continue to monitor this work closely. Further information can be found at the following weblink: http://www.uktram.co.uk/ .

4.2 Enhance local public transport

Title	Start date achieved	End date achieved	Status	Notes
4.2.i. Begin implementing relevant recommendations of the Competition Commission report on local bus services, starting with publishing best practice guidance on tendering, and putting secondary legislation in place to change notice period requirements subject to appropriate regulatory approval procedures Scheduled start date: Started, Scheduled end date: Oct 2013		Oct 2013	Complete	
4.2.ii. Wholly fund the TfL project to deliver new smart readers compatible with the national ITSO specification and to enable the acceptance of new ITSO rail ticketing products across the London Oyster estate Scheduled start date: Started, Scheduled end date: Dec 2013		Dec 2013	Complete	

4.2.iii. Continue to roll out smart ticketing requirements for rail, through replacement rail franchising and other specific interventions, over the Parliament Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	
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5. Invest in our roads to promote growth, while reducing congestion, ensuring road safety and tackling carbon

Invest in the strategic road network to promote growth and address the congestion that affects people and businesses, and continue to improve road safety. Develop options for new approaches to the management and funding of the strategic roads network. Support the market for electric and other ultra-low emission vehicles and ensure the infrastructure is in place to support the adoption of low-emission transport (Lead Officials: Steve Gooding and Lucy Chadwick)

5.1 Tackle congestion to improve performance on the strategic road network (SRN) and promote growth

Title	Start date achieved	End date achieved	Status	Notes
5.1.i. Appraise options for significant new investment in additional capacity for crossing the Lower Thames, and set out the way forward Scheduled start date: Started, Scheduled end date: Jun 2013		Jun 2013	Complete	
5.1.ii. Decide on the location for significant new investment in additional capacity for crossing the Lower Thames Scheduled start date: Started, Scheduled end date: Dec 2013			Overdue in completing	On 12 December 2013 the Government announced the decision to rule out Option B. The Government will carry out further assessment work on the two remaining options before making a final decision. More information can be found here: https://www.gov.uk/government/news/government-rules-out-option-for-lower-thames-crossing .
5.1.iii. Start construction of the 24 major schemes funded since Spending Review 2010, targeting 20% efficiency savings across the programme Scheduled start date: Started, Scheduled end date: Apr 2015			In progress	
5.1.iv. Commence delivery of the new Pinchpoint Programme of smaller schemes to address bottlenecks and keep traffic moving on England's motorways and major A roads Scheduled start date: Started, Scheduled end date: Apr 2015		Jan 2014	Complete	
5.1.v. Introduce free-flow charging at Dartford to improve journey reliability at the Crossing and test the technology's potential effectiveness for other parts of the SRN Scheduled start date: Oct 2014, Scheduled end date: Oct 2014			Not yet scheduled to start	

5.2 Introduce reforms to improve the operation, management and enhancement of the SRN

Title	Start date achieved	End date achieved	Status	Notes
5.2.i. Develop the case for the reform of the road network Scheduled start date: Started, Scheduled end date: Mar 2015		Jan 2014	Complete	

5.3 Introduce Heavy Goods Vehicle (HGV) road user charging to ensure a fairer arrangement for UK hauliers

Title	Start date achieved	End date achieved	Status	Notes
5.3.i. Commence operation of HGV charging systems Scheduled start date: Apr 2014, Scheduled end date: Apr 2014	Apr 2014	Apr 2014	Complete	The HGV Road User Levy came into force on 1 April 2014. More information is available from the gov.uk website (https://www.gov.uk/government/collections/hgv-road-user-levy).

5.4 Introduce further reforms to make our roads safer

Title	Start date achieved	End date achieved	Status	Notes
5.4.i. Introduce a fixed penalty offence for careless driving Scheduled start date: Started, Scheduled end date: Jul 2013		Aug 2013	Complete	
5.4.ii. Publish proposals for improving the training and testing of new drivers to help improve young driver safety Scheduled start date: Started, Scheduled end date: Dec 2013			Overdue in completing	Young driver safety is a difficult issue. The Government is considering it carefully before publishing proposals.
5.4.iii. Overhaul the regulatory framework for Traffic Signs Regulations and General Directions to reduce clutter, complexity and cost Scheduled start date: Started, Scheduled end date: Apr 2015			In progress	
5.4.iv. Reform drug driving laws by developing secondary legislation covering relevant drugs Scheduled start date: Started, Scheduled end date: Oct 2014			In progress	
5.4.v. Work with the Home Office to introduce legislation to ensure illegal migrants cannot obtain a UK drivers licence Scheduled start date: Started, Scheduled end date: Dec 2014		Jun 2014	Complete	The DVLA has worked with the Home Office (HO) to enshrine the rejection of first applications more definitively in law through the Immigration Act 2014. This will ensure that where HO identify someone who is not legally resident in the UK and DVLA match that person to a Driving Licence holder, HO will request DVLA to revoke the driving licence. This makes it illegal for that person to drive in the UK. The parts of the Immigration Act relating to this and the power to revoke the licence of an existing licence holder are due to be commenced on 14 July 2014. DVLA and HO have a MoU in place to support this work and DVLA are ready to revoke licences from 14 July.

5.5 Take further steps to promote electric and other ultra-low emission vehicles and a national recharging network

Title	Start date achieved	End date achieved	Status	Notes
5.5.i. Publish a government strategy on ultra low emission vehicles, updating the current approach to infrastructure, including a set of actions for overcoming barriers to using plug-in vehicles within the electricity network Scheduled start date: Started, Scheduled end date: Jul 2013		Sept 2013	Complete	
5.5.ii. Promote uptake of ultra low emission vehicles by awarding Plug-In Car grants (up to 25% off the price of qualifying vehicles, capped at £5,000), and Plug-In Van grants (up to 20% off the price of qualifying vehicles, capped at £8,000) Scheduled start date: Started, Scheduled end date: Apr 2015			In progress	
5.5.iii. Complete Phase 2 of UKH2Mobility – developing a roll-out strategy for hydrogen fuel cell vehicles in the UK Scheduled start date: Started, Scheduled end date: Mar 2014		Mar 2014	Complete	The industry and Government participants within UKH2Mobility have completed Phase 2 of the project, developing a strategy for the roll-out of hydrogen fuel cell electric vehicles and the associated hydrogen refuelling infrastructure. The project has now moved into Phase 3 which is focused on implementation planning.

5.5.iv. Provide grant funding for home, on-street residential, train station and public sector workplace chargepoints and local authority rapid chargers Scheduled start date: Started, Scheduled end date: Apr 2015			In progress	
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5.6 Deliver further measures to reduce CO2 from road transport

Title	Start date achieved	End date achieved	Status	Notes
5.6.i. Develop and promote a UK position on the European Commission's review of long-term targets in new car and van CO2 regulations and the Commission's developing strategies for reducing HGV CO2 emissions and rolling out alternative fuels infrastructure Scheduled start date: Started, Scheduled end date: Jun 2014		Jun 2014	Complete	Formal agreements were reached in March 2014 on the CO2 emission regulations that met all UK objectives. Work has now begun on future development of the regulation post 2020 and UK attended a Commission led stakeholder meeting earlier this month. We anticipate proposals next year. On HGVs, the Commission published a strategy paper in May 2014 and an EM was completed earlier this month. The strategy anticipates regulatory proposals in 2015 and we will continue to work closely with the Commission, other Member States and our industry to deliver UK ambitions. On alternative fuels infrastructure an informal agreement on the proposed Directive that met all UK objectives was reached in April 2014. This should be formalised in July 2014 and we will begin transposition in Autumn
5.6.ii. Develop and consult on the post-2014 low carbon fuel targets strategy, taking account of EU decisions on indirect land use change Scheduled start date: Started, Scheduled end date: Jul 2014			Overdue in completing	The Energy Council in June voted in favour of a proposal to address ILUC in the Renewable Energy Directive. This will be considered by the European Parliament later this year. UK Ministers have considered the results of consultations on the post implementation review of the RTFO and a call for evidence on advanced technologies, and have agreed to consult on amendments to the RTFO for 2015, but have decided not to raise the target in 2015 pending EU agreement and discussion with stakeholders.

5.7 Trial new comparison road signs

Title	Start date achieved	End date achieved	Status	Notes
5.7.i. Select areas to pilot comparison road signs showing prices at different service stations along a route, making it easier for drivers to get the cheapest deal and encouraging competition on prices Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	

5.8 Implement flood recovery and resilience commitments

Title	Start date achieved	End date achieved	Status	Notes
5.8.i. With DCLG, complete awards for the Severe Weather Recovery Scheme, supporting local authorities in flood affected areas to repair highways and infrastructure Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	

5.9 Support development of driverless cars

Title	Start date achieved	End date achieved	Status	Notes
5.9.i. Establish and award a £10m development fund to pilot driverless cars, working with the Department for Business, Innovation and Skills Scheduled start date: Started, Scheduled end date: Dec 2014			In progress	

6. Promote sustainable aviation

Create an aviation policy framework for the UK, ensuring the UK is well positioned to compete internationally, improve passenger experience at airports, maintain high standards of safety and security for passengers and freight. Support the work of the Airports Commission to identify and recommend to government options for maintaining the UK's status as a global aviation hub (Lead Official: Lucy Chadwick)

6.1 Continue to improve the operation of airports

Title	Start date achieved	End date achieved	Status	Notes
6.1.i. Develop and issue a response to the Airports Commission's interim report Scheduled start date: Dec 2013, Scheduled end date: Jun 2014	Dec 2013		Overdue in completing	

6.1.ii. Consult and announce decisions on Heathrow Airport operational freedoms Scheduled start date: Sep 2013, Scheduled end date: May 2014	Oct 2013		Overdue in completing	The Business Plan action has not been completed due to material change in circumstances. Evidence from operational freedoms trial at Heathrow was referred by Government to the independent Airports Commission given its remit to consider options for making best use of airport infrastructure in the short to medium term. Some of the trial measures now form part of a wider optimisation package for airports and airports airspace recommended by the Commission in its Interim Report, which the Government will respond to in due course.
6.1.iii. Announce improvements to passenger rail services at Gatwick Airport Scheduled start date: Started, Scheduled end date: Aug 2014			Overdue in completing	
6.1.iv. In line with the Airports Commission's interim report, develop a work programme and (subject to securing a satisfactory commercial funding contribution) a programme to redevelop Gatwick Airport railway station Scheduled start date: Started, Scheduled end date: Nov 2014			In progress	

6.2 Reform the regulation of aviation to improve its enforcement, the passenger experience and security

Title	Start date achieved	End date achieved	Status	Notes
6.2.i. Introduce a new economic regulatory regime for airports, putting promotion of better outcomes for passengers at the heart of the system Scheduled start date: Started, Scheduled end date: Jul 2013		Jul 2013	Complete	
6.2.ii. Determine scope and content of full consultation on civil sanction powers for CAA Scheduled start date: Started, Scheduled end date: Mar 2014		Mar 2014	Complete	The Department for Transport and the Civil Aviation Authority have determined the full range of the offences for which civil sanction powers would be appropriate under Section 103 of the Civil Aviation Act 2012. The Department is now developing a suite of consultation materials with a view to consultation on these proposed powers.
6.2.iii. Establish a series of pilots to test the Security Management Systems (SeMS) concept, a systematic way to identify threats and control risk while maintaining assurance that security measures are being applied effectively, and a move to a more audit-based inspection regime Scheduled start date: Started, Scheduled end date: Apr 2014		Apr 2014	Complete	Pilots were established in spring 2013 and have been running since then. Lessons learned from the pilots, and input from industry through our joint working structures, have informed the development of guidance on Security Management Systems, which we plan to issue before the summer.
6.2.iv. Transfer appropriate aviation security functions from the DfT to the CAA Scheduled start date: Started, Scheduled end date: Apr 2014		Apr 2014	Complete	On 1 April 2014 the Civil Aviation Authority formally assumed responsibility for certain aviation security functions that used to be discharged by the Department for Transport. Specifically, the aviation security regulatory and compliance monitoring functions transferred to the CAA.

6.3 Lead and contribute to safe, efficient, competitive and sustainable global aviation, promoting UK interests

Title	Start date achieved	End date achieved	Status	Notes
6.3.i. Publish and agree the Single European Sky (air traffic management) UK Performance Plan for Reference Period 2 Scheduled start date: Started, Scheduled end date: Dec 2014			In progress	

7. Reform the Coastguard and search and rescue helicopter capability

Reform the Coastguard to deliver a resilient and fully integrated national rescue co-ordination service for the 21st century. Procure a state of the art civilian Coastguard search and rescue helicopter capability (Lead Official: Lucy Chadwick)

7.1 Implement the Future Coastguard Programme to deliver a fully integrated national service

Title	Start date achieved	End date achieved	Status	Notes
7.1.i. Ensure the smooth transition of Coastguard personnel to new roles and career structures Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	To enable a smooth transition and to proactively manage risk, Ministers agreed and announced on 26 September 2013 that the Future Coastguard Programme implementation plan would be rescheduled. This decision represents the most effective way of achieving a safe and practical transition by starting such transition only when there is an appropriate level of operational and technical resilience. The press release can be found here: http://www.dft.gov.uk/mca/mcga07-home/newsandpublications/press-releases.htm?id=41620317891D21AD&m=9&y=2013 . The revised date for this Business Plan action is December 2015.
7.1.ii. Deliver a new, fully operational national Maritime Operations Centre at Fareham Scheduled start date: Mar 2014, Scheduled end date: Mar 2014			Overdue in starting	To enable a smooth transition and to proactively manage risk, Ministers agreed and announced on 26 September 2013 that the Future Coastguard Programme implementation plan would be rescheduled. This decision represents the most effective way of achieving a safe and practical transition by starting such transition only when there is an appropriate level of operational and technical resilience. The press release can be found here: http://www.dft.gov.uk/mca/mcga07-home/newsandpublications/press-releases.htm?id=41620317891D21AD&m=9&y=2013 . The revised date for completion of this Business Plan action is September 2014.
7.1.iii. Deliver a fully operational standby Maritime Operations Centre at Dover Scheduled start date: Aug 2014, Scheduled end date: Aug 2014			Overdue in starting	To enable a smooth transition and to proactively manage risk, Ministers agreed and announced on 26 September 2013 that the Future Coastguard Programme implementation plan would be rescheduled. This decision represents the most effective way of achieving a safe and practical transition by starting such transition only when there is an appropriate level of operational and technical resilience. The press release can be found here: http://www.dft.gov.uk/mca/mcga07-home/newsandpublications/press-releases.htm?id=41620317891D21AD&m=9&y=2013 . The revised date for this Business Plan action is December 2015.
7.1.iv. Complete the reform process, with all operational systems up and running and delivering services to the public Scheduled start date: Mar 2015, Scheduled end date: Mar 2015			Not yet scheduled to start	To enable a smooth transition and to proactively manage risk, Ministers agreed and announced on 26 September 2013 that the Future Coastguard Programme implementation plan would be rescheduled. This decision represents the most effective way of achieving a safe and practical transition by starting such transition only when there is an appropriate level of operational and technical resilience. The press release can be found here: http://www.dft.gov.uk/mca/mcga07-home/newsandpublications/press-releases.htm?id=41620317891D21AD&m=9&y=2013 . The revised date for completion of this Business Plan action is December 2015.

7.2 Procure a state of the art Coastguard search and rescue (SAR) helicopter capability, enabling the Ministry of Defence (MoD) to retire its Sea Kings

Title	Start date achieved	End date achieved	Status	Notes
7.2.i. Oversee the mobilisation of aircraft and recruiting and training of personnel Scheduled start date: Started, Scheduled end date: Apr 2017			In progress	
7.2.ii. Ensure the commencement of contractor operations under direction of the Maritime and Coastguard Agency, assuming responsibility for entire UK SAR capability Scheduled start date: Apr 2015, Scheduled end date: Jun 2017			Not yet scheduled to start	

8. Implement the Department's key cross-cutting reform priorities

Reduce regulation, promote transport innovation, transform aspects of our operations and how services are delivered to customers, and promote a transport system that is accessible and socially inclusive (Lead Officials: Lucy Chadwick, Steve Gooding, Christopher Muttukumaru)

8.1 Publish a transport strategy, to set out more clearly how our policies across different transport modes work as a whole to deliver our priorities

Title	Start date achieved	End date achieved	Status	Notes
8.1.i. Publish a transport strategy Scheduled start date: Started, Scheduled end date: Dec 2013		Aug 2013	Complete	The Department published online 'Transport – an engine for growth' in August, which are short explanatory documents which give strategic context to the substantial investments set out in the recent Spending Round and show how our investments over this Parliament and the next fit together. These are supported by a number of recent strategic documents including 'Action for Roads', the HS2 phase two command paper, and 'Investing in Britain's Future' which set out the Government's future direction on transport.

8.2 Drive progress towards a transport system that is accessible and socially inclusive

Title	Start date achieved	End date achieved	Status	Notes
8.2.i. Publish implementation report on the Accessibility and Equality Action Plans including delivery of more accessible buses & trains; better information for disabled and young travellers; a safer transport system; an annual progress report Scheduled start date: Started, Scheduled end date: Dec 2014			In progress	

8.3 Reduce the burden of Transport Regulation

Title	Start date achieved	End date achieved	Status	Notes
8.3.i. Ensure demonstrable progress on delivery of the agreed Red Tape Challenge reform packages by the end of 2013 Scheduled start date: Started, Scheduled end date: Dec 2013		Dec 2013	Complete	
8.3.ii. Remove the paper counterpart to the driving license Scheduled start date: Started, Scheduled end date: Dec 2014			In progress	
8.3.iii. Remove the requirement for annual Statutory Off-Road Notifications (SORN) Scheduled start date: Started, Scheduled end date: Feb 2014		Dec 2013	Complete	
8.3.iv. Remove the requirement for motorists taxing their car to prove they have insurance on the day their tax disc starts Scheduled start date: Started, Scheduled end date: Feb 2014		Dec 2013	Complete	

8.4 Support innovation and growth in Transport Systems

Title	Start date achieved	End date achieved	Status	Notes
8.4.i. Support the Technology Strategy Board (BIS) to establish a 'catapult' technology and innovation centre for transport systems to transform the UK's capability for transport innovation and help drive future economic growth Scheduled start date: Oct 2013, Scheduled end date: Mar 2014	Oct 2013	Jan 2014	Complete	

8.5 Contribute to successful implementation of the Government's Next Generation Shared Services Strategy, part of the Civil Service Reform Plan

Title	Start date achieved	End date achieved	Status	Notes
8.5.i. Divest DfT Shared Services to new provider, upon completion become first Independent Shared Service Centre (ISSC1) Scheduled start date: Started, Scheduled end date: Jul 2013		Jul 2013	Complete	
8.5.ii. Transform service provision to DfT family by migrating to new ISSC1 platform and implementing standardised Group Operating Model across core functions Scheduled start date: Started, Scheduled end date: Mar 2015			In progress	

8.6 Implement the actions in the Government Digital Strategy to improve the quality and efficiency of services

Title	Start date achieved	End date achieved	Status	Notes
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8.6.i. Design and deliver 'exemplar' digital services for DVLA Vehicles Online, DVLA Personalised Registration, and DVLA Integrated Enquiries Platform Scheduled start date: Started, Scheduled end date: Dec 2015			In progress	
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8.7 Respond effectively to the Laidlaw Inquiry

Title	Start date achieved	End date achieved	Status	Notes
8.7.i. Complete the implementation of the Department's response to the report of the Laidlaw Inquiry and identify any next steps if needed Scheduled start date: Started, Scheduled end date: Mar 2014		Mar 2014	Complete	DfT published its full response to the Transport Select Committee in late January 2014, setting out our response to the recommendations in the Laidlaw report and other reports. For the majority of these recommendations, we have completed the relevant actions. All on-going actions are being addressed through DfT's Departmental Improvement Plan which will be published shortly. Our response to the Transport Select Committee can be found here: http://www.publications.parliament.uk/pa/cm201314/cmselect/cmtran/1086/1086.pdf .