



Early Help 0 -19
Walsall South and Central
Performance Reporting Framework
2018 - 2019





'Giving every child the best start in life'

Cgl – Early Help 0 -19 - Reporting Framework

- 1. Early Help Priorities Providing the Right support at the right time to the right families
- 2. Staying Connected Engaging Local Families in Hub and Partner Activities
- 3. Supporting Borough wide Approach joined up service delivery to meet the needs of Walsall Families
- 4. Early Help Early on increasing access to support in pregnancy and early years to narrow to improve life chances
- 5. Governance and Management Striving for excellence
- 6. Added Value Multidisciplinary team innovating to increase the pace the change in Walsall South and Central
- 7. Culture change Working together, engaging communities, building community capacity
- 8. Social Value Walsall families have increased independency, improved health & can positively contribute to their communities



1. Early Help Priorities - Providing the right support at the right time to the right families

Early Help Lead Professional – Assessments and delivery of plan within timescales and meeting quality standards Description of Performance Indicator Evidence Data Source Target Early Help Assessments requested by Early Help Number of EHA Data taken from Hub are completed within 20 working days of Mosaic and assessments referral. inputted onto CGL requested in period case tracker. % Referrals a) Family is contacted within 5 working days contacted within 5 b) Assessment completed in 10 working days working days c) Plan in place within 25 working days • % of Assessments completed within 10 working days • % of EHA with Number of working days is measured from when a plans in place referral hits the Locality Team Area. within 25 working days 100%

		I			3rd Party Data
	Reasons for closure are recorded and meet EH Quality Assurance standards	 Number of closures in period % of closures with closure reason recorded % of closures with each audit outcome type. 	Data taken from MOSAIC and CGL tracker. Reports from LA Performance team	100%	
10	All work related to Early Help Assessments meets Early Help Quality Assurance standards Expectation to support children aged 0-19.	 Early Help assessments are of Good or Outstanding quality Child/family are 	Joint Audit with EH strategic lead, 1 per quarter	100%	

			3rd Party Data
	actively engaged in assessment process. • Distance travelled as identified by child and family are measured and meet EH Quality standards	EH Audit results EH Audit Results	
Impact - % re-referral rate using true definition of re-referral. Monitor: provider data, mitigation/exception report required when target is not met. Good practice reporting required when reporting greatly exceeds target i.e re-referral rate falls below 15%.	 Decrease in referral rates Number of referrals % of referrals which were representations 	CGL Tracker used to monitor numbers in centre and match against MOSAIC/LA data	Year 1 - 15% Year 2- 10%
% of Family Star show good progression,	Improvement in distance travelled	Local Tracker	80%

 			3r	rd Party Data
Customer feedback sheets showing positive feedback	Number of feedback forms returned % of feedback forms showing positive impact	Feedback forms collated locally and returned monthly to LA Performance team	80% complet ed 80% showing positive evaluati on	
% of cases closed because outcomes met.	 Number of case closures in period % of case closures showing outcomes met. 	CGL case tracker with data taken from Mosaic	75%	
% case closed due to disengagement	Decrease in case closures due to disengagement	MOSAIC Reports from LA Performance Team	Year 1 - 20% 5% variation on year from Year 2 onwards	

Earl	Early Help Core Programme of Interventions: Minimum								
KPI	Description of Performance Indicator	Evidence	Data Source	Target 3	ord Party Data				
18/ 19	Delivery of Mellow Parenting – specialist 14 week programme for parents with co-occurring issues and their children – under 10s	2 per annum (contribution of x1 worker to contribute to a borough wide provision)	EH parenting Strategic Lead and local monitoring	Quarterly update					

			3rd	d Party Data
Delivery of Barnardo's Cygnet Groups – targeted 6 week evidence base parenting programme for parents of children over 5 with diagnosis of autism	1 per annum targeted 1 per annum universal – contribution to schools universal 7 week Cygnet delivery in the Central and South area	EH parenting Strategic Lead and local monitoring	Quarterly update	
Delivery of PACE workshops to raise awareness of child exploitation with parents	Contribution of worker to group worker team from September 2018 1 per annum minimum universal – contribution to schools PACE delivery in Central and south area.	EH parenting Strategic Lead and local monitoring	Quarterly update	
Delivery of Healthy Relationships workshops for families at risk of domestic abuse	Contribution of worker to the group Worker Team from September onwards	EH parenting Strategic Lead and local monitoring	Quarterly update	
Delivery of targeted parenting workshops for parents of 0-5s	Contribution of worker to the group Worker Team from September onwards	EH parenting Strategic Lead and local monitoring	Quarterly update	
Delivery of targeted parenting workshops for parents of 5 -11's	Contribution of worker to the group Worker Team from September onwards	EH parenting Strategic Lead and local monitoring	Quarterly update	

					3rc	d Party Data
	Delivery of targeted parenting workshops for parents of 11 years plus	•	Contribution of worker to the group Worker Team from September onwards	EH parenting Strategic Lead and local monitoring	Quarterly update	
	Co delivery of teens and toddlers programme for teenagers	•	Contribution of x1 worker x2 groups to the Teenage Pregnancy Team borough wide delivery of Teens and Toddlers	Hub recording on E Start	Quarterly update	
	Co delivery of Fun Friends programme – Early Years	•	Contribution of worker to the Group Worker Team from September	Hub recording on E Start	Quarterly update	
	Co delivery of Friends programme - Primary	•	Contribution of worker to the Group Worker Team from September	Hub recording on Estart	Quarterly update	
	Co- delivery of Friends programme – Teens	•	Contribution of worker to the Group Worker Team from September	Hub recording on Estart	Quarterly update	
	Programme of activities to engage EH/CIN/CP and target group children and young people in Summer Holiday	•	Range of activities to be delivered to a range of locations based upon need of the area. Worker will contribute to borough wide summer planning	Inclusion of activities in programme	Quarterly update	
21	Support to take up training and employment	•	Evidence of referrals to IMPACT		Quarterly update	

2. Staying Connected - Engaging Local Families in Hub and Partner Activities

Single Agency intervention to support EH/CP/CIN plans – Delivery of actions and plan within timescales and in line with quality standards

(PI	Description of Performance Indicator	Evidence	Data Source	Target	3rd Party Data
11	% of Outcome star show good progression,	Improvement in distance travelled	MOSAIC Reports from LA Performance team	60%	
	Customer feedback sheets showing positive feedback	 Number of feedback sheets completed % feedback sheets evidencing positive impact 	Local monitoring and feedback sheets returned monthly to EH strategic lead	70%	
	Number of single agency cases closed because outcomes met./ intervention completed	Number of cases closed % of closures with outcomes met	CGL Case tracker with data taken from MOSAIC Reports from LA Performance team	70%	

		Evidence	Data Source		3rd Party Data
KPI	Description of Performance Indicator			Target	
4					
1	Registration of these groups resident in the	 Monthly and quarterly reports 	Estart quarterly reports		
	Contract Area	produced by local	i oponio		
	All abildray and	authority using data			
	All children aged;	available on e-start			
	0-4 years 11 months			80%	
	- 5- 8 years			50%	
	- 12-19 years			50%	
	All children aged 0-4 years 11 months from these specific groups				
	1. Children with SEND 0-5			80%	
	2. Children with SEND 5-8			80%	
	3. Children with SEND 8-19			80%	
	Pregnant teenagers and teenage parents of children aged 0-4 years 11 months			80%	
2	Engagement of these groups resident in the Contract Area (Target Groups)	 Monthly and quarterly reports 	Joint provider and LA Estart quarterly		
	The Provider shall be able to demonstrate engagement with a minimum of 70% of the target families living in its geographical area and be actively working towards engagement with 80% and above	produced by local authority using data available on e-start • Provider reporting to include partners in E-start data from	reports		
	 All children aged 0-5 All children aged 5-8 years All children aged 8-18 Children with SEN and disabilities 0-5 Children with SEN and disabilities 5-8 Children with SEN and disabilities 8-18 Teenage Parents Looked After Children Eligible 2 year olds 	Q3.		50% 10% 10% 60% 60% 20% 35% 60% 80%	

3. S	3. Supporting Borough Wide Approach – joined up service delivery to meet the needs of Walsall Families							
No	Description of Performance Indicator	Evidence	Target	Data Source	ord Farty Data			

					Brd Party Data
20	Collaborative work with Partners	 Evidence of 	Quarterly	Hub	ord 1 arry Data
	Health Visitors	extended	update	Partnership	
		programme	apaato	activity	
	Universal Services	through		programme	
	Partnership work, engagement with	partnership			
	integrated processes and multi-agency	working,		Minutes from	
	working	including borough		South and	
	_	wide		Central family	
	Early Help Assessment	connections.		Hub	
	Employment, Training and Education	CONTROCTIONS.		Partnership	
				Board	
	Locality 0-19 approach				

5	Nominated operational Manager to attend the Monthly performance meetings and regular Early help Team meetings	Nominated lead notified to Walsall Council Record of meeting	80% attendance	Sue Morgan or rep up to August – then Project Manager/ Service Manager	3rd Party Data
---	---	--	----------------	--	----------------

					3rd Party Data
6	Cooperation with area arrangements:	 Nominated lead 	80% attendance	Quarteriv	ord rarry Bata
		notified to		meeting with	
	nominated operational Manager to attend area and borough wide meetings as requested by	Walsall Council		Walsall	
	and borough wide meetings as requested by	 Record of 		Council	
	Local Authority	meetings		representative	
		meetings		representative	
			17		

					3rd Party Data
14	A programme of evidence based Public Health interventions (as identified by Walsall LA and NHS CCG) delivered as part of core offer;	All staff training up to date	Estart Engagement of families in Early	To meet shared partnership	
4. E	Early Help Early on – increasing acce	ess to support in	pregnancy a	nd early ye	ars to narrow gap and improve life
cha	nces			,	3rd Party Data
	Healthy Start & Healthy Pregnancy Service & Change4life/ Start4life; • Breastfeeding promotion and referral to breastfeeding team and/or groups; • Parents are able to manage minor illnesses thereby reducing attendance at Accident & Emergency (A&E); • Immunisation and Healthy Start Promoted • Early Years play development	Referral to appropriate agencies e.g. smoking cessation % of children in reception year who are obese reduced % of mothers still breastfeeding after 6-8 weeks % of children aged under 5 year olds immunised % of women accessing healthy start vitamins and vouchers	progress for 0 - 5's attending Early Years development sessions		Sid Faity Data

					3rd Party Data
KPI	Description of Performance Indicator	Evidence	Target	Data Source	
15	To work with Walsall Council to agree and	Increased	SM to	Timetable of	
	performance manage School Ready locality plan to	engagement from	benchmark and	Early Years	
	improve attainment and close gap at EYFS.	target families with 0		Play	
		-5s across wider	suggest	Development.	
		reach area	trajectory	Business Plan	
		Tracking data		Business i laii	
		showing positive		Estart data	
		impact on			
		achievement of		Annual audit	
		expected milestones			
		Improved EYFS at		•	
		end of reception for			
		target groups eg			
		Bilingual / summer			
		borns			
		Promotion of Mellow			
		Bumps			
		·			

					3rd Party Data
16	To promote 2 year old take up across the Contract Area.	Increase in % Take Up	70%	Quarterly LA Performance Data	
5. (Governance and Management – Striv	ing for excellend	e		
KPI	Description of Performance Indicator	Evidence	Target	Data Source	Brd Party Data
	Increase the take up of all ante natal provision	% take up per annum	Benchmark in Year 1	Quarterly Performance	
				Reporting	

3	Transition to new South and Central Family Hub Partnership Board Board to meet at least 4 times per year	 Schedule of meetings Minutes of meetings 	Commencement August 2018	Minutes of meetings	3rd Party Data
4	Board established meeting Ofsted criteria for Good with direct parent representation from target groups across the geographical area	reference	4 meetings per year	Annual audit of impact	
7	Operational Delivery South Walsall Children's centre open 9.00- 5.00 Monday – Friday and delivery of a minimum of one Targeted Parent Workshops/PACE at evening/weekend each month	 Information for parents Opening times to Council quarterly 	Meets standard from 1 st January 2018 then Quarterly	Quarterly Report	
	Programme delivery in line with agreed in line with Borough Wide Early Help Leadership Team Contribute to weekend duty service (one weekend per Quarter)	Review of openings and preventative measures			

					3rd Party Data
	Governance and Leadership Hub part of overarching Walsall Management and Governance framework overseen by Black Country Services Manager with accountability for: • Performance • Risk Management • Health and Safety • Quality Assurance	Hub integrated into overarching governance structure	Arrangements to commence September 2018	Integrated Governance Minutes	3rd Party Data
8	Detailed business plan describing actions and measures to meet requirements of this contract including but not exclusively mobilisation, exit strategy and proposals for the service included within the tender submission. To include key events and milestones	Business Plan produced and agreed	Submitted by end of June 2018 Exit Strategy 6 months prior to end (evidence other funding)	Annual Review	
22	Exception reporting of financial spending against the plan	Contract Meeting	Delivery of outcomes within budget		

6. Added Value – Multidisciplinar	y team innovating to increase the _l	pace the change in Walsall South and Central

ard Party

	KPI	Description of Performance Indicator	Evidence	Target	Data Source	
L						
	17	To demonstrate added value bought to contract by the organisation	To be agreed with Walsall Council	See below		
		Improved outcomes achieved through development of psychological environment and greater focus on root cause analysis and mitigation of adverse childhood experiences	Appointment of Psychologist Continual improvement in quality audits	Psychologist in post by Sept 2018 Re referral rates reduced	MOSAIC EH annual audit Annual staff audit	
			Staff confidence increased Re referral rates reduced	Increase in families reporting positive impact		
			Improved outcome star progress Development of intervention tools to support families with co-occurring issues	23		

 				Brd Party Data
Improved outcomes for children, improved	Appointment of	Senior Social	MOSAIC	
application of thresholds and improved quality of	qualified Social	Worker Family		
assessments, MARFs and CP reports	Worker to oversee	Support	EH annual audit	
	case allocation/	Practitioner in	Annual staff	
	management	post Sept 2018	audit	
	Improved application	Reflective		
	of thresholds	practice		
		sessions in		
	Improved data	place monthly		
	recording			
		Re referral rates		
		reduced		
		Increase in		
		families		
		reporting		
		positive impact		
Development of practice educator role to enable	2 students supported	Increase in	Quarterly review	
placements of 2 student social workers	in placements	overall		
		performance		
	Added capacity to			
	manage demand	Increase in		
		social worker		
		recruitment for		
		Walsall MBC		

				Brd Party Data
Improved support for children and young people affected by substance misuse	Improved identification of children affected by substance misuse	Monthly data review with Beacon to identify families	Quarterly review	
	Co delivery of interventions for parents and young people with Beacon	4 sessions of hidden harm support for YPs and children		
		Stay and play session for parents in recovery		

KIDS – Improved support for families with children with SEND						
	Increasing pace of change to improve outcomes for children with SEND	Parents engaged in peer support	50 per annum	Subcontractor quarterly reports		
		Parents accessing Cygnet Parenting	50 per annum	Subcontractor quarterly reports		
		Percentage of Parents successfully completing Cygnet	75%	Subcontractor quarterly reports		

	Increase in percentage of parents of children with SEND engaged with Hub	0-5 – 60% 5-8 – 60% 8-18 – 20%	Subcontractor quarterly reports	3rd Party Data
	Increased access to staff supervision and training to support better outcomes for children and families	10 group reflection sessions per annum Each staff member accessing 3 one to one sessions per annum 2 training workshops per annum	Subcontractor quarterly reports	
	Increased knowledge and confidence in SEND	80% of staff reporting positive feedback via annual survey	Subcontractor quarterly reports	

Black Country Women's Aid – Improved support to families affected by Domestic Abuse

	le m m	00 ('''	3rd Party Data
Improve outcomes for children affected by Domestic Abuse	Families with domestic abuse issues supported through Early Help	60 families supported as part of caseload each year	Subcontractor quarterly reports
		Yr 1 (1.7,18 – 31.3.18) – 40 families supported as part of caseload	
		Yr 2 (1.4.19 – 31.3.20) – 60 families supported as part of caseload	
	Outcomes improved following case closure	75% of EH cases closed with positive outcome and risks reduced	Subcontractor quarterly reports
	Development of joined up support to better improve outcomes for families with co-occurring issues	Year 1 – contribution to development of programme for families affected by subs misuse, domestic abuse and/or mental health	Subcontractor quarterly reports
		Year 2 – Co - Delivery of 3 of the above programmes	

	Support Multi- disciplinary approach to improve quality of support to families	Recruitment process to commence: 1.7.18 Postholder start	Subcontractor quarterly reports	
		date in team : 1.9.18		
		Allocated worker in Family Hub 4 days a week (30 hours a week) from 1.9.18		
	Increase in identification of Domestic Abuse	victims/potential victims supported through delivery of Health Relationships rolling group programme and one to one work	Subcontractor quarterly reports	
		5 staff training sessions per year and contribution to monthly reflective practice sessions		

	Reduction in impact of Domestic Abuse on children	Delivery of 10 programmes (reaching 40 families) of 'you me and mom' to support parenting and safety planning to reduce risk factors for children	Subcontractor quarterly reports	
	Risks reduced following parenting programme	75% of participants reporting that course helped to reduce risk	Subcontractor quarterly reports	
	Improved quality of EH assessments, plans and case recording	80% of cases audited judged 'Good' based on Walsall LA Audit Framework	Subcontractor quarterly reports	
	Families at risk of DA engaged in Children Centre offer	100 families a year registered and engaged on Estart system	Subcontractor quarterly reports	
	Increased awareness of FGM and honour based violence	2 sessions awareness raising sessions delivered in local community each year engaging minimum of 50 families and professionals per year	Subcontractor quarterly reports	

	15 " 1	0.4 1 0040	Subcontractor 3rd Party Data
Improve outcomes for families through delivery of peer support to families	Recruitment and training of pool of volunteers to support service delivery	September 2018 – 10 volunteers trained and delivering support	Subcontractor quarterly reports
		December 2018 – 20 volunteers trained and delivering support	
		April 2019 – March 2020 – 25 volunteers trained and delivering support	

				and Doute Doto
	Add value of volunteer support to sustain and improve provision of accessible stay and play groups	December 2018 - 6 stay and play sessions a week (term time) supported by an allocated volunteer April 2018 – 13 stay and play sessions supported by an allocated volunteer each week (term time)	Subcontractor quarterly reports	rd Party Data
	Provide practical and motivational support to families with additional needs to help them to access universal and specialist services to improve outcomes	120 target group families a year supported with an allocated volunteer mentor 360 contact hours per year	Subcontractor quarterly reports	
	Increased registration and engagement of families in Hub and local service	Teenage Parents – 35% engaged (7% increase) 0-5s – 50% engaged (10% increase) 5-18's – 10% engaged (8% increase)	Subcontractor quarterly reports	

	75% satisfaction	Subcontractor	
	in annual survey	quarterly reports	
	focused on		
	specified		
	outcome areas		

quality delivery of Stay and Play programmes that	Improved quality of play development interventions	Annual audit conducted in Q4 and report produced by 1.4.18 to provide assurance on quality of sessions and recommendations for improvement	Subcontractor quarterly reports 3rd Party Data
---	--	--	---

ac pla far	ccess to stay and ay sessions for milies in need of Iditional support		Subcontractor quarterly reports		
7. Culture change – Working together, er Description of Performance Indicator	ngaging comm Evidence	Data Source	ling commun	nity capacity 3rd Party Data	
Improving working environment to promote team and multi-agency working and to relaunch service as more accessible/inviting to wider age range and additional capacity for group work/training	 Completion of works Capacity for 20 staff in open plan environment 	Quarterly report	Complete by Sept 2018		
de		Quarterly training session for volunteers			

			3	ord Party Data
Development and promotion of timetable for families to include activities and support from local partners	 Timetable advertised from Sept 18 and kept up to date on a monthly basis System developed to capture data and promote registration and engagement 	Quarterly report	Complete by Sept 2018	
Improved alignment and joint working with other Early Help locality teams and health partners to improve quality and accessibility of services for all families in Walsall with culture of sharing best practice	 Attendance at a minimum of 1 unit meeting a year in other localities Full engagement in boroughwide service improvement activities 	Quarterly report	Plan in place Sept 2018	
Supporting parents, young people and local groups to develop support groups and activities	Increased availability of positive activities across the age range	Annual report	Sova to scope and support	
Selling the benefits of registering with family hub to keep up to date on local activities and for easy access to online resources	 Marketing campaign from Sept 18 Increase in registrations Engagement with schools and targeted youth 	Quarterly report	Marketing campaign to commence Sept 18	
Changing the language – destigmatising notion of 'target groups' to dialogue that all families needing extra support at times of additional pressure/need.	Marketing campaign from Sept 18	Quarterly report	Marketing campaign to commence Sept 18	

				3rd Party Data	
Letting go and letting others that are better placed to provide services/support to families in local community	Marketing campaign from Sept 2018	Quarterly report	Marketing campaign to commence Sept 18		
Empowering those that can to help themselves and	Marketing	Quarterly report	Marketing		
8. Social Value – Walsall families have increased independency, improved health & ca communities					
Description of Performance Indicator	Evidence	Data Source	Target	Performance in Quarter	Improvement Actions

			3	Brd Party Data
Local people provided with opportunities to volunteer within service to improve their own skills and to support community	 Sova recruitment of volunteers 	Quarterly contract review meetings	20 volunteers	
Peer support groups and peer mentoring to support parents and YPs	 Peer support groups in place and accessed. Families in receipt of peer support 	Quarterly contract review meetings	120 hours support per annum	
Hub building a community resource to maximise opportunities for community activities available in local community	Partner use of building	Quarterly contract review meetings	A minimum of 5 external bookings facilitated each month	
CGL workplace wellbeing strategy delivered to improve staff well-being and resilience to support families	Staff accessing well-being hour, EAP and resources to support well being	Quarterly contract review meetings	All staff engaged and able to access support	
Young Carers champion in team to promote support and opportunities for young carers	Young Carers lead in place and increase in referrals to myplace YP group	Quarterly contract review meetings	ТВА	