## Notes to the accounts



## Notes to the accounts

|  | 2002 | 2001 |
| :---: | :---: | :---: |
| 6 Staff | £000 | £000 |
| Staff costs: |  |  |
| Wages and salaries | 186,946 | 177,390 |
| Social security costs | 15,262 | 15,006 |
| Other pension costs (note 31) | 18,463 | 16,258 |
|  | 220,671 | 208,654 |
| Emoluments of the Rectors (the figures for 2001 reflect a period of overlap between the current and previous Rectors) |  |  |
| Remuneration | 209 | 191 |
| Social security costs | 25 | 22 |
| Pension contributions | - | 9 |
| Other | 9 | 29 |
|  | 243 | 251 |

The Rector has elected not to join the pension scheme and therefore no employer's contributions have been paid.

## Notes to the accounts

|  | 2003 | 2002 |
| :---: | :---: | :---: |
| 6 Staff | £000 | £000 |
| Staff costs: |  |  |
| Wages and salaries | 199,616 | 186,946 |
| Social security costs | 16,486 | 15,262 |
| Other pension costs (note 31) | 19,704 | 18,463 |
|  | 235,806 | 220,671 |
| Emoluments of the Rector: |  |  |
| Remuneration | 242 | 209 |
| Social security costs | 30 | 25 |
| Pension contributions | - | - |
| Other | 9 | 9 |
|  | 281 | 243 |

The Rector has elected not to join the pension scheme and therefore no employer's contributions have been paid.

## Notes to the accounts

|  | 2004 | 2003 |
| :---: | :---: | :---: |
| 6 Staff | £000 | £000 |
| Staff costs |  |  |
| Wages and salaries | 211,456 | 199,616 |
| Social security costs | 18,907 | 16,486 |
| Other pension costs (note 32) | 21,579 | 19,704 |
|  | 251,942 | 235,806 |
| Restructuring costs | 5,849 | 1,850 |
| Emoluments of the Rector: |  |  |
| Remuneration | 252 | 242 |
| Social security costs | 33 | 30 |
| Pension contributions | - | - |
| Other | 9 | 9 |
|  | 294 | 281 |

The Rector has elected not to join the pension scheme and therefore no employer's contributions have been paid.

## Notes to the accounts

|  |  | 2004 |
| :---: | :---: | :---: |
| 6. Staff | £000 | £000 |
| Staff costs: |  |  |
| Wages and salaries | 220,698 | 211,456 |
| Social security costs | 20,160 | 18,907 |
| Other pension costs (note 31) | 23,688 | 21,579 |
|  | 264,546 | 251,942 |
| Restructuring costs | 3,893 | 5,849 |
|  | 268,439 | 257,791 |
| Emoluments of the Rector: |  |  |
| Remuneration | 262 | 252 |
| Social security costs | 34 | 33 |
| Other | 9 | 9 |
|  | 305 | 294 |

The Rector has elected not to join the pension scheme and therefore no employer's contributions have been paid.

## Notes to the accounts

| 6. Staff | Note | 2006 £000 | $\begin{array}{r} 2005 \\ \text { (restated) } \\ £ 000 \end{array}$ |
| :---: | :---: | :---: | :---: |
| Staff costs: |  |  |  |
| Wages and salaries |  | 234,272 | 223,575 |
| Social security costs |  | 21,306 | 20,316 |
| Other pension costs | 32 | 24,921 | 23,902 |
|  |  | 280,499 | 267,793 |
| Restructuring costs |  | 4,533 | 3,893 |
|  |  | 285,032 | 271,686 |
| Emoluments of the Rector : |  |  |  |
| Remuneration |  | 280 | 262 |
| Social security costs |  | 36 | 34 |
| Other |  | 10 | 9 |
|  |  | 326 | 305 |

The Rector has elected not to join the pension scheme and therefore no employer's contributions have been paid.

## Notes to the accounts



The Rector has elected not to join the pension scheme and therefore no employer's contributions have been paid.

## Notes to the accounts

| 6. Staff | Note | $\begin{array}{r} 2008 \\ \mathrm{fm} \end{array}$ | $\begin{array}{r} 2007 \\ \mathrm{fm} \end{array}$ |
| :---: | :---: | :---: | :---: |
| Staff costs: |  |  |  |
| Wages and salaries |  | 268.9 | 249.9 |
| Social security costs |  | 22.7 | 22.4 |
| Other pension costs | 33 | 29.3 | 27.2 |
|  |  | 320.9 | 299.5 |
| Restructuring costs |  | 4.0 | 0.9 |
|  |  | 324.9 | 300.4 |
|  |  | $\begin{array}{r} 2008 \\ \mathbf{£ 0 0 0} \\ \hline \end{array}$ | $\begin{aligned} & 2007 \\ & £ 000 \\ & \hline \end{aligned}$ |
| Emoluments of the Rector: |  |  |  |
| Remuneration |  | 370 | 299 |
| Social security costs |  | 48 | 39 |
| Other |  | 11 | 10 |
|  |  | 429 | 348 |
| Employer's pension contributions |  | 3 | - |
|  |  | 432 | 348 |

On 1 July 2008, Sir Roy Anderson was appointed as Rector of the College. Sir Richard Sykes's contract expired on 31 July 2008 resulting in a one month overlap. The figures above include emoluments received by both individuals in respect of their duties as Rector only. Sir Richard Sykes elected not to join the pension scheme and therefore all pension costs shown above are in respect of employer's contributions made to the USS defined benefit pension scheme for Sir Roy Anderson.

## Notes to the accounts

| 6. Staff Note | $\begin{array}{r} 2009 \\ \mathbf{f m} \end{array}$ | $\begin{array}{r} 2008 \\ \text { £m } \end{array}$ |
| :---: | :---: | :---: |
| Staff costs: |  |  |
| Wages and salaries | 295.7 | 268.9 |
| Social security costs | 23.3 | 22.7 |
| Other pension costs 34 | 32.1 | 29.3 |
|  | 351.1 | 320.9 |
| Restructuring costs | 8.0 | 4.0 |
|  | 359.1 | 324.9 |
| A number of staff restructuring initiatives are currently underway as part of an efficiency and cost control exercise being undertaken by the College. |  |  |
|  | $\begin{array}{r} 2009 \\ \text { f000 } \end{array}$ | $\begin{aligned} & 2008 \\ & £ 000 \end{aligned}$ |
| Emoluments of the Rector: |  |  |
| Remuneration | 292 | 370 |
| Social security costs | 34 | 48 |
| Other | 6 | 11 |
|  | 332 | 429 |
| Employer's pension contributions | 41 | 3 |
|  | 373 | 432 |

In the prior year, on 1 July 2008, Sir Roy Anderson was appointed as Rector of the College. The contract for Sir Richard Sykes, the former Rector, expired on 31 July 2008 resulting in a one month overlap. The figures above for 2008 include emoluments received by both individuals in respect of their duties as Rector only. Sir Richard Sykes elected not to join the pension scheme and therefore all pension costs shown above are in respect of employer's contributions made to the USS defined benefit pension scheme for Sir Roy Anderson.

## Notes to the accounts



On 31 December 2009, Sir Roy Anderson resigned as Rector of the College. On 1 lanuary 2010, Sir Keith O'Nions was appointed Acting Rector. Subsequently, on 9 july 2010, he was appointed permanent Rector. Emoluments included in the table above for the year to 31 July 2010 include remuneration received by Sir Roy Anderson in respect of qualifying services for the five months to 31 December 2009, and by Sir Kelth O'Nions in respect of qualifying services for the seven months to 31 July 2010.

