

Many viewpoints. One vision.

Key points to note from the January 2010 HR Scorecard:

- An increase in the headcount for the Trust of nearly 100 staff in the past 12 months to give a total at month 10 of 3925. A reduction in the vacancy rate for January to 15% with a further reduction already in evidence for February to approx 13.5%
- The Sickness absence rate has dropped to 4.5% for December to give a quarterly rate of 4.8%. This is the lowest rate since the Trust was formed and compares with 6.2% for the same period last year. There are 191 sickness cases being managed within the SDU's
- The cumulative turnover rate for month 10 is 8.7%, this compares with 10.9% for the same period last year. Turnover continues to be below the target rate of 12% and the annual projected rate for this year is 10.4%
- 4 Length of time to fill a vacancy has reduced to 18 weeks for January.
- Number of PDR's recorded has increased Trust wide to show a rate of 50% as at the end of January 2010.
- 6 Bank, Agency and Overtime data provided by Finance both spend and FTE.

Judy Keat, Workforce Information & Planning Manager Feb-10

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EALING SERVICE DELIVERY UNIT	PERIOD	TARGET	ADULT S	ERVICES	CA	MHS	OLDER	PEOPLE	THE	LIMES	COMMENTS - To include Trust totals and Benchmarking where available
STAFF IN POST -			FTE	нс	FTE	нс	FTE	нс	FTE	нс	
NO. OF STAFF	31-Jan-10		319.9	334	58.4	62	91.2	95	41.6	42	EALING TOTAL = 511.1 fte, Headcount 533 TRUST TOTAL Staff in Post = 3751.2fte, 3925 headcount
TRUST LEAVERS -											
NO. OF LEAVERS	31-Jan-10		1.0	1	0.0	0	1.0	1	0.0	0	EALING LEAVERS = 2.0 FTE, 2 Headcount TRUST LEAVERS = 20.2 FTE, 23 Headcount
TRUST STARTERS -											
NO. OF STARTERS	31-Jan-10		2.6	3	2.0	2	0.0	0	0.0	0	EALING STARTERS = 4.6 FTE, 5 Headcount TRUST STARTERS = 49.7 FTE, 53 Headcount
EMPLOYEE RELATIONS			OPEN	New	OPEN	New	OPEN	New	OPEN	New	Totals show open cases, new = opened during current month
GRIEVANCES	31-Jan-10		0		0		0		0		TRUST TOTAL = 6
DISCIPLINARIES	31-Jan-10		5	5	3		0		0		TRUST TOTAL = 115
BULLYING & HARASSMENT	31-Jan-10		0		4		0		0		TRUST TOTAL = 14
SICKNESS CASES	31-Jan-10		9	2	2		1		2		TRUST TOTAL = 191
E T CASES	31-Jan-10		1		0		0		0		TRUST TOTAL = 8
OCCUPATIONAL HEALTH											
SICKNESS ABSENCE RATE %	31-Dec-09	5.0%	4.2%	1	1.3%	→	4.3%	1	3.8%		EALING SICKNESS TOTAL = 3.9% TRUST TOTAL = 4.5%, Symbols show comparison with Trust target
TRAINING & DEVELOPMENT			% Rate		% Rate		% Rate		% Rate		
NUMBER OF STAFF RECEIVING PDR	31-Jan-10		26	10%	3	6%	23	30%	15	45%	EALING SDU TOTAL = 67 OR 16% TRUST TOTAL = 1523 OR 50% PDR Paperwork received in L&D during 1 Rolling Year
MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10		20			0,0	- 20			70 /0	EALING SDU = 204 TRUST TOTAL = 2053 - Monthly total
											EALING SDU TOTAL = 294 OR 55%, TRUST TOTAL = 2242 or 58% - 1
NUMBER OF STAFF TRAINED IN FIRE TRAINING	31-Jan-10		183	55%	39	63%	47	49%	25	60%	Yearly Refresher - Includes Fire Awareness Smartlog E-learning
NUMBER OF STAFF TRAINED IN HEALTH AND SAFETY	31-Jan-10		138	41%	36	58%	29	31%	20	48%	EALING SDU TOTAL = 223 OR 42%, TRUST TOTAL = 2059 or 53 % - 2 Yearly Refresher Period- Includes induction and E-Learning
NUMBER OF STAFF TRAINED IN LEVEL 1 SAFEGUARDING CHILDREN	31-Jan-10		291	87%	59	95%	89	94%	1	2%	EALING SDU TOTAL 440 OR 83%, TRUST TOTAL = 2866 or 74 % - 3 Yearly Refresher Period - includes induction and E-Learning
NUMBER OF STAFF TRAINED IN RECRUITMENT AND	31-0411-10		231	O1 78	39	33 <i>7</i> 6	- 03		<u> </u>	£/9	EALING SDU = 34 or 15%, TRUST TOTAL = 248 or 21% - 3 Yearly
SELECTION	31-Jan-10		24	16%	1	3%	7	25%	2	22%	Period EALING SDU = 224 or 42% TRUST TOTAL = 1838 or 47% - 2 Yearly
NUMBER OF STAFF TRAINED IN PMVA BREAKAWAY	31-Jan-10		148	44%	26	42%	34	36%	16	38%	Refresher Period - Includes Induction
RECRUITMENT & RETENTION											
VACANCY RATE %	31-Jan-10	15.0%	22.1%	→	1.2%	Ţ	17.9%	→	20.9%	→	EALING VACANCY RATE = 19.3% TRUST RATE = 15.0% Symbols
VACANCI NAIL /0	31-Jan-10	13.076	££.1/0		1.2/0		17.370		20.3/0		show comparison with Target rate CUMULATIVE EALING TURNOVER RATE = 12.8% Projected annual
TURNOVER RATE TO DATE %	31-Jan-10	10.0%	14.0%	1	10.7%	→	11.2%	1	9.5%	→	rate = 15.3% CUMULATIVE TRUST RATE = 8.7% Projected annual rate
AVERAGE LENGTH OF TIME TAKEN TO RECRUIT -	31-Jdll-10	10.0%	14.070		10.7%		11.270		9.0%		= 10.4% Symbols show comparison with Trust target
WEEKS	31-Jan-10		19.60		0.00		21.40		0.00		EALING SDU - 20.5 Weeks, TRUST - 18 Weeks
NO. OF CAMPAIGNS	31-Jan-10		-		-		-		-		Trust total number of campaigns 700 February 2009 - January 2010
NO. OF APPLICANTS	31-Jan-10		-		_		_		_		Trust total number of applicants 20,682 February 2009 - January 2010
NO. OF OFFERS MADE	31-Jan-10		_		_		_		_		Trust total number of offers made 936 February 2009 - January 2010
BANK USAGE FTE NOS	31-Jan-10		33.72 fte or £125,989		0.0		11.68 fte or £ 46,126	•	3.46 or £9,211.0		EALING BANK USAGE = 48.9 fte or £181,326 TRUST BANK SPEND = 271.5 fte or £827,523
			9.00 fte or				1.00 fte or				EALING Agency Spend = 10.0 fte or £43,622, TRUST Agency spend =
AGENCY USAGE OVERTIME FTE NOS	31-Jan-10 31-Jan-10		£39,410		£ -		£4,212		£ -		71.9 fte or £202,959
OVERTIME FIL INOO	OT-CALL-10	<u> </u>	_		_	ALING SOLE					

DATA AS AT 31 JANUART 2010 Unless 0	u	HK 3COK	ECAND.	- HAIVIIVII	-K3WIII	FULHA	IVI SERVI	CE DELIVE	EKT UNI		
AMMERSMITH & FULHAM SERVICE ELIVERY UNIT PERIOD TA		TARGET	ADULT SE	ERVICES	GENDE	R CLINIC	CA	MHS	OLDER P	PEOPLE	COMMENTS - To include Trust totals and Benchmarking where available
STAFF IN POST -			FTE	нс	FTE	нс	FTE	нс	FTE	нс	
NO. OF STAFF	31-Jan-10		271.5	284	8.2	9	29.2	38	52.9	54	HAMMERSMITH & FULHAM TOTAL = 361.8fte, Headcount 385 TRUST TOTAL Staff in Post = 3751.2 fte, 3925 headcount
TRUST LEAVERS -											
NO. OF LEAVERS	31-Jan-10		1.0	1	0.0	0	0.6	1	1.0	1	H & F LEAVERS = 2.6 FTE , 3 Headcount TRUST = 20.2 FTE, Headcount 23
TRUST STARTERS -	<u>. </u>		<u> </u>						<u> </u>		
NO. OF STARTERS	31-Jan-10		1.0	1	0.0	0	0.0	0	0.0	0	H & F STARTERS = 1.0 FTE, 1 Headcount TRUST = 49.7 FTE, 53 Headcount
EMPLOYEE RELATIONS			OPEN	New	OPEN	New	OPEN	New	OPEN	New	
GRIEVANCES	31-Jan-10		0		0		0		0		TRUST TOTAL = 6
DISCIPLINARIES	31-Jan-10		7		0		1		1		TRUST TOTAL = 115
BULLYING & HARASSMENT	31-Jan-10		0	1	0		0		0		TRUST TOTAL = 14
SICKNESS CASES	31-Jan-10		9	1	0		0		1		TRUST TOTAL = 191
E T CASES	31-Jan-10		0		0		0		0		TRUST TOTAL = 8
OCCUPATIONAL HEALTH											
SICKNESS ABSENCE RATE %	31-Dec-09	5.0%	4.2%	1	8.1%	1	6.1%	1	8.9%	1	H & F SICKNESS = 5.1% TRUST SICKNESS = 4.5% Symbols show comparison with Trust target
TRAINING & DEVELOPMENT				% Rate		% Rate		% Rate		% Rate	
NUMBER OF STAFF RECEIVING PDR	31-Jan-10		140	62%	0	0%	41	100%	10	23%	PDR Paperwork received in L&D during 1 Rolling Year TRUST TOTAL = 1523 OR 50%
MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10										H & F TOTAL = 162 TRUST TOTAL = 2053 Monthly Total
NUMBER OF STAFF TRAINED IN FIRE TRAINING	31-Jan-10		161	57%	5	56%	19	50%	25	46%	H & F TOTAL = 210 or 55%, TRUST TOTAL = 2242 or 58% - 1 Yearly Refresher - Includes Fire Awareness/Fire Marshal/Smartlog E-learning
											H & F TOTAL = 183 or 48%, TRUST TOTAL = 2059 or 53 % - 2 Yearly
NUMBER OF STAFF TRAINED IN HEALTH AND SAFETY NUMBER OF STAFF TRAINED IN LEVEL 1	31-Jan-10		124	44%	2	22%	29	76%	28	52%	Refresher Period- Includes Induction and E-Learning H & TOTAL = 313 or 81% TRUST TOTAL = 2866 or 74 % - 3 Yearly Refresher
SAFEGUARDING CHILDREN	31-Jan-10		232	82%	6	67%	33	87%	42	78%	Period - includes induction and E-Learning
NUMBER OF STAFF TRAINED IN RECRUITMENT AND SELECTION	31-Jan-10		16	12%	0	0%	1	3%	2	9%	H & F TOTAL = 19 or 10%, TRUST TOTAL = 248 or 21% - 3 Yearly Period
NUMBER OF STAFF TRAINED IN PMVA BREAKAWAY	24 Jan 40		136	48%	2	22%	17	45%	29	54%	H & F TOTAL = 184 or 48%, TRUST TOTAL = 1838 or 47% - 2 Yearly Refresher Period - Includes Induction
	31-Jan-10	<u> </u>	136	40 76		ZZ 70	17	43 /6	29	34 %	Period - includes induction
RECRUITMENT & RETENTION		<u> </u>									
VACANCY RATE %	31-Jan-10	12.0%	15.7%	1	8.5%	→	13.6%	ļ	-3.7%	→	HAMMERSMITH & FULHAM VACANCY RATE = 13.0% TRUST RATE = 15.0% Symbols show comparison with Target
				Î		→		—		→	HAMMERSMITH & FULHAM CUMULATIVE TURNOVER RATE = 11.4% Projected rate = 13.6% CUMULATIVE TRUST RATE = 8.7%, Projected rate =
TURNOVER RATE TO DATE % AVERAGE LENGTH OF TIME TAKEN TO RECRUIT -	31-Jan-10	10.0%	12.0%		0.0%		10.3%		11.0%		10.4% Symbols show comparison with Trust target
WEEKS	31-Jan-10		23.40		0		0		0		HAMMERSMITH & FULHAM - 23.4, TRUST - 18
NO. OF CAMPAIGNS	31-Jan-10		-		_		_		_		Trust total number of campaigns 700 February 2009 - January 2010
NO. OF APPLICANTS	31-Jan-10		_						-		Trust total number of applicants 20,682 February 2009 - January 2010
NO. OF OFFERS MADE	31-Jan-10		-		_		_		-		Trust total number of offers made 936 February 2009 - January 2010
BANK USAGE FTE NOS	31-Jan-10		66.1fte or £152,973		0.0		0.0		12.24fte or £22,198		H & F Bank usage = 78.3 fte or £175,171, TRUST Bank spend = £827,523
AGENCY USAGE	31-Jan-10		2.9 fte or £11,983		£-		£-		6.65 fte or £10,464		H & F Agency Spend = 9.6 fte or £22,447, TRUST Agency spend = 71.2 fte or £202,959
OVERTIME FTE NOS	31-Jan-10		-		-		-		-		
	-	-	-						-		

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HOUNSLOW SERVICE DELIVERY UNIT	PERIOD	TARGET	ADULT S	ERVICES	CA	MHS	CAS	SSEL	OLDER	PEOPLE	COMMENTS - To include Trust totals and Benchmarking where available
STAFF IN POST -			FTE	нс	FTE	нс	FTE	нс	FTE	нс	
NO. OF STAFF	31-Jan-10		219.6	234	35.7	40	52.2	61	47.2	49	HOUNSLOW TOTAL = 354.7 fte, 384 Headcount, TRUST TOTAL Staff in Post = 3751.2ft - 3925 Headcount
TRUST LEAVERS -											
NO. OF LEAVERS	31-Jan-10		0.2	1	0.0	0	0.0	0	0.0	0	HOUNSLOW LEAVERS = 0.2 FTE, 1 Headcount TRUST = 20.1 FTE, 23 Headcount
TRUST STARTERS -		1	ı					_	ı		
NO. OF STARTERS	31-Jan-10		0.0	0	1.0	1	0.0	0	0.0	0	HOUNSLOW STARTERS - 1.0 FTE, 1 Headcount TRUST = 49.7 FTE, 53 Headcount
EMPLOYEE RELATIONS			OPEN	New	OPEN	New	OPEN	New	OPEN	New	
GRIEVANCES	31-Jan-10		0	0	0	0	0	0	0	0	TRUST TOTAL = 6
DISCIPLINARIES	31-Jan-10		19	2	1	0	1	1	1	0	TRUST TOTAL = 115
BULLYING & HARASSMENT	31-Jan-10		1	0	0	0	0	0	0	0	TRUST TOTAL = 14
SICKNESS CASES	31-Jan-10		16	0	2	0	1	0	2	0	TRUST TOTAL = 191
E T CASES	31-Jan-10		3		0		0		0		TRUST TOTAL = 8
OCCUPATIONAL HEALTH											
SICKNESS ABSENCE RATE %	31-Dec-09	5.0%	2.0%	→	2.9%	1	0.0%	1	2.1%	-	HOUNSLOW SICKNESS = 1.8% TRUST SICKNESS = 4.5% Symbols show comparison with Trust target and arrows with previous month
TRAINING & DEVELOPMENT		_		% Rate		% Rate		% Rate		% Rate	
NUMBER OF STAFF RECEIVING PDR	31-Jan-10		96	51%	7	22%	32	66%	17	43%	PDR Paperwork received in L&D during 1 Rolling Year TRUST TOTAL = 1523 OR 50%
MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10										HOUNSLOW TOTAL = 295, TRUST TOTAL = 2053 Monthly total
NUMBER OF STAFF TRAINED IN FIRE TRAINING	31-Jan-10		138	59%	32	80%	39	64%	27	55%	HOUNSLOW TOTAL = 236 or 62% TRUST TOTAL = 2242 or 58% - 1 Yearly Refresher - Includes Fire Awareness Smartlog E-learning
NUMBER OF STAFF TRAINED IN HEALTH AND											HOUNSLOW TOTAL = 185 or 49%, TRUST TOTAL = 2059 or 53 % - 2 Yearly Refresher
SAFETY	31-Jan-10	<u> </u>	124	53%	16	40%	20	33%	25	51%	Period- Includes induction and E-Learning HOUNSLOW SDU TOTAL = 370 or 97%, TRUST TOTAL = 2866 or 74 % - 3 Yearly
NUMBER OF STAFF TRAINED IN LEVEL 1 SAFEGUARDING CHILDREN	31-Jan-10		232	99%	27	68%	51	84%	60	122%	Refresher Period - includes induction and E-Learning L&D are working with Cassel to review figures.
NUMBER OF STAFF TRAINED IN RECRUITMENT AND	04 1 40				0		_	4.88		~	HOUNDLOW TOTAL AGAINST TOTAL AGAINST AVAILABLE IN
SELECTION	31-Jan-10		33	32%		0%	5	13%	4	24%	HOUNSLOW TOTAL = 42 or 23%, TRUST TOTAL = 248 or 21% - 3 Yearly Period HOUNSLOW TOTAL = 177 or 46%, TRUST TOTAL = 1838 or 47% - 2 Yearly Refresher
NUMBER OF STAFF TRAINED IN PMVA BREAKAWAY	31-Jan-10	<u> </u>	125	53%	18	45%	16	26%	18	37%	Period - Includes Induction
RECRUITMENT & RETENTION		т —	ı				<u> </u>				HOUNSLOW VACANCY RATE = 14.4% TRUST RATE = 15.0% Symbols show
VACANCY RATE %	31-Jan-10	10.0%	15.4%	ļ	8.7%	—	2.4%	1	23.9%	†	comparison with Target
TURNOVER RATE TO DATE %	31-Jan-10	10.0%	9.8%	→	9.9%	→	8.0%	→	8.0%	→	HOUNSLOW CUMULATIVE TURNOVER RATE = 9.3%, Projected annual rate = 11.1% CUMULATIVE TRUST RATE = 8.7% Projected annual rate = 10.4% Symbols show comparison with Trust target.
AVERAGE LENGTH OF TIME TAKEN TO RECRUIT -											
WEEKS	31-Jan-10		0		31.4		0		0		HOUNSLOW - 31.4, TRUST - 18
NO. OF CAMPAIGNS NO. OF APPLICANTS	31-Jan-10 31-Jan-10	 			-		_				Trust total number of campaigns 700 February 2009 - January 2010 Trust total number of applicants 20,682 February 2009 - January 2010
NO. OF OFFERS MADE	31-Jan-10 31-Jan-10				_		_		_		Trust total number of applicants 20,082 February 2009 - January 2010 Trust total number of offers made 936 February 2009 - January 2010
		1	16.8te or		_		0.5		7.1fte or		
BANK USAGE FTE NOS and Spend	31-Jan-10	1	£55,508 9.7 fte or		0.0				£8,209 2.7 fte or		HOUNSLOW Bank usage = 24.0 fte or £63,717 TRUST Bank Spend = £827,523 HOUNSLOW Agency spend = 12.4 fte or £63,717 TRUST Agency spend = 71.9 fte or
AGENCY USAGE	31-Jan-10		£24,708		£ -		5.0 fte		£9,914		£202,959
OVERTIME FTE NOS	31-Jan-10						- DUNSLOW :				

ONDON FORENSIC SERVICE DELIVERY			WLF		WLF MEN'S		WLF MEN'S LOW SEC &		WLF MEN'S MED		WLFS				
UNIT	PERIOD	TARGET	ADOLESO		CENTR		REHA		SECUR		CENT		WLF WOMEN'S		COMMENTS - To include Trust totals and Benchmarking where available
STAFF IN POST -			FTE	НС	FTE	НС	FTE	нс	FTE	нс	FTE	нс	FTE	нс	
NO. OF STAFF	31-Jan-10		75.0	78	87.8	97	129.8	133	245.9	252	47.1	50	177.7	183	LONDON FORENSIC TOTAL = 763.3 fte, 793 Headcount TRUST TOTAL Staff in Post = 3751.2fte - 3925 Headcount
TRUST LEAVERS -															
NO. OF LEAVERS	31-Jan-10		0.0	0	0.0	0	2.0	2	0.0	0	0.0	0	0.8	1	LONDON FORENSIC LEAVERS = 2.8 FTE, 3 Headcount TRUST LEAVERS = 20.2 FTE, 23 Headcount
TRUST STARTERS -															
NO. OF STARTERS	31-Jan-10		0.0	0	0.2	1	0.0	0	3.0	3	1.0	2	3.0	3	LONDON FORENSIC STARTERS = 7.2 FTE, 9 Headcount TRUST STARTERS = 49.7 FTE, 53 Headcount
EMPLOYEE RELATIONS			OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	
GRIEVANCES	31-Jan-10		0		1		0		0		0		1		TRUST TOTAL = 6
DISCIPLINARIES	31-Jan-10		4		2		12	1	17	1	3		15		TRUST TOTAL = 115
BULLYING & HARASSMENT	31-Jan-10		1	0	3	0	0	0	0	0	0	0	1	0	TRUST TOTAL = 14
SICKNESS CASES	31-Jan-10		6		2	0	7	3	21	2	3	0	11	0	TRUST TOTAL = 191
E T CASES	31-Jan-10		1	0	0		1		1		0		0		TRUST TOTAL = 8
OCCUPATIONAL HEALTH															
SICKNESS ABSENCE RATE %	31-Dec-09	5.0%	3.1%	1	1.2%	1	6.1%	1	5.5%	†	1.3%	1	3.6%	1	LONDON FORENSIC SICKNESS = 4.2% TRUST SICKNESS = 4.5% Symbols show comparison with Trust target
TRAINING & DEVELOPMENT			% Rate		% Rate		% Rate		% Rate		% Rate		% Rate		
NUMBER OF STAFF RECEIVING PDR	31-Jan-10		24	38%	56	72%	92	86%	291	144%	7	18%	100	69%	PDR Paperwork received in L&D during 1 Rolling Year TRUST TOTAL = 1523 OR 50%
MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10		27		30		32		231		,		100	00/0	H & F TOTAL = 162, TRUST TOTAL = 2053 Monthly Total
NUMBER OF STAFF TRAINED IN FIRE TRAINING	31-Jan-10		36	46%	53	55%	52	39%	138	55%	21	42%	101	55%	LONDON FORENSIC TOTAL 401 or 51%, Trust Total = 2242 or 58% - 1 Yearly Refresher - Includes Fire Awareness/Fire Marshal/Smartlog E-learning
NUMBER OF STAFF TRAINED IN HEALTH AND SAFETY	31-Jan-10		29	37%	39	40%	29	22%	92	37%	19	38%	102	E60/	LONDON FORENSIC TOTAL = 310 or 39%, TRUST TOTAL = 2059 or 53 % - 2 Yearly Refresher Period- Includes induction and E-Learning
NUMBER OF STAFF TRAINED IN LEVEL 1 SAFEGUARDING CHILDREN	31-Jan-10		55	71%	62	64%	53	40%	124	49%	24	48%	126		LONDON FORENSIC TOTAL = 444 or 56%, TRUST TOTAL = 2866 or 74 % - 3 Yearly Refresher Period - includes induction and E-Learning
NUMBER OF STAFF TRAINED IN RECRUITMENT AND SELECTION	31-Jan-10		7	27%	7	11%	5	26%	16	46%	3	43%	12		LONDON FORENSIC TOTAL = 50 or 27%, TRUST TOTAL = 248 or 21% - 3 Yearly Period
NUMBER OF STAFF TRAINED IN PMVA BREAKAWAY	31-Jan-10		26	33%	43	44%	42	32%	136	54%	25	50%	126		LONDON FORENSIC TOTAL = 398 or 50%, TRUST TOTAL = 1838 or 47% - 2 Yearly Refresher Period - Includes Induction
RECRUITMENT & RETENTION															
															LANDAN FARFURIA VA CANOVI DATE ACCOVI TRUCT DATE AF COVI
VACANCY RATE %	31-Jan-10	15.0%	18.2%	\rightarrow	13.3%	Ţ	10.0%	→	12.0%	Ţ	16.5%	1	17.0%	↓	LONDON FORENSIC VACANCY RATE = 13.9% TRUST RATE = 15.0% Symbols show comparison with Target
					101070				1210,0						LONDON FORENSIC CUMULATIVE TURNOVER RATE = 7.2%, projected
TURNOVER RATE TO DATE %	31-Jan-10	10.0%	5.4%	→	7.4%	→	10.3%	1	3.3%	→	2.3%	→	12.1%	1	annual rate = 8.7% CUMULATIVE TRUST RATE = 8.7%, Projected annual rat = 10.4%
AVERAGE LENGTH OF TIME TAKEN TO RECRUIT - WEEKS	31-Jan-10		0.00		0.00		0.00		29.00		0.00		28.30		WEST LONDON FORENSIC - 28.6, TRUST - 18
NO. OF CAMPAIGNS	31-Jan-10	<u> </u>	0.00		0.00		0.00		20.00		0.00		20.00		Trust total number of campaigns 700 February 2009 - January 2010
NO. OF APPLICANTS	31-Jan-10												_		Trust total number of applicants 20,682 February 2009 - January 2010
NO. OF OFFERS MADE	31-Jan-10								_						Trust total number of offers made 936 February 2009 - January 2010
BANK USAGE FTE NOS	31-Jan-10		10.7fte or £44,519		0.0		22.7 fte or £64,617		55.5 fte or £159,125		0.00		54.4fte or £139,048		LONDON FORENSIC Bank usage = 143.3 fte or £407,309, TRUST Bank spend £827,523
AGENCY USAGE	31-Jan-10		3.8 fte or £9,839		£ -		2.4 fte or £5,411		28.7 fte or £63,606		£ -		7.9 fte or £23,411		LONDON FORENSIC Agency spend = 42.8 fte or £102, 267, TRUST Agency spend = 71.9 fte or £202,959
OVERTIME FTE NOS	31-Jan-10	1	20,000		-		20,411		EODENSIO				440,411		- 1 1.0 110 01

DATA AS AT STOANOAKT 2010 Offices Stateu.			· · · ·		-,		IDWOOK SEKV				<u> </u>		
OADMOOR SERVICE DELIVERY UNIT PERIOD		TARGET	MANAGEMENT						SOUTH OF				COMMENTS. To include Trust totals and Boundaries where available
1 11 1 1	PERIOD	TARGET	OFF		DSP		LOND		ENGL		SECUF		COMMENTS - To include Trust totals and Benchmarking where available
STAFF IN POST -			FTE	НС	FTE	НС	FTE	НС	FTE	HC	FTE	НС	BROADMOOR TOTAL = 1081.6 fte, 1112 Headcount
NO. OF STAFF	31-Jan-10		35.3	38	211.0	217	466.5	480	260.2	267	108.6	110	TRUST TOTAL Staff in Post = 3751.2 fte - 3925 Headcount
TRUST LEAVERS -													
													BROADMOOR LEAVERS = 9.0 FTE 10 Headcount
NO. OF LEAVERS	31-Jan-10	<u> </u>	0.0	0	4.0	4	1.0	1	2.0	3	2.0	2	TRUST LEAVERS = 20.2 FTE, 23 Headcount
TRUST STARTERS -													
NO. OF STARTERS	31-Jan-10		0.0	0	9.0	9	8.4	9	4.0	4	0.0	0	BROADMOOR STARTERS = 21.4 FTE, 22 Headcount TRUST STARTERS = 49.7 FTE, 53 Headcount
EMPLOYEE RELATIONS			OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	
GRIEVANCES	31-Jan-10		0		0		0		0		0		TRUST TOTAL = 6
DISCIPLINARIES	31-Jan-10		0		5	0	4	0	2	0	0		TRUST TOTAL = 115
BULLYING & HARASSMENT	31-Jan-10		0		0	***************************************	0		0		0		TRUST TOTAL = 14
SICKNESS CASES	31-Jan-10		0		17		6		17	0	26		TRUST TOTAL = 191
E T CASES	31-Jan-10		0		0		0		0		0		TRUST TOTAL = 8
OCCUPATIONAL HEALTH													
SICKNESS ABSENCE RATE %	31-Dec-09	5.0%	2.1%	1	3.2%	1	6.7%	1	7.5%	→	10.3%	1	BROADMOOR SICKNESS = 6.5% TRUST SICKNESS = 4.5% Symbols show comparison with Trust target
TRAINING & DEVELOPMENT				% Rate		% Rate		% Rate		% Rate		% Rate	
ANNABED OF STAFF DESCRIVING DDD	04 15 140						404		440			44887	PDR Paperwork received in L&D during 1 Rolling Year TRUST TOTAL = 1523
NUMBER OF STAFF RECEIVING PDR MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10		5	16%	61	35%	184	48%	119	56%	97	110%	OR 50%
MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10												BROADMOOR TOTAL = 744, TRUST TOTAL = 2053 Monthly total BROADMOOR TOTAL = 786 or 71% TRUST TOTAL = 2242 or 58% - 1 Yearly
NUMBER OF STAFF TRAINED IN FIRE TRAINING	31-Jan-10		18	47%	147	68%	331	69%	193	72%	83	75%	Refresher - Includes Fire Awareness/Fire Marshal/Smartlog E-learning
NUMBER OF STAFF TRAINED IN HEALTH AND SAFETY	31-Jan-10		19	50%	189	87%	346	72%	199	75%	91	83%	BROADMOOR TOTAL = 844 OR 76%, TRUST TOTAL = 2059 or 53 % - 2 Yearly Refresher Period- Includes induction and E-Learning
NUMBER OF STAFF TRAINED IN LEVEL 1 SAFEGUARDING CHILDREN	31-Jan-10		9	24%	191	88%	352	73%	223	84%	69	63%	BROADMOOR TOTAL = 844 OR 76%, TRUST TOTAL = 2866 or 74 % - 3 Yearly Refresher Period - includes induction and E-Learning
NUMBER OF STAFF TRAINED IN RECRUITMENT AND													BROADMOOR TOTAL = 69 or 34%, TRUST TOTAL = 248 or 21% - 3 Yearly
SELECTION	31-Jan-10		3	15%	21	42%	27	39%	11	23%	7	44%	Period BROADMOOR TOTAL = 745 or 67%, TRUST TOTAL = 1838 or 47% - 1 Yearly
NUMBER OF STAFF TRAINED IN PMVA BREAKAWAY	31-Jan-10		16	42%	165	76%	315	66%	179	67%	70	64%	Refresher Period - Includes Induction
RECRUITMENT & RETENTION													
								•		•		•	BROADMOOR VACANCY RATE = 12.5% TRUST RATE = 15.0% Symbols show
VACANCY RATE %	31-Jan-10	10.0%	7.8%	1	21.6%	•	7.5%	1	17.0%	•	2.6%	•	comparison with Target
												+	BROADMOOR CUMULATIVE TURNOVER RATE = 9.2%, Projected annual rate =
TURNOVER RATE TO DATE %	31-Jan-10	10.0%	7.4%	†	19.2%	\rightarrow	6.8%	1	8.7%		3.7%		11.1% CUMULATIVE TRUST RATE = 8.7%, Projected annual rate = 10.4% Symbols show comparison with Trust target
AVERAGE LENGTH OF TIME TAKEN TO RECRUIT -	O I-Gall-10	10.070	1.47/0		13.2/0		0.0 /0		U.1 /0		3.1 /0		
WEEKS	31-Jan-10		0.00		14.90		14.50		17.60		0.00		BROADMOOR SDU - 15.3, TRUST - 18
NO. OF CAMPAIGNS	31-Jan-10				_		_						Trust total number of campaigns 700 February 2009 - January 2010
NO. OF APPLICANTS	31-Jan-10								_		_		Trust total number of applicants 20,682 February 2009 - January 2010
NO. OF OFFERS MADE	31-Jan-10		_		-		_		_		-		Trust total number of offers made 936 February 2009 - January 2010
BANK USAGE FTE NOS	31-Jan-10		0.0		7.5		11.3		9.7		0.0		BROADMOOR Bank usage = 28.6 fte
AGENCY USAGE	31-Jan-10		0.0		1.5								BROADMOOR Agency fte = 1.5
OVERTIME FTE NOS	31-Jan-10		0.3		20.5	BRC	ADMOOR	SDU	38.2		4.7		Overtime = 121.9 fte for January

CORPORATE SERVICES	PERIOD	TARGET	DEPUTY EXECU				ORGANISATIONAL DEVELOPMENT & WORKFORCE					ESTATES & FACILITIES		MEDICAL DIR. AND RESEARCH & DEV		CHIEF EXEC/STRATEGY & PERF.		TAL PMENT	COMMENTS - To include Trust totals and Benchmarking where available
STAFF IN POST -			FTE	нс	FTE	нс	FTE	нс	FTE	нс	FTE	нс	FTE	нс	FTE	нс	FTE	нс	
NO. OF STAFF	31-Jan-10		27.7	32	86.7	90	91.2	98	90.9	94	302.4	320	51.8	55	7.9	9	20.0	20	CORPORATE TOTAL = 678.6 fte, 718 Headcount TRUST TOTAL Staff in Post = 3751.2 fte - 3925 Headcount
TRUST LEAVERS -																			
NO. OF LEAVERS	31-Jan-10		0.0	0	0.0	0	0.6	1	0.0	0	2.0	2	1.0	1	0.0	0	0.0	0	CORPORATE LEAVERS = 3.6 FTE, 4 Headcount TRUST LEAVERS = 20.2 FTE, 23 Headcount
TRUST STARTERS -																			
NO. OF STARTERS	31-Jan-10		0.5	1	4.0	4	1.0	1	4.0	4	4.0	4	0.0	0	0.0	0	1.0	1	CORPORATE STARTERS = 14.5 fte 15 Headcount TRUST STARTERS = 49.7 FTE 53 HEADCOUNT
EMPLOYEE RELATIONS		•	OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	OPEN	New	
GRIEVANCES	31-Jan-10	1	2		0		0		2		0	***************************************	0		0		0		TRUST TOTAL = 6
DISCIPLINARIES	31-Jan-10		0		2	2	0		0		0		0		0		0		TRUST TOTAL = 115
BULLYING & HARASSMENT	31-Jan-10	1	1	0	0		1		0		1		0		0		0		TRUST TOTAL = 14
SICKNESS CASES	31-Jan-10		0		0		0		0		19		0		0		0		TRUST TOTAL = 191
E T CASES	31-Jan-10		1	0	0		0		0		0		0		0		0		TRUST TOTAL = 8
OCCUPATIONAL HEALTH																			
SICKNESS ABSENCE RATE %	31-Dec-09	5.0%	1.9%	1	1.7%	1	1.9%	1	2.4%	1	5.5%	1	4.3%	1	0.0%	1	0.0%	1	CORPORATE SICKNESS = 3.6% TRUST TOTAL = 4.5% Symbols show comparison with Trust target
TRAINING & DEVELOPMENT				% Rate		% Rate		% Rate		% Rate		% Rate		% Rate	•	% Rate		% Rate	
NUMBER OF STAFF RECEIVING PDR	31-Jan-10		6	23%	17	24%	11	14%	4	5%	29	11%	5	11%	1	14%	4	25%	PDR Paperwork received in L&D during 1 Rolling Year TRUST TOTAL = 1523 OR 50%
MANDATORY TRAINING ATTENDANCE COMPLIANCE	31-Jan-10																		TRUST TOTAL = 2053 Monthly total
NUMBER OF STAFF TRAINED IN FIRE TRAINING	31-Jan-10		23	72%	73	81%	38	39%	36	38%	96	30%	34	62%	2	22%	13	65%	CORPORATE TOTAL = 315 or 44%, TRUST TOTAL = 2242 or 58% - 1 Yearly Refresher - Includes Fire Awareness/Fire Marshal/Smartlog E- learning
NUMBER OF STAFF TRAINED IN HEALTH AND SAFETY	31-Jan-10		18	56%	40	44%	42	43%	52	55%	130	41%	23	42%	2	22%	7	35%	CORPORATE SERVICES = 314 or 43%, TRUST TOTAL = 2059 or 53 % - 2 Yearly Refresher Period- Includes Induction and E-Learning
NUMBER OF STAFF TRAINED IN LEVEL 1 SAFEGUARDING CHILDREN	31-Jan-10		31	97%	55	61%	71	72%	48	51%	210	66%	33	60%	2	22%	5	25%	CORPORATE SERVICES = 455 or 63%, TRUST TOTALS = 2866 or 74 % - 3 Yearly Refresher Period - includes induction and E-Learning
NUMBER OF STAFF TRAINED IN RECRUITMENT AND SELECTION	31-Jan-10		2	10%	6	15%	9	17%	0	0%	10	43%	6	19%	0	0%	1	8%	CORPORATE SERVICES = 34 or 15% , TRUST TOTAL = 248 or 21% - 3 Yearly Period
NUMBER OF STAFF TRAINED IN PMVA BREAKAWAY	31-Jan-10		15	47%	12	13%	21	21%	12	13%	36	11%	11	20%	0	0%	3	15%	CORPORATE SERVICES TOTAL = 110 or 15%, TRUST TOTALS = 1838 or 47% - 2 Yearly Refresher Period - Indcludes Induction
RECRUITMENT & RETENTION																			
VACANCY RATE %	31-Jan-10	12.0%	18.3%	1	13.6%	ļ	9.0%	→	3.3%	1	26.0%	→	13.6%	→	12.0%	→	0.0%	→	CORPORATE VACANCY RATE = 17.9% TRUST RATE = 15.0% Symbols show comparison with Target
				1		→		→		→		→		→		→		→	CORPORATE CUMULATIVE TURNOVER RATE = 4.6%, Projected annual rate = 5.5 % CUMULATIVE TRUST RATE = 8.7%, Projected
TURNOVER RATE TO DATE %	31-Jan-10	10.0%	5.1%		2.3%		5.1%		3.8%		5.5%		5.5%		0.0%		0.0%		annual rate = 10.4% Symbols show comparison with Trust target
AVERAGE LENGTH OF TIME TAKEN TO RECRUIT - WEEKS	31-Jan-10		15.10		21.40		0.00		18.10		13.60		0.00		0.00		11.10		CORPORATE SERVICES - 15.6, TRUST - 18
NO. OF CAMPAIGNS	31-Jan-10		_		-		-		-		-		-		-		-		Trust total number of campaigns 700 February 2009 - January 2010
NO. OF APPLICANTS	31-Jan-10		-				-		-		_				— —		-		Trust total number of applicants 20,682 February 2009 - January 2010
NO. OF OFFERS MADE	31-Jan-10		_		-		-		-		_		_		_		-		Trust total number of offers made 936 February 2009 - January 2010
BANK USAGE FTE NOS	31-Jan-10		2.9		0.0		1.4		0.0		28.7		0.0		0.0		0.0		CORPORATE SERVICES Bank usage = 33.0 fte
AGENCY USAGE FTE NOS.	31-Jan-10		0.8				6.3		6.0		50.0		2.5		6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0 6.0				CORPORATE SERVICES Agency fte = 65.6
OVERTIME FTE NOS	31-Jan-10		=		_		_		-00	POBA	E SEDV	CEC	-		-		_		