

Project Phase	Task Ref	M4 Junction 18a Link Appraisal Study Programme May'17 Item	Year	Month Start	2016												2017				2018			
					1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
					Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Inception		Project Brief & associated documentation																						
		Procure consultant																						
		ECS Committee 9th Nov (approve consultant appointment)				9th																		
		Appoint consultant			11																			
Phase 1 Objectives	PM1	Project Management & PCF Deliverables																						
	A1	Appraisal																						
	SE1	Stakeholder Engagement					S																	
	D1	Design																						
	TM1	Transport Modelling																						
	Ec1	Economic Assessment																						
Env1	Environmental Assessment																							
Phase 2 Option Development	PM2	Project Management & PCF Deliverables																						
	A2	Appraisal																						
	SE2	Stakeholder Engagement																						
	D2	Design																						
	TM2	Transport Modelling																						
	Ec2	Economic Assessment																						
Env2	Environmental Assessment																							
Phase 3 Strategic Outline Business Case [SOBC]	PM3	Project Management & PCF Deliverables																						
	A3	Appraisal																						
	SE3	Public & Stakeholder Engagement																						
	D3	Design																						
	TM3	Transport Modelling																						
	Ec3	Economic Assessment																						
Env3	Environmental Assessment																							