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15 December 2017

**Confidential, Without Prejudice, Subject to Contract and Subject to TfL Approval**

Dear [REDACTED]

**Framework Agreement for the London Highways Alliance ("Framework") – Call Off Contract between (1) Transport for London ("TfL") and (2) VolkerHighways Limited, URS Infrastructure & Environment UK Limited and Colas Limited ("CVU") dated 15 April 2013 ("LoHAC Call-Off Contract")**

Further to our meeting on 14 December 2017, I am writing to confirm TfL's intention to enter into further discussions with CVU regarding (amongst other things) the matters listed below in connection with the LoHAC Call-Off Contract. Unless expressly stated otherwise, capitalised terms shall have the same meaning as in the LoHAC Call-Off Contract.

- Potential termination of CVU's obligation to provide the Core Services.
- The ability for TfL to continue instructing Task Orders (at TfL's sole and absolute discretion).
- Consideration of the potential impact for the London Boroughs and an appropriate communication plan.
- The implications for CVU's lease of TfL's premises at Armada Way.

Please note that TfL cannot make any commitment to CVU regarding the above matters at this time and this letter is only an indication of TfL's intention to discuss such matters further with CVU.

The contents of this letter and all discussions relating to its subject matter are strictly confidential and subject to the confidentiality provisions in the Framework and Call-Off Contract.

Yours sincerely

[REDACTED]  
Nick Fairholme

**Director, Projects & Programme Delivery**  
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