

## **Bath Package Major Transport Scheme Bid Gateway Review Briefing Note.**

The principle aim of the gateway review process is to enable external independent project management experts to review our programme and make recommendations to assist in ensuring that it is delivered as described in the business case. The DfT will take an active interest in the outcome of the exercise.

**The note below provides:-**

- **A summary of the Bath Package**
- **Details of the Gateway Review and Team Members.**
- **Key issues and concerns likely to be raised by the review team.**

### **SUMMARY OF THE BATH PACKAGE**

The Bath Package bid aims to secure funding from Government, bus operators and developers to introduce a series of distinct elements of transport infrastructure/interventions in line with National Regional and Local Policy to reduce reliance on the private car, to underpin the Bath Vision and protect the World Heritage City.

The aims and strategy of the bid are as follows:-

- Create a high quality public transport system
- Provide an attractive alternative to the private car,
- Tackle congestion,
- Improve Air Quality,
- Create an effective and efficient transport system to encourage the regeneration of Bath Western Riverside and future development.

The Package is made up of the following:-

- Nine bus routes improved to showcase standards affecting most of the major routes into the City will increase speed and reliability of the public transport offer together with better passenger information and improved waiting facilities.
- Bus-based Rapid Transit linking an expanded Park and Ride at Newbridge in the West with a new Park and Ride in the East at Lambridge, making use of the old railway for approx 1.4 km of the route and linking the redevelopment of Bath Western Riverside, the City Centre and the recently commenced new Southgate shopping area and the bus & train stations. The Bath Western Riverside element has been progressed together with the developers and the major bus operator.
- New and expanded Park and Ride sites which will help to address the issue of supply and location of car parking. The construction of

a new Park and Ride at Lambridge in the East and extensions to the other existing Park and Rides in Bath will create some 2000 additional parking spaces. This provision will redress both the supply and location of parking space in a manner which will support modal shift.

- City Centre access restrictions and pedestrian improvements to enable enhancements to the public realm and safety improvements for vulnerable road users.
- Travel information systems, to assist with long distance travel as well as better management of available parking.

The bid is made as follows:-

<b>DfT</b>	<b>£47.01m</b>
<b>First</b>	<b>£2.95m</b>
<b>BWR Developers</b>	<b>£2.21m</b>

The bid has been developed in accordance with the DfT technical guidance on major scheme business cases. The Benefit-Cost ratio following a recent review is 2.477:1 and this rises to 2.65:1 when road safety benefits are included. In simple terms the proposal will provide in excess of £138m benefits compared to the £52.17m invested placing the bid in the good value for money category in terms of DfT appraisal.

### **Gateway Review Team.**

Gateway Reviews have been used for three years in Central Government and were launched in the local government sector by 4ps (Public, Private, Partnerships, Programmes) in April 2003. The principles behind the review process are for a team of independent individuals, with experience in project delivery to speak to key players involved in project delivery and with Stakeholders to consider, based upon their backgrounds, whether there are any actions/activities that could enhance the projects probability of success. The benefit of using independent individuals is that they will have no pre-conceptions about the proposal.

There are a number of levels of Gateway Review. Bath Package is considered to be a programme and therefore a level '0' review is considered appropriate, it is applied at the start-up of a programme and repeated at critical points. It can be described as a strategic assessment.

The nature of the interview will involve an informal dialogue between you and the review team. The discussion will be confidential and take the form of an honest and open exchange the findings will be non attributable. To deliver the greatest value the team want to receive your real perceptions and experiences from an evidence base, and since a significant number of people are involved the interviews will be robustly time managed. The review team will use the information that they derive from the sequence of meetings they are holding (i.e. responses will be considered in the

whole), together with their own project management experience, to draft a report setting out activities (if any are identified) that the Review Team believe would enhance the chances of the programme to deliver successfully.

A draft report will be produced by the 4P's, the findings are confidential to the project owner and issues which arise from the Review will be classified as Red, Amber or Green. Red will be used to describe an issue which is critical and must be addressed before proceeding, Amber means that some issues are critical before the next review and Green describes areas where there is potential for improvement. For the sake of clarity **Red does not mean stop**.

The review team will consist of the following their details are attached at **appendix one** for your assistance :-

**Review Team Leader:**

Austin Hogger,

**Review Team Member:**

Andrew Callander,

Ivor Sheehan,

Martin Fox

Details of any further team members will be supplied as appropriate.

**Key Issues for Gateway Review Interviewees.**

**Positives.**

Officers take the view that the bid:-

- is entirely aligned with National, Regional & Local Transport Policies.
- will benefit the regeneration of Bath Western Riverside.
- is technically sound and represents value for money.
- will support the Vision for Bath
- has received cross party, stakeholder and public support during development of JLTP& the outline business case consultation.

**Issues likely to be considered by the review team are:-**

**Project Governance and Management**

**Funding**

**Procurement**

**Political Support**

**Consultation**

**Bus Operator commitments**

**Statutory issues**

More details on the above can be found in **appendix two**.