



The Rt Hon. Greg Clark MP  
Secretary of State for Business, Energy and Industrial Strategy  
Department for Business, Energy and Industrial Strategy  
1 Victoria Street  
London  
SW1H 0ET

3<sup>rd</sup> November 2016

Dear Greg,

As part of the work you are undertaking on industrial strategy it occurred to me that you might be interested to meet Lord Alliance who is a friend of mine and who, as Sir David Alliance, was widely seen as Britain's 'textile king' based on the huge manufacturing business he built up in the North West of the country.

With the loss of competitiveness, this sector went into decline in the late 1980s and 90s but has since undergone a renaissance. David and others were supported in a turn around of the sector by your predecessor, Vince Cable, and David now strongly believes in the immense further potential of textile manufacturing for the UK to replace imports. Over the last three years, manufacturers have created almost 4000 new jobs in start-ups and over 10,000 in existing plants.

Could I bring David to see you and give you further information? David has offered breakfast if that would be more convenient for you in your busy schedule.

I should add that I have no commercial interest of my own in textiles.

Very best,

A handwritten signature in dark ink, appearing to read "D. Mandelson".

**Lord Mandelson**