

Security Classification:		<b>RESTRICTED IN PART TWO</b>	
Disclosable under FOIA 2000		<b>Partially Part One only ~ Part Two Closed Minutes are not disclosable ~ see continuous Exemption Certificate</b>	
Author:	<b>Rose de la Cuesta</b>	Force/Organisation:	<b>ACPO</b>
Date Created:	<b>19 July 2010</b>	Telephone:	<b>0207 084 8958</b>
There are attachments at paragraphs:		<a href="#">1.5</a> ; <a href="#">3.1</a> ; <a href="#">4.1.1</a> ; <a href="#">6.1</a> ; <a href="#">7.1</a> ; <a href="#">8.1</a> ; <a href="#">9.1</a> ;	

**ASSOCIATION OF CHIEF POLICE OFFICERS OF ENGLAND, WALES  
AND NORTHERN IRELAND**

Telephone: 020 7084 8950      Fax: 020 7084 8951

**CABINET MINUTES**

**Minutes of the Meeting held at the BIS Building, 1 Victoria Street, London SW1H  
OET on Wednesday 7 July 2010 at 11am**

**1. ATTENDANCE**

Sir Hugh Orde	ACPO President (Chair)
Tim Hollis	Vice President
Matt Baggott	Vice President
Keith Bristow	Head of Crime Business Area
Meredydd Hughes	Head of Uniformed Operations Business Area
Peter Fahy	Head of Workforce Development Business Area
Steve Otter	Head of Equality Diversity and Human Rights Business Area
Steve Finnigan	Head of Performance Management Business Area
Chris Allison	Head of Olympic Business Area
Nigel Brook	Senior Police Staff representative/Honorary Treasurer
Peter Davies	DCC/DAC/ACC representative
Margaret Wood	DCC/DAC/ACC representative
Mick Matthews	DCC/DAC/ACC representative
Patrick Shearer	ACPOS
Steve Mortimore	NPIA
Tom Flaherty	ACPO Chief Executive

**1.2 Special Advisers**

Andy Trotter	Media Advisor
Mark Polin	ACPO Welsh Region
Ed Solomon	Association of Police Lawyers

**1.3 In Attendance for Specific Items**

Derek Smith	West Midlands Police
Chris Sims	West Midlands Police

**1.4 In Attendance**

Paul Minton	ACPO Chief of Staff
Jane Dench	ACPO Director of Policy
Oliver Cattermole	ACPO Director of Communications
Keavy Sharkey	ACPO Public Affairs Manager
Lee Thompson	ACPO Public Affairs Officer
Dave Spencer	Staff Officer to the ACPO President
Hayley Mill	Programme Support Assistant
Rose de la Cuesta	A/Programme Support Manager (Minute Taker)

**1.5 Members noted the [Rolling Attendance Log](#)**

## **2. APOLOGIES**

- 2.1 Apologies were received from Mr Rowley; Miss Beaton; Mr Godwin; Mr Maxwell; Mr Crompton; Mr Yates; Mr McPherson; Mr Benson; Mr Bennett; Mr Neyroud; Mr Giannasi and Ms Buttery.

## **3. MINUTES OF THE LAST MEETING**

- 3.1 Members agreed the [Minutes](#) of the meeting of 9 June 2010.

## **4. ACTION LOG AND PROGRAMME SUPPORT UPDATE**

### **4.1. Action Log**

- 4.1.1 Members agreed the [Action Log](#).

- 4.1.2 Mr Mortimore provided an update on the Microfiche Library, which was item number 280/09 on the Action Log, and stated that the charge was currently £100 per check, but that there was every intention in the future to reduce costs by ensuring that each file was only pulled once and then converted into an electronic record which would be accessible thereafter. Members were advised that searches would be free to forces during the first financial quarter, however thereafter all searches would cost £100. Members were further advised an end of year review would be conducted on the cost of running the Microfiche Library.

**Action: Mr Mortimore**

### **4.2. Programme Support Update**

- 4.2.1 Mr Flaherty reported that a Programme Support update had not been included on this occasion as doctrine production had slowed down considerably in recent months due to the doctrine review currently being conducted by the NPJA.

## **Item for Information**

## **5. PRESIDENTIAL UPDATE**

- 5.1 The President announced that the ACPO/APA Summer Conference had been well attended and he expressed his gratitude to all those who had contributed to the success of this event. The President suggested that the time might have come to do something different and that he intended to form a working group to look at the options. He asked Members to put forward suggestions regarding future ACPO Conferences.
- 5.2 The President also thanked those who had responded to the consultation on the Police Reform and Social Responsibility Bill. Members were informed that the government had been listening to the views put forward by ACPO, although at present the full details of Directly Elected Individuals (DEIs) were not known. It was suggested that the DEI model might also include a scrutiny panel and Members were advised that there was still an opportunity for ACPO to influence this debate. Members were further informed that there were legal issues surrounding the DEI model and that significant collaboration would be required between the DEI and local authorities, given the suggestion that their role be extended to include wider community safety responsibilities.

**Action: All Members**

- 5.3 It was reported that £500 million worth of savings had been identified by the High Level Working Group (HLWG); however, a significant amount of the savings

identified was already embedded in the way IT was being delivered within the Police Service. The President emphasised the need for consistency around figures as there was currently vulnerability in terms of double-counting. Mrs Wood also pointed out that there was a need to clarify that any reduction in the CT budget carried the risk of passing additional burden to general policing.

- 5.4 Members noted the update.

## **Items for Decision**

### **6. ACPO-APA GUIDANCE ON CHARGING FOR POLICE SERVICES**

- 6.1 Mr Brooke introduced a [paper](#) on behalf of Mr Maxwell which sought Cabinet approval to publish the revised joint ACPO/APA Guidance on Charging for Police Services. Members were advised that the Guidance was a revision of the 2005 documentation and that it could be positioned alongside football charging. Members were assured that the Guidance incorporated recent stated cases and that it was likely to prove effective on charging for events. Mr Brooke, however, requested that chief constables notify the Finance and Resources Business Area if forces decide not to adopt the proposed Guidance.

**Action: All Members**

- 6.2 Members agreed the publication of the ACPO/APA Guidance on Charging for Police Services.

### **7. ACPO GUIDANCE ON POLICING FOOTBALL**

- 7.1 Mr Hughes introduced a [paper](#) which requested Members to endorse the publication of the ACPO Guidance on Policing Football. Mr Hughes informed Members that the documentation was a rewrite of the 2002 Manual and that it had been significantly reduced from 360 to 60 pages.
- 7.2 Members queried whether there was an opportunity with this Guidance to revisit charging and to ensure full recovery costs for policing football events. It was pointed out that it was costing the Metropolitan Police Service £6 million per year to police events and that this was creating a significant strain in the MPS' policing budget.
- 7.3 Mr Hughes informed Members that ACC Andy Holt was leading on this particular area of business and that he would soon be meeting with the chairman of the Football Association to discuss issues surrounding cost recovery. Members were however advised that there was a need to encourage forces to comply with the proposed national model in order to ensure a consistent approach to policing football events.
- 7.4 Mr Brooke advised Members that the Finance and Resources Business Area would also be circulating a letter regarding the need to challenge any consequential costs at locations away from the actual event.

**Action: Mr Brooke**

- 7.5 Members agreed the Guidance document for publication.

### **8. MANUAL OF GUIDANCE ON KEEPING THE PEACE**

- 8.1 Mr Hughes introduced a [paper](#) which initially requested Members' approval of the redrafted Manual of Guidance on Keeping the Peace. Mr Hughes reported that

legal advice was currently being sought on sections of the Manual and he suggested that the paper should therefore properly be considered as an item for information.

- 8.2 Members observed that the paper differed in style and tone from the work currently being progressed by the Risk and Ethics work streams and it was suggested that it would be useful to ensure better alignment between the two pieces of work.
- 8.3 Mr Hughes responded by stating that all the key parts of the documentation had already been agreed upon and he felt that it would not be sensible to delay this work any further by waiting for other work to reach completion. Mr Hughes emphasised the importance of circulating the Manual of Guidance as soon as possible for public credibility and proposed that the document be submitted for the consideration of Chief Constables at the next meeting of Council.
- 8.4 Members noted the contents of the paper and agreed that the Manual of Guidance should appear as an agenda item for final sign-off at the forthcoming Chief Constables' Council meeting on 16 July 2010.

**Action: Mr Hughes**

## **9. PUBLIC ORDER MOBILISATION REVIEW**

- 9.1 Mr Hughes introduced a paper which outlined public order requirements and requested Members to endorse the following recommendations:
  - i. That the national public order requirement be set at ninety-nine BMUs (total of 297 PSUs with IPOC and APOC command support as set out in the Police National Mobilisation Plan)
  - ii. That the Giffard establishment model be replaced by a regional model and to agree the regional public order requirement.
- 9.2 Members raised issues regarding protective vehicles and advocated the need for forces to maintain numbers and capability. Mr Hughes replied by stating that protective vehicles were managed through regional coordinators and that it was essential to maintain a perspective on the national role of the Police Service. Mr Hughes felt that this would ultimately add strength to the national capacity of the Service, but asserted there was also a need to balance this with local visible policing.
- 9.3 Members acknowledged that forces were required to include protective vehicles in their national planning, but they felt that clarity was required on the differing numbers of protective vehicles across forces given the burden such expectations could place on forces. It was suggested that regional coordination would be a better way forward. Members also suggested that PNICC should reinforce the standard and provide clarity on the skills and resources that forces should maintain in the future in order to influence forces' financial decision making.
- 9.4 Mr Hughes explained that the number of protective vehicles within forces was dependent upon a complex process and that this was calculated on the basis of forces' completed risk assessments. Mr Hughes also stated that PNICC would be circulating a letter which would aim to assist in ensuring a greater understanding of current capacity and required future capabilities.

**Action: Mr Hughes**

- 9.5 Members agreed the recommendations at paragraph 5.1 of the paper and at 9.1 above.

11. SINGLE POINT OF CONTACT – INTERNATIONAL UNDERCOVER DEPLOYMENTS IN THE UK - See Separate Restricted and Non-FOI Disclosable Minutes attached

12.3.3 Members noted the update.

12.4 Police Performance Steering Group (PPSG)

12.4.1 Mr Finnigan raised an item of any other business regarding the development of a new performance landscape. Members were informed that the PPSG would be having a meeting on Monday, 12 July 2010 to discuss its future.

12.4.2 Members felt that given government's recent decision to abolish the single confidence target and the policing pledge, it would be appropriate to also bring an end to the PPSG, as its current role appeared inconsistent with the message currently being conveyed by the new government.

12.4.3 Mr Finnigan advised Members of the formation of a paper regarding the development of a different approach to performance management, which would enforce a sharp divide between accountability and performance. Members were encouraged to provide thoughts and feedback within the next 24 hours.

12.4.4 Members noted the update.

**Action: All Members**

**13. DATE OF NEXT MEETING**

To be held on Wednesday 8 September 2010, at 11am, at the BIS Conference Suite, 1 Victoria Street, London SW1H 0ET.

**14. DATES OF MEETINGS FOR 2010**

To note the dates and venues of subsequent meetings of Cabinet for 2010:

At the BIS Conference Suite, 1 Victoria Street, London SW1H 0ET

Wednesday	6 October
Wednesday	3 November
Wednesday	1 December