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## Schedule Amendments/Additions:

Additions:

Amendments:

## Sales Highlights:

New Issues were (3.4k) lower than March 2012 and 7.5k above the monthly target. Y/E they are 6.1 k above 2011/12 and ( 0.8 k ) below $\mathrm{Y} / \mathrm{E}$ target.
Total Renewals were 1.2 k higher than March 2012 and ( 7.5 k ) below monthly target. Y/E they are 54.9 k ahead of 2011/12 and ( 87.7 k ) below $\mathrm{Y} / \mathrm{E}$ target.
Total Deletions were 20.0k better against March 2012 and 10.4k better than monthly target. Y/E they are 31.6k better than 2011/12 and 25.8 k better than $\mathrm{Y} / \mathrm{E}$ target.
The positive performance of Total Deletions has been impacted by Easter falling at the end of March 2013, resulting in 2 less processing days and reducing cancellations processed. This timing difference can be expected to reverse in future periods.

Net Sales are 17.1k better than March 2012 and 8.0k above the monthly target. Y/E they are 90.2 k ahead of 2011/12 and (67.6k), ( $0.3 \%$ ) below YTD target.

|  | Volume |  |  | Value |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Target | Variance | Actual | Target | Variance |
| New Issues | 166.6 | 159.1 | 7.5 | 24.2 | 23.1 | 1.1 |
| Renewals | 2,036.7 | 2,044.2 | (7.5) | 296.3 | 297.3 | (1.0) |
| Manual etc. | 33.5 | 35.9 | (2.4) | 4.9 | 5.2 | (0.4) |
| Gross Sales | 2,236.8 | 2,239.2 | (2.4) | 325.4 | 325.7 | (0.3) |
| Deletions | (83.9) | (94.4) | 10.4 | (13.6) | (13.5) | (0.1) |
| Net Sales | 2,152.9 | 2,144.9 | 8.0 | 311.8 | 312.2 | (0.4) |
| QBS Premium <br> ARC |  |  |  | $\begin{aligned} & 1.5 \\ & 0.3 \end{aligned}$ | $\begin{aligned} & 1.4 \\ & 0.3 \end{aligned}$ | $\begin{gathered} 0.1 \\ (0.0) \end{gathered}$ |

Net Sales - Moving Annual Total


| TV Licence Sales By Value: 2012/13 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 2013 |  |  |  |  |  | Sales Value Analysis (fm) | Year to Date |  |  |  |  |  | Full Year |
| Actual <br> fm | Target <br> fm | $\begin{gathered} \text { Variance } \\ \text { Actual vs Target } \\ \text { fm } \\ \hline \end{gathered}$ |  | $\begin{gathered} 11 / 12 \\ \\ \hline \mathrm{fm} \\ \hline \end{gathered}$ | Variance <br> £m |  | Actual <br> fm | Target <br> £m | Vat Actual fm | $\begin{aligned} & c e \\ & \text { arget } \\ & \% \end{aligned}$ | $\begin{gathered} 11 / 12 \\ { }_{\mathrm{fm}} \end{gathered}$ | Variance <br> fm | Target <br> fm |
| 20.0 | 18.1 | 1.9 | 10.8 | 19.7 | 0.3 | New Issues | 250.4 | 244.8 | 5.5 | 2.3 | 244.0 | 6.3 | 244.8 |
| 3.4 | 3.8 | (0.4) | (9.9) | 3.9 | (0.5) | CEE New Isusus | 40.7 | 42.7 | (2.0) | (4.7) | 42.1 | (1.4) | 42.7 |
| 0.8 | 1.3 | (0.5) | (37.1) | 1.1 | (0.3) | MCP New Issues | 9.2 | 12.8 | (3.6) | (28.3) | 13.2 | (4.0) | 12.8 |
| 24.2 | 23.1 | 1.1 | 4.7 | 24.7 | (0.5) | total new Issues | 300.2 | 300.3 | (0.1) | (0.0) | 299.3 | 0.9 | 300.3 |
| 16.1 | 15.8 | 0.4 | 2.3 | 16.4 | (0.3) | On Time Renewals | 162.3 | 163.8 | (1.5) | (0.9) | 164.9 | (2.6) | 163.8 |
| 35.2 | 35.3 | (0.1) | (0.3) | 37.3 | (2.1) | CFL Early Renewals | 399.2 | 409.5 | (10.3) | (2.5) | 420.1 | (20.9) | 409.5 |
| 39.1 | 38.9 | 0.2 | 0.5 | 36.3 | 2.7 | Free Over 75 Licence Sales | 573.6 | 573.8 | (0.2) | (0.0) | 564.9 | 8.7 | 573.8 |
| 183.4 | 182.4 | 1.1 | 0.6 | 182.4 | 1.1 | Easy Payment Renewals | 2,099.9 | 2,099.7 | 0.2 | 0.0 | 2,076.3 | 23.6 | 2,099.7 |
| 4.0 | 6.0 | (2.0) | (33.1) | 5.6 | (1.6) | Late Renewals | 63.7 | 69.1 | (5.3) | (7.7) | 70.1 | (6.4) | 69.1 |
| 13.3 | 13.3 | (0.0) | (0.3) | 12.6 | 0.7 | CEE Renewals | 154.9 | 149.5 | 5.4 | 3.6 | 147.1 | 7.8 | 149.5 |
| 5.2 | 5.7 | (0.5) | (9.6) | 5.6 | (0.4) | MCP Renewals | 56.3 | 57.2 | (0.9) | (1.6) | 58.7 | (2.5) | 57.2 |
| 296.3 | 2973 | (1.0) | (0.3) | 296.1 | 0.2 | total renewals | 3,510.0 | 3,522.6 | (12.6) | (0.4) | 3,502.1 | 7.8 | 3,522.6 |
| 4.9 | 5.2 | (0.4) | (6.8) | 5.0 | (0.1) | Manual Licences | 25.6 | 26.3 | (0.7) | 27.0 | 26.0 | (0.4) | 26.3 |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | Channel Islands | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | Miscellaneous Income | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | 0.0 |
| 325.4 | 325.7 | (0.3) | (0.1) | 325.8 | (0.4) | Gross Sales | 3,835.8 | 3,849.2 | (13.4) | (0.3) | 3,827.4 | 8.4 | 3,849.2 |
|  |  |  |  |  |  | EPS Cancellations |  |  |  |  |  |  |  |
| (3.6) | (4.3) | 0.7 | 16.6 | (4.1) | 0.5 | Direct Debit | (41.2) | (42.2) | 1.0 | 2.4 | (41.9) | 0.7 | (42.2) |
| (3.9) | (2.9) | (1.0) | (33.3) | (4.4) | 0.5 | CEE and MCP | (38.9) | (33.3) | (5.5) | (16.7) | (35.9) | (2.9) | (33.3) |
| (2.6) | (2.5) | (0.1) | (4.0) | (2.8) | 0.3 | Refunds | (29.8) | (29.8) | (0.1) | (0.3) | (31.7) | 1.8 | (29.8) |
| (3.5) | (3.7) | 0.3 | 7.3 | (3.5) | 0.1 | Revocations | (39.6) | (41.4) | 1.8 | 4.4 | (40.5) | 0.9 | (41.4) |
| (0.0) | (0.0) | 0.0 | 41.8 | (0.0) | 0.0 | Other Deletions | ${ }^{(0.0)}$ | (0.0) | 0.0 | 30.5 | ${ }^{(0.0)}$ | 0.0 | (0.0) |
| (13.6) | (133.5) | (0.1) | (0.7) | (14.9) | 1.3 | TOTAL DEEETIONS | (149.6) | (146.8) | (2.8) | (1.9) | (150.1) | 0.5 | (146.8) |
| 311.8 | 312.2 | (0.4) | (0.1) | 310.9 | 0.9 | Net Sales | 3,686.2 | 3,702.5 | (16.2) | (0.4) | 3,677.3 | 8.9 | 3,702.5 |
| ${ }^{0.3}$ | 0.3 | ${ }^{(0.0)}$ | (8.1) | ${ }^{0.3}$ | (0.1) | ARC | 3.4 | 3.5 | ${ }^{(0.2)}$ | (5.6) | 3.6 | (0.2) | 3.5 |
| 1.5 | 1.4 | 0.1 | 4.3 | 1.5 | (0.0) | QBS Premium | 16.8 | 16.0 | 0.8 | 5.1 | 16.9 | (0.1) | 16.0 |
| 313.6 | 313.9 | (0.3) | (0.1) | 312.8 | 0.8 | Total Net Sales | 3,706.4 | 3,722.0 | (15.6) | (0.4) | 3,697.8 | 8.6 | 3,722.0 |
| Memorandum Free Licence Sales included above |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{gathered} 42.9 \\ 0.2 \end{gathered}$ |  |  |  |  |  | Gross Free Over 75 Licence Sales Free Over 75 ARC | $\begin{gathered} 590.4 \\ 2.4 \end{gathered}$ |  |  |  |  |  |  |
| 43.1 |  |  |  |  |  | Total Free Licences Issued | 592.5 |  |  |  |  |  |  |
| 2.2 |  |  |  |  |  | Discounts Claimable | 21.6 |  |  |  |  |  |  |
| (2.2) |  |  |  |  |  | Discounts Refunded to DSS | (11.9) |  |  |  |  |  |  |
| (1.6) |  |  |  |  |  | STL's Refunded to DSS | (4.9) |  |  |  |  |  |  |
| 41.4 |  |  |  |  |  | Free Over 75 Licence Sales | 597.3 |  |  |  |  |  |  |
| Memorandum CEE and MCP Cancelations included above |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (3.5) |  |  |  |  |  | CEE Cancellations | (33.7) |  |  |  |  |  |  |
| (0.4) |  |  |  |  |  | MCP Cancellations | (5.2) |  |  |  |  |  |  |
| (3.9) |  |  |  |  |  | CEE / MCP Cancellations | (38.9) |  |  |  |  |  |  |


| TV Licence Sales By Volume: 2012/13 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 2013 |  |  |  |  |  | Sales Volume Analysis ('000) | Year to Date |  |  |  |  |  | Full Year |  |  |  |
| Actual | Target | Variance Actual vs Target |  | $\begin{gathered} 11 / 12 \\ \hline 000 \\ \hline \end{gathered}$ | Variance <br> '000 |  | Actual | Target |  |  | 11/12 | Variance | Target | 11/12 |  |  |
| '000 | '000 | '000 | \% |  |  |  | '000 | '000 | '000 | \% | '000 | '000 | '000 | '000 | '000 | \% |
| 137.5 | 124.2 | 13.3 | 10.8 | 135.2 | 2.3 | New Issues | 1,721.2 | 1,683.4 | 37.8 | 2.2 | 1,677.8 | 43.4 | 1,683.4 | 1,677.8 | 5.6 | 0.3 |
| 23.6 | 26.2 | (2.6) | (9.9) | 27.0 | (3.4) | CEE New Issues | 279.7 | 293.3 | (13.7) | (4.7) | 289.2 | (9.5) | 293.3 | 289.2 | 4.1 | 1.4 |
| 5.5 | 8.8 | (3.3) | (37.1) | 7.9 | (2.4) | MCP New Issues | 63.0 | 87.9 | (24.9) | (28.3) | 90.8 | (27.8) | 87.9 | 90.8 | (2.9) | (3.2) |
| 166.6 | 159.1 | 7.5 | 4.7 | 170.1 | (3.4) | TOTAL NEW ISSUES | 2,063.9 | 2,064.7 | (0.8) | (0.0) | 2,057.8 | 6.1 | 2,064.7 | 2,057.8 | 6.8 | 0.3 |
| 111.1 | 108.6 | 2.5 | 2.3 | 113.0 | (1.8) | On Time Renewals | 1,116.5 | 1,127.1 | (10.6) | (0.9) | 1,134.9 | (18.4) | 1,127.1 | 1,134.9 | (7.8) | (0.7) |
| 242.1 | 242.8 | (0.7) | (0.3) | 256.5 | (14.4) | CFL Early Renewals | 2,746.5 | 2,817.4 | (70.9) | (2.5) | 2,890.9 | (144.5) | 2,817.4 | 2,890.9 | (73.5) | (2.5) |
| 268.2 | 267.2 | 1.1 | 0.4 | 249.5 | 18.7 | Free Over 75 Licence Sales | 3,943.8 | 3,945.5 | (1.7) | (0.0) | 3,880.8 | 63.0 | 3,945.5 | 3,880.8 | 64.7 | 1.7 |
| 1,260.8 | 1,253.5 | 7.3 | 0.6 | 1,253.4 | 7.4 | Easy Payment Renewals | 14,433.6 | 14,432.5 | 1.1 | 0.0 | 14,271.6 | 162.1 | 14,432.5 | 14,271.6 | 160.9 | 1.1 |
| 27.5 | 41.2 | (13.7) | (33.2) | 38.4 | (10.9) | Late Renewals | 438.8 | 475.7 | (36.9) | (7.8) | 482.9 | (44.1) | 475.7 | 482.9 | (7.2) | (1.5) |
| 91.4 | 91.7 | (0.3) | (0.3) | 86.5 | 4.9 | CEE Renewals | 1,064.9 | 1,027.4 | 37.5 | 3.6 | 1,011.1 | 53.7 | 1,027.4 | 1,011.1 | 16.3 | 1.6 |
| 35.4 | 39.2 | (3.8) | (9.6) | 38.2 | (2.7) | MCP Renewals | 386.7 | 393.0 | (6.2) | (1.6) | 403.8 | (17.0) | 393.0 | 403.8 | (10.8) | (2.7) |
| 2,036.7 | 2,044.2 | (7.5) | (0.4) | 2,035.5 | 1.2 | TOTAL RENEWALS | 24,130.8 | 24,218.6 | (87.7) | (0.4) | 24,076.0 | 54.9 | 24,218.6 | 24,076.0 | 142.6 | 0.6 |
| 33.5 | 35.9 | (2.4) | (6.8) | 34.2 | (0.7) | Manual Licences | 176.0 | 180.9 | (4.9) | (2.7) | 178.4 | (2.4) | 180.9 | 178.4 | 2.5 | 1.4 |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | Channel Islands | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | Miscellaneous Income | 0.0 | 0.0 | 0.0 | 0.0 | (0.1) | 0.1 | 0.0 | (0.1) | 0.1 | (100.0) |
| 2,236.8 | 2,239.2 | (2.4) | (0.1) | 2,239.7 | (2.9) | Gross Sales | 26,370.8 | 26,464.2 | (93.4) | (0.4) | 26,312.1 | 58.6 | 26,464.2 | 26,312.1 | 152.0 | 0.6 |
|  |  |  |  |  |  | EPS Cancellations |  |  |  |  |  |  |  |  |  |  |
| (17.6) | (21.7) | 4.1 | 19.0 | (21.9) | 4.3 | Direct Debit | (204.0) | (213.2) | 9.2 | 4.3 | (208.7) | 4.7 | (213.2) | (208.7) | (4.5) | (2.2) |
| (26.6) | (25.4) | (1.2) | (4.7) | (35.4) | 8.8 | CEE and MCP | (303.4) | (288.1) | (15.3) | (5.3) | (303.5) | 0.1 | (288.1) | (303.5) | 15.4 | 5.1 |
| (15.8) | (21.5) | 5.6 | 26.2 | (22.2) | 6.4 | Refunds | (237.0) | (256.4) | 19.4 | 7.6 | (257.5) | 20.5 | (256.4) | (257.5) | 1.2 | 0.5 |
| (23.8) | (25.7) | 1.9 | 7.3 | (24.3) | 0.5 | Revocations | (272.3) | (284.7) | 12.4 | 4.4 | (278.4) | 6.1 | (284.7) | (278.4) | (6.3) | (2.3) |
| (0.0) | (0.1) | 0.0 | 14.8 | (0.1) | 0.0 | Other Deletions | (0.6) | (0.7) | 0.1 | 14.8 | (0.7) | 0.1 | (0.7) | (0.7) | 0.0 | 0.0 |
| (83.9) | (94.4) | 10.4 | 11.1 | (103.9) | 20.0 | TOTAL DELETIONS | (1,017.3) | (1,043.1) | 25.8 | 2.5 | (1,048.9) | 31.6 | (1,043.1) | (1,048.9) | 5.8 | 0.5 |
| 2,152.9 | 2,144.9 | 8.0 | 0.4 | 2,135.8 | 17.1 | Net Sales | 25,353.5 | 25,421.0 | (67.6) | (0.3) | 25,263.3 | 90.2 | 25,421.0 | 25,263.3 | 157.8 | 0.6 |
| Memorandum Free Licence Sales included as Early Renewals above |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & 294.9 \\ & (26.6) \end{aligned}$ |  |  |  |  |  | Free Licences Issued <br> Free following STL current year | $\begin{aligned} & 4,059.8 \\ & (116.0) \end{aligned}$ |  |  |  |  |  |  |  |  |  |
| 268.2 |  |  |  |  |  | Free Over 75 Licence Sales | 3,943.8 |  |  |  |  |  |  |  |  |  |

Memorandum CEE and MCP Cancelations included above


| CEE Cancellations | (256.4) |
| :--- | :---: |
| MCP Cancellations | $(47.0)$ |
| CEE / MCP Cancellations | $(303.4)$ |

[^0]| TV Licence Sales Value By Payment Channel2012/13 |  |  |  |  | TV Licence Sales Volume By Payment Channel 2012/13 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Value <br> March 2013 |  | Analysis (£m) | Year to Date |  | Sales Volume March 2013 |  |  |  | Analysis ('000) | Year to Date |  |  |  |
| Actual fm | \% | Payment Channel | Actual <br> £m | \% | $\begin{gathered} \text { Actual } \\ 000 \end{gathered}$ | \% | $\begin{gathered} 11 / 12 \\ 000 \end{gathered}$ | Variance 000 | Payment Channel | Actual 000 | \% | $\begin{gathered} 11 / 12 \\ 000 \end{gathered}$ | Variance 000 |
| 136.3 | 41.9 | MBP | 1,549.8 | 40.4 | 936.6 | 41.9 | 917.7 | 18.9 | MBP | 10,651.8 | 40.4 | 10,427.9 | 223.9 |
| 42.1 | 13.0 | QBP | 489.0 | 12.7 | 289.7 | 13.0 | 301.7 | (12.0) | QBP | 3,360.5 | 12.7 | 3,385.6 | (25.1) |
| 21.7 | 6.7 | DDA | 265.9 | 6.9 | 149.6 | 6.7 | 147.4 | 2.1 | DDA | 1,828.9 | 6.9 | 1,810.0 | 18.9 |
| 1.5 | 0.5 | DDI | 16.9 | 0.4 | 10.6 | 0.5 | 11.1 | (0.5) | DDI | 116.3 | 0.4 | 121.9 | (5.5) |
| 201.7 | 62.0 | Total Direct Debit | 2,321.6 | 60.5 | 1,386.5 | 62.0 | 1,378.0 | 8.5 | Total Direct Debit | 15,957.5 | 60.5 | 15,745.4 | 212.2 |
| 12.9 | 4.0 | Capita Cheque | 110.3 | 2.9 | 87.8 | 3.9 | 102.5 | (14.8) | Capita Cheque | 739.0 | 2.8 | 894.5 | (155.5) |
| 29.4 | 9.0 | Credit/Debit Card | 321.3 | 8.4 | 202.1 | 9.0 | 195.8 | 6.3 | Credit/Debit Card | 2,210.5 | 8.4 | 2,130.7 | 79.8 |
| 0.5 | 0.2 | Homebanking | 5.2 | 0.1 | 3.7 | 0.2 | 3.7 | (0.0) | Homebanking | 38.4 | 0.1 | 41.9 | (3.5) |
| 0.0 | 0.0 | Miscellaneous Income | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | Miscellaneous Income | 0.0 | 0.0 | (0.1) | 0.1 |
| 39.1 | 12.0 | Free Over 75 | 573.6 | 15.0 | 268.2 | 12.0 | 249.5 | 18.7 | Free Over 75 | 3,943.8 | 15.0 | 3,880.8 | 63.0 |
| 283.6 | 87.2 | Gross Capita Sales | 3,331.9 | 86.9 | 1,948.3 | 87.1 | 1,929.6 | 18.8 | Gross Capita Sales | 22,889.3 | 86.8 | 22,693.1 | 196.1 |
| 0.2 | 0.1 | Islands Post Office | 2.2 | 0.1 | 1.4 | 0.1 | 1.6 | (0.2) | Islands Post Office | 16.0 | 0.1 | 16.9 | (0.9) |
| 0.8 | 0.2 | MCP New Issues | 9.2 | 0.2 | 5.5 | 0.2 | 7.9 | (2.4) | MCP New Issues | 63.0 | 0.2 | 90.8 | (27.8) |
| 5.2 | 1.6 | MCP Renewals | 56.3 | 1.5 | 35.4 | 1.6 | 38.2 | (2.7) | MCP Renewals | 386.7 | 1.5 | 403.8 | (17.0) |
| 3.4 | 1.1 | CEE New Issues | 40.7 | 1.1 | 23.6 | 1.1 | 27.0 | (3.4) | CEE New lssues | 279.7 | 1.1 | 289.2 | (9.5) |
| 13.3 | 4.1 | CEE Renewals | 154.9 | 4.0 | 91.4 | 4.1 | 86.5 | 4.9 | CEE Renewals | 1,064.9 | 4.0 | 1,011.1 | 53.7 |
| 4.7 | 1.4 | TSC | 64.5 | 1.7 | 32.4 | 1.4 | 34.6 | (2.1) | TSC | 443.3 | 1.7 | 483.1 | (39.8) |
| 14.2 | 4.4 | Paypoint | 176.1 | 4.6 | 98.7 | 4.4 | 114.5 | (15.8) | Paypoint | 1,227.9 | 4.7 | 1,324.0 | (96.1) |
| 41.8 | 12.8 | Gross Non-Capita Sales | 503.9 | 13.1 | 288.4 | 12.9 | 310.2 | (21.7) | Gross Non-Capita Sales | 3,481.5 | 13.2 | 3,619.0 | (137.5) |
| 325.4 | 100.0 | Total Gross Sales inc Free | 3,835.8 | 100.0 | 2,236.8 | 100.0 | 2,239.7 | (2.9) | Total Gross Sales inc Free | 26,370.8 | 100.0 | 26,312.1 | 58.6 |
| (3.6) |  | Capita Cancellations | (41.2) |  | (17.6) |  | (21.9) | 4.3 | Capita Cancellations | (204.0) |  | (208.7) | 4.7 |
| (2.6) |  | Capita Refunds | (29.8) |  | (15.8) |  | (22.2) | 6.4 | Capita Refunds | (237.0) |  | (257.5) | 20.5 |
| (3.5) |  | Capita Revocations | (39.6) |  | (23.8) |  | (24.3) | 0.5 | Capita Revocations | (272.3) |  | (278.4) | 6.1 |
| (0.0) |  | Capita Other Deletions | (0.0) |  | (0.0) |  | (0.1) | 0.0 | Capita Other Deletions | (0.6) |  | (0.7) | 0.1 |
| (9.7) |  | Capita Deletions | (110.7) |  | (57.3) |  | (68.5) | 11.2 | Capita Deletions | (713.9) |  | (745.4) | 31.4 |
| (3.9) |  | Non-Capita Cancellations | (38.9) |  | (26.6) |  | (35.4) | 8.8 | Non-Capita Cancellations | (303.4) |  | (303.5) | 0.1 |
| (13.6) |  | Total Deletions | (149.6) |  | (83.9) |  | (103.9) | 20.0 | Total Deletions | (1,017.3) |  | (1,048.9) | 31.6 |
| 311.8 |  | Net Sales | 3,686.2 |  | 2,152.9 |  | 2,135.8 | 17.1 | Net Sales | 25,353.5 |  | 25,263.3 | 90.2 |
| 0.3 |  | ARC | 3.4 |  |  |  |  |  |  |  |  |  |  |
| 1.5 |  | QBS Premium | 16.8 |  |  |  |  |  |  |  |  |  |  |
| 313.6 |  | Total Net Sales | 3,706.4 |  |  |  |  |  |  |  |  |  |  |


|  | New Issues |  | On Time Renewals |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Early Renewals |  |  | Easy Payment Renewals |
|  |  |  |
|  | Late Renewals |  |  | TSC |
|  |  |  |  |



Revocations


| Direct Debit |  | Cheque <br>  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | Debit/Credit Card |  <br> 1,400 <br> 1,000 |  |
|  | Cash Easy Entry | $\left.\begin{array}{cc}\stackrel{n}{n} & 550 \\ \stackrel{\rightharpoonup}{\omega} \\ \stackrel{\omega}{0} & 500 \\ \stackrel{\rightharpoonup}{F} & 450 \\ & 400 \\ & 350 \\ 300 \\ 250 \\ 200\end{array}\right]$ | Monthly Cash Plan |

Easy Payment Scheme Churn - 13 Month Summary

|  | Feb 12 | Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | 12 Month Churn |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MBP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Member B/F | 9,787,158 | 9,790,555 | 9,808,546 | 9,822,810 | 9,835,517 | 9,855,573 | 9,874,402 | 9,889,147 | 9,911,945 | 9,929,474 | 9,952,953 | 9,954,013 | 9,984,323 | 9,790,555 |
| Joiners | 99,234 | 109,870 | 97,002 | 103,118 | 96,147 | 106,660 | 110,985 | 114,768 | 123,540 | 106,043 | 85,354 | 123,379 | 115,277 | 1,292,143 |
| Leavers | $(95,837)$ | $(91,879)$ | $(82,738)$ | $(90,411)$ | $(76,091)$ | $(87,831)$ | $(96,240)$ | $(91,970)$ | $(106,011)$ | $(82,564)$ | $(84,294)$ | $(93,069)$ | $(85,393)$ | $(1,068,491)$ |
| Members C/F | 9,790,555 | 9,808,546 | 9,822,810 | 9,835,517 | 9,855,573 | 9,874,402 | 9,889,147 | 9,911,945 | 9,929,474 | 9,952,953 | 9,954,013 | 9,984,323 | 10,014,207 | 10,014,207 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 9.64\% |
| QBS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Member B/F | 3,095,618 | 3,098,510 | 3,096,730 | 3,100,766 | 3,094,954 | 3,098,184 | 3,089,727 | 3,085,024 | 3,091,316 | 3,086,983 | 3,088,772 | 3,088,787 | 3,098,193 | 3,098,510 |
| Joiners | 38,736 | 42,881 | 34,099 | 36,046 | 32,435 | 33,981 | 33,771 | 38,215 | 41,161 | 37,116 | 28,287 | 44,503 | 33,880 | 436,375 |
| Leavers | $(35,844)$ | $(44,661)$ | $(30,063)$ | $(41,858)$ | $(29,205)$ | $(42,438)$ | $(38,474)$ | $(31,923)$ | $(45,494)$ | $(35,327)$ | $(28,272)$ | $(35,097)$ | $(36,431)$ | $(439,243)$ |
| Members C/F | 3,098,510 | 3,096,730 | 3,100,766 | 3,094,954 | 3,098,184 | 3,089,727 | 3,085,024 | 3,091,316 | 3,086,983 | 3,088,772 | 3,088,787 | 3,098,193 | 3,095,642 | 3,095,642 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 12.43\% |
| DDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Member B/F | 1,718,018 | 1,718,314 | 1,719,848 | 1,720,562 | 1,720,764 | 1,721,700 | 1,722,781 | 1,724,696 | 1,727,979 | 1,731,503 | 1,732,619 | 1,735,314 | 1,739,517 | 1,718,314 |
| Joiners | 11,071 | 12,561 | 10,152 | 10,631 | 10,286 | 12,138 | 13,091 | 14,846 | 16,943 | 12,175 | 10,573 | 13,586 | 13,006 | 149,988 |
| Leavers | $(10,775)$ | $(11,027)$ | $(9,438)$ | $(10,429)$ | $(9,350)$ | $(11,057)$ | $(11,176)$ | $(11,563)$ | $(13,419)$ | $(11,059)$ | $(7,878)$ | $(9,383)$ | $(8,932)$ | $(124,711)$ |
| Members C/F | 1,718,314 | 1,719,848 | 1,720,562 | 1,720,764 | 1,721,700 | 1,722,781 | 1,724,696 | 1,727,979 | 1,731,503 | 1,732,619 | 1,735,314 | 1,739,517 | 1,743,591 | 1,743,591 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 6.68\% |
| DDI |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Member B/F | 119,128 | 118,703 | 118,230 | 117,822 | 117,427 | 117,114 | 116,648 | 116,354 | 115,965 | 115,374 | 114,803 | 114,441 | 114,008 | 118,703 |
| Joiners | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leavers | (425) | (473) | (408) | (395) | (313) | (466) | (294) | (389) | (591) | (571) | (362) | (433) | (466) | $(5,161)$ |
| Members C/F | 118,703 | 118,230 | 117,822 | 117,427 | 117,114 | 116,648 | 116,354 | 115,965 | 115,374 | 114,803 | 114,441 | 114,008 | 113,542 | 113,542 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 4.35\% |
| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Member B/F | 14,719,922 | 14,726,082 | 14,743,354 | 14,761,960 | 14,768,662 | 14,792,571 | 14,803,558 | 14,815,221 | 14,847,205 | 14,863,334 | 14,889,147 | 14,892,555 | 14,936,041 | 14,726,082 |
| Joiners | 149,041 | 165,312 | 141,253 | 149,795 | 138,868 | 152,779 | 157,847 | 167,829 | 181,644 | 155,334 | 124,214 | 181,468 | 162,163 | 1,878,506 |
| Leavers | $(142,881)$ | $(148,040)$ | $(122,647)$ | $(143,093)$ | $(114,959)$ | $(141,792)$ | $(146,184)$ | $(135,845)$ | $(165,515)$ | $(129,521)$ | $(120,806)$ | $(137,982)$ | $(131,222)$ | $(1,637,606)$ |
| Members C/F | 14,726,082 | 14,743,354 | 14,761,960 | 14,768,662 | 14,792,571 | 14,803,558 | 14,815,221 | 14,847,205 | 14,863,334 | 14,889,147 | 14,892,555 | 14,936,041 | 14,966,982 | 14,966,982 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 9.86\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | Average |
| Net Change in Membership | 6,160 | 17,272 | 18,606 | 6,702 | 23,909 | 10,987 | 11,663 | 31,984 | 16,129 | 25,813 | 3,408 | 43,486 | 30,941 | 20,075 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Leavers as \% of Joiners | 95.87\% | 89.55\% | 86.83\% | 95.53\% | 82.78\% | 92.81\% | 92.61\% | 80.94\% | 91.12\% | 83.38\% | 97.26\% | 76.04\% | 80.92\% | 87.18\% |

NOTE: 12 Month Churn is calculated as: Sum of Leavers over last 12 months divided by Members C/F from 12 months ago plus Sum of Joiners over last 12 months

## Direct Debit Penetration

|  | Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | Mar 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total LIF | 25,226,072 | 25,232,583 | 25,244,356 | 25,246,900 | 25,263,477 | 25,294,387 | 25,306,921 | 25,332,082 | 25,232,392 | 25,229,543 | 25,266,520 | 25,327,272 | 25,337,667 |
| 075 LIF | 3,908,306 | 3,921,972 | 3,939,697 | 3,955,779 | 3,972,537 | 3,988,150 | 4,005,146 | 4,015,913 | 3,920,118 | 3,931,388 | 3,941,446 | 3,958,182 | 3,977,849 |
| Net of O75 LIF | 21,317,766 | 21,310,611 | 21,304,659 | 21,291,121 | 21,290,940 | 21,306,237 | 21,301,775 | 21,316,169 | 21,312,274 | 21,298,155 | 21,325,074 | 21,369,090 | 21,359,818 |
| DD LIF |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MBP | 9,762,145 | 9,778,511 | 9,790,135 | 9,811,784 | 9,830,682 | 9,846,594 | 9,869,454 | 9,883,866 | 9,909,844 | 9,914,871 | 9,940,792 | 9,969,889 | 9,985,532 |
| QBS | 3,092,524 | 3,097,165 | 3,091,520 | 3,095,081 | 3,086,695 | 3,082,314 | 3,088,409 | 3,083,580 | 3,085,126 | 3,085,786 | 3,094,540 | 3,092,011 | 3,087,000 |
| DDA | 1,714,002 | 1,715,514 | 1,715,925 | 1,716,974 | 1,717,513 | 1,719,444 | 1,722,359 | 1,724,349 | 1,726,766 | 1,729,467 | 1,733,073 | 1,736,834 | 1,740,260 |
| DDI | 118,234 | 117,890 | 117,429 | 117,119 | 116,726 | 116,354 | 115,968 | 115,379 | 114,893 | 114,494 | 114,014 | 113,549 | 113,035 |
| Total DD LIF | 14,686,905 | 14,709,080 | 14,715,009 | 14,740,958 | 14,751,616 | 14,764,706 | 14,796,190 | 14,807,174 | 14,836,629 | 14,844,618 | 14,882,419 | 14,912,283 | 14,925,827 |
| DD Penetration Rate | 68.90\% | 69.03\% | 69.07\% | 69.24\% | 69.29\% | 69.30\% | 69.46\% | 69.46\% | 69.62\% | 69.70\% | 69.79\% | 69.78\% | 69.88\% |
| Monthly Increase/(Decrease) | 0.05\% | 0.13\% | 0.04\% | 0.17\% | 0.05\% | 0.01\% | 0.16\% | 0.00\% | 0.15\% | 0.08\% | 0.09\% | (0.00\%) | 0.09\% |
| 12 Month Cumulative | 0.54\% | 0.56\% | 0.50\% | 0.69\% | 0.70\% | 0.71\% | 0.81\% | 0.78\% | 0.87\% | 0.91\% | 0.88\% | 0.94\% | 0.98\% |


| Licences in Force |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | Mar 13 |
| Counterfoil | 4.685 | 4.657 | 4.649 | 4.612 | 4.611 | 4.619 | 4.589 | 4.598 | 4.567 | 4.552 | 4.538 | 4.545 | 4.534 |
| Over 75 | 3.908 | 3.923 | 3.940 | 3.956 | 3.973 | 3.989 | 4.005 | 4.016 | 3.920 | 3.931 | 3.941 | 3.958 | 3.978 |
| Direct Debit |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MBP | 9.762 | 9.779 | 9.790 | 9.812 | 9.831 | 9.847 | 9.869 | 9.884 | 9.910 | 9.915 | 9.941 | 9.970 | 9.986 |
| QBS | 3.093 | 3.097 | 3.092 | 3.095 | 3.087 | 3.082 | 3.088 | 3.084 | 3.085 | 3.086 | 3.095 | 3.092 | 3.087 |
| DDA | 1.714 | 1.716 | 1.716 | 1.717 | 1.718 | 1.719 | 1.722 | 1.724 | 1.727 | 1.729 | 1.733 | 1.737 | 1.740 |
| DDI | 0.118 | 0.118 | 0.117 | 0.117 | 0.117 | 0.116 | 0.116 | 0.115 | 0.115 | 0.114 | 0.114 | 0.114 | 0.113 |
| IQOR |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CEE | 1.049 | 1.050 | 1.054 | 1.057 | 1.057 | 1.056 | 1.060 | 1.062 | 1.065 | 1.062 | 1.069 | 1.079 | 1.074 |
| MCP | 0.427 | 0.426 | 0.424 | 0.421 | 0.415 | 0.410 | 0.407 | 0.403 | 0.401 | 0.401 | 0.401 | 0.401 | 0.397 |
| TSC | 0.470 | 0.467 | 0.463 | 0.460 | 0.457 | 0.455 | 0.450 | 0.446 | 0.442 | 0.439 | 0.435 | 0.432 | 0.428 |
| Total LIF | 25.23 | 25.23 | 25.24 | 25.25 | 25.26 | 25.29 | 25.31 | 25.33 | 25.23 | 25.23 | 25.27 | 25.33 | 25.34 |



| March 2013 |  |  |  | Year to Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume Variance $£^{\prime} 000$ | Price Variance £'000 | $\begin{gathered} \text { Total Variance } \\ \mathbf{£}^{\prime} \mathbf{0 0 0} \end{gathered}$ |  | Volume Variance $£^{\prime} 000$ | Price Variance £'000 | Total Variance £'000 |
| £1,941.2 | £5.6 | £1,946.8 | New Issues | £5,499.2 | £39.9 | £5,539.1 |
| (£376.5) | £0.0 | (£376.5) | CEE New Issues | ( $£ 1,987.1$ ) | £0.0 | (£1,987.1) |
| (£473.8) | £0.0 | (£473.8) | MCP New Issues | $(£ 3,623.8)$ | £0.0 | $(£ 3,623.8)$ |
| £1,090.9 | £5.6 | £1,096.5 | TOTAL NEW ISSUES | ( $£ 111.7$ ) | £39.9 | (£71.9) |
| £367.4 | £0.2 | £367.5 | On Time Renewals | ( $£ 1,541.6$ ) | (£7.9) | ( $£ 1,549.5$ ) |
| (£108.2) | £5.0 | (£103.2) | CFL Early Renewals | ( $£ 10,310.0)$ | £9.3 | ( $£ 10,300.7$ ) |
| £156.0 | £39.4 | £195.5 | Free Over 75 Licence Sales | (£247.0) | £49.2 | (£197.9) |
| £1,066.5 | £3.3 | £1,069.9 | Easy Payment Renewals | £165.4 | £23.9 | £189.3 |
| $(£ 1,985.9)$ | £5.1 | $(£ 1,980.7)$ | Late Renewals | ( $£ 5,355.1$ ) | £23.0 | ( $£ 5,332.1$ ) |
| (£38.7) | £0.0 | (£38.7) | CEE Renewals | £5,449.3 | £0.0 | £5,449.3 |
| (£545.9) | £0.0 | (£545.9) | MCP Renewals | (£903.9) | £0.0 | (£903.9) |
| ( $£ 1,088.8$ ) | £53.1 | ( $£ 1,035.7$ ) | TOTAL RENEWALS | ( $£ 12,743.0)$ | £97.5 | ( $£ 12,645.5$ ) |
| (£353.1) | (£0.0) | (£353.1) | Manual Licences | (£716.0) | £0.0 | (£716.0) |
| £0.0 | £0.0 | £0.0 | Channel Islands | £0.0 | £0.0 | £0.0 |
| N/A | £1.9 | £1.9 | Miscellaneous Income | £0.0 | £4.6 | £4.6 |
| ( $£ 351.0$ ) | ¢60.5 | (£290.5) | Gross Sales | ( $£ 13,570.7$ ) | £142.0 | ( $£ 13,428.7$ ) |
|  |  |  | EPS Cancellations |  |  |  |
| £816.7 | (£102.3) | £714.4 | Direct Debit | £1,823.0 | (£807.0) | £1,016.0 |
| (£139.3) | (£837.0) | (£976.3) | CEE and MCP | ( $£ 1,771.2$ ) | ( $£ 3,778.0$ ) | ( $£ 5,549.2$ ) |
| £653.8 | (£753.9) | (£100.1) | Refunds | £2,250.3 | ( $£ 2,330.1$ ) | (£79.7) |
| £272.1 | £0.2 | £272.3 | Revocations | £1,807.4 | £8.7 | £1,816.1 |
| £0.4 | £0.7 | £1.1 | Other Deletions | £5.0 | £5.3 | £10.4 |
| £1,603.8 | ( $£ 1,692.3$ ) | ( $£ 88.5$ ) | TOTAL DELETIONS | £4,114.6 | ( $£ 6,901.0$ ) | ( $£ 2,786.4$ ) |
| £1,252.8 | ( $£ 1,631.7$ ) | ( $£ 378.9$ ) | Net Sales | ( $£ 9,456.1$ ) | ( $66,759.0$ ) | ( $£ 16,215.1$ ) |
| N/A | (£24.4) | (£24.4) | ARC | N/A | (£197.3) | (£197.3) |
| N/A | £60.3 | £60.3 | QBS Premium | N/A | £819.2 | £819.2 |
| £1,252.8 | ( $£ 1,595.8$ ) | ( $£ 343.0)$ | Total Net Sales | (£9,456.1) | (£6,137.2) | ( $£ 15,593.3$ ) |

NOTE: CEE and MCP cancellation volumes not available at time of publishing SRP - Target used as estimated volume.

Capita Sales Volumes - Served $\&$ Self Served Splits

|  | Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | Mar 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volumes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 49,453 | 43,228 | 47,844 | 41,893 | 45,047 | 46,267 | 47,721 | 51,112 | 45,606 | 33,417 | 52,739 | 47,343 | 43,801 |
| DD IVR | 5,811 | 5,265 | 5,171 | 4,560 | 4,147 | 4,254 | 4,456 | 5,481 | 4,024 | 3,239 | 4,332 | 5,570 | 4,743 |
| DD Web | 83,695 | 79,042 | 78,605 | 77,242 | 86,179 | 89,613 | 102,280 | 100,141 | 85,307 | 74,017 | 101,985 | 86,224 | 85,220 |
| DD no interact | 1,239,040 | 976,139 | 1,042,071 | 1,071,332 | 1,106,954 | 1,125,790 | 1,242,451 | 1,366,507 | 1,446,173 | 1,190,744 | 1,292,354 | 1,197,185 | 1,252,708 |
| DCC Served | 23,617 | 15,363 | 19,805 | 17,008 | 18,838 | 17,353 | 19,634 | 20,529 | 20,433 | 19,441 | 27,588 | 23,972 | 25,159 |
| DCC IVR | 30,852 | 18,011 | 20,445 | 17,627 | 19,810 | 18,424 | 19,656 | 26,606 | 20,166 | 16,823 | 18,425 | 23,355 | 20,979 |
| dCC WEB | 141,326 | 107,043 | 111,101 | 111,589 | 129,950 | 139,026 | 183,087 | 182,663 | 149,817 | 136,341 | 165,710 | 152,805 | 155,965 |
| Cheques Served | 106,151 | 37,614 | 62,979 | 56,638 | 60,475 | 68,908 | 62,415 | 82,410 | 63,239 | 53,428 | 77,523 | 60,257 | 91,562 |
| Over 75 Serve | 13,533 | 11,611 | 13,111 | 13,346 | 13,599 | 13,929 | 14,522 | 31,162 | 15,092 | 11,272 | 13,413 | 16,015 | 18,647 |
| Over 75 no interaction | 235,823 | 260,183 | 245,692 | 245,788 | 237,706 | 229,530 | 229,056 | 1,050,026 | 250,205 | 259,559 | 239,678 | 261,030 | 249,596 |
|  | 1,929,301 | 1,553,499 | 1,646,824 | 1,657,023 | 1,722,705 | 1,753,094 | 1,925,278 | 2,916,637 | 2,100,062 | 1,798,281 | 1,993,747 | 1,873,756 | 1,948,380 |
| Percentages |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 2.6\% | 2.8\% | 2.9\% | 2.5\% | 2.6\% | 2.6\% | 2.5\% | 1.8\% | 2.2\% | 1.9\% | 2.6\% | 2.5\% | 2.2\% |
| dD IVR | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.2\% | 0.2\% | 0.2\% | 0.2\% | 0.2\% | 0.2\% | 0.2\% | 0.3\% | 0.2\% |
| DD Web | 4.3\% | 5.1\% | 4.8\% | 4.7\% | 5.0\% | 5.1\% | 5.3\% | 3.4\% | 4.1\% | 4.1\% | 5.1\% | 4.6\% | 4.4\% |
| DD no interact | 64.2\% | 62.8\% | 63.3\% | 64.7\% | 64.3\% | 64.2\% | 64.5\% | 46.9\% | 68.9\% | 66.2\% | 64.8\% | 63.9\% | 64.3\% |
| DCC Served | 1.2\% | 1.0\% | 1.2\% | 1.0\% | 1.1\% | 1.0\% | 1.0\% | 0.7\% | 1.0\% | 1.1\% | 1.4\% | 1.3\% | 1.3\% |
| DCC IVR | 1.6\% | 1.2\% | 1.2\% | 1.1\% | 1.1\% | 1.1\% | 1.0\% | 0.9\% | 1.0\% | 0.9\% | 0.9\% | 1.2\% | 1.1\% |
| DCC WEB | 7.3\% | 6.9\% | 6.7\% | 6.7\% | 7.5\% | 7.9\% | 9.5\% | 6.3\% | 7.1\% | 7.6\% | 8.3\% | 8.2\% | 8.0\% |
| Cheques Served | 5.5\% | 2.4\% | 3.8\% | 3.4\% | 3.5\% | 3.9\% | 3.2\% | 2.8\% | 3.0\% | 3.0\% | 3.9\% | 3.2\% | 4.7\% |
| Over 75 Serve | 0.7\% | 0.7\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 1.1\% | 0.7\% | 0.6\% | 0.7\% | 0.9\% | 1.0\% |
| Over 75 no interaction | 12.2\% | 16.7\% | 14.9\% | 14.8\% | 13.8\% | 13.1\% | 11.9\% | 36.0\% | 11.9\% | 14.4\% | 12.0\% | 13.9\% | 12.8\% |
| Summary Percentages |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% IVR | 1.9\% | 1.5\% | 1.6\% | 1.3\% | 1.4\% | 1.3\% | 1.3\% | 1.1\% | 1.2\% | 1.1\% | 1.1\% | 1.5\% | 1.3\% |
| \% Web | 11.7\% | 12.0\% | 11.5\% | 11.4\% | 12.5\% | 13.0\% | 14.8\% | 9.7\% | 11.2\% | 11.7\% | 13.4\% | 12.8\% | 12.4\% |
| \% Served | 10.0\% | 6.9\% | 8.7\% | 7.8\% | 8.0\% | 8.4\% | 7.5\% | 6.4\% | 6.9\% | 6.5\% | 8.6\% | 7.9\% | 9.2\% |
| \% No interaction | 76.4\% | 79.6\% | 78.2\% | 79.5\% | 78.1\% | 77.3\% | 76.4\% | 82.9\% | 80.8\% | 80.6\% | 76.8\% | 77.8\% | 77.1\% |

Note: Served \& Self Served Report amended to reflect changes made to Email and Web, Web Receipts, page 3. Also contra difference April / May 2011.

Capita Sales Contact Volumes - Served \& Self Served Splits

| Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | Mar 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 49,453 | 43,228 | 47,844 | 41,893 | 45,047 | 46,267 | 47,721 | 51,112 | 45,606 | 33,417 | 52,739 | 47,343 | 43,801 |
| 5,811 | 5,265 | 5,171 | 4,560 | 4,147 | 4,254 | 4,456 | 5,481 | 4,024 | 3,239 | 4,332 | 5,570 | 4,743 |
| 83,695 | 79,042 | 78,605 | 77,242 | 86,179 | 89,613 | 102,280 | 100,141 | 85,307 | 74,017 | 101,985 | 86,224 | 85,220 |
| 23,617 | 15,363 | 19,805 | 17,008 | 18,838 | 17,353 | 19,634 | 20,529 | 20,433 | 19,441 | 27,588 | 23,972 | 25,159 |
| 30,852 | 18,011 | 20,445 | 17,627 | 19,810 | 18,424 | 19,656 | 26,606 | 20,166 | 16,823 | 18,425 | 23,355 | 20,979 |
| 141,326 | 107,043 | 111,101 | 111,589 | 129,950 | 139,026 | 183,087 | 182,663 | 149,817 | 136,341 | 165,710 | 152,805 | 155,965 |
| 106,151 | 37,614 | 62,979 | 56,638 | 60,475 | 68,908 | 62,415 | 82,410 | 63,239 | 53,428 | 77,523 | 60,257 | 91,562 |
| 13,533 | 11,611 | 13,111 | 13,346 | 13,599 | 13,929 | 14,522 | 31,162 | 15,092 | 11,272 | 13,413 | 16,015 | 18,647 |
| 454,438 | 317,177 | 359,061 | 339,903 | 378,045 | 397,774 | 453,771 | 500,104 | 403,684 | 347,978 | 461,715 | 415,541 | 446,076 |


|  | 454,438 | 317,177 | 359,061 | 339,903 | 378,045 | 397,774 | 453,771 | 500,104 | 403,684 | 347,978 | 461,715 | 415,541 | 446,076 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percentages |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 10.9\% | 13.6\% | 13.3\% | 12.3\% | 11.9\% | 11.6\% | 10.5\% | 10.2\% | 11.3\% | 9.6\% | 11.4\% | 11.4\% | 9.8\% |
| DD IVR | 1.3\% | 1.7\% | 1.4\% | 1.3\% | 1.1\% | 1.1\% | 1.0\% | 1.1\% | 1.0\% | 0.9\% | 0.9\% | 1.3\% | 1.1\% |
| DD Web | 18.4\% | 24.9\% | 21.9\% | 22.7\% | 22.8\% | 22.5\% | 22.5\% | 20.0\% | 21.1\% | 21.3\% | 22.1\% | 20.7\% | 19.1\% |
| DCC Served | 5.2\% | 4.8\% | 5.5\% | 5.0\% | 5.0\% | 4.4\% | 4.3\% | 4.1\% | 5.1\% | 5.6\% | 6.0\% | 5.8\% | 5.6\% |
| DCCIVR | 6.8\% | 5.7\% | 5.7\% | 5.2\% | 5.2\% | 4.6\% | 4.3\% | 5.3\% | 5.0\% | 4.8\% | 4.0\% | 5.6\% | 4.7\% |
| dCC WEb | 31.1\% | 33.7\% | 30.9\% | 32.8\% | 34.4\% | 35.0\% | 40.3\% | 36.5\% | 37.1\% | 39.2\% | 35.9\% | 36.8\% | 35.0\% |
| Cheques Served | 23.4\% | 11.9\% | 17.5\% | 16.7\% | 16.0\% | 17.3\% | 13.8\% | 16.5\% | 15.7\% | 15.4\% | 16.8\% | 14.5\% | 20.5\% |
| Over 75 Served | 3.0\% | 3.7\% | 3.7\% | 3.9\% | 3.6\% | 3.5\% | 3.2\% | 6.2\% | 3.7\% | 3.2\% | 2.9\% | 3.9\% | 4.2\% |
| Total Served | 19.1\% | 22.1\% | 22.5\% | 21.3\% | 20.5\% | 19.5\% | 18.0\% | 20.6\% | 20.1\% | 18.4\% | 20.3\% | 21.0\% | 19.6\% |
| Total Cheques | 23.4\% | 11.9\% | 17.5\% | 16.7\% | 16.0\% | 17.3\% | 13.8\% | 16.5\% | 15.7\% | 15.4\% | 16.8\% | 14.5\% | 20.5\% |
| Total IVR | 8.1\% | 7.3\% | 7.1\% | 6.5\% | 6.3\% | 5.7\% | 5.3\% | 6.4\% | 6.0\% | 5.8\% | 4.9\% | 7.0\% | 5.8\% |
| Total Web | 49.5\% | 58.7\% | 52.8\% | 55.6\% | 57.2\% | 57.5\% | 62.9\% | 56.5\% | 58.2\% | 60.5\% | 58.0\% | 57.5\% | 54.1\% |
| Note: Excludes sales with no interaction. |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | IVR, W | Served | Contact |  |  |  |  |  |  |



Note: Served \& Self Served Report amended to reflect changes made to Email and Web, Web Receipts, page 3. Also contra differ ence April / May 2011.

Capita Sales Volumes - Served \& Self Served Splits - 12 Month Rolling Rate

|  | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | Mar 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volumes |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 591,311 | 585,289 | 573,369 | 568,702 | 565,718 | 561,917 | 563,564 | 557,441 | 550,104 | 678,473 | 628,888 | 579,435 |
| DD IVR | 70,290 | 69,690 | 68,426 | 66,819 | 65,078 | 62,978 | 61,848 | 59,739 | 58,265 | 70,434 | 64,292 | 58,481 |
| DD Web | 971,810 | 974,766 | 980,691 | 992,495 | 1,002,128 | 1,011,619 | 1,024,576 | 1,027,888 | 1,032,762 | 1,289,293 | 1,203,567 | 1,119,872 |
| DD no interact | 14,141,365 | 14,160,995 | 14,176,476 | 14,190,901 | 14,215,379 | 14,225,997 | 14,236,477 | 14,253,320 | 14,258,155 | 17,913,890 | 16,740,192 | 15,501,152 |
| DCC Served | 239,645 | 235,693 | 233,945 | 237,879 | 235,376 | 235,167 | 235,795 | 232,789 | 234,979 | 309,365 | 288,181 | 264,564 |
| DCC IVR | 320,580 | 323,835 | 319,138 | 315,240 | 307,641 | 297,263 | 287,819 | 278,287 | 268,574 | 318,992 | 288,002 | 257,150 |
| DCC WEB | 1,582,299 | 1,583,202 | 1,591,381 | 1,608,869 | 1,623,864 | 1,647,361 | 1,670,559 | 1,679,089 | 1,690,926 | 2,161,039 | 2,002,764 | 1,861,438 |
| Cheques Served | 920,616 | 909,961 | 895,378 | 891,796 | 887,095 | 859,096 | 844,563 | 831,687 | 811,594 | 1,023,589 | 937,027 | 830,876 |
| Over 75 Serve | 185,068 | 186,793 | 187,870 | 188,960 | 190,974 | 191,029 | 189,321 | 187,940 | 182,820 | 226,983 | 210,524 | 196,991 |
| Over 75 no interaction | 3,711,303 | 3,727,932 | 3,745,362 | 3,756,264 | 3,769,668 | 3,787,367 | 3,689,808 | 3,702,106 | 3,714,446 | 4,498,015 | 4,253,431 | 4,017,608 |
|  | 22,734,287 | 22,758,156 | 22,772,036 | 22,817,925 | 22,862,921 | 22,879,794 | 22,804,330 | 22,810,286 | 22,802,625 | 28,490,073 | 26,616,868 | 24,687,567 |
| Percentages |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 2.6\% | 2.6\% | 2.5\% | 2.5\% | 2.5\% | 2.5\% | 2.5\% | 2.4\% | 2.4\% | 2.4\% | 2.4\% | 2.3\% |
| DDIVR | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.3\% | 0.2\% | 0.2\% | 0.2\% |
| DD Web | 4.3\% | 4.3\% | 4.3\% | 4.3\% | 4.4\% | 4.4\% | 4.5\% | 4.5\% | 4.5\% | 4.5\% | 4.5\% | 4.5\% |
| DD no interact | 62.2\% | 62.2\% | 62.3\% | 62.2\% | 62.2\% | 62.2\% | 62.4\% | 62.5\% | 62.5\% | 62.9\% | 62.9\% | 62.8\% |
| DCC Served | 1.1\% | 1.0\% | 1.0\% | 1.0\% | 1.0\% | 1.0\% | 1.0\% | 1.0\% | 1.0\% | 1.1\% | 1.1\% | 1.1\% |
| DCC IVR | 1.4\% | 1.4\% | 1.4\% | 1.4\% | 1.3\% | 1.3\% | 1.3\% | 1.2\% | 1.2\% | 1.1\% | 1.1\% | 1.0\% |
| DCC WEB | 7.0\% | 7.0\% | 7.0\% | 7.1\% | 7.1\% | 7.2\% | 7.3\% | 7.4\% | 7.4\% | 7.6\% | 7.5\% | 7.5\% |
| Cheques Served | 4.0\% | 4.0\% | 3.9\% | 3.9\% | 3.9\% | 3.8\% | 3.7\% | 3.6\% | 3.6\% | 3.6\% | 3.5\% | 3.4\% |
| Over 75 Serve | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% | 0.8\% |
| Over 75 no interaction | 16.3\% | 16.4\% | 16.4\% | 16.5\% | 16.5\% | 16.6\% | 16.2\% | 16.2\% | 16.3\% | 15.8\% | 16.0\% | 16.3\% |
| Summary Percentages |  |  |  |  |  |  |  |  |  |  |  |  |
| \% IVR | 1.7\% | 1.7\% | 1.7\% | 1.7\% | 1.6\% | 1.6\% | 1.5\% | 1.5\% | 1.4\% | 1.4\% | 1.3\% | 1.3\% |
| \% Web | 11.2\% | 11.2\% | 11.3\% | 11.4\% | 11.5\% | 11.6\% | 11.8\% | 11.9\% | 11.9\% | 12.1\% | 12.0\% | 12.1\% |
| \% Served | 8.5\% | 8.4\% | 8.3\% | 8.3\% | 8.2\% | 8.1\% | 8.0\% | 7.9\% | 7.8\% | 7.9\% | 7.8\% | 7.6\% |
| \% No interaction | 78.5\% | 78.6\% | 78.7\% | 78.7\% | 78.7\% | 78.7\% | 78.6\% | 78.7\% | 78.8\% | 78.7\% | 78.9\% | 79.1\% |

Capita Sales Volumes - Served \& Self Served Splits - $\mathbf{1 2}$ Month Rolling Rate

|  | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 | Mar 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volumes |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 591,311 | 585,289 | 573,369 | 568,702 | 565,718 | 561,917 | 563,564 | 557,441 | 550,104 | 678,473 | 628,888 | 579,435 |
| DDIVR | 70,290 | 69,690 | 68,426 | 66,819 | 65,078 | 62,978 | 61,848 | 59,739 | 58,265 | 70,434 | 64,292 | 58,481 |
| DD Web | 971,810 | 974,766 | 980,691 | 992,495 | 1,002,128 | 1,011,619 | 1,024,576 | 1,027,888 | 1,032,762 | 1,289,293 | 1,203,567 | 1,119,872 |
| DCC Served | 239,645 | 235,693 | 233,945 | 237,879 | 235,376 | 235,167 | 235,795 | 232,789 | 234,979 | 309,365 | 288,181 | 264,564 |
| DCC IVR | 320,580 | 323,835 | 319,138 | 315,240 | 307,641 | 297,263 | 287,819 | 278,287 | 268,574 | 318,992 | 288,002 | 257,150 |
| DCC WEB | 1,582,299 | 1,583,202 | 1,591,381 | 1,608,869 | 1,623,864 | 1,647,361 | 1,670,559 | 1,679,089 | 1,690,926 | 2,161,039 | 2,002,764 | 1,861,438 |
| Cheques Served | 920,616 | 909,961 | 895,378 | 891,796 | 887,095 | 859,096 | 844,563 | 831,687 | 811,594 | 1,023,589 | 937,027 | 830,876 |
| Over 75 Serve | 185,068 | 186,793 | 187,870 | 188,960 | 190,974 | 191,029 | 189,321 | 187,940 | 182,820 | 226,983 | 210,524 | 196,991 |
|  | 4,881,619 | 4,869,229 | 4,850,198 | 4,870,760 | 4,877,874 | 4,866,430 | 4,878,045 | 4,854,860 | 4,830,024 | 6,078,168 | 5,623,245 | 5,168,807 |
| Percentages |  |  |  |  |  |  |  |  |  |  |  |  |
| DD Served | 12.1\% | 12.0\% | 11.8\% | 11.7\% | 11.6\% | 11.5\% | 11.6\% | 11.5\% | 11.4\% | 11.2\% | 11.2\% | 11.2\% |
| DDIVR | 1.4\% | 1.4\% | 1.4\% | 1.4\% | 1.3\% | 1.3\% | 1.3\% | 1.2\% | 1.2\% | 1.2\% | 1.1\% | 1.1\% |
| DD Web | 19.9\% | 20.0\% | 20.2\% | 20.4\% | 20.5\% | 20.8\% | 21.0\% | 21.2\% | 21.4\% | 21.2\% | 21.4\% | 21.7\% |
| DCC Served | 4.9\% | 4.8\% | 4.8\% | 4.9\% | 4.8\% | 4.8\% | 4.8\% | 4.8\% | 4.9\% | 5.1\% | 5.1\% | 5.1\% |
| DCC IVR | 6.6\% | 6.7\% | 6.6\% | 6.5\% | 6.3\% | 6.1\% | 5.9\% | 5.7\% | 5.6\% | 5.2\% | 5.1\% | 5.0\% |
| DCC WEB | 32.4\% | 32.5\% | 32.8\% | 33.0\% | 33.3\% | 33.9\% | 34.2\% | 34.6\% | 35.0\% | 35.6\% | 35.6\% | 36.0\% |
| Cheques Served | 18.9\% | 18.7\% | 18.5\% | 18.3\% | 18.2\% | 17.7\% | 17.3\% | 17.1\% | 16.8\% | 16.8\% | 16.7\% | 16.1\% |
| Over 75 Serve | 3.8\% | 3.8\% | 3.9\% | 3.9\% | 3.9\% | 3.9\% | 3.9\% | 3.9\% | 3.8\% | 3.7\% | 3.7\% | 3.8\% |
| Total Served | 20.8\% | 20.7\% | 20.5\% | 20.4\% | 20.3\% | 20.3\% | 20.3\% | 20.1\% | 20.0\% | 20.0\% | 20.1\% | 20.1\% |
| Total Cheques | 18.9\% | 18.7\% | 18.5\% | 18.3\% | 18.2\% | 17.7\% | 17.3\% | 17.1\% | 16.8\% | 16.8\% | 16.7\% | 16.1\% |
| Total IVR | 8.0\% | 8.1\% | 8.0\% | 7.8\% | 7.6\% | 7.4\% | 7.2\% | 7.0\% | 6.8\% | 6.4\% | 6.3\% | 6.1\% |
| Total Web | 52.3\% | 52.5\% | 53.0\% | 53.4\% | 53.8\% | 54.6\% | 55.3\% | 55.8\% | 56.4\% | 56.8\% | 57.0\% | 57.7\% |
| Note: Excludes sales with no interaction. |  |  |  |  |  |  |  |  |  |  |  |  |

IVR, WEB \& Served Sales Contacts


Note: Served \& Self Served Report amended to reflect changes made to Email and Web, Web Receipts, page 3. Also contra differentials April / May 2011.

Direct Debit Scheme Joiners


[^1]| Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Nov 12 Dec 12

Jan 13
Feb 13
First Payment Plan Leavers (Joiners)

| MBP |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Joiners | 101,963 | 93,140 | 99,619 | 95,127 | 103,116 | 108,296 | 113,727 | 115,907 | 103,251 | 84,292 | 118,466 | 111,976 |
| Leavers | 7,703 | 6,552 | 7,738 | 6,689 | 7,853 | 7,933 | 8,008 | 8,628 | 7,887 | 6,586 | 8,743 | 1,908 |
| Leavers | 22,700 | 20,652 | 22,416 | 21,488 | 21,603 | 22,175 | 21,127 | 18,452 | 13,504 | 6,242 | 2,808 | 52 |
| Payment Cycle Complete | 66,122 | 54,489 | 20,023 | 13,849 | 10,999 | 8,226 | 6,916 | 1,382 | 495 | 138 | 4 | 0 |
| Still on Payment Scheme | 5,438 | 11,447 | 49,442 | 53,101 | 62,661 | 69,962 | 77,676 | 87,445 | 81,365 | 71,326 | 106,911 | 110,016 |
| Churn | 29.8\% | 29.2\% | 30.3\% | 29.6\% | 28.6\% | 27.8\% | 25.6\% | 23.4\% | 20.7\% | 15.2\% | 9.8\% | 1.8\% |
| QBS |  |  |  |  |  |  |  |  |  |  |  |  |
| Joiners | 40,874 | 33,999 | 35,515 | 33,105 | 33,394 | 33,420 | 38,392 | 39,459 | 37,668 | 28,864 | 43,044 | 33,686 |
| Leavers | 1,756 | 1,275 | 1,540 | 1,169 | 1,530 | 1,346 | 1,353 | 1,650 | 1,602 | 1,075 | 1,712 | 419 |
| Leavers | 18,128 | 14,647 | 14,876 | 13,153 | 12,386 | 10,758 | 10,436 | 10,004 | 8,060 | 4,700 | 3,459 | 213 |
| Payment Cycle Complete | 20,890 | 17,961 | 4,923 | 1,522 | 1,067 | 774 | 415 | 199 | 60 | 4 | 4 | 1 |
| Still on Payment Scheme | 100 | 116 | 14,176 | 17,261 | 18,411 | 20,542 | 26,188 | 27,606 | 27,946 | 23,085 | 37,869 | 33,053 |
| Churn | 48.6\% | 46.8\% | 46.2\% | 43.3\% | 41.7\% | 36.2\% | 30.7\% | 29.5\% | 25.7\% | 20.0\% | 12.0\% | 1.9\% |
| DDA |  |  |  |  |  |  |  |  |  |  |  |  |
| Joiners | 11,908 | 9,855 | 10,379 | 10,501 | 11,873 | 12,820 | 15,482 | 15,270 | 12,885 | 10,478 | 12,967 | 12,808 |
| Leavers | 109 | 89 | 84 | 75 | 86 | 77 | 72 | 64 | 75 | 70 | 77 | 45 |
| Leavers | 1,386 | 1,015 | 1,027 | 963 | 966 | 945 | 1,038 | 945 | 751 | 532 | 399 | 218 |
| Payment Cycle Complete | 10,413 | 8,751 | 9,268 | 9,463 | 10,821 | 11,798 | 14,372 | 14,261 | 12,059 | 9,876 | 12,491 | 12,545 |
| Still on Payment Scheme | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Churn | 12.6\% | 11.2\% | 10.7\% | 9.9\% | 8.9\% | 8.0\% | 7.2\% | 6.6\% | 6.4\% | 5.7\% | 3.7\% | 2.1\% |

Mar 12
Apr 12
May $12 \quad$ Jun 12
Jul 12
Aug 12 Sep 12
Sep 12 Oct 12
Nov 12 Dec 12
Jan 13
Feb 13

## Second Payment Plan Leavers

| MBP |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Members B/F | 74,124 | 71,432 | 75,524 | 59,071 | 66,410 | 63,166 | 67,601 | 59,009 | 61,651 | 60,008 | 60,485 | 64,028 |
| Leavers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leavers | 19,783 | 16,681 | 14,852 | 10,897 | 13,086 | 11,469 | 10,784 | 8,429 | 7,182 | 5,866 | 5,225 | 3,748 |
| Payment Cycle Complete |  |  |  |  |  |  |  |  |  |  |  |  |
| Still on Payment Scheme | 54,341 | 54,751 | 60,672 | 48,174 | 53,324 | 51,697 | 56,817 | 50,580 | 54,469 | 54,142 | 55,260 | 60,280 |
| Churn | 26.7\% | 23.4\% | 19.7\% | 18.4\% | 19.7\% | 18.2\% | 16.0\% | 14.3\% | 11.6\% | 9.8\% | 8.6\% | 5.9\% |
| QBS |  |  |  |  |  |  |  |  |  |  |  |  |
| Members B/F | 18,901 | 15,981 | 17,896 | 17,958 | 16,789 | 17,911 | 20,682 | 19,950 | 20,115 | 16,656 | 22,507 | 21,528 |
| Leavers | 6 | 7 | 17 | 8 | 10 | 12 | 8 | 15 | 19 | 9 | 2 | 19 |
| Leavers | 5,283 | 4,511 | 4,548 | 4,482 | 3,973 | 3,715 | 4,263 | 3,471 | 2,762 | 1,718 | 2,346 | 1,118 |
| Payment Cycle Complete |  |  |  |  |  |  |  |  |  |  |  |  |
| Still on Payment Scheme | 13,612 | 11,463 | 13,331 | 13,468 | 12,806 | 14,184 | 16,411 | 16,464 | 17,334 | 14,929 | 20,159 | 20,391 |
| Churn | 28.0\% | 28.3\% | 25.5\% | 25.0\% | 23.7\% | 20.8\% | 20.7\% | 17.5\% | 13.8\% | 10.4\% | 10.4\% | 5.3\% |
| DDA |  |  |  |  |  |  |  |  |  |  |  |  |
| Members B/F | 9,317 | 8,971 | 8,469 | 8,421 | 8,783 | 10,005 | 11,685 | 12,031 | 11,954 | 9,452 | 10,870 | 10,228 |
| Leavers | 2 | 5 | 0 | 3 | 3 | 6 | 5 | 3 | 5 | 1 | 6 | 4 |
| Leavers | 943 | 908 | 972 | 888 | 927 | 932 | 1,522 | 1,214 | 771 | 592 | 645 | 391 |
| Payment Cycle Complete |  |  |  |  |  |  |  |  |  |  |  |  |
| Still on Payment Scheme | 8,372 | 8,058 | 7,497 | 7,530 | 7,853 | 9,067 | 10,158 | 10,814 | 11,178 | 8,859 | 10,219 | 9,833 |
| Churn | 10.1\% | 10.2\% | 11.5\% | 10.6\% | 10.6\% | 9.4\% | 13.1\% | 10.1\% | 6.5\% | 6.3\% | 6.0\% | 3.9\% |


| Direct Debit Scheme Leavers - 12 Month Summary |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar 12 | Apr 12 | May 12 | Jun 12 | Jul 12 | Aug 12 | Sep 12 | Oct 12 | Nov 12 | Dec 12 | Jan 13 | Feb 13 |
| Third Payment Plan and Over Leavers (Mature) |  |  |  |  |  |  |  |  |  |  |  |  |
| MBP |  |  |  |  |  |  |  |  |  |  |  |  |
| Members B/F | 704,780 | 778,695 | 817,592 | 689,039 | 732,804 | 685,431 | 730,348 | 563,282 | 616,514 | 633,992 | 659,856 | 661,670 |
| Leavers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Leavers | 40,892 | 40,817 | 40,788 | 26,974 | 28,488 | 23,568 | 21,777 | 13,704 | 11,788 | 8,905 | 6,798 | 4,124 |
| Payment Cycle Complete |  |  |  |  |  |  |  |  |  |  |  |  |
| Still on Payment Scheme | 663,888 | 737,878 | 776,804 | 662,065 | 704,316 | 661,863 | 708,571 | 549,578 | 604,726 | 625,087 | 653,058 | 657,546 |
| Churn | 5.8\% | 5.2\% | 5.0\% | 3.9\% | 3.9\% | 3.4\% | 3.0\% | 2.4\% | 1.9\% | 1.4\% | 1.0\% | 0.6\% |
| QBS |  |  |  |  |  |  |  |  |  |  |  |  |
| Members B/F | 242,335 | 189,332 | 194,195 | 199,783 | 202,782 | 206,457 | 233,152 | 269,059 | 279,647 | 232,548 | 260,653 | 235,104 |
| Leavers | 171 | 407 | 459 | 404 | 478 | 493 | 482 | 703 | 768 | 152 | 165 | 161 |
| Leavers | 13,687 | 11,423 | 11,346 | 9,789 | 9,524 | 8,859 | 8,577 | 8,302 | 7,582 | 3,726 | 4,158 | 2,560 |
| Payment Cycle Complete |  |  |  |  |  |  |  |  |  |  |  |  |
| Still on Payment Scheme | 228,477 | 177,502 | 182,390 | 189,590 | 192,780 | 197,105 | 224,093 | 260,054 | 271,297 | 228,670 | 256,330 | 232,383 |
| Churn | 5.7\% | 6.2\% | 6.1\% | 5.1\% | 4.9\% | 4.5\% | 3.9\% | 3.3\% | 3.0\% | 1.7\% | 1.7\% | 1.2\% |
| DDA |  |  |  |  |  |  |  |  |  |  |  |  |
| Members B/F | 127,348 | 107,369 | 107,894 | 110,344 | 120,329 | 123,893 | 147,774 | 163,019 | 175,070 | 137,275 | 151,841 | 128,833 |
| Leavers | 6 | 277 | 302 | 270 | 264 | 353 | 480 | 457 | 632 | 74 | 63 | 54 |
| Leavers | 5,970 | 5,933 | 5,802 | 5,314 | 5,671 | 5,590 | 6,495 | 6,957 | 7,084 | 3,825 | 3,899 | 2,375 |
| Payment Cycle Complete |  |  |  |  |  |  |  |  |  |  |  |  |
| Still on Payment Scheme | 121,372 | 101,159 | 101,790 | 104,760 | 114,394 | 117,950 | 140,799 | 155,605 | 167,354 | 133,376 | 147,879 | 126,404 |
| Churn | 4.7\% | 5.8\% | 5.7\% | 5.1\% | 4.9\% | 4.8\% | 4.7\% | 4.5\% | 4.4\% | 2.8\% | 2.6\% | 1.9\% |

Note: Data populated from CMS on a weekly basis. There are therefore timing differences between Joiner and Leaver data and that reported from LASSY on a daily basis.


[^0]:    NOTE: The volumes of DD Cancellations / Refunds relate ONLY to those DD Cancellations / Refunds which are made against licences currently in force.
    NOTE: CEE and MCP cancellation volumes not available at time of publishing SRP- Target used as estimated volume.

[^1]:    Note: Data populated from CMS on a weekly basis. There are therefore timing differences between Joiner and Leaver data and that reported from LASSY on a daily basis.

